



City of Muskegon, Michigan

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# Citizen's Guide to Local Finances

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November 2016

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Affirmative Action  
(231)724-6703  
FAX (231)722-1214

Assessor  
(231)724-6708  
FAX (231)726-5181

Cemetery  
(231)724-6783  
FAX (231)726-5617

City Manager  
(231)724-6724  
FAX (231)722-1214

Civil Service  
(231)724-6716  
FAX (231)724-4405

Clerk  
(231)724-6705  
FAX (231)724-4178

Comm. & Neigh.  
Services  
(231)724-6717  
FAX (231)726-2501

Engineering  
(231)724-6707  
FAX (231)727-6904

Finance  
(231)724-6713  
FAX (231)724-6768

Fire Department  
(231)724-6792  
FAX (231)724-6985

Income Tax  
(231)724-6770  
FAX (231)724-6768

Info. Technology  
(231)724-4126  
FAX (231)722-4301

Inspection Services  
(231)724-6715  
FAX (231)728-4371

Leisure Services  
(231)724-6704  
FAX (231)724-1196

Mayor's Office  
(231)724-6701  
FAX (231)722-1214

Planning/Zoning  
(231)724-6702  
FAX (231)724-6790

Police Department  
(231)724-6750  
FAX (231)722-5140

Public Works  
(231)724-4100  
FAX (231)722-4188

Treasurer  
(231)724-6720  
FAX (231)724-6768

Water Billing  
(231)724-6718  
FAX (231)724-6768

Water Filtration  
(231)724-4106  
FAX (231)755-5290

# MUSKEGON



West Michigan's Shoreline City  
[www.shorelinecity.com](http://www.shorelinecity.com)

November 2016

Dear Citizens:

This *Citizen's Guide* is published in accordance with the requirements of the City, Village, and Township Revenue Sharing/County Incentive Program (CVTRS). We have used state-recommended reporting templates in preparing the Guide.

The following information is included in this *Citizen's Guide*:

1. Summary of revenues including historical trends and description of sources;
2. Summary of expenditures including historical trends and description of uses;
3. Summary of the city's financial position and fund balance levels;
4. Summary of long-term debts including pension and retiree healthcare legacy costs;
5. Projected budget report of revenues and expenditures including the current fiscal year and a projection for the immediately following year (including assumptions used) and,
6. Debt service report containing a detailed listing of the city's debt service requirements, including the issuance date, issuance amount, type of debt instrument, a listing of all revenues pledged to finance debt service by debt instrument, and a listing of the annual payment amounts.

Also in accordance with CVTRS, the City has published and updated on its website an interactive performance measurement dashboard that monitors performance trends in four key areas: *Fiscal Stability, Economy, Quality of Life, and Public Safety*. The City's Dashboard can be accessed at: <http://www.muskegon-mi.gov/city-of-muskegon-dashboard/>

We hope that the *2016 Citizen's Guide to Local Finances* together with the City's performance dashboard enhances the City's transparency and public accountability. If you have any questions or comments, you can email them to [finance@shorelinecity.com](mailto:finance@shorelinecity.com) or call 231.724.6713.

Thank you.

City of Muskegon

City of Muskegon, 933 Terrace Street, P.O. Box 536, Muskegon, MI  
49443-0536 <http://www.shorelinecity.com>

















