

City of Muskegon, Michigan

2010 Proposed Budget & Quarterly Budget Reforecast



For The Year Beginning January 1, 2010

CITY OF MUSKEGON, MICHIGAN
PROPOSED BUDGET
FOR THE YEAR BEGINNING JANUARY 1, 2010

MUSKEGON



West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD
CHRIS CARTER
SUE WIERENGO

LAWRENCE SPATARO
STEVE GAWRON
STEVE WISNESKI

BRYON MAZADE
CITY MANAGER

CITY OF MUSKEGON, MICHIGAN
Budget for the Year Ended December 31, 2010

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INTRODUCTORY SECTION

Affirmative Action
(231)724-6703
FAX (231)722-1214

Assessor
(231)724-6708
FAX (231)726-5181

Cemetery
(231)724-6783
FAX (231)726-5617

City Manager
(231)724-6724
FAX (231)722-1214

Civil Service
(231)724-6716
FAX (231)724-4405

Clerk
(231)724-6705
FAX (231)724-4178

Comm. & Neigh.
Services
(231)724-6717
FAX (231)726-2501

Engineering
(231)724-6707
FAX (231)727-6904

Finance
(231)724-6713
FAX (231)724-6768

Fire Department
(231)724-6792
FAX (231)724-6985

Income Tax
(231)724-6770
FAX (231)724-6768

Info. Technology
(231)724-4126
FAX (231)722-4301

Inspection Services
(231)724-6715
FAX (231)728-4371

Leisure Services
(231)724-6704
FAX (231)724-1196

Mayor's Office
(231)724-6701
FAX (231)722-1214

Planning/Zoning
(231)724-6702
FAX (231)724-6790

Police Department
(231)724-6750
FAX (231)722-5140

Public Works
(231)724-4100
FAX (231)722-4188

Treasurer
(231)724-6720
FAX (231)724-6768

Water Billing
(231)724-6718
FAX (231)724-6768

Water Filtration
(231)724-4106
FAX (231)755-5290



August 31, 2009

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2010 Budget for the City of Muskegon. Our focus has been an attempt to minimize service reduction, given the current economic conditions and rising personnel and operational costs. Also, the 2010 spending plan was prepared considering the type and scope of programs the City Commission identified as priorities during the February strategic planning process and the budget reforecast throughout 2009.

The City's total proposed 2010 spending plan (including all budgeted funds) is \$53,134,750 as compared to \$59,079,211 originally proposed for 2009. This decrease is due mostly to a reduction in large capital projects and a reduction in operating expenditures.

It is important to note that the proposed spending plan does not include a property tax increase. The proposed budget retains the current total millage rate as established when the 2005 Budget was adopted. However, allocation of millages between general operations and sanitation have been adjusted to reflect the discontinuation of curbside recycling during 2009:

Tax Levy	2009	2010
General Operating	8.5	8.9
Sanitation	2.5	2.1
Total	11.0	11.0

The City's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are \$23,924,587, down 2.3% from the 2009 revised estimate of \$24,490,790. Revenues for 2010 are estimated at \$23,946,788, down slightly from the 2009 revised estimate of \$24,154,967, but down more than \$1.6 million from actual 2008 revenues. State shared revenues are extremely uncertain for 2010 due to the



financial condition of the State of Michigan. We are projecting state shared revenues to remain at the revised 2009 levels which is almost one-half million dollars less than originally budgeted. However, this is simply a “best guess” made in the absence of useful state guidance. It is likely that the state’s municipal revenue sharing intentions will become clearer over the next month as the state budget for the fiscal year starting October 1, 2009 is finalized. It is further likely that the state’s actions will require adjustments be made to the City’s budget well before our fiscal starts on January 1, 2010.

City income taxes for 2010 are estimated to be nearly \$1.5 million less than actual 2008 collections. Interest income will fall more than \$300,000 short of 2008 actual amounts. Overall, the City’s general fund revenue picture is distressed and there are few indications that things will improve in the near-term (i.e. 12 to 24 months). Indeed, federal stimulus dollars – which the state is relying on heavily for its 2009-10 budget - will not be available for 2011, placing state revenue sharing at even greater risk. In summary, the City has been required to make significant program cuts for 2010 in order to avoid an operating budget deficit. It has also required other less noticeable budget-balancing measures be taken:

- Budget a transfer \$500,000 from the Budget Stabilization Fund (BSF). This follows a similar \$500,000 transfer in 2009 and will leave a BSF balance of \$1 million at the end of 2010;
- Forgo recommended funding of the MMRMA SIR (self-insured retention) account saving the general fund \$100,000. Fortunately, our SIR account is relatively healthy and we believe we can skip the recommended payment for 2010 without dire consequence;
- Reduce the general fund contingency account from \$400,000 to \$300,000. This will leave a contingency that is just 1.25% of general fund spending.
- Eliminate the \$150,000 transfer to the Public Improvement Fund for fire equipment replacement.

Remarkably, total budgeted revenues for 2010 are just 1.1% higher than actual revenues received in 2000. Expenses for wages, health insurance, other employee benefits, fuel, utilities, etc. have obviously increased at much steeper rates during the same period. We have struggled to maintain City services in anticipation of relief from an economic upturn. Staff has responded by improving efficiencies in operations, wherever possible and cutting back non-essential staff and services. The 2010 budget is a continuation of these efforts. However, even by taking these measures, we will fall short of maintaining a fund balance equal to 10% of prior year expenditures as set by City Commission policy.

The following are changes to the general fund budget proposed for 2010 that are worthy of note.

- Because personnel costs represent such a large portion of the City’s General Fund, it is



necessary to critically review the personnel complement each year. The 2010 budget incorporates a proposed net reduction of 23 positions from the original 2009 Budget, including several position reductions made during 2009 budget re-forecasts.

- Eliminate a total of five police officer positions through attrition and 1 retirement.
- Reduced the rank of four fire personnel and eliminate two firefighter positions through layoff in 2010 (net reduction of two personnel).
- The vacant Assistant City Manager position was eliminated (2009 1st Quarter adjustment).
- Eliminated a Customer Service Representative I position in the Clerk's office (1st Quarter adjustment).
- Eliminated the Deputy Director of Public Safety position (2nd Quarter adjustment).
- Eliminated an Administrative Secretary position in Fire (2nd Quarter adjustment).
- Eliminated a Customer Service Representative II position in Police (2nd Quarter adjustment).
- Eliminated one Electrical Inspector in Inspections (2nd Quarter adjustment).
- Eliminated a Leisure Services Worker III position (2nd Quarter adjustment).
- Eliminate the Resource Recovery Coordinator position.
- Eliminate the Planner I position.
- Eliminate the vacant Assistant City Engineer position.
- Eliminate one vacant Civil Engineer position.
- Eliminate a vacant Traffic Sign Maintenance Worker position.
- Eliminate two vacant Water and Sewer Maintenance Worker positions in the Water Fund.
- Eliminate one vacant Water and Sewer Maintenance position in the Sewer Fund.
- Eliminate the vacant Special Operations Supervisor position at DPW. A portion of these duties are being contracted out.
- Upgrade a Leisure Service Maintenance Worker I position that was vacant all of 2009 to that of a Horticulturalist. The intent is to attempt to provide a higher level of expertise in maintaining our landscaping during the service cutbacks.



- In accordance with Commission goals, the continuation of the fight against neighborhood blight remains a high priority for 2010. However, the departmental efforts will be diminished because of budget cuts made in 2009 and proposed for 2010.
- The Police Department will continue to use various tools to combat crime. However, its efforts will be somewhat hampered because the successful Neighborhood Response Team was disbanded in 2009 due to budget cuts. The department will also continue the operation of the Citizens Police Academy, when practical.
- The Parks Department will significantly reduce the use of seasonal workers. This will result in public spaces getting mowed less frequently. The use of park rangers will also be reduced to weekends only.
- The Cemeteries Department will also reduce the use of seasonal employees, resulting in the grass getting cut less often.
- The Leisure Services Department will eliminate the Summer Adventure Program. The department will also consider contracting out and/or partnering with other organizations to deliver programming.
- The General Fund will be required to transfer \$100,000 for Smartzone debt service because that development is not yet generating enough tax increments to pay all of the debt service for the MAREC building. A \$75,000 contribution from the Community Foundation for Muskegon County is also budgeted for this purpose.
- We will continue to identify and eliminate certain mid-block streetlights in an attempt to reduce the Streetlight budget. However, the net result could be an increase in this budget as energy costs continue to rise.
- Contributions to Outside Agencies budget has been reduced significantly. We are proposing to eliminate the contract with Vector Control (cat program) including the licensing portion. I have also reduced the contribution (by \$10,000) to Muskegon Area First and to Main Street (by \$5,000). Finally, I eliminated the contribution to the Great Lakes and St. Lawrence Cities Initiative.
- Continue prosecution of City ordinances utilizing the County Prosecutor's Office;
- Some user fees will be increased and new fees will be recommended in December when the City's master fee resolution is adopted.



- There is very little budgeted for major general fund capital. The only project included in the budget is for ADA compliance at \$20,000.
- The General Fund transfer to the street funds is budgeted at \$480,000 down slightly from \$510,000 in 2009. All of these funds will go to the Local Street Fund where it is needed the most.

The city can also consider other personnel-related actions to reduce costs, if necessary, such as furloughs, early retirements, retirement incentives, etc. Of course, all of these come with their own set of difficulties that need to be worked through.

As noted earlier, the City does have authorized millage capacity which could be used to ease the general fund's financial strain. However, staff does not believe that increasing taxes at this time would be in the best interest of either the local economy or our citizens. Moreover, we believe that other measures should be fully explored first. These include the several proposed amendments to the City Charter that will be on the ballot in November 2009. Staff believes that, if approved by voters, these measures could significantly improve government efficiency and enhance staff's ability to manage the City through these very difficult times.

Other Budgeted Funds

In addition to the general fund, the City's budget is made up of various other funds, which, as a group, account for over one-half of the City's total 2010 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds** – These budgets continue at current service levels. The 2010 budget provides for \$1.390 million of major street capital improvements of which \$866,000 will be paid for with federal and state grants. Local street capital improvements are budgeted at \$285,000, which includes a \$130,000 grant from CDBG for White Street. As noted, the General Fund transfer to the local street fund is \$480,000. An additional \$145,000 of METRO Act funds is allocated to the local street fund. It should be noted that the economic crisis has impacted state funding for streets as well as general state revenue sharing. The allocation of major and local street funds from the state is woefully inadequate to maintain and replace these vital assets. It is imperative that the state deal with transportation funding in the very near future.
- **Sidewalk Improvement Fund** – The ten-year sidewalk replacement program was completed in 2005. This fund is now used to collect assessments and pay debt service on bonds issued to finance the completed sidewalk work. The last sidewalk bonds are retired in 2016.

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- **Brownfield Redevelopment Authority Fund** – This budget was created for the Brownfield Redevelopment Authority. This fund receives and disburses tax increment collections from the Henry Street Betten Auto project currently underway.
- **Public Improvement Fund** – Funds are allocated for repayment of the Urban Land Assembly (ULA) loan debt service payment and fire truck installment purchase payments on the trucks delivered in 2006. In addition, the purchase of a new fire truck is budgeted (carryover from 2009 budget).
- **State Grants Fund** – We will continue the site assessment program using the Clean Michigan Initiative (CMI) grant from the State of Michigan and a new EPA grant. The fund includes a grant from the Michigan Department of Natural Resources to make the link from the City's trail to the Musketawa Trail. This fund also includes two federal energy stimulus grants for City Hall, McGraft Park, the L.C. Walker Arena and Smith-Ryerson Park.
- **Marina & Launch Ramp Fund** – Adjustments to the operations of the marina and launch ramps have made this fund self-supporting. At some point it may be in a position to re-pay the General Fund for money transferred to it in previous years.
- **Equipment Fund** – No significant operational changes are planned. Providing maintenance services to additional municipalities will continue. Scheduled vehicle and equipment purchases totaling \$910,000 are planned for 2010.
- **Public Service Building** – This fund has been reorganized to centralize certain administrative costs including salaries for the division director and clerical support staff. Costs are recouped through rental charges to user departments. Improvements to the parking lot and salt storage facilities are planned in 2010.
- **Water Fund** – We are hopeful that a water rate increase can be forestalled for 2010. Much will depend on the actual operating results for 2009. Most of the water capital improvements for 2010 are tied to street projects, but some funds are included for projects at the water filtration plant and to upgrade small water mains. The water fund total for capital improvements is proposed at \$680,000. We will also implement monthly water billing in 2010.
- **Sewer Fund** - No significant changes are planned for the sewer fund operations. We are uncertain if rates will need to be increased in late 2010. This is likely to depend on whether Sappi re-starts their facility and what the County does to wholesale rates in light of that. We will also continue to focus on the wastewater meter issue to determine the accuracy of the methodology in determining the City's flow and how we might gain some relief. Capital improvements, many of which are tied to street projects, total \$445,000.
- **Arena Improvement Fund** – As required under the contract, revenue from a ticket surcharge is placed in a fund to provide funding for improvements to the facility. We have budgeted \$25,000 for facility improvements.



Future Outlook

The proposed 2010 budget provides a sound-financing plan for the City. However, as noted, it includes significant cuts and does not address many City needs. It should also be noted that there are several unknown factors that could affect this spending plan.

- **Healthcare and Other Benefit Costs** – Higher healthcare costs will likely continue to be a major issue faced by the City in 2010. Further benefit changes and incentives will continue to be introduced to encourage employees to live healthier lifestyles. Pension costs have also risen dramatically in light of the recent poor market conditions and it is expected to continue to be the case in the near term.
- **General Obligation Bonds** – The City has pledged its general revenues as a secondary source of repayment on three outstanding bond issues for which the primary intended sources of repayment are at risk:
 - **Edison Landing Smartzone** – As previously noted, the General Fund budget includes a \$100,000 transfer to help pay the required debt service in 2010. Starting in 2012, annual debt service requirements ramp up from the current \$280,000 to \$400,000 and higher. Taxable development of the site is needed to keep debt service requirements from becoming a bigger drain on the General Fund.
 - **DDA** – Annual debt service on outstanding DDA bonds is approximately \$340,000 annually. Estimates are that 2010 tax increment collections in the DDA district will be sufficient to cover this obligation. However, the coverage margin is slim and further tax appeals, closing or other tax increment losses could cause these bonds to also become a drain on the General Fund.
 - **Sidewalk Bonds** – The City has issued bonds at various times to finance construction of sidewalks. The bonds are to be repaid from special assessment levied on benefitting properties. The last of these bonds is not retired until 2016. Available cash on hand together with future anticipated special assessment collections appear adequate to meet the bond obligations. However, the sharp spike in foreclosure activity in recent years raises the possibility that some special assessments may become uncollectible. If this occurs to a significant degree, these bonds could also burden the City's General Fund.
- **State Shared Revenue** – In recent years the City's annual share of these revenues has been cut by over \$1.5 million. In 2010 Revenue Sharing is projected to remain at the revised 2009 level. Because the State's budget situation remains tenuous, further cuts in Revenue Sharing are a very real possibility.
- **Target Fund Balance** – The 2010 budget is balanced and does not have an operating deficit. However, it is short of meeting its target fund balance by \$378,974.
- **Budget Stabilization Reserves** – The City was able to build its Budget Stabilization Fund to the \$2 million level at the end of 2008. However, the impact of the financial crisis on the City's revenue stream has required us to use \$500,000 of the BSF reserves in 2009 and



budget for another use of \$500,000 in 2010. Staff's recommendation will be to use no more than \$500,000 of BSF reserves in any one year which means this resource will potentially be exhausted in 2012.

- **Property Tax Revenues** - The City's property tax base has grown only modestly in recent years. The fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.) means that there is less potential for tax base growth that will benefit general operations.
- **City Income Tax** – The City income tax was one of the few bright revenue spots until last fall. Since then income tax collections have dropped dramatically. If the trend continues more reductions in expenditures will be necessary.
- **Employee Contracts** – Contracts with the police patrol and police command unions expire at the end of 2009 and we will begin negotiations with these units later this year. The outcome of these negotiations will have a significant impact on the City's financial situation.
- **Tax Appeals** – During 2009 the City has been inundated with property tax appeals, including several from major property owners. The outcome of these appeals will have a significant affect on future property taxes. Unfortunately, it may be several years before final resolution is reached due to economic conditions and the high number of tax appeals being filed throughout the state.
- **Foreclosures** – We are uncertain as to what impact the large number of foreclosures will have on City revenues. However, at some point we anticipate some negative fallout.

We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or Commission policies dictate. The 2009 third quarter reforecast and update is incorporated into this budget document.

Budget Process and Detail

The proposed 2010 City Budget is again prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the "top-down" resource allocation budget process that has now been used for ten consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets "up" from detailed line-item expenditure estimates. Also, central to the City's budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.



As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 “Salaries and Benefits”, 5200 “Operating Supplies”). To further explain by example, “Contractual Services” (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to City employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by City departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by City departments. Examples include land purchases, vehicles, and office furniture and equipment.

Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as “expenditures”. Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

The above is intended to provide you with highlights of the proposed 2010 Budget and prepare you for a detailed review of the same. This review is scheduled for a special City Commission meeting on September 9, 2009. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on September 8, 2009. The budget could be adopted at the next City Commission meeting on September 22, 2009 or at a special meeting. Regardless, the City Charter requires that the budget be adopted no later than September 25, 2009.

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Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

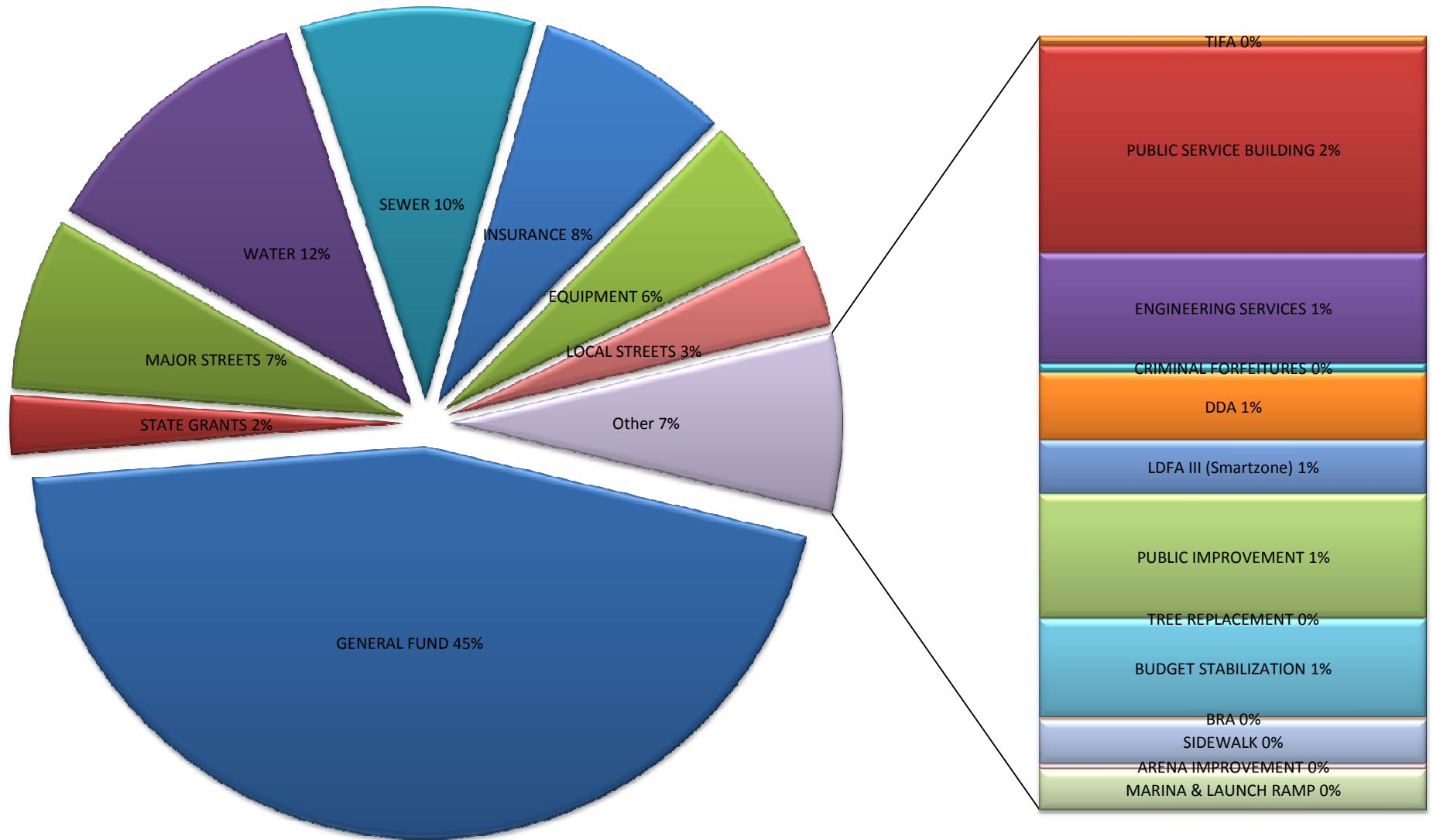
Bryon L. Mazade
City Manager

SUMMARY CHARTS AND GRAPHS

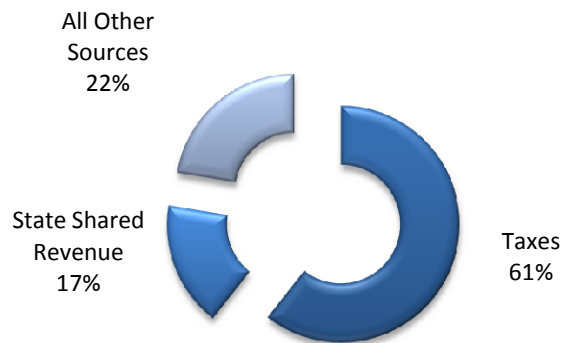
**City of Muskegon
2010 Proposed Budget
Summary of Budgeted Funds**

Fund Name	Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1 General	\$ 2,047,903	\$ 23,946,788	\$ 23,924,587	\$ 2,070,105	\$ 22,201
2 Major Streets	238,512	3,852,841	3,775,085	316,268	77,756
3 Local Streets	251,450	1,669,181	1,791,279	129,352	(122,099)
4 Criminal Forfeitures Fund	47,856	10,500	45,000	13,356	(34,500)
5 Budget Stabilization Fund	1,500,000	-	500,000	1,000,000	(500,000)
6 Farmers Market Improvement Fund	17,765	100	-	17,865	100
7 Tree Replacement Fund	6,543	3,500	3,900	6,143	(400)
8 Brownfield Redevelopment Authority Fund	(10,362)	21,847	11,000	485	10,847
9 Tax Increment Finance Authority Fund	20,862	54,726	50,000	25,588	4,726
10 Downtown Development Authority Debt Fund	303,209	520,980	340,964	483,225	180,016
11 Local Development Finance Authority III Fund (SZ)	18,194	269,483	277,347	10,330	(7,864)
12 Arena Improvement	79,279	35,600	25,000	89,879	10,600
13 Sidewalk Improvement	880,809	100,000	224,751	756,058	(124,751)
14 Public Improvement	1,050,045	45,000	622,838	472,207	(577,838)
15 State Grants	104,447	1,281,000	1,281,000	104,447	-
16 Marina & Launch Ramp	125,720	260,000	207,102	178,618	52,898
17 Public Service Building	481,954	975,340	1,044,341	412,953	(69,001)
18 Engineering Services	2,574	560,000	560,894	1,680	(894)
19 Equipment	2,344,598	2,560,000	2,944,234	1,960,364	(384,234)
20 General Insurance	1,279,363	4,250,589	4,212,516	1,317,436	38,073
21 Sewer	411,030	5,660,000	5,117,972	953,058	542,028
22 Water	1,809,677	6,310,537	6,174,940	1,945,274	135,597
Total All Budgeted Funds	\$ 13,011,428	\$ 52,388,012	\$ 53,134,750	\$ 12,264,690	\$ (746,738)

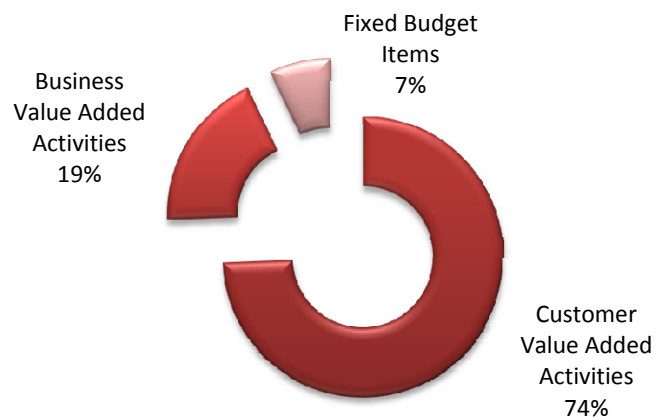
**City of Muskegon
2010 Budgeted Expenditures
\$53,134,750**



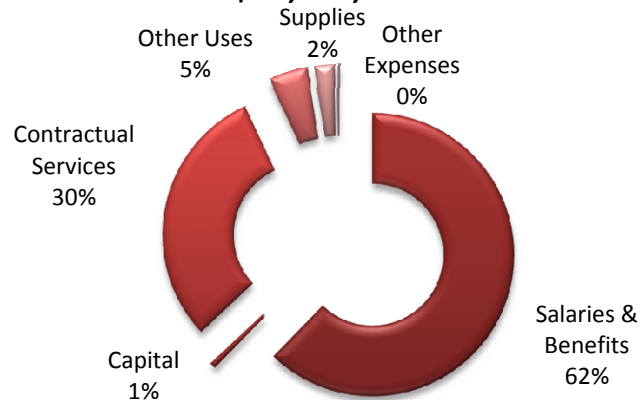
2010 GENERAL FUND REVENUES \$23,946,788



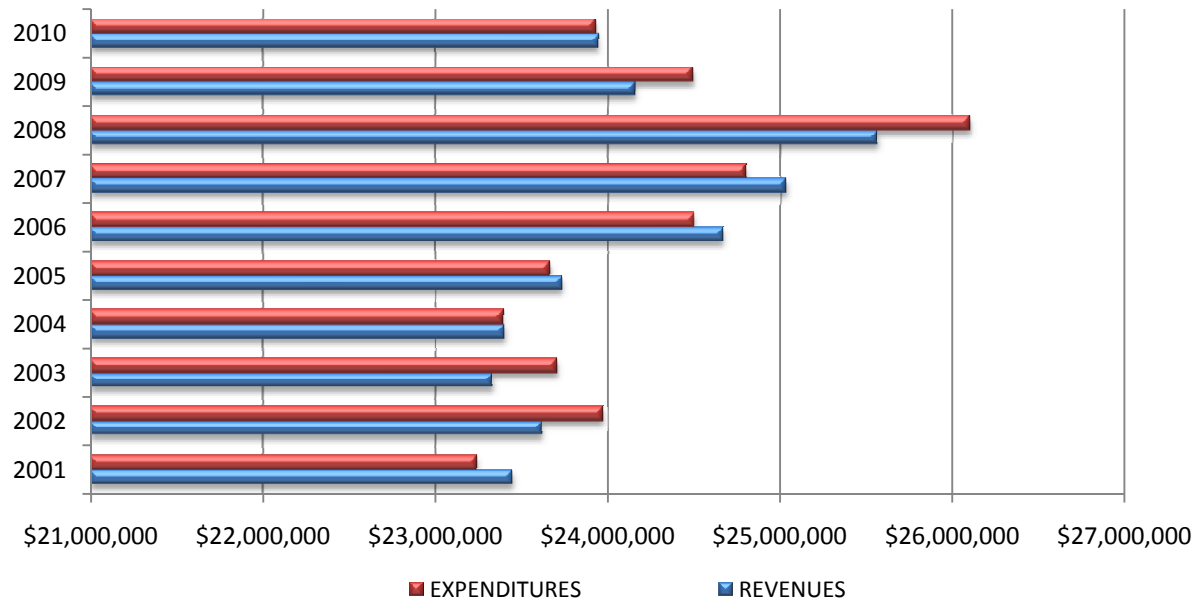
2010 GENERAL FUND EXPENSES \$23,924,587



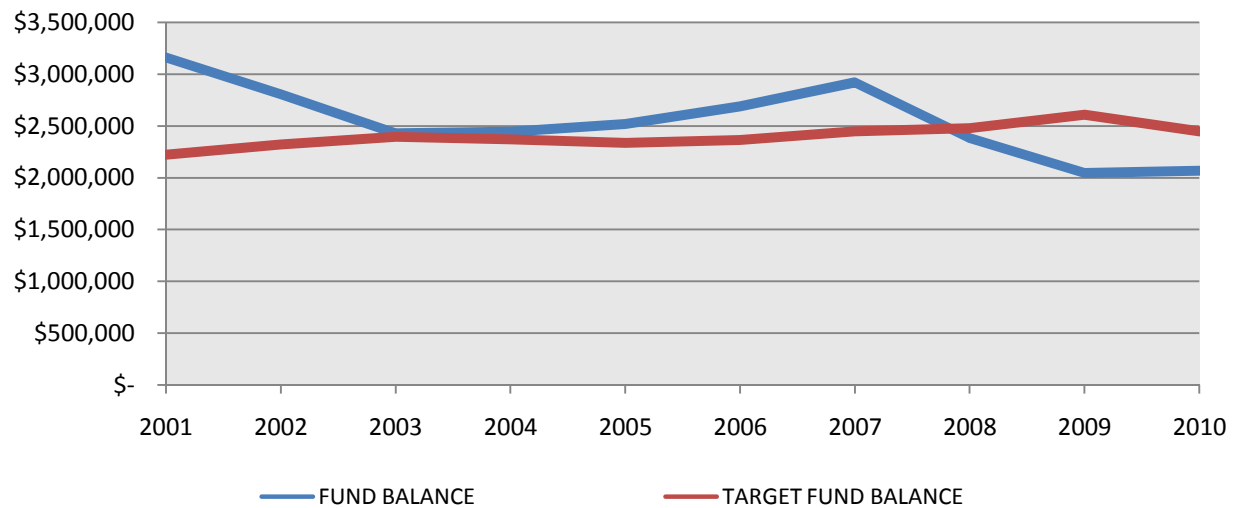
2010 GENERAL FUND EXPENSES \$23,924,587



GENERAL FUND REVENUES AND EXPENDITURES LAST 10 YEARS



ACTUAL FUND BALANCE VS TARGET - LAST 10 YEARS



BUDGET NARRATIVES BY DIVISION

CITY OF MUSKEGON, MICHIGAN

PUBLIC REPRESENTATION DIVISION

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager's Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The City Attorney's office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The City Commission and the City Manager's Office work to improve race relations through action and policy. The City Manager's Office will work on this goal with various community groups. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Dr. Martin Luther King Jr. Unity Day Breakfast.
- **Foster Opportunities for City Youth.**
The City Commission and City Manager's Office support our youth by funding recreation and other programs directed toward youth.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The City Manager's Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative (BPI) Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. The City also works closely with, and financially supports, Muskegon Area First and Main Street to retain businesses and develop new business opportunities.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
The City Commission and the City Manager's Office continually promote this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The Public Relations Committee works to create awareness of the positive qualities of our city to inspire community pride, confidence and support. The City has also improved waterfront public access through the site planning process for new developments (i.e. Harbor 31).
- **Foster Strong Ties Among Governments and Community Agencies.**
The City Commission and City Manager work with various local governments and community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MALMC, and Neighborhood Associations of Muskegon. The City is also involved in One Muskegon which is a multi-jurisdictional

effort to pursue cooperative ventures among area municipalities. The City Manager is on the One Muskegon steering committee and is the chair of the Tier I committee.

- **Maintain and Enhance the Neighborhoods of the City.**

The City Commission appropriates funds and sets policy to address blighting influences in the City. A multi-department effort continues to address blight in our neighborhoods. The City Commission also works with Neighborhoods Associations on their events and promotion of our City.

2010 Budget Highlights

- *City Commission:* The City Commission will continue to improve community relations by utilizing the City's Public Relations Committee. The Commission will also continue to work towards improving race relations within the City through supporting the Dr. Martin Luther King Jr. Unity Day Breakfast.
- *City Attorney's Office:* The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects.
- *City Manager's Office:* The City Manager's Office will continue to pursue cooperative efforts and potential functional cooperation and consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to the following: Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of downtown properties, Central Fire Station Redevelopment and Renaissance Zone Implementation. The City Manager's office has also taken on many duties previously performed by the Administration Department since the Assistant City Manager position was vacated. This will continue into the near future. A major responsibility of these

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duties will be to successfully negotiate collective bargaining agreements with Police Patrol and Police Command units, which will begin in the fall of 2009 and could continue into 2010. Working to resolve the County Wastewater metering matter will also be a priority.

- *Contributions to Outside Organizations:* The Contributions budget provides the mechanism for the City to fund several agencies that assist the City in achieving its goals and providing certain services. The following agencies are being funded in 2010:

- 1) Neighborhood Associations of Muskegon
- 2) Muskegon Area Transit System
- 3) Muskegon Area First
- 4) Veterans Memorial Day
- 5) Unity Day Breakfast
- 6) Muskegon Area Labor/Management Committee
- 7) Community Access Line of the Lakeshore (CALL) - 211 Service
- 8) Lakeside Business Association
- 9) Downtown Mainstreet

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ADMINISTRATIVE SERVICES DIVISION

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of three departments: City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include public and community relations, election administration, City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation and risk management, prevailing wage contract compliance, and ADA Compliance.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
We support and promote this goal internally by fostering cultural sensitivity among employees and by exploring opportunities to operationalize the City's vision of having a workplace that reflects the community. We also support this goal externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. An example of this is our involvement with the Institute for Healing Racism, which was created for the purpose of healing and bridging the racial divide within the community. We also promote racial diversity by directly encouraging residents of minority groups to apply for appointment to City boards and committees.
- **Foster Opportunities for City Youth.**
We support this goal internally by employing college students through the City of

Muskegon Summer Internship Program. The program was funded through Community Development Block Grant (CDBG) monies in 2009, and hosted three interns. We also provided other youth internship opportunities at the City. The Civil Service Director serves on the United Way's Helping Kids Succeed Vision Council. The City also participates in the MAISD High School Career Fair and worked with area Workforce Development Centers with the Workforce Investment Act Stimulus funds.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
Administrative services division meets this goal through coordination of the following programs: business registration, tax abatement reviews and contract compliance. Through the Minority and Disadvantaged Contractors Program, the division fosters opportunities for inclusion and diversity of small business contractors to participate in the economic development process. The city was instrumental in increasing the enrollment of minority and women-owned contractors in the Contractors Assistance Program sponsored by the Michigan State Housing Development Authority (MSHDA). We assisted contractors in obtaining the Federal Disadvantaged Business Enterprise (DBE) Certificate, and partnered with the Diversity Committee at the local Muskegon Area Chamber of Commerce to promote minority and women owned small business growth through the Multicultural Small Business Luncheon.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.

- **Foster Strong Ties Among Governments and Community Agencies.**

This division maintains very close working relations with many neighboring units of government as well as community agencies.

- **Maintain and Enhance the Neighborhoods of the City.**

This division reevaluates approaches to service delivery aimed at curtailing conflict between citizenry and staff, attempting to implement policies set by the City Commission for the betterment of the community.

2010 Budget Highlights

- *Affirmative Action and Risk Management Department:* We will continue to be responsible for Prevailing Wage Contract Compliance, the Worker's Compensation program, Equal Employment Opportunity, and the Americans with Disabilities Act (ADA) compliance. The 2010 Budget continues to support the Equal Employment Opportunity Committee's goal to improve opportunities for minority representation among City seasonal positions and construction projects. We continue to handle Risk Management responsibilities and have developed a City-wide Safety Committee. We are partnering with area economic development, education, and businesses to bridge the gap between education and employment. Our goal is to assist in the creation of private and public sector communications for the purpose of developing curriculum that meets the needs of area companies' employment and hiring needs. Recruitment at college-university career fairs will continue.
- *City Clerk's Office:* We will continue to work with the City Commission on the Community Relations and Public Relations Committees, as well as other committees that have direct impact on the City. We will continue our efforts to improve communication with the residents, media and employees. We will continue to offer passport application

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services, handle business license registrations, update and add to our City Clerk web page, and provide training to our election inspectors on the constantly changing Election Laws. This budget reflects the cost of two elections. One clerical position was eliminated in 2009, which may impact the number of newsletters published this year.

- *Civil Service Department:* Improvements will be explored for relaying information through the City's intranet and internet sites. Staff plans to continue City representation at local career fairs as well as administer and promote the City's Employee Suggestion Program and the Employee Assistance Program.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- *Affirmative Action and Risk Management:*
 - Work more closely with the Civil Service and Finance departments to implement the Workers Compensation and Risk Management Program.
 - Work with the City-Wide Safety Committee to address safe work practices.
 - Work with the City-wide Health Committee to promote healthy lifestyles.
 - Continue Equal Employment Opportunity and inclusion efforts.
 - Continue to pursue contract compliance.
 - Work closely with Departments facilitating the implementation of the ADA Project Civic Access settlement agreement.

- *City Clerk's Office:*
 - Enhance existing voter registration programs with seniors, students, and neighborhood groups.
 - Train election Inspectors on newly-implemented changes to the Election Law.
 - Work closely with the Public Relations and Special Event Committees to recruit organizations to hold their events within the City.
 - Continue to update the document imaging systems and provide training to employees.
- *Civil Service:*
 - Revision of the employee handbook by employee unit.
 - Reworking of the employee orientation program.
 - Amending the Civil Service Rules and Regulations.
 - Work with department and division heads on the continued updating of job descriptions.
 - Modifying the performance appraisal system.
 - Enhance Civil Service web page to include city policies and links to job descriptions.
 - Electronic filing system operational for daily use.

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FINANCIAL SERVICES DIVISION

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contract with the Arena Management Group LLC.
- Fisherman's Landing and the associated management contract with Fisherman's Landing, Inc.

Divisional Relationship to City Commission Goals

- **City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community.**
It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department

managers with timely and accurate financial information critical to prudent stewardship. Sound finances are important in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Staff of the Financial Services Division take pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

- **Foster Opportunities for City Youth.**
The Division participates in Baker College and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.
- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.
- **Foster Strong Ties Among Governments and Community Agencies.**
The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, dog license fee collection for Muskegon County Vector Control and the intergovernmental agreement with Muskegon County for

assessment services. Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

- **Develop and Maintain City Infrastructure and Facilities.**

The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City's web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens.

- **Maintain and Enhance the Neighborhoods of the City.**

The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2010 Budget Highlights

- *Finance Administration:* No staffing changes are proposed. The budget provides for continuation of current services. A major goal for 2010 will be to research and implement a cost effective wellness program to reduce active employee's healthcare costs and to research additional ways to reduce retiree healthcare liability.
- *Assessing Services:* A new three year contract was negotiated with Muskegon County for assessing services through March 2012. As part of the new contract there will no longer be an Assessing Office at City Hall however there will be improved internet access to our data.
- *City Treasurer:* The 2010 budget proposes no staffing changes in the Treasurer's Office. The Treasurer's Office will continue work with the Department of Public Works

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to transition all water/sewer customers to monthly utility billing during the 2010 year. The Treasurer's Office will continue coordination of collection efforts with the Income Tax Office increasing the efficiency of both offices.

- *Income Tax Administration:* Staffing levels will remain constant. The budget provides for continued collection and tax enforcement activities. The income tax office will continue to move towards electronic acceptance of tax returns.
- *LC Walker Arena:* The 2010 budget provides for the General Fund to pay a fixed \$235,000 in management fees to subsidize arena operations. A separate Arena Improvement fund will be maintained to pay for larger capital improvements and repairs. Staff will focus on working with the Arena Management to bring in additional events.
- *Information Technology:* The department has assumed additional responsibilities due to retirement; our goal is focusing efforts on maintaining the same level of service while continuing to research new ways of automating operations.
- *Fisherman's Landing:* Continued monitoring of operations.

Future Outlook

Following are some of the major goals of the Finance Division incorporated in the 2010 proposed budget:

Finance Administration

- Constant monitoring of the City's budget so management has the most up-to-date accurate information to respond to changes as quickly as possible.
- Develop strategies and policies to protect the City's financial health in light of the numerous fiscal challenges facing older, urban core cities like Muskegon.

- Design and implementation of a wellness program to reduce employee healthcare costs.
- Promote vendor payments through ACH
- Continue working on ways to improve efficiency and reduce costs.

Assessing Services

- Establish a users group of those contracting with the County for Assessing Services to promote efficiency.
- Research and analysis current contract with the County as well as other possible Assessing options to ensure the City is receiving the highest level of expertise and customer service.

City Treasurer

- Stabilize all water/sewer customers from quarterly to monthly billing cycles.
- Refine with Information Technology the providing of access to billing information on the internet.
- Analyze/review printing services and alternatives for generating bills to customers/taxpayers for bills due to the city.
- Promote customer use of the City's AutoPay program to attract more customers to pay their water/sewer utility bills through that method.

Income Tax Administration

- Work with an outside vendor to implement a web based withholding payment program.
- Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
- Increase the number of direct deposit refunds.
- To accept an Individual tax return electronically or have the ability to scan information from a tax return directly into our tax software system.

L C Walker Arena

- Continued collaboration with Arena Management to increase the number of events and overall attendance at the

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Arena.

- Explore possible retail opportunities at the Arena.
- Devise other income-producing strategies including sale of facility naming rights.

Information Technology

- Provide methods for citizens to interact with government through the use of our new website.
- Train staff in the use of the new site so that each department can manage and maintain their own content.
- Migrate remaining databases to a standard Database Management System for future data mining, research and support.
- Promote our Online Business Directory and associated websites which, for a minimal fee to businesses outside the City, will have the option of being listed in the directory, regardless of location.

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PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The department continues its efforts to recruit members of the minority community and women. The department continues to foster ties with our minority communities and various faith-based organizations. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Academy and our Citizen's Police Review Board are an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.
- **Foster Opportunities for City Youth.**
The department continues to have a strong presence in our schools. We are continuing our commitment to our youth through programs such as Keep Kids in School (KKIS) and the annual Police/Fire Fishing Derby. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A School

Resource Officer has been assigned full-time to the high school.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The department actively partners with developers and local businesses to address parking, traffic and security concerns.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
In partnering with groups and coordinating events such as Summer Celebration, Unity Fest Muskegon Bike Time and the Irish Festival, the department has become adept at handling special events. We recognize that events such as these are key to the economic stability of our community and our department staff takes great pride in the success of these events.
- **Foster Strong Ties Among Governments and Community Agencies.**
The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues.
- **Develop and Maintain City Infrastructure and Facilities.**
Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.
- **Maintain and Enhance the Neighborhoods of the City.**
Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our

community. Our organizational structure is designed to encourage a team approach in addressing issues within the neighborhoods. The department will continue to address the perception of crime within our city.

2010 Budget Highlights

- Our Citizen's Police Academy has been very successful. Therefore, we will continue the academy during this fiscal period.
- State training funds (Public Act 302) should remain constant and will be available to us. We have pooled a portion of these funds with 83 other police agencies in west Michigan and formed a training consortium. This allows for very low cost training.
- We will explore ways in which to manage our energy costs especially those costs associated with our vehicles.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- We are pursuing functional consolidation, where possible, with other law enforcement agencies.

Patrol Bureau:

- A School Resource Officer is assigned to Muskegon High School on a full-time basis.
- In conjunction with Public Works, continue to monitor the quality of our vehicle fleet. Review vehicle assignments to maximize the use of our fleet.
- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.
- Maintain strong ties with our neighborhood schools.
- Schedule the neighborhood officers to meet the needs of the community.

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- Focus on quality of life issues (blight) and the perception of crime in the neighborhoods.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.
- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.
- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.
- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.
- Maintain positive, working relationships with the media.
- Continue our work with the U.S. Department of Justice and Project Safe Neighborhood, a gun violence task force.
- When necessary, utilize regional task forces to investigate violent crimes.
- Serve as a partner with other local police agencies and the Michigan State Police in a regional Internet Crimes Against Children Task Force.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.
- Serve as a leader and mentor in the development of the department's management team.

- Ensure that our complaint process is open, fair and accessible to our community.
- Foster positive labor-management relations.
- Develop alternative sources of funding for community programming.
- Be aggressive in seeking out non-personnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

- **Take Leadership Responsibility for Improving Race Relations**
The department will continue efforts to recruit and retain members of the minority community and women. Department personnel will participate in community forums and neighborhood meetings. Staff is committed to building and maintaining trust, especially with members of our minority communities.
- **Foster Opportunities for City Youth**
Our Firematch and Juvenile Firesetter programs are designed to help troubled kids. We continue to partner with schools and community groups in an effort to establish positive relationships with youth within our city.
- **Promote the Economic Stability, Diverse Economic Growth and Redevelopment**
Inspections staff and fire prevention staff will assist homeowners, contractors and

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developers in meeting their code obligations. Our responsibility will be carried out in a professional, customer-service oriented manner.

- **Sustain Natural, Cultural and Recreational Resources of the Community**

Our ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.

- **Foster Strong Ties Among Government and Community Agencies**

The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will continue to participate in area-wide training programs and the development of regional specialty teams.

- **Develop and Maintain Infrastructure and Facilities**

Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.

- **Maintain and Enhance the Residential Neighborhoods of the City**

The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2010 Budget Highlights

- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.

- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Establish early relationships with developers who are pursuing major projects within the city.
- Aggressively seek non-personnel based grants.
- Foster positive labor-management relations.
- Develop a Vision/Mission/Value statement for the department.
- Continue to emphasize the importance of our customer service approach in the Inspections Office.
- Pursue functional consolidation with other fire service and inspection agencies.

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PUBLIC WORKS DIVISION

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining and operating the City's infrastructure, the life-blood of the City.

This division consists of four general departments:

- **Public Works Department** comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Recreational Trail System, Park Rangers, Forestry, Parking Operations, Special Event Support, Sanitation and Graffiti removal; and
- **Utilities Department** comprising of the Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management, Equipment, Marina, Farmer's Market and Launch Ramps; and.
- **Engineering Department** comprising of Engineering Services and Building Maintenance; and
- **Administration Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Public Works Services Division works to improve race relations through the services that it provides. Our Parks are maintained and supported in such a manner to encourage neighborhood activities.
- **Foster Opportunities for City Youth.** Many college-aged students and youths are hired in the summer to give them

experience and exposure to the working world in our Parks, Marina, and Street Department. Parks staff provides support to the Recreation Staff for recreation programs with trash pickup and facility management. Youth football receives substantial Parks support at Seyferth, McCrea, and Smith Ryerson parks. Support is given to the Muskegon School system for their middle and high school youth sports and summer school programs. Parks staff works directly with Volunteer Muskegon and with the MRC group at Smith Ryerson in support of youth boxing, East and West Little Leagues, and other programs, and this department also coordinates our participation in Career Day. A major youth soccer program is supported at Reese Field.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.** Public Works Services is a community representative in environmental activities such as the Division Street Outfall Cleanup, Muskegon Lake Ecological Restoration (Biohabitat), Muskegon Lake Public Advisory Committee, and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee and the Michigan Municipal Risk Management Association DPW Advisory Committee.

- **Foster Strong Ties Among Governments and Community Agencies.**

Public Works Services represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee, Traffic Signal Maintenance program, the West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee, the Muskegon Lake Watershed Partnership. We also work with the Muskegon Conservation District on environmental projects. The Equipment Division is promoting cooperative vehicle maintenance with other communities such as the case for both; Muskegon Heights and Roosevelt Park. We also provide design services to Norton Shores, Roosevelt Park and soliciting opportunities to provide similar services to others such as Fruitport TWP and MHS. The City is coordinating the area-wide water distribution system reliability study in conjunction with its wholesale customers – Muskegon County, North Muskegon, and Roosevelt Park.

- **Develop and Maintain City Infrastructure and Facilities.**

The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks, forestry, marina, farmers market, cemeteries and other physical assets.

- **Maintain and Enhance the Neighborhoods of the City.**

Public Works Services responds to illegal dumping, and provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort. In addition the Public Works Department assists local neighborhood associations complete local efforts such as

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community gardens, neighborhood picnic assistance, and fund raisers.

2010 Budget Highlights

PUBLIC WORKS DEPARTMENT

- *Streets:* This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair.
- *Street Lights:* This office administers the reliability of over 3,200 streetlights within the City streets and coordinates the removal/ installation of streetlights.
- *Traffic Signals:* A regional maintenance agreement was finalized in 2008. Some local maintenance will still be done in house. We will continue to update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.
- *Signs and Barricades:* Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with MPD on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.
- *Community Event Support:* We will more closely monitor Special Event requests to ensure that they are billed for services rendered and thereby reduce costs to the organization.
- *Parks Maintenance.* The Parks Department is responsible for not only the maintenance of the Parks system but also many green areas throughout the city such as the

medians of Shoreline Drive, Western Ave and Seaway Drive and other city owned properties, parking areas, and plantings. Work continues with the Planning department to update the Parks Master Plan. This department is also responsible for the Park Ranger Program, Graffiti removal, and negotiations with Park concessions and vendors.

- *Trail Maintenance.* The Trail system throughout Muskegon has become a wonderful location for neighborhood walking activities and is quickly becoming a tourism attraction. The cross lake ferry is bringing large bicycle groups into Muskegon to use the Muskegon Trail system to connect to many of our regional trail systems such as the Musketawa Trail as well as the Hart to Montague Trail. In 2009, we completed another section along Laketon Ave. to get us another half mile closer to the ultimate destination of connecting to the Musketawa trail. This effort will continue in 2010 as we plan to make the final connection to the Musketawa trail.
- *Cemeteries.* We will continue promoting the use of our recently upgraded chapel and columbarium facilities. As we feel that visual enhancements and the columbarium promotion will hopefully bring new attention to our historical cemetery locations. Also, we will continue to work toward erecting wells for irrigation on the west side of town to reduce operating cost.
- *Forestry.* Efforts will be made to concentrate within the Blight Fight areas as well as to accommodate specific citizen requests. The city will continue the tree planting program with help from Department of Natural Resources and DTE grants. The city has started its own tree nursery as well to help our city stay "green".

UTILITIES DEPARTMENT

Water Filtration Plant. The City of Muskegon serves its 58,000 customers including the cities of Roosevelt Park, North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe

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drinking water at an economical cost to our customers is a major goal of the DPW division. The plant's 40 million gallon capacity is expected to meet and exceed future customer well past 2052 year.

- *Water/Sewer Maintenance:* We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe sources. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. In 2010, as a result of the department's effort in installing "radio read" technology in 2009, we will be able to perform monthly meter reads and thus enabling the Finance department to process monthly billing.
- *Water Distribution:* We will be maintaining our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well. The Northside Water system is now in managerial control of all of these systems except North Muskegon.
- *Equipment Operation:* This operation purchases and maintains all City vehicles and equipment. The Equipment Supervisor will continue to monitor all City groundwater cleanup efforts and with the support of the City's environmental legal staff will move forward in completing and closing all groundwater cleanup projects. The City of Muskegon Equipment Operations has taken over the maintenance of the City of Muskegon Heights vehicles, and vehicles from the City or Roosevelt Park, and is

negotiating with other units of government as well.

- *Stormwater Management:* We will be implementing the fifth year requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit that was renewed in 2008. This will involve developing good housekeeping at municipal facilities and a storm water management ordinance.
- *Sanitation:* We service 14,000 residential customers including refuse collection, recycling, yard waste, neighborhood dumpsters. We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue. We will continue to promote recycling through education and connection with civic groups.
- *Farmers Market/Flea Market:* The Farmers Market was incorporated into the DPW Division in August of 2007. This is the largest Farmers Market in Muskegon County with 120 covered vendor stalls. It offers locally grown fruits, vegetables, flowers, homemade crafts, and operates a Flea Market on Wednesdays.
- *Marina:* The Marina was incorporated into the DPW Division in August of 2007. The marina maintains 134 slips in the large boat basin, 30 slips in the small boat basin, and 51 moorings. Marina staff is also responsible for overseeing and maintaining 4 city ramps, 30 dry beach storage stanchions and the Pier Safety lights and rings along the entrance piers to Muskegon Lake. In 2010 the Marina is hoping to evaluate the reliability of the T-docks to ensure a top-notch facility. Marina staff continued to make progress in reducing costs in 2009 so that a General Fund subsidy is no longer required for 2010.

ENGINEERING DEPARTMENT

- *Engineering Services:* We will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way.

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- *Building Maintenance:* We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

- *Public Service Building:* We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and propose an improvement to both the salt shed and the easterly parking lot in 2010 if not sooner. The replacement of obsolete computers will also continue. We will replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.
- *Senior Transit:* We utilize two vehicles which cover 40,000 miles per year. We have 346 active riders of which 87% are female with incomes under \$20,000.

Future Outlook

Public Works is the City's largest division in terms of manpower and funding. Public Works employees have more day to day contact with our citizens than any other department within the city. This is an awesome responsibility.

We will continue to provide quality services for internal customers and residents. We are dedicated to meeting the needs of the community well into the 21st Century.

CITY OF MUSKEGON, MICHIGAN

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds, Leisure Services programming (including recreational activities, program development, special events), city property sales, the environmental code program, GIS mapping, the Vacant Building Ordinance, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 13 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Community & Economic Development Division directly supports this goal through participation in the Institute for Healing Racism. Many of our staff have been through the Institute, and the Director of the Division is a facilitator for the Institute. In addition, the Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments. The Leisure Services Department promotes positive race relations through bringing diverse cultures together via recreational activities and programs. In addition, every effort is

made to have a diverse seasonal staff that reflects the ethnic diversity of the community.

- **Foster Opportunities for City Youth.** The division works with youth on various planning efforts. Leisure Services offers opportunities for youth to participate in a variety of programs including swimming, tennis, basketball and summer playground activities. The Department works with various community groups, organizations and youth sports programs to provide facilities and funding for youth programs. The CNS Department has coordinated events for youth, including an anti-litter poster campaign, and the 2008 and 2009 Muskegon Unity Academic Olympics. Also, the Planning and CNS Departments have hosted interns during the summer. Staff members occasionally speak to school groups and youth occasionally "job shadow" with us. These are good opportunities to help youth know more about the City and become exposed to the Planning, Economic Development and Leisure Services profession.
- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples of projects initiated by the City and/or in cooperation between the City and other community groups include Edison Landing, Downtown Muskegon Development Corporation (DMDC) site, Seaway Industrial Park, Renaissance Zones and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts, HOME

program (new houses), Lead Based Paint Abatement program and Neighborhood Enterprise Zones (NEZ) for residential properties. Through the Leisure Department, we are expanding promotion of special events and activities, including film-making, that bring people into the community and help area businesses. The Events Committee was formulated in 2008 and is responsible for coordinating such events as the AAU Volleyball Tournament, the Beach Catamaran Regatta and the Kite Boarding Festival. Our assets will be promoted to the fullest, including our nationally recognized Clean Beach at Pere Marquette Beach and the Lakeshore Trail.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards. The Vacant Building Ordinance promotes the active use of buildings that have been vacant for extended periods of time. Staff is also involved in the Muskegon Sustainability Coalition. Through Leisure Services, coordination is maintained with the Department of Public Works to enhance and sustain the use of parks, Farmers' Market, the Marina and open spaces by residents and visitors to the City.
- **Foster Strong Ties Among Governments and Community Agencies.**
The division continues involvement in intergovernmental cooperation through participation with other jurisdictions including building officials, computer/GIS (Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the

CITY OF MUSKEGON, MICHIGAN

County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon. A significant partnership exists between Norton Shores and Muskegon, as the City of Muskegon CNS Department administers the Norton Shores CDBG program. Leisure Services has partnered with the Youth Services Learning Program, Volunteer Muskegon, Girls Scouts, the YMCA and Muskegon Public Schools for both programming and facility use.

- **Develop and Maintain City Infrastructure and Facilities.**
The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the downtown redevelopment area, the Western Avenue streetscape and streetscape improvements along Fifth Street between Western and Monroe Avenues. In addition, funds are being received through the MDNR for improvements to Smith Ryerson Park.
- **Maintain and Enhance the Neighborhoods of the City.**
The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB, HOME, Neighborhood Stabilization Program and Lead-Based Paint Abatement programs. Also, the division will continue to diligently promote Blight Fight and administer the Environmental Services Program through ordinance enforcement and distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in a more timely clean-up of properties. Video surveillance equipment has allowed the City to monitor dumping and actively enforce against those caught on camera. The Vacant Building Program, initiated in 2008, has enabled the City to monitor and inventory vacant buildings and encourage their redevelopment. The youth recreational programs that service most

neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for residents of the neighborhood. The Walk Michigan Program is designed to encourage people to get out and walk in their neighborhood parks, with the winner able to participate in the annual Mackinaw Bridge Walk over the Labor Day Weekend, all expenses paid. Since 2008, a local "bridge walk" has been held on Labor Day, as well.

2010 Budget Highlights

- *Planning & Economic Development Department.* The Planner I position has been eliminated from the Department. This will affect projects and level of service. Grant oversight, GIS, property disposition, census work, technical assistance, etc. will be shared by existing staff, to the extent possible. Funding continues for Muskegon Area First and the Main Street program, although the contributions have decreased. New opportunities are being explored for additional Main Street funding, including a membership drive. The 2010 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs, as well as the directional signage being installed throughout the City (although this amount has decreased).
- *Environmental Services Department:* Educational efforts will continue. The electronic Alert Service is offered at no cost, which has improved clean-up times. The Vacant Building Registration Program identifies vacant buildings in the City and encourages their rehabilitation and use. The Zoning/Environmental Inspectors are pursuing zoning issues as well as environmental issues. In an effort to decrease clean-up costs, the inspectors are spending two days a week conducting zoning and vacant building enforcement. The department has also decreased the number of times the public lots are mowed during the summer. In addition, the number of "complaint-basis only" neighborhoods has increased for code enforcement. The department is

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administering the "leaf ordinance", as well (complaint-basis only). The department continues to actively address blight including a program to sell unbuildable lots in targeted areas for \$1.00.

- *Community and Neighborhood Service:* The

2009- 2010 fiscal year is the fourth year of Operation R & R ("Resurgence and Reawakening"). The Operation R & R initiative produced the Annual Muskegon Unity Academic Olympics, which was held for the first time in August 2008, in conjunction with Muskegon Public Schools. It has become an annual event. The goal of the Academic Olympics is to focus on, encourage, and reward academic achievement for our youth (in a fun way!)

The Healthy Homes Lead Abatement Grant was received in 2008 through the U.S. Dept. of Housing and Urban Development. Muskegon received funding for this grant in the amount of \$2 million+. As of August of 2009, 61 housing units have been abated for lead and 143 Lead assessments completed.

The department continues to supply funding to nonprofits in the community, with a total of approximately \$361,619 allocated to other City of Muskegon departments under the Community Development Block Grant program other than the CNS office.

Under the Home program, approximately \$126,000 was allocated to the City's Community Housing Development Organization.

- *Leisure Services:* The youth Summer Adventure Program has been eliminated. The grade school fall and winter basketball programs will continue. Coordination of Special Events Program, management of funds and provision of recreational services at McGraft Park offered largely through the Edith McGraft-Wickham Trust, and continued financial involvement with the

West Michigan Nutritional Services Agency for support of recreational programs and services to area seniors will continue. Costs for 2010 will include promotion of current and new events to increase the use of our public facilities (particularly our beaches and parks) and draw additional people into the City. The Leisure Services Master Plan update was completed in 2009 and implementation has already begun. This includes major upgrades to Smith-Ryerson Park through the Michigan Natural Resources Trust Fund and a local match.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2010 proposed budget:

- *Continue to Offer Activities through the Leisure Services Department.* The Department will continue to focus on recreation programs and activities for youth, and possible partnerships to create additional opportunities; despite the loss of the Summer Adventure Program. Current adult programs will continue. The Events Committee started in 2008, with several successful events. Emphasis for 2010 will be on the continuation and improvement of those events, as well as the creation of new activities that will enhance the experience of citizens and visitors in Muskegon. The addition of movie filming in Muskegon is being addressed. We had two film productions in 2009. We expect additional filming in 2010, with the possibility of the development of a film studio in Muskegon.

Continue Emphasis on the Downtown and Lakefront Development. Despite the economic downturn in 2009, the projects proposed for downtown continued to develop (with the assistance of the City of Muskegon). These include continued development of the Smartzone/Edison Landing property, and the redevelopment of the DMDC site (Baker College Culinary Institute of Michigan, HighPoint Flats and the former National City building). Continued work on these projects, as well

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as new projects, will be a priority for 2010. In addition, staff will continue to market Seaway Industrial Park as a potential site for alternative energy companies.

- *Implementation of Downtown and Master Land Use Plans.* Staff refers to the Plan when making decisions in zoning cases, as well as ordinance amendments.
- *Continue to Improve the Environmental Code Program.* Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Continue using surveillance equipment strategically. The Vacant Building Registration program will be well underway in 2010.
- *Continue the Standards in the CDBG and HOME Programs.* The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy. The CNS programs are helping to transforming neighborhoods throughout the City of Muskegon.
- *Continue the City Marketing Campaign.* Through Main Street (of which the City of Muskegon is a part); positive media attention has increased including local media focusing on the promotion of Muskegon.
- *Continue the infill and total housing rehabilitation strategies.* The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation with a concentration in the McLaughlin, Angell, Nims, and Nelson neighborhoods. The department also hopes to use its resources

to assist other entities in the community by assisting them in locating funding for their activities and needs.

- *Continue Industrial Development in the Seaway Industrial Park.* The Park is a Local Development Finance Authority and a Renaissance Zone. The City is marketing the remaining lots, with an emphasis on alternative energy.
- *Implement Smartzone Program.* The City continues to coordinate with Dan Henrickson (the property owner) and the director of the Michigan Alternative Research & Energy Center on site development. Pre-Seed funds were received in 2007 and continue into 2010 for administration of the State loan program for new businesses dealing with new technology. MAREC is expected to administer the program for the City in the future. Grant coordination, including providing incentives for private owners within the development, has been significant. A Federal Earmark has been approved for an alternative energy project if one can be identified in the near future.
- *Coordinate the Renaissance Zones.* Staff is coordinating development within the zones, as well as administering the program through the State. The Commission has approved a policy to extend the timeline for critical new projects that meet certain conditions. Two Renaissance Zone extensions were approved in 2008. An extension was requested in 2009, and more may be requested in 2010.
- *Target Incentive Programs.* The City has several incentive programs available that have been targeted and marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street. The Commercial Rehabilitation Zone Tax Abatement became available in 2009. One certificate has been approved thus far.

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- *Lead Abatement Grant:* Staff is continuing to partner with several other agencies and private companies to educate the public about the dangers of lead, while proceeding to abate lead from 206 houses.
- *Lease to Own Program:* During the last fiscal year, the CNS office created the City of Muskegon's lease-to-own pilot program. This gave the opportunity to two families to lease two of the City's totally rehabilitated homes with the intent to purchase in the next 36 months or less. This program will be continued, as needed. The current occupants have completed their first year under the program.
- *Neighborhood Stabilization Program:* The CNS received a \$1.4 million grant for the next 3 years from the U.S. Department of Housing and Urban Development. The funding will be used to continue to remove blight from the community by using the mechanism of demolition, housing rehabilitation and new construction. The CNS office has also applied for a Neighborhood Stabilization II grant for \$5 million. The City will be notified by late 2009 as to whether we are to receive this additional grant.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON
GENERAL FUND

HISTORICAL SUMMARY

Year		Revenues & Transfers In		Expenditures & Transfers Out		Fund Balance at Year-End
2000	\$	23,685,516	\$	22,232,657	\$	2,951,734
2001		23,446,611		23,235,978		3,162,367
2002		23,617,163		23,971,534		2,807,996
2003		23,328,756		23,705,334		2,431,418
2004		23,401,793		23,388,019		2,445,192
2005		23,732,641		23,658,227		2,519,606
2006		24,669,210		24,498,776		2,690,040
2007		25,031,403		24,800,810		2,920,633
2008		25,563,632		26,100,539		2,383,726
2009		24,154,967		24,490,790		2,047,903

Fiscal 2010 Budget Summary

FUND BALANCE AT START OF YEAR **\$ 2,047,903**

MEANS OF FINANCING:

Taxes	14,514,016	60.6%
Licenses and Permits	1,009,500	4.2%
Federal Grants	40,000	0.2%
State Grants	28,000	0.1%
State Shared Revenue	4,071,393	17.0%
Other Charges	2,449,579	10.2%
Interest & Rentals	286,800	1.2%
Fines and Fees	537,000	2.2%
Other Revenue	410,500	1.7%
Other Financing Sources	<u>600,000</u>	<u>2.5%</u>
	23,946,788	100.0%

ESTIMATED REQUIREMENTS:

Customer Value Added Activities	17,796,140	74.4%
Business Value Added Activities	4,446,912	18.6%
Fixed Budget Items	<u>1,681,535</u>	<u>7.0%</u>
	23,924,587	100.0%

ESTIMATED FUND BALANCE AT END OF YEAR **\$ 2,070,105**

OPERATING DEFICIT (USE OF FUND BALANCE)	\$ 22,201
TARGET FUND BALANCE (10% PRIOR YEAR EXPENDITURES)	\$ 2,449,079
ESTIMATED EXCESS (SHORTFALL) vs. TARGET	\$ (378,974)

**DETAILED REVENUE SUMMARY
BY REVENUE CLASSIFICATION**

City of Muskegon

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
Available Fund Balance - BOY	\$ 2,690,039	\$ 2,920,633	\$ 3,274,347	\$ 2,383,726	\$ 2,383,726	\$ (890,621)	\$ 2,047,903	
Taxes								
City income tax	\$ 7,618,461	\$ 7,694,780	\$ 7,400,000	\$ 4,162,796	\$ 6,400,000	\$ (1,000,000)	\$ 6,200,000	-3.13%
Property taxes - general	5,686,706	5,935,022	6,017,515	5,191,298	6,017,515	-	6,504,184	8.09%
Property taxes - sanitation	1,658,845	1,731,623	1,769,857	1,514,696	1,769,857	-	1,530,760	-13.51%
Industrial facilities taxes	364,628	276,203	242,887	183,152	242,887	-	183,072	-24.63%
Payments in lieu of taxes	91,392	91,225	90,000	-	91,000	1,000	91,000	0.00%
Delinquent chargeback collected	-	6	5,000	-	5,000	-	5,000	0.00%
	\$ 15,420,032	\$ 15,728,859	\$ 15,525,259	\$ 11,051,942	\$ 14,526,259	\$ (999,000)	\$ 14,514,016	-0.08%
Licenses and permits								
Business licenses	\$ 32,025	\$ 32,314	\$ 33,000	\$ 27,250	\$ 33,000	\$ -	\$ 32,500	-1.52%
Liquor licenses	37,000	38,957	37,000	49,691	49,691	12,691	37,000	-25.54%
Cable TV franchise fees	296,701	304,812	300,000	83,464	310,000	10,000	310,000	0.00%
Rental property registration	695	61,600	100,000	88,430	110,000	10,000	100,000	-9.09%
Property Maintenance Inspection Fees	81,640	-	-	-	-	-	-	0.00%
Burial permits	117,703	86,515	120,000	65,376	110,000	(10,000)	110,000	0.00%
Building permits	348,349	353,042	250,000	146,656	200,000	(50,000)	225,000	12.50%
Electrical permits	106,607	98,914	95,000	42,482	95,000	-	85,000	-10.53%
Plumbing permits	34,540	41,711	40,000	17,047	40,000	-	35,000	-12.50%
Mechanical permits	56,016	68,002	52,500	23,201	52,500	-	50,000	-4.76%
Franchise fees	500	-	-	-	-	-	-	0.00%
Cat licenses	3,740	3,315	2,500	2,255	2,500	-	-	-100.00%
Vacant building	-	-	-	14,450	13,000	-	25,000	92.31%
Police gun registration	2	5	-	-	-	-	-	0.00%
	\$ 1,115,518	\$ 1,089,187	\$ 1,030,000	\$ 560,302	\$ 1,015,691	\$ (27,309)	\$ 1,009,500	-0.61%
Federal grants								
Federal operational grant	\$ 84,162	\$ 40,622	\$ 16,602	\$ 935	\$ 22,000	\$ 5,398	\$ 40,000	81.82%
Federal grant - energy project	-	-	-	-	-	-	-	0.00%
	\$ 84,162	\$ 40,622	\$ 16,602	\$ 935	\$ 22,000	\$ 5,398	\$ 40,000	81.82%
State grants								
Act 302 police training grant	\$ 18,373	\$ 17,702	\$ 18,000	\$ -	\$ 18,000	\$ -	\$ 18,000	0.00%
State operational grant	-	10,000	10,000	7,999	10,000	-	10,000	0.00%
	\$ 18,373	\$ 27,702	\$ 28,000	\$ 7,999	\$ 28,000	\$ -	\$ 28,000	0.00%
State shared revenue								
State sales tax - Constitutional	\$ 2,625,970	\$ 2,641,035	\$ 2,604,823	\$ 747,230	\$ 2,429,653	\$ (175,170)	\$ 2,429,653	0.00%
State sales tax - Statutory	1,849,492	1,846,663	1,947,639	366,536	1,641,740	(305,899)	1,641,740	0.00%
	\$ 4,475,462	\$ 4,487,698	\$ 4,552,462	\$ 1,113,766	\$ 4,071,393	\$ (481,069)	\$ 4,071,393	0.00%

City of Muskegon

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
Other charges for sales and services								
Tax administration fees	\$ 212,530	\$ 315,261	\$ 276,215	\$ 154,866	\$ 305,000	\$ 28,785	\$ 306,400	0.46%
Utility administration fees	180,000	180,000	200,000	105,000	200,000	-	225,000	12.50%
Reimbursement for elections	22,042	12,006	-	14,093	14,093	14,093	-	-100.00%
Reimbursement for school police officer	-	16,012	19,000	12,299	19,000	-	19,000	0.00%
Indirect cost reimbursement	1,024,932	1,021,500	1,140,717	665,420	1,140,717	-	1,171,979	2.74%
Site-plan review fee	5,870	4,245	4,000	1,900	4,000	-	4,000	0.00%
Sale of cemetery lots	34,982	20,307	25,000	15,768	25,000	-	25,000	0.00%
Sale of columbarium niches	3,200	927	2,400	800	2,400	-	2,400	0.00%
Police miscellaneous	120,470	81,243	100,000	36,714	100,000	-	80,000	-20.00%
Police impound fees	43,234	39,375	45,000	24,204	45,000	-	40,000	-11.11%
Landlord's alert fee	220	290	300	175	300	-	300	0.00%
Fire protection-state property	87,601	127,590	80,000	-	80,000	-	80,000	0.00%
Zoning fees	10,362	8,360	8,000	2,730	8,000	-	8,000	0.00%
Clerk fees	3,115	5,550	3,500	589	3,500	-	3,500	0.00%
Clerk - passport fees	8,240	7,830	8,000	3,052	6,000	(2,000)	5,000	-16.67%
Tax abatement application fees	16,411	11,711	10,000	2,186	10,000	-	10,000	0.00%
Treasurer fees	61,277	43,279	90,000	17,704	60,000	(30,000)	60,000	0.00%
False alarm fees	12,525	10,415	12,000	2,940	12,000	-	10,000	-16.67%
Miscellaneous cemetery income	20,536	19,282	22,000	9,124	22,000	-	22,000	0.00%
Senior transit program fees	9,254	10,149	9,000	5,741	9,000	-	9,000	0.00%
Fire miscellaneous	3,494	14,700	3,000	1,147	3,000	-	3,000	0.00%
Sanitation stickers	84,735	81,702	75,000	46,331	80,000	5,000	80,000	0.00%
Lot cleanup fees (trash)	70,987	63,733	70,000	30,980	70,000	-	70,000	0.00%
Reimbursements for mowing and demolitions	55,484	85,905	70,000	29,603	70,000	-	70,000	0.00%
Special events reimbursements	92,041	15,278	100,000	10,618	200,000	100,000	100,000	-50.00%
Recreation program fees	41,457	42,959	45,000	29,377	45,000	-	45,000	0.00%
	\$ 2,224,999	\$ 2,239,609	\$ 2,418,132	\$ 1,223,361	\$ 2,534,010	\$ 115,878	\$ 2,449,579	-3.33%
Interest and rental income								
Interest	\$ 456,224	\$ 374,525	\$ 250,000	\$ 36,890	\$ 75,000	\$ (175,000)	\$ 50,000	-33.33%
Procurement Card Rebate	-	35,043	32,000	(117)	34,000	2,000	34,000	0.00%
Fire Station Lease - Central Dispatch	6,180	45,450	42,000	23,121	42,000	-	42,000	0.00%
Naval Museum Property Rental	-	-	-	-	7,500	7,500	15,000	100.00%
Flea market	22,064	27,880	29,000	15,585	29,000	-	29,000	0.00%
Farmers market	40,325	39,519	32,000	30,718	35,000	3,000	35,000	0.00%
City right of way rental	4,400	6,800	6,800	6,881	6,900	100	6,800	-1.45%
Advertising revenue	-	123	500	250	500	-	-	-100.00%
Parking rentals	2,800	2,800	2,500	1,400	1,400	(1,100)	-	-100.00%
McGraft park rentals	42,114	39,043	45,000	6,402	45,000	-	45,000	0.00%
Other park rentals	30,920	33,795	30,000	29,596	30,000	-	30,000	0.00%
	\$ 605,027	\$ 604,978	\$ 469,800	\$ 150,726	\$ 306,300	\$ (163,500)	\$ 286,800	-6.37%

City of Muskegon

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
Fines and fees								
Income tax - penalty and interest	\$ 240,315	\$ 284,629	\$ 225,000	\$ 141,016	\$ 225,000	\$ -	\$ 225,000	0.00%
Late fees on current taxes	38,931	28,158	40,000	6,104	40,000	-	40,000	0.00%
Interest on late invoices	2,151	1,774	2,000	297	2,000	-	2,000	0.00%
Parking fines	113,354	90,360	125,000	57,865	100,000	(25,000)	100,000	0.00%
Court fines	190,651	154,765	185,000	81,385	170,000	(15,000)	170,000	0.00%
	\$ 585,402	\$ 559,686	\$ 577,000	\$ 286,667	\$ 537,000	\$ (40,000)	\$ 537,000	0.00%
Other revenue								
Sale of land and assets	\$ -	\$ 14,488	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	0.00%
Police sale and auction proceeds	-	277	-	-	-	-	-	0.00%
CDBG program reimbursements	225,149	329,756	354,119	48,780	347,650	(6,469)	335,000	-3.64%
Contributions	50,499	50,224	11,000	10,710	11,000	-	11,000	0.00%
Contributions - Veteran's Park Maintenance	18,328	15,399	18,500	-	18,500	-	18,500	0.00%
Fisherman's Landing Repayment	-	15,066	14,500	-	14,500	-	14,500	0.00%
Darl & Kathleen Staley Trust	-	-	-	-	-	-	3,000	0.00%
Muskegon County Community Foundation	3,000	37,543	1,500	7,920	7,920	6,420	1,500	-81.06%
Miscellaneous reimbursements	-	-	1,000	-	1,000	-	1,000	0.00%
Miscellaneous and sundry	53,794	28,635	15,000	7,909	25,000	10,000	25,000	0.00%
	\$ 350,770	\$ 491,388	\$ 416,619	\$ 75,319	\$ 426,570	\$ 9,951	\$ 410,500	-3.77%
Other financing sources								
Operating transfers in								
Cemetery Perpetual Care	\$ 80,185	\$ 57,631	\$ 45,000	\$ 41,896	\$ 50,000	\$ 5,000	\$ 50,000	0.00%
PIF (PY Fisherman's Landing Payments)	-	50,000	-	-	-	-	-	0.00%
General Insurance Fund	-	136,272	-	77,744	77,744	77,744	-	-100.00%
Budget Stabilization Fund	-	-	-	-	500,000	500,000	500,000	0.00%
State Grants Fund	11,473	-	-	-	-	-	-	0.00%
TIFA Fund (Arena Operations)	60,000	50,000	50,000	29,167	60,000	10,000	50,000	-16.67%
	\$ 151,658	\$ 293,903	\$ 95,000	\$ 148,807	\$ 687,744	\$ 592,744	\$ 600,000	-12.76%
Total general fund revenues and other sources								
	\$ 25,031,403	\$ 25,563,632	\$ 25,128,874	\$ 14,619,824	\$ 24,154,967	\$ (973,907)	\$ 23,946,788	-0.86%

**DETAILED EXPENDITURE SUMMARY
BY VALUED ADDED CLASSIFICATION
AND BY FUNCTION**

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
I. Customer Value Added Activities										
40301 Police Department										
5100	Salaries & Benefits	\$ 7,141,759	\$ 7,633,448	\$ 7,637,452	\$ 4,512,494	60%	\$ 7,474,702	\$ (162,750)	\$ 7,411,021	-0.85%
5200	Operating Supplies	108,679	95,149	115,024	86,503	75%	115,024	-	115,024	0.00%
5300	Contractual Services	942,510	1,025,211	996,000	623,663	69%	901,000	(95,000)	901,000	0.00%
5400	Other Expenses	24,877	25,580	20,000	11,173	56%	20,000	-	20,000	0.00%
5700	Capital Outlays	17,947	26,233	35,000	1,837	12%	15,000	(20,000)	15,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 8,235,772	\$ 8,805,621	\$ 8,803,476	\$ 5,235,670	61%	\$ 8,525,726	\$ (277,750)	\$ 8,462,045	-0.75%
		\$ 8,235,772	\$ 8,805,621	\$ 8,803,476	\$ 5,235,670	61%	\$ 8,525,726	\$ (277,750)	\$ 8,462,045	-0.75%
50336 Fire Department										
5100	Salaries & Benefits	\$ 3,285,855	\$ 3,406,826	\$ 3,298,007	\$ 2,008,269	62%	\$ 3,228,507	\$ (69,500)	\$ 3,278,088	1.54%
5200	Operating Supplies	90,479	139,937	96,500	41,050	47%	86,500	(10,000)	96,500	11.56%
5300	Contractual Services	216,418	225,014	200,000	122,441	66%	185,000	(15,000)	175,000	-5.41%
5400	Other Expenses	4,757	7,622	12,500	4,254	50%	8,500	(4,000)	8,500	0.00%
5700	Capital Outlays	55,014	57,206	40,361	32,470	80%	40,361	-	50,361	24.78%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 3,652,523	\$ 3,836,605	\$ 3,647,368	\$ 2,208,484	62%	\$ 3,548,868	\$ (98,500)	\$ 3,608,449	1.68%
50387 Fire Safety Inspections										
5100	Salaries & Benefits	\$ 830,275	\$ 890,135	\$ 913,058	\$ 504,591	61%	\$ 825,058	\$ (88,000)	\$ 617,136	-25.20%
5200	Operating Supplies	12,157	15,448	15,000	7,374	57%	13,000	(2,000)	13,000	0.00%
5300	Contractual Services	107,713	107,928	141,949	43,842	40%	110,000	(31,949)	114,949	4.50%
5400	Other Expenses	11,328	24,243	10,000	3,497	35%	10,000	-	10,000	0.00%
5700	Capital Outlays	4,663	3,753	3,000	13	1%	2,000	(1,000)	2,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 966,136	\$ 1,041,507	\$ 1,083,007	\$ 559,317	58%	\$ 960,058	\$ (122,949)	\$ 757,085	-21.14%
		\$ 4,618,659	\$ 4,878,112	\$ 4,730,375	\$ 2,767,801	61%	\$ 4,508,926	\$ (221,449)	\$ 4,365,534	-3.18%
60523 General Sanitation										
5100	Salaries & Benefits	\$ 70,782	\$ 74,638	\$ 74,553	\$ 44,583	60%	\$ 74,553	\$ -	\$ -	-100.00%
5200	Operating Supplies	1,425	74	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	1,551,132	1,554,230	1,628,347	643,663	40%	1,603,347	(25,000)	1,603,347	0.00%
5400	Other Expenses	-	10	-	60	100%	60	60	-	-100.00%
5700	Capital Outlays	26,149	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 1,649,488	\$ 1,628,952	\$ 1,702,900	\$ 688,306	41%	\$ 1,677,960	\$ (24,940)	\$ 1,603,347	-4.45%
60528 Recycling										
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	-	-	3,000	-	0%	3,000	-	-	-100.00%
5300	Contractual Services	163,699	164,568	163,368	66,641	80%	83,368	(80,000)	-	-100.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 163,699	\$ 164,568	\$ 166,368	\$ 66,641	77%	\$ 86,368	\$ (80,000)	\$ -	-100.00%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
60550 Stormwater Management										
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	-	327	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	16,991	17,427	17,786	16,991	96%	17,786	-	17,786	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 16,991	\$ 17,754	\$ 17,786	\$ 16,991	96%	\$ 17,786	\$ -	\$ 17,786	0.00%
60448 Streetlighting										
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	593,486	643,477	625,000	296,321	47%	625,000	-	625,000	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	10,000	-	0%	10,000	-	10,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 593,486	\$ 643,477	\$ 635,000	\$ 296,321	47%	\$ 635,000	\$ -	\$ 635,000	0.00%
60707 Senior Citizen Transit										
5100	Salaries & Benefits	\$ 50,164	\$ 50,001	\$ 55,104	\$ 30,811	56%	\$ 55,104	\$ -	\$ 56,816	3.11%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	9,660	9,620	11,287	5,559	49%	11,287	-	11,287	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 59,824	\$ 59,621	\$ 66,391	\$ 36,370	55%	\$ 66,391	\$ -	\$ 68,103	2.58%
60446 Community Event Support										
5100	Salaries & Benefits	\$ 13,848	\$ 19,636	\$ 17,500	\$ 12,869	74%	\$ 17,500	\$ -	\$ 17,714	1.22%
5200	Operating Supplies	1,069	1,130	1,100	538	49%	1,100	-	1,100	0.00%
5300	Contractual Services	13,920	11,579	12,500	8,468	68%	12,500	-	12,500	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 28,837	\$ 32,345	\$ 31,100	\$ 21,875	70%	\$ 31,100	\$ -	\$ 31,314	0.69%
70751 Parks Maintenance										
5100	Salaries & Benefits	\$ 389,710	\$ 423,774	\$ 478,589	\$ 234,628	54%	\$ 430,589	\$ (48,000)	\$ 429,254	-0.31%
5200	Operating Supplies	117,237	146,487	184,900	46,599	31%	152,040	(32,860)	128,900	-15.22%
5300	Contractual Services	822,713	871,920	707,062	386,556	56%	687,085	(19,977)	745,867	8.56%
5400	Other Expenses	138	283	2,000	1,010	100%	1,010	(990)	-	-100.00%
5700	Capital Outlays	11,027	12,575	25,168	9,394	37%	25,168	-	11,000	-56.29%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 1,340,825	\$ 1,455,039	\$ 1,397,719	\$ 678,187	52%	\$ 1,295,892	\$ (101,827)	\$ 1,315,021	1.48%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
70757	Mc Graft Park Maintenance									
5100	Salaries & Benefits	\$ 4,928	\$ 5,770	\$ 6,438	\$ 4,869	76%	\$ 6,438	\$ -	\$ 6,441	0.05%
5200	Operating Supplies	1,760	2,407	1,600	1,440	90%	1,600	-	1,600	0.00%
5300	Contractual Services	39,688	49,956	45,905	28,127	61%	45,905	-	45,905	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 46,376	\$ 58,133	\$ 53,943	\$ 34,436	64%	\$ 53,943	\$ -	\$ 53,946	0.01%
70276	Cemeteries Maintenance									
5100	Salaries & Benefits	\$ 187,185	\$ 204,063	\$ 222,379	\$ 122,483	59%	\$ 208,379	\$ (14,000)	\$ 178,208	-14.48%
5200	Operating Supplies	6,839	5,126	6,750	5,723	85%	6,750	-	6,750	0.00%
5300	Contractual Services	340,379	279,623	292,812	138,068	49%	280,000	(12,812)	260,736	-6.88%
5400	Other Expenses	50	23	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	11,522	9,515	10,500	148	1%	10,500	-	10,500	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 545,975	\$ 498,350	\$ 532,441	\$ 266,422	53%	\$ 505,629	\$ (26,812)	\$ 456,194	-9.78%
70585	Parking Operations									
5100	Salaries & Benefits	\$ 2,637	\$ 1,564	\$ 1,979	\$ 419	21%	\$ 1,979	\$ -	\$ 54	-97.27%
5200	Operating Supplies	-	109	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	3,968	3,758	3,000	2,123	71%	3,000	-	3,000	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 6,605	\$ 5,431	\$ 4,979	\$ 2,542	51%	\$ 4,979	\$ -	\$ 3,054	-38.66%
70357	Graffiti Removal									
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	823	2,143	1,000	178	18%	1,000	-	1,000	0.00%
5300	Contractual Services	2,390	1,797	3,861	-	0%	3,861	-	3,861	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 3,213	\$ 3,940	\$ 4,861	\$ 178	4%	\$ 4,861	\$ -	\$ 4,861	0.00%
70863	Farmers' Market & Flea Market									
5100	Salaries & Benefits	\$ 17,993	\$ 17,337	\$ 18,500	\$ 9,540	53%	\$ 18,000	\$ (500)	\$ 22,047	22.48%
5200	Operating Supplies	970	2,904	1,250	1,039	80%	1,300	50	1,200	-7.69%
5300	Contractual Services	24,615	23,569	23,550	11,580	43%	26,700	3,150	25,600	-4.12%
5400	Other Expenses	-	75	150	35	23%	150	-	150	0.00%
5700	Capital Outlays	-	-	6,000	594	20%	3,000	(3,000)	3,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 43,578	\$ 43,885	\$ 49,450	\$ 22,788	46%	\$ 49,150	\$ (300)	\$ 51,997	5.79%
		\$ 4,498,897	\$ 4,611,495	\$ 4,662,938	\$ 2,131,057	48%	\$ 4,429,059	\$ (233,879)	\$ 4,240,623	-4.25%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
70775 General Recreation										
5100	Salaries & Benefits	\$ 88,539	\$ 126,835	\$ 131,331	\$ 79,288	66%	\$ 119,331	\$ (12,000)	\$ 131,728	10.39%
5200	Operating Supplies	24,170	29,715	29,000	8,419	29%	29,000	-	12,500	-56.90%
5300	Contractual Services	150,924	153,665	143,027	98,979	82%	120,000	(23,027)	104,527	-12.89%
5400	Other Expenses	889	1,479	5,000	1,484	30%	5,000	-	4,000	-20.00%
5700	Capital Outlays	-	2,348	7,000	-	0%	7,000	-	3,000	-57.14%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 264,522	\$ 314,042	\$ 315,358	\$ 188,170	67%	\$ 280,331	\$ (35,027)	\$ 255,755	-8.77%
80387 Environmental Services										
5100	Salaries & Benefits	\$ 123,848	\$ 132,228	\$ 146,784	\$ 80,503	55%	\$ 146,784	\$ -	\$ 149,049	1.54%
5200	Operating Supplies	7,047	9,998	7,200	5,157	72%	7,200	-	7,200	0.00%
5300	Contractual Services	199,019	260,853	251,110	108,205	70%	155,110	(96,000)	156,610	0.97%
5400	Other Expenses	-	40	500	-	0%	500	-	500	0.00%
5700	Capital Outlays	2,852	267	4,500	2,715	60%	4,500	-	3,000	-33.33%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 332,766	\$ 403,386	\$ 410,094	\$ 196,580	63%	\$ 314,094	\$ (96,000)	\$ 316,359	0.72%
		\$ 597,288	\$ 717,428	\$ 725,452	\$ 384,750	65%	\$ 594,425	\$ (131,027)	\$ 572,114	
10875 Other - Contributions to Outside Agencies										
	Muskegon Area Transit (MATS)	\$ 80,163	\$ 80,164	\$ 80,164	\$ 60,123	75%	\$ 80,164	\$ -	\$ 80,164	0.00%
	Neighborhood Association Grants	22,000	19,252	19,500	20,966	100%	21,000	1,500	21,000	0.00%
	Muskegon Area First	45,566	45,660	45,660	22,784	50%	45,660	-	35,660	-21.90%
	Veterans Memorial Day Costs	-	6,827	7,000	6,886	100%	6,886	(114)	7,000	1.66%
	Great Lakes Water	-	-	3,000	-	N/A	-	(3,000)	-	0.00%
	Mainstreet	-	-	10,000	10,000	100%	10,000	-	5,000	-50.00%
	Lakeside Business District	2,500	2,500	2,500	2,500	100%	2,500	-	2,500	0.00%
	211 Service	2,500	2,500	2,500	2,500	100%	2,500	-	2,500	0.00%
	Gypsy Moth Program	-	-	-	15,250	100%	15,250	15,250	-	-100.00%
	MLK Diversity Program	-	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
	Muskegon Area Labor Management (MALMC)	1,000	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
	Muskegon County and Humane Society - Feral Cats	27,151	27,250	29,551	7,590	26%	29,551	-	-	-100.00%
	Other	-	-	-	-	N/A	-	-	-	0.00%
	Contributions To Outside Agencies	\$ 180,880	\$ 186,153	\$ 201,875	\$ 150,599	70%	\$ 215,511	\$ 13,636	\$ 155,824	-27.70%
		\$ 180,880	\$ 186,153	\$ 201,875	\$ 150,599	70%	\$ 215,511	\$ 13,636	\$ 155,824	-27.70%
Total Customer Value Added Activities		\$ 18,131,496	\$ 19,198,809	\$ 19,124,116	\$ 10,669,877	58%	\$ 18,273,647	\$ (850,469)	\$ 17,796,140	-2.61%
As a Percent of Total General Fund Expenditures		73.1%	73.6%	73.8%	75.2%		74.6%		74.4%	

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
II. Business Value Added Activities										
10101 City Commission										
5100	Salaries & Benefits	\$ 62,251	\$ 66,313	\$ 67,258	\$ 37,734	56%	\$ 67,258	\$ -	\$ 67,213	-0.07%
5200	Operating Supplies	11,824	15,037	12,000	3,417	28%	12,000	-	12,500	4.17%
5300	Contractual Services	2,335	1,741	2,023	620	35%	1,750	(273)	1,800	2.86%
5400	Other Expenses	3,064	2,604	4,000	1,393	46%	3,000	(1,000)	3,500	16.67%
5700	Capital Outlays	988	1,082	1,000	700	58%	1,200	200	1,200	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 80,462	\$ 86,777	\$ 86,281	\$ 43,864	51%	\$ 85,208	\$ (1,073)	\$ 86,213	1.18%
10102 City Promotions & Public Relations										
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	985	455	200	360	72%	500	300	200	-60.00%
5300	Contractual Services	10,708	7,727	11,150	4,911	55%	9,000	(2,150)	11,150	23.89%
5400	Other Expenses	2	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 11,695	\$ 8,182	\$ 11,350	\$ 5,271	55%	\$ 9,500	\$ (1,850)	\$ 11,350	19.47%
10172 City Manager										
5100	Salaries & Benefits	\$ 208,363	\$ 221,512	\$ 325,462	\$ 155,827	61%	\$ 255,462	\$ (70,000)	\$ 252,364	-1.21%
5200	Operating Supplies	1,613	1,478	3,000	1,344	67%	2,000	(1,000)	2,500	25.00%
5300	Contractual Services	2,446	1,463	7,600	1,942	32%	6,000	(1,600)	7,500	25.00%
5400	Other Expenses	1,153	638	1,850	321	32%	1,000	(850)	1,750	75.00%
5700	Capital Outlays	272	473	1,000	-	0%	500	(500)	1,000	100.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 213,847	\$ 225,564	\$ 338,912	\$ 159,434	60%	\$ 264,962	\$ (73,950)	\$ 265,114	0.06%
10145 City Attorney										
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	790	808	2,000	-	0%	2,000	-	2,000	0.00%
5300	Contractual Services	439,644	479,745	440,508	234,264	60%	390,508	(50,000)	350,508	-10.24%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 440,434	\$ 480,553	\$ 442,508	\$ 234,264	60%	\$ 392,508	\$ (50,000)	\$ 352,508	-10.19%
		\$ 746,438	\$ 801,076	\$ 879,051	\$ 442,833	59%	\$ 752,178	\$ (126,873)	\$ 715,185	-4.92%
20173 Administration										
5100	Salaries & Benefits	\$ 117,263	\$ 31,721	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	1,083	36	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	7,782	6,329	-	-	N/A	-	-	-	0.00%
5400	Other Expenses	109	70	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	206	516	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 126,443	\$ 38,672	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
20228	Affirmative Action									
5100	Salaries & Benefits	\$ 68,661	\$ 75,308	\$ 79,913	\$ 44,916	56%	\$ 79,913	\$ -	\$ 78,451	-1.83%
5200	Operating Supplies	512	588	750	305	41%	750	-	750	0.00%
5300	Contractual Services	1,533	1,705	3,027	555	27%	2,027	(1,000)	2,027	0.00%
5400	Other Expenses	856	707	1,500	194	19%	1,000	(500)	1,000	0.00%
5700	Capital Outlays	163	1,625	500	-	0%	500	-	500	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 71,725	\$ 79,933	\$ 85,690	\$ 45,970	55%	\$ 84,190	\$ (1,500)	\$ 82,728	-1.74%
20744	Julia Hackley Internships									
5100	Salaries & Benefits	\$ 5,374	\$ 7,988	\$ 1,948	\$ -	N/A	\$ -	\$ (1,948)	\$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 5,374	\$ 7,988	\$ 1,948	\$ -	N/A	\$ -	\$ (1,948)	\$ -	0.00%
20215	City Clerk & Elections									
5100	Salaries & Benefits	\$ 241,725	\$ 272,252	\$ 265,002	\$ 138,082	54%	\$ 256,252	\$ (8,750)	\$ 254,721	-0.60%
5200	Operating Supplies	21,443	22,953	30,622	8,563	33%	25,622	(5,000)	30,622	19.51%
5300	Contractual Services	11,670	19,741	15,750	16,001	94%	17,000	1,250	15,750	-7.35%
5400	Other Expenses	1,383	3,580	3,000	196	13%	1,500	(1,500)	1,500	0.00%
5700	Capital Outlays	1,388	1,022	1,200	139	12%	1,200	-	1,200	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 277,609	\$ 319,548	\$ 315,574	\$ 162,981	54%	\$ 301,574	\$ (14,000)	\$ 303,793	0.74%
20220	Civil Service									
5100	Salaries & Benefits	\$ 131,159	\$ 153,656	\$ 163,488	\$ 94,459	58%	\$ 163,488	\$ -	\$ 162,684	-0.49%
5200	Operating Supplies	5,621	5,554	7,000	3,427	49%	7,000	-	5,900	-15.71%
5300	Contractual Services	22,713	22,246	19,223	7,374	45%	16,223	(3,000)	16,223	0.00%
5400	Other Expenses	3,651	4,029	3,000	806	27%	3,000	-	4,000	33.33%
5700	Capital Outlays	617	888	1,000	-	0%	1,000	-	1,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 163,761	\$ 186,373	\$ 193,711	\$ 106,066	56%	\$ 190,711	\$ (3,000)	\$ 189,807	-0.47%
		\$ 644,912	\$ 632,514	\$ 596,923	\$ 315,017	55%	\$ 576,475	\$ (20,448)	\$ 576,328	-0.03%
30202	Finance Administration									
5100	Salaries & Benefits	\$ 331,273	\$ 352,627	\$ 367,740	\$ 214,345	58%	\$ 367,740	\$ -	\$ 361,519	-1.69%
5200	Operating Supplies	5,488	5,009	6,195	2,150	35%	6,195	-	4,700	-24.13%
5300	Contractual Services	78,509	83,921	81,480	60,742	79%	76,480	(5,000)	66,275	-13.34%
5400	Other Expenses	413	2,442	3,000	168	6%	3,000	-	1,000	-66.67%
5700	Capital Outlays	7,829	1,661	8,000	225	5%	5,000	(3,000)	3,000	-40.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 423,512	\$ 445,660	\$ 466,415	\$ 277,630	61%	\$ 458,415	\$ (8,000)	\$ 436,494	-4.78%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
30209	Assessing Services									
5100	Salaries & Benefits	\$ 6,703	\$ 6,345	\$ 6,365	\$ 5,551	87%	\$ 6,365	\$ -	\$ 6,365	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	453,134	463,935	459,300	232,065	51%	459,300	-	459,300	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 459,837	\$ 470,280	\$ 465,665	\$ 237,616	51%	\$ 465,665	\$ -	\$ 465,665	0.00%
30805	Arena Administration									
5100	Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	267,883	239,815	235,000	168,942	72%	235,000	-	235,000	0.00%
5400	Other Expenses	129	3	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	1,422	1,784	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 269,434	\$ 241,602	\$ 235,000	\$ 168,942	72%	\$ 235,000	\$ -	\$ 235,000	0.00%
30205	Income Tax Administration									
5100	Salaries & Benefits	\$ 287,511	\$ 306,084	\$ 323,692	\$ 189,116	58%	\$ 323,692	\$ -	\$ 333,331	2.98%
5200	Operating Supplies	18,228	17,997	17,260	9,349	54%	17,260	-	17,260	0.00%
5300	Contractual Services	66,375	77,878	66,636	37,429	56%	66,636	-	66,636	0.00%
5400	Other Expenses	960	743	800	67	8%	800	-	800	0.00%
5700	Capital Outlays	360	1,606	1,500	-	0%	1,500	-	1,500	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 373,434	\$ 404,308	\$ 409,888	\$ 235,961	58%	\$ 409,888	\$ -	\$ 419,527	2.35%
30253	City Treasurer									
5100	Salaries & Benefits	\$ 245,360	\$ 279,040	\$ 301,421	\$ 180,446	60%	\$ 301,421	\$ -	\$ 312,773	3.77%
5200	Operating Supplies	28,725	35,237	35,000	20,269	58%	35,000	-	50,000	42.86%
5300	Contractual Services	66,420	72,557	70,000	41,141	59%	70,000	-	85,000	21.43%
5400	Other Expenses	553	368	1,500	24	2%	1,500	-	1,500	0.00%
5700	Capital Outlays	-	2,016	2,921	158	5%	2,921	-	2,921	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 341,058	\$ 389,218	\$ 410,842	\$ 242,038	59%	\$ 410,842	\$ -	\$ 452,194	10.07%
30248	Information Systems Administration									
5100	Salaries & Benefits	\$ 250,554	\$ 269,070	\$ 280,543	\$ 168,307	60%	\$ 280,543	\$ -	\$ 282,869	0.83%
5200	Operating Supplies	170	500	6,302	382	6%	6,302	-	6,302	0.00%
5300	Contractual Services	50,392	54,730	67,093	47,957	71%	67,093	-	67,093	0.00%
5400	Other Expenses	328	8,976	3,000	3,114	94%	3,300	300	3,000	-9.09%
5700	Capital Outlays	62,801	14,486	27,040	13,419	50%	27,040	-	27,040	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 364,245	\$ 347,762	\$ 383,978	\$ 233,179	61%	\$ 384,278	\$ 300	\$ 386,304	0.53%
		\$ 2,231,520	\$ 2,298,830	\$ 2,371,788	\$ 1,395,366	59%	\$ 2,364,088	\$ (7,700)	\$ 2,395,184	1.32%

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
60265 City Hall Maintenance										
5100	Salaries & Benefits	\$ 67,232	\$ 73,368	\$ 69,039	\$ 44,489	64%	\$ 69,039	\$ -	\$ 69,971	1.35%
5200	Operating Supplies	10,883	19,138	12,475	7,744	62%	12,475	-	15,000	20.24%
5300	Contractual Services	177,747	187,421	205,670	96,446	47%	205,670	-	226,115	9.94%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	719	4,532	2,000	-	N/A	-	(2,000)	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 256,581	\$ 284,459	\$ 289,184	\$ 148,679	52%	\$ 287,184	\$ (2,000)	\$ 311,086	8.32%
		\$ 256,581	\$ 284,459	\$ 289,184	\$ 148,679	52%	\$ 287,184	\$ (2,000)	\$ 311,086	8.32%
80400 Planning, Zoning and Economic Development										
5100	Salaries & Benefits	\$ 403,843	\$ 455,659	\$ 479,377	\$ 283,736	59%	\$ 479,377	\$ -	\$ 418,229	-12.76%
5200	Operating Supplies	4,821	6,062	6,100	1,619	27%	6,100	-	4,600	-24.59%
5300	Contractual Services	44,965	57,353	49,350	12,747	57%	22,350	(27,000)	20,300	-9.17%
5400	Other Expenses	3,391	2,767	6,000	885	22%	4,000	(2,000)	4,000	0.00%
5700	Capital Outlays	5,093	2,086	2,000	-	0%	2,000	-	2,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		\$ 462,113	\$ 523,927	\$ 542,827	\$ 298,987	58%	\$ 513,827	\$ (29,000)	\$ 449,129	-12.59%
		\$ 462,113	\$ 523,927	\$ 542,827	\$ 298,987	58%	\$ 513,827	\$ (29,000)	\$ 449,129	-12.59%
Total Business Value Added Activities		\$ 4,341,564	\$ 4,540,806	\$ 4,679,773	\$ 2,600,882	58%	\$ 4,493,752	\$ (186,021)	\$ 4,446,912	-1.04%
As a Percent of Total General Fund										
Expenditures		17.5%	17.4%	18.1%	18.3%		18.3%		18.6%	

Quarterly Budget Reforecast and 2010 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Change From 2009 Original	Original Budget Estimate 2010	% Change From 2009 Revised
III. Fixed Budget Items									
30999 Transfers To Other Funds									
Major Street Fund	\$ 200,000	\$ 200,000	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Local Street Fund	480,000	480,000	510,000	297,500	58%	510,000	-	480,000	-5.88%
Budget Stabilization Fund	250,000	250,000	-	-	N/A	-	-	-	0.00%
Tax Appeal Reserve	-	-	-	-	N/A	-	-	158,502	0.00%
Public Improvement Fund (Fire Equipment Reserve)	150,000	150,000	150,000	-	N/A	-	(150,000)	-	0.00%
State Grants Fund (Grant Matches)	154,880	-	-	-	N/A	-	-	-	0.00%
Marina	40,000	40,000	-	-	N/A	-	-	-	0.00%
Sidewalk	300,000	150,000	-	-	N/A	-	-	-	0.00%
LDFA Debt Service Fund (Smartzone)	100,000	150,000	150,000	68,750	53%	130,000	(20,000)	100,000	-23.08%
General Insurance	28,046	28,046	28,046	16,360	58%	28,046	-	28,046	0.00%
	\$ 1,702,926	\$ 1,448,046	\$ 838,046	\$ 382,610	57%	\$ 668,046	\$ (170,000)	\$ 766,548	14.74%
30851 General Insurance	\$ 350,385	\$ 386,191	\$ 403,737	\$ 294,928	98%	\$ 300,000	\$ (103,737)	\$ 309,642	3.21%
30906 Debt Retirement	208,859	275,833	267,345	111,064	42%	267,345	-	285,345	6.73%
10891 Contingency and Bad Debt Expense	-	76,100	400,000	788	0%	300,000	(100,000)	300,000	0.00%
90000 Major Capital Improvements	65,580	174,754	193,000	123,619	66%	188,000	(5,000)	20,000	-89.36%
Total Fixed-Budget Items	\$ 2,327,750	\$ 2,360,924	\$ 2,102,128	\$ 913,009	53%	\$ 1,723,391	\$ (378,737)	\$ 1,681,535	-2.43%
As a Percent of Total General Fund Expenditures									
	9.4%	9.0%	8.1%	6.4%		7.0%		7.0%	
Total General Fund	\$ 24,800,810	\$ 26,100,539	\$ 25,906,017	\$ 14,183,768	58%	\$ 24,490,790	\$ (1,415,227)	\$ 23,924,587	-2.31%
Recap: Total General Fund By Expenditure Object									
5100 Salaries & Benefits	\$ 14,634,795	\$ 15,557,198	\$ 15,732,922	\$ 9,202,355	60%	\$ 15,257,474	\$ (475,448)	\$ 14,898,046	-2.36%
5200 Operating Supplies	484,841	581,806	601,228	262,949	48%	550,718	(50,510)	537,108	-2.47%
5300 Contractual Services	7,434,746	7,830,946	8,005,986	4,010,678	55%	7,331,497	(674,489)	7,203,118	-1.75%
5400 Other Expenses	58,031	86,282	77,800	28,681	43%	67,320	(10,480)	65,200	-3.15%
5700 Capital Outlays	276,612	320,428	382,690	185,431	53%	348,390	(34,300)	169,222	-51.43%
5900 All Other Financing Uses	1,911,785	1,723,879	1,105,391	493,674	53%	935,391	(170,000)	1,051,893	12.45%
Total General Fund	\$ 24,800,810	\$ 26,100,539	\$ 25,906,017	\$ 14,183,768	58%	\$ 24,490,790	\$ (1,415,227)	\$ 23,924,587	-2.31%

City of Muskegon
Comparison of Revenues and Costs of Selected General Fund Functions

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Revised Estimate 2009	Original Budget Estimate 2010
Sanitation						
Revenues						
Property taxes - sanitation	\$ 1,658,845	\$ 1,731,623	\$ 1,769,857	\$ 1,514,696	\$ 1,769,857	\$ 1,530,760
Sanitation stickers	84,735	63,733	75,000	46,331	80,000	80,000
	1,743,580	1,795,356	1,844,857	1,561,027	1,849,857	1,610,760
Expenditures						
General Sanitation	1,649,488	1,628,952	1,702,900	688,306	1,677,960	1,603,347
Recycling	163,699	164,568	166,368	66,641	86,368	-
	1,813,187	1,793,520	1,869,268	754,947	1,764,328	1,603,347
Excess (Shortfall)	\$ (69,607)	\$ 1,836	\$ (24,411)	\$ 806,080	\$ 85,529	\$ 7,413
Recreation						
Revenues						
Recreation program fees	\$ 41,457	\$ 42,959	\$ 45,000	\$ 29,377	\$ 45,000	\$ 45,000
	41,457	42,959	45,000	29,377	45,000	45,000
Expenditures						
General recreation	264,522	314,042	315,358	188,170	280,331	255,755
	264,522	314,042	315,358	188,170	280,331	255,755
Excess (Shortfall)	\$ (223,065)	\$ (271,083)	\$ (270,358)	\$ (158,793)	\$ (235,331)	\$ (210,755)
Cemetery						
Revenues						
Burial permits	\$ 117,703	\$ 86,515	\$ 120,000	\$ 65,376	\$ 110,000	\$ 110,000
Sale of cemetery lots	34,982	20,307	25,000	15,768	25,000	25,000
Sale of columbarium niches	3,200	927	2,400	800	2,400	2,400
Miscellaneous cemetery income	20,536	19,282	22,000	9,124	22,000	22,000
Cemetery perpetual care interest	80,185	57,631	45,000	41,896	50,000	50,000
	256,606	184,662	214,400	132,964	209,400	209,400
Expenditures						
	545,975	498,350	532,441	266,422	505,629	456,194
	545,975	498,350	532,441	266,422	505,629	456,194
Excess (Shortfall)	\$ (289,369)	\$ (313,688)	\$ (318,041)	\$ (133,458)	\$ (296,229)	\$ (246,794)
Parking						
Revenues						
Parking rentals	\$ 2,800	\$ 2,800	\$ 2,500	\$ 1,400	\$ 1,400	\$ -
	2,800	2,800	2,500	1,400	1,400	-
Expenditures						
	6,605	5,431	4,979	2,542	4,979	3,054
	6,605	5,431	4,979	2,542	4,979	3,054
Excess (Shortfall)	\$ (3,805)	\$ (2,631)	\$ (2,479)	\$ (1,142)	\$ (3,579)	\$ (3,054)
Farmers' Market						
Revenues						
Flea market	\$ 22,064	\$ 27,880	\$ 29,000	\$ 15,585	\$ 29,000	\$ 29,000
Farmers market	40,325	39,519	32,000	30,718	35,000	35,000
	62,389	67,399	61,000	46,303	64,000	64,000
Expenditures						
	43,578	43,885	49,450	22,788	49,150	51,997
	43,578	43,885	49,450	22,788	49,150	51,997
Excess (Shortfall)	\$ 18,811	\$ 23,514	\$ 11,550	\$ 23,515	\$ 14,850	\$ 12,003
Fire Safety Inspections						
Revenues						
Rental property registration	\$ 695	\$ 61,600	\$ 100,000	\$ 88,430	\$ 110,000	\$ 100,000
Property Maintenance Inspection Fees	81,640	-	-	-	-	-
Building permits	348,349	353,042	250,000	146,656	200,000	225,000
Electrical permits	106,607	98,914	95,000	42,482	95,000	85,000
Plumbing permits	34,540	41,711	40,000	17,047	40,000	35,000
Mechanical permits	56,016	68,002	52,500	23,201	52,500	50,000
Site-plan review fee	5,870	4,245	4,000	1,900	4,000	4,000
	633,717	627,514	541,500	319,716	501,500	499,000
Expenditures						
	966,136	1,041,507	1,083,007	559,317	960,058	757,085
	966,136	1,041,507	1,083,007	559,317	960,058	757,085
Excess (Shortfall)	\$ (332,419)	\$ (413,993)	\$ (541,507)	\$ (239,601)	\$ (458,558)	\$ (258,085)

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

Budget Stabilization Fund

Farmers Market Improvement Budget

Criminal Forfeitures Budget

Tree Replacement Budget

Brownfield Redevelopment Authority Budget

Local Development Finance Authority Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Arena Improvement Fund

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Sewer Fund

Water Fund

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
202 Major Streets and State Trunklines Fund									
Available Fund Balance - BOY	\$ 708,102	\$ 1,169,135	\$ 523,856	\$ 284,912		\$ 284,912	\$ 238,512	\$ (285,344)	
Means of Financing									
Special assessments	\$ 272,291	\$ 248,582	\$ 250,000	\$ -		\$ 250,000	\$ 200,000	\$ (50,000)	
Federal & state grants	2,303,829	2,100,723	1,095,000	(27,810)		1,730,000	866,000	(229,000)	
State shared revenue	2,629,710	2,564,204	2,827,811	1,085,890		2,700,000	2,686,841	(140,970)	
Interest income	116,227	70,691	50,000	1,000		25,000	25,000	(25,000)	
Operating transfers in	200,000	200,000	-	200,000		225,292	-	-	LDFA II and Public Improvement Fund
Other	370,376	87,620	75,000	15,220		75,000	75,000	-	
	\$ 5,892,433	\$ 5,271,820	\$ 4,297,811	\$ 1,274,300		\$ 5,005,292	\$ 3,852,841	\$ (444,970)	
60900 Operating Expenditures									
5100 Salaries & Benefits	\$ 663,738	\$ 742,133	\$ 963,501	\$ 372,570	50%	\$ 750,000	\$ 837,116	\$ (126,385)	
5200 Operating Supplies	284,582	208,422	260,600	96,999	41%	235,400	235,600	(25,000)	
5300 Contractual Services	1,093,974	1,184,346	1,022,300	533,624	56%	960,000	1,111,369	89,069	
5400 Other Expenses	1,803	8,339	5,000	435	44%	1,000	1,000	(4,000)	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	968,638	399,907	-	-	0%	200,000	200,000	200,000	
	\$ 3,012,735	\$ 2,543,147	\$ 2,251,401	\$ 1,003,628	47%	\$ 2,146,400	\$ 2,385,085	\$ 133,684	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	2,418,665	3,612,896	2,090,000	351,270	12%	2,905,292	1,390,000	(700,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ 2,418,665	\$ 3,612,896	\$ 2,090,000	\$ 351,270	12%	\$ 2,905,292	\$ 1,390,000	\$ (700,000)	
	\$ 5,431,400	\$ 6,156,043	\$ 4,341,401	\$ 1,354,898	27%	\$ 5,051,692	\$ 3,775,085		
Available Fund Balance - EOY	\$ 1,169,135	\$ 284,912	\$ 480,266	\$ 204,314		\$ 238,512	\$ 316,268	\$ (163,998)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
203 Local Streets Fund									
Available Fund Balance - BOY	\$ 648,231	\$ 1,389,910	\$ 845,727	\$ 396,406		\$ 396,406	\$ 251,450	\$ (594,277)	
Means of Financing									
Special assessments	\$ 705,740	\$ 56,669	\$ 120,000	\$ -		\$ 120,000	\$ 70,000	\$ (50,000)	
Federal & state grants	240,000	934,909	-	-		-	130,000	130,000	
Metro act fees	140,010	142,692	142,000	145,169		145,169	145,000	3,000	
State shared revenue	658,387	635,728	649,240	263,301		649,240	619,181	(30,060)	
Interest income	243,947	43,178	25,000	3,826		15,000	10,000	(15,000)	
Operating transfers in	780,000	480,000	510,000	297,500		710,000	680,000	170,000	FROM GENERAL FUND & MAJOR
Other	15,747	25,878	5,000	2,667		15,000	15,000	10,000	
	\$ 2,783,831	\$ 2,319,054	\$ 1,451,240	\$ 712,463		\$ 1,654,409	\$ 1,669,181	\$ 217,940	
60900 Operating Expenditures									
5100 Salaries & Benefits	\$ 607,155	\$ 642,207	\$ 574,265	\$ 403,240	70%	\$ 574,265	\$ 488,179	\$ (86,086)	
5200 Operating Supplies	110,130	235,172	118,000	51,667	44%	118,000	118,000	-	
5300 Contractual Services	863,047	905,676	818,000	510,716	62%	828,000	900,000	82,000	
5400 Other Expenses	384	499	1,000	48	48%	100	100	(900)	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 1,580,716	\$ 1,783,554	\$ 1,511,265	\$ 965,671	64%	\$ 1,520,365	\$ 1,506,279	\$ (4,986)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	461,436	1,529,004	600,000	96,913	35%	279,000	285,000	(315,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
	\$ 461,436	\$ 1,529,004	\$ 600,000	\$ 96,913	35%	\$ 279,000	\$ 285,000	\$ (315,000)	
	\$ 2,042,152	\$ 3,312,558	\$ 2,111,265	\$ 1,062,584	59%	\$ 1,799,365	\$ 1,791,279		
Available Fund Balance - EOY	\$ 1,389,910	\$ 396,406	\$ 185,702	\$ 46,285		\$ 251,450	\$ 129,352	\$ (56,351)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
257 Budget Stabilization Fund									
Available Fund Balance - BOY	\$ 1,500,000	\$ 1,750,000	\$ 1,750,000	\$ 2,000,000		\$ 2,000,000	\$ 1,500,000	\$ (250,000)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	-	-	-	-		-	-	-	
Operating transfers in - General Fund	250,000	250,000	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 250,000	\$ 250,000	\$ -	\$ -		\$ -	\$ -	\$ -	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	0%	500,000	500,000	500,000	TRANSFER TO GENERAL FUND
	\$ -	\$ -	\$ -	\$ -	0%	\$ 500,000	\$ 500,000	\$ 500,000	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	0%	\$ 500,000	\$ 500,000		
Available Fund Balance - EOY	\$ 1,750,000	\$ 2,000,000	\$ 1,750,000	\$ 2,000,000		\$ 1,500,000	\$ 1,000,000	\$ (750,000)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
260 Farmers' Market Improvement Fund									
Available Fund Balance - BOY	\$ 25,465	\$ 26,755	\$ 14,455	\$ 17,565		\$ 17,565	\$ 17,765	\$ 3,310	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	1,290	710	700	110		200	100	(600)	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 1,290	\$ 710	\$ 700	\$ 110		\$ 200	\$ 100	\$ (600)	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	9,900	15,155	-	N/A	-	-	(15,155)	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ -	\$ 9,900	\$ 15,155	\$ -	N/A	\$ -	\$ -	\$ (15,155)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ -	\$ 9,900	\$ 15,155	\$ -	N/A	\$ -	\$ -	\$ -	
Available Fund Balance - EOY	\$ 26,755	\$ 17,565	\$ -	\$ 17,675		\$ 17,765	\$ 17,865	\$ 17,865	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
264 Criminal Forfeitures Fund									
Available Fund Balance - BOY	\$ 157,835	\$ 138,160	\$ 94,160	\$ 81,856		\$ 81,856	\$ 47,856	\$ (46,304)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	7,566	3,518	3,000	548		1,000	500	(2,500)	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	21,143	10,840	15,000	60,411		10,000	10,000	(5,000)	
	\$ 28,709	\$ 14,358	\$ 18,000	\$ 60,959		\$ 11,000	\$ 10,500	\$ (7,500)	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	949	-	45,000	-	0%	45,000	45,000	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	47,435	70,662	-	(3,750)	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 48,384	\$ 70,662	\$ 45,000	\$ (3,750)	-8%	\$ 45,000	\$ 45,000	\$ -	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 48,384	\$ 70,662	\$ 45,000	\$ (3,750)	-8%	\$ 45,000	\$ 45,000		
Available Fund Balance - EOY	\$ 138,160	\$ 81,856	\$ 67,160	\$ 146,565		\$ 47,856	\$ 13,356	\$ (53,804)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
285 Tree Replacement Fund									
Available Fund Balance - BOY	\$ 10,210	\$ 9,108	\$ 9,108	\$ 10,043		\$ 10,043	\$ 6,543	\$ (2,565)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	5,000	3,000	-		-	3,000	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	400	-		400	400	-	
Interest income	522	249	500	47		100	100	(400)	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	1,400	1,045	-	200		-	-	-	
	\$ 1,922	\$ 6,294	\$ 3,900	\$ 247		\$ 500	\$ 3,500	\$ (400)	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	3,024	5,359	3,900	3,126	78%	4,000	3,900	-	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 3,024	\$ 5,359	\$ 3,900	\$ 3,126	78%	\$ 4,000	\$ 3,900	\$ -	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 3,024	\$ 5,359	\$ 3,900	\$ 3,126	78%	\$ 4,000	\$ 3,900		
Available Fund Balance - EOY	\$ 9,108	\$ 10,043	\$ 9,108	\$ 7,164		\$ 6,543	\$ 6,143	\$ (2,965)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
295 Brownfield Redevelopment Authority (Betten Project)									
Available Fund Balance - BOY	\$ -	\$ -	\$ -	\$ (17,862)		\$ (17,862)	\$ (10,362)	\$ (10,362)	
Means of Financing									
Property taxes	\$ -	\$ -	\$ 175,000	\$ 4,021		\$ 10,000	\$ 21,847	\$ (153,153)	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	-	-	-	-		-	-	-	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ -	\$ -	\$ 175,000	\$ 4,021		\$ 10,000	\$ 21,847	\$ (153,153)	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	17,862	175,000	2,303	92%	2,500	11,000	(164,000)	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ -	\$ 17,862	\$ 175,000	\$ 2,303	92%	\$ 2,500	\$ 11,000	\$ (164,000)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ -	\$ 17,862	\$ 175,000	\$ 2,303	92%	\$ 2,500	\$ 11,000		
Available Fund Balance - EOY	\$ -	\$ (17,862)	\$ -	\$ (16,144)		\$ (10,362)	\$ 485	\$ 485	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)									
Available Fund Balance - BOY	\$ 104,991	\$ 27,275	\$ 8,228	\$ 8,752		\$ 8,752	\$ 18,194	\$ 9,966	
Means of Financing									
Property taxes	\$ 28,901	\$ 38,249	\$ 67,603	\$ 68,459		\$ 84,889	\$ 94,183	\$ 26,580	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	4,881	1,126	300	170		300	300	-	
Operating transfers in - General Fund	100,000	150,000	150,000	68,750		130,000	100,000	(50,000)	
Other	75,000	75,000	75,000	-		75,000	75,000	-	COMMUNITY FOUNDATION CONTRIBUTION
	\$ 208,782	\$ 264,375	\$ 292,903	\$ 137,379		\$ 290,189	\$ 269,483	\$ (23,420)	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	1,000	350	1,000	500	50%	1,000	500	(500)	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	285,498	282,548	279,747	99,874	36%	279,747	276,847	(2,900)	
	\$ 286,498	\$ 282,898	\$ 280,747	\$ 100,374	36%	\$ 280,747	\$ 277,347	\$ (3,400)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 286,498	\$ 282,898	\$ 280,747	\$ 100,374	36%	\$ 280,747	\$ 277,347		
Available Fund Balance - EOY	\$ 27,275	\$ 8,752	\$ 20,384	\$ 45,757		\$ 18,194	\$ 10,330	\$ (10,054)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
305 Tax Increment Finance Authority Fund									
Available Fund Balance - BOY	\$ 8,758	\$ 6,352	\$ 3,552	\$ 13,983		\$ 13,983	\$ 20,862	\$ 17,310	
Means of Financing									
Property taxes	\$ 56,835	\$ 57,458	\$ 53,919	\$ 53,773		\$ 66,679	\$ 54,526	\$ 607	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	759	173	200	90		200	200	-	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 57,594	\$ 57,631	\$ 54,119	\$ 53,863		\$ 66,879	\$ 54,726	\$ 607	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	60,000	50,000	50,000	29,167	49%	60,000	50,000	-	TO GENERAL FUND FOR ARENA
	\$ 60,000	\$ 50,000	\$ 50,000	\$ 29,167	49%	\$ 60,000	\$ 50,000	\$ -	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 60,000	\$ 50,000	\$ 50,000	\$ 29,167	49%	\$ 60,000	\$ 50,000		
Available Fund Balance - EOY	\$ 6,352	\$ 13,983	\$ 7,671	\$ 38,679		\$ 20,862	\$ 25,588	\$ 17,917	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
394 Downtown Development Authority Fund									
Available Fund Balance - BOY	\$ (103,996)	\$ (58,608)	\$ 16,568	\$ 14,618		\$ 14,618	\$ 303,209	\$ 286,641	
Means of Financing									
Property taxes	\$ 476,460	\$ 505,697	\$ 361,697	\$ 507,063		\$ 628,563	\$ 520,480	\$ 158,783	
Federal & state grants	-	-	-	-		-	-	-	
State proposal A reimbursement revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	-	926	500	699		500	500	-	
Operating transfers in - General Fund	-	-	-	-		-	-	-	
Operating transfers in - PIF	-	100,000	-	-		-	-	-	
Operating transfers in - Insurance Fund	-	284,787	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 476,460	\$ 891,410	\$ 362,197	\$ 507,762		\$ 629,063	\$ 520,980	\$ 158,783	
70805 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	83,330	10,250	-	250	N/A	-	-	-	
5400 Other Expenses	-	468,641	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	347,742	339,293	340,472	62,546	18%	340,472	340,964	492	DEBT SERVICE
	\$ 431,072	\$ 818,184	\$ 340,472	\$ 62,796	18%	\$ 340,472	\$ 340,964	\$ 492	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 431,072	\$ 818,184	\$ 340,472	\$ 62,796	18%	\$ 340,472	\$ 340,964		
Available Fund Balance - EOY	\$ (58,608)	\$ 14,618	\$ 38,293	\$ 459,584		\$ 303,209	\$ 483,225	\$ 444,932	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
408 Arena Improvement Fund									
Available Fund Balance - BOY	\$ 79,386	\$ 76,724	\$ 93,724	\$ 103,279		\$ 103,279	\$ 79,279	\$ (14,445)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	37,363	35,309	40,000	25,268		35,000	35,000	(5,000)	
Interest income	3,603	2,457	2,000	488		1,000	600	(1,400)	
Operating transfers in	-	-	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 40,966	\$ 37,766	\$ 42,000	\$ 25,756		\$ 36,000	\$ 35,600	\$ (6,400)	
30906 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	0%	-	-	-	
5300 Contractual Services	43,628	11,211	25,000	25,852	N/A	60,000	25,000	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 43,628	\$ 11,211	\$ 25,000	\$ 25,852	43%	\$ 60,000	\$ 25,000	\$ -	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 43,628	\$ 11,211	\$ 25,000	\$ 25,852	43%	\$ 60,000	\$ 25,000		
Available Fund Balance - EOY	\$ 76,724	\$ 103,279	\$ 110,724	\$ 103,183		\$ 79,279	\$ 89,879	\$ (20,845)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
403 Sidewalk Improvement Fund									
Available Fund Balance - BOY	\$ 902,104	\$ 1,017,584	\$ 888,299	\$ 989,494		\$ 989,494	\$ 880,809	\$ (7,490)	
Means of Financing									
Special assessments	\$ 142,505	\$ 120,301	\$ 150,000	\$ -		\$ 150,000	\$ 75,000	\$ (75,000)	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	-	-	-	-		-	-	-	
Interest income	69,753	50,225	65,000	4,648		40,000	25,000	(40,000)	
Operating transfers in	300,000	150,000	-	-		-	-	-	
Other	-	-	-	-		-	-	-	
	\$ 512,258	\$ 320,526	\$ 215,000	\$ 4,648		\$ 190,000	\$ 100,000	\$ (115,000)	
30906 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	950	-	-	1,650	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	3,381	-	-	N/A	-	-	-	
5900 Other Financing Uses	395,828	345,235	298,685	284,382	95%	298,685	224,751	(73,934)	DEBT SERVICE ON SIDEWALK ASSESSMENT BONDS
	\$ 396,778	\$ 348,616	\$ 298,685	\$ 286,032	96%	\$ 298,685	\$ 224,751	\$ (73,934)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 396,778	\$ 348,616	\$ 298,685	\$ 286,032	96%	\$ 298,685	\$ 224,751		
Available Fund Balance - EOY	\$ 1,017,584	\$ 989,494	\$ 804,614	\$ 708,110		\$ 880,809	\$ 756,058	\$ (48,556)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
404 Public Improvement Fund									
Available Fund Balance - BOY	\$ 4,842,311	\$ 2,151,037	\$ 2,115,618	\$ 1,985,126		\$ 1,985,126	\$ 1,050,045	\$ (1,065,573)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Property taxes	-	-	-	-		-	-	-	
Federal & state grants	-	-	-	-		-	-	-	
Contributions	-	-	-	-		-	-	-	
Sales of Property	126,736	280,031	75,000	1,607		25,000	25,000	(50,000)	
Interest income	198,398	76,446	60,000	10,694		30,000	20,000	(40,000)	
Operating transfers in	154,047	150,000	150,000	-		-	-	(150,000)	
Other	40,592	80,087	-	4,020		-	-	-	
	\$ 519,773	\$ 586,564	\$ 285,000	\$ 16,321		\$ 55,000	\$ 45,000	\$ (240,000)	
30936 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	-	5,000	-	0%	5,000	5,000	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	292,223	442,419	369,524	265,088	47%	569,524	152,838	(216,686)	DEBT SERVICE (ULA LOAN; FIRE TRUCK INSTALLMENT PURCHASE)
	\$ 292,223	\$ 442,419	\$ 374,524	\$ 265,088	46%	\$ 574,524	\$ 157,838	\$ (216,686)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	2,918,824	310,056	1,130,000	125,585	30%	415,557	465,000	(665,000)	
	\$ 2,918,824	\$ 310,056	\$ 1,130,000	\$ 125,585	30%	\$ 415,557	\$ 465,000	\$ (665,000)	
	\$ 3,211,047	\$ 752,475	\$ 1,504,524	\$ 390,673	39%	\$ 990,081	\$ 622,838		
Available Fund Balance - EOY	\$ 2,151,037	\$ 1,985,126	\$ 896,094	\$ 1,610,774		\$ 1,050,045	\$ 472,207	\$ (423,887)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
482 State Grants Fund									
Available Fund Balance - BOY	\$ 77,048	\$ 150,102	\$ 150,102	\$ 649,547		\$ 649,547	\$ 104,447	\$ (45,655)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	386,535	28,888	877,000	131,221		427,000	1,221,000	344,000	
Sales of Property	-	-	-	-		-	-	-	
Interest income	-	-	-	-		-	-	-	
Operating transfers in	150,833	3,813	-	-		-	60,000	60,000	FROM PUBLIC IMPROVEMENT FUND FOR ENERGY GRANT MATCHES
Other	10,000	550,000	-	-		-	-	-	
	\$ 547,368	\$ 582,701	\$ 877,000	\$ 131,221		\$ 427,000	\$ 1,281,000	\$ 404,000	
30936 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	11,473	-	-	-	N/A	-	-	-	
	\$ 11,473	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	462,841	83,256	1,027,000	176,657	18%	972,100	1,281,000	254,000	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
	\$ 462,841	\$ 83,256	\$ 1,027,000	\$ 176,657	18%	\$ 972,100	\$ 1,281,000	\$ 254,000	
	\$ 474,314	\$ 83,256	\$ 1,027,000	\$ 176,657	18%	\$ 972,100	\$ 1,281,000		
Available Fund Balance - EOY	\$ 150,102	\$ 649,547	\$ 102	\$ 604,111		\$ 104,447	\$ 104,447	\$ 104,345	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
594 Marina & Launch Ramp Fund									
Available Cash Balance - BOY	\$ (39,617)	\$ 20,509	\$ 71,297	\$ 85,238		\$ 85,238	\$ 125,720	\$ 54,423	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	281,679	250,265	260,000	179,036		260,000	260,000	-	
Interest income	38	1,055	-	432		-	-	-	
Operating transfers in	40,000	40,000	-	-		-	-	-	
Other	-	-	-	355		-	-	-	
	\$ 321,717	\$ 291,320	\$ 260,000	\$ 179,823		\$ 260,000	\$ 260,000	\$ -	
70756 Operating Expenditures - Marina									
5100 Salaries & Benefits	\$ 121,489	\$ 96,295	\$ 91,146	\$ 49,376	54%	\$ 91,146	\$ 83,011	\$ (8,135)	
5200 Operating Supplies	10,338	12,791	10,650	4,237	59%	7,150	11,000	350	
5300 Contractual Services	130,462	94,291	107,000	47,037	46%	101,372	99,011	(7,989)	
5400 Other Expenses	510	315	500	-	N/A	-	-	(500)	
5700 Capital Outlays	1,641	2,995	10,000	11,952	120%	10,000	1,500	(8,500)	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Other Cash Uses (e.g. Debt Principal)	(2,849)	8,637	-	-	N/A	-	-	-	
	\$ 261,591	\$ 215,324	\$ 219,296	\$ 112,602	54%	\$ 209,668	\$ 194,522	\$ (24,774)	
70759 Operating Expenditures - Ramps									
5100 Salaries & Benefits	\$ -	\$ 4,737	\$ 5,000	\$ 508	20%	\$ 2,500	\$ 2,500	\$ (2,500)	
5200 Operating Supplies	-	449	500	223	149%	150	500	-	
5300 Contractual Services	-	6,081	9,580	4,238	59%	7,200	9,580	-	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Other Cash Uses (e.g. Debt Principal)	-	-	-	-	N/A	-	-	-	
	\$ -	\$ 11,267	\$ 15,080	\$ 4,969	50%	\$ 9,850	\$ 12,580	\$ (2,500)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 261,591	\$ 226,591	\$ 234,376	\$ 117,571	54%	\$ 219,518	\$ 207,102		
Available Cash Balance - EOY	\$ 20,509	\$ 85,238	\$ 96,921	\$ 147,490		\$ 125,720	\$ 178,618	\$ 81,697	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
661 Equipment Fund									
Available Cash Balance - BOY	\$ 1,614,451	\$ 2,004,577	\$ 2,147,078	\$ 2,472,676		\$ 2,472,676	\$ 2,344,598	\$ 197,520	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	2,520,803	2,703,727	2,400,000	1,393,537		2,200,000	2,400,000	-	INTERDEPARTMENTAL CHARGES
Interest income	85,618	57,757	60,000	12,190		60,000	60,000	-	
Operating transfers in	-	-	-	-		-	-	-	
Other	80,000	110,608	100,000	35,553		100,000	100,000	-	
	\$ 2,686,421	\$ 2,872,092	\$ 2,560,000	\$ 1,441,280		\$ 2,360,000	\$ 2,560,000	\$ -	
60932 Operating Expenditures									
5100 Salaries & Benefits	\$ 515,579	\$ 561,112	\$ 634,006	\$ 349,545	58%	\$ 600,000	\$ 472,576	\$ (161,430)	
5200 Operating Supplies	844,914	1,016,218	1,061,000	343,083	53%	650,000	805,000	(256,000)	
5300 Contractual Services	494,272	468,258	499,040	308,174	62%	499,040	755,658	256,618	
5400 Other Expenses	1,351	2,210	3,000	915	46%	2,000	1,000	(2,000)	
5700 Capital Outlays	445,596	294,151	1,069,000	375,487	51%	737,038	910,000	(159,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Other Cash Uses (e.g. Debt Principal)	(5,417)	62,044	-	-	N/A	-	-	-	
	\$ 2,296,295	\$ 2,403,993	\$ 3,266,046	\$ 1,377,204	55%	\$ 2,488,078	\$ 2,944,234	\$ (321,812)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 2,296,295	\$ 2,403,993	\$ 3,266,046	\$ 1,377,204	55%	\$ 2,488,078	\$ 2,944,234		
Available Cash Balance - EOY	\$ 2,004,577	\$ 2,472,676	\$ 1,441,032	\$ 2,536,752		\$ 2,344,598	\$ 1,960,364	\$ 519,332	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
642 Public Service Building Fund									
Available Cash Balance - BOY	\$ 270,889	\$ 375,313	\$ 429,904	\$ 474,631		\$ 474,631	\$ 481,954	\$ 52,050	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	581,270	581,270	604,521	351,867		604,521	969,340	364,819	INTERDEPARTMENTAL CHARGES
Interest income	14,061	10,896	6,000	2,333		6,000	6,000	-	
Operating transfers in	-	-	-	-		-	-	-	
Other	100	7,316	-	3,340		-	-	-	
	\$ 595,431	\$ 599,482	\$ 610,521	\$ 357,540		\$ 610,521	\$ 975,340	\$ 364,819	
60442 Operating Expenditures									
5100 Salaries & Benefits	\$ 214,017	\$ 222,113	\$ 248,785	\$ 133,031	53%	\$ 248,785	\$ 622,841	\$ 374,056	
5200 Operating Supplies	18,609	31,194	29,050	12,080	42%	29,050	30,000	950	
5300 Contractual Services	241,077	240,602	295,963	136,164	46%	295,963	293,500	(2,463)	
5400 Other Expenses	2,056	(32)	500	3,735	747%	500	500	-	
5700 Capital Outlays	23,229	8,973	28,900	2,534	9%	28,900	22,500	(6,400)	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Other Cash Uses and Adjustments (e.g. Debt Principal)	(7,981)	(2,686)	-	-	N/A	-	-	-	
	\$ 491,007	\$ 500,164	\$ 603,198	\$ 287,544	48%	\$ 603,198	\$ 969,341	\$ 366,143	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	75,000	75,000	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ 75,000	\$ 75,000	
	\$ 491,007	\$ 500,164	\$ 603,198	\$ 287,544	48%	\$ 603,198	\$ 1,044,341		
Available Cash Balance - EOY	\$ 375,313	\$ 474,631	\$ 437,227	\$ 544,627		\$ 481,954	\$ 412,953	\$ (24,274)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
643 Engineering Services Fund									
Available Cash Balance - BOY	\$ 149,528	\$ 96,427	\$ 53,832	\$ 132,074		\$ 132,074	\$ 2,574	\$ (51,258)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	513,556	460,560	630,000	264,997		510,000	530,000	(100,000)	INTERDEPARTMENTAL CHARGES
Interest income	6,361	3,692	5,000	474		5,000	5,000	-	
Operating transfers in	-	-	-	-		-	-	-	
Other	-	-	25,000	876		25,000	25,000	-	
	\$ 519,917	\$ 464,252	\$ 660,000	\$ 266,347		\$ 540,000	\$ 560,000	\$ (100,000)	
60447 Operating Expenditures									
5100 Salaries & Benefits	\$ 321,641	\$ 332,078	\$ 471,243	\$ 286,755	64%	\$ 450,000	\$ 353,194	\$ (118,049)	
5200 Operating Supplies	16,894	17,223	19,000	6,826	36%	19,000	15,000	(4,000)	
5300 Contractual Services	126,832	137,047	163,000	80,633	49%	163,000	145,000	(18,000)	
5400 Other Expenses	532	1,122	2,500	11	0%	2,500	2,500	-	
5700 Capital Outlays	17,093	12,114	18,000	5,648	56%	10,000	20,200	2,200	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Other Cash Uses and Adjustments (e.g. Debt Principal)	82,557	(74,863)	-	-	N/A	-	-	-	
	\$ 565,549	\$ 424,721	\$ 673,743	\$ 379,873	59%	\$ 644,500	\$ 535,894	\$ (137,849)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	7,469	3,884	25,000	13,212	53%	25,000	25,000	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ 7,469	\$ 3,884	\$ 25,000	\$ 13,212	53%	\$ 25,000	\$ 25,000	\$ -	
	\$ 573,018	\$ 428,605	\$ 698,743	\$ 393,085	59%	\$ 669,500	\$ 560,894		
Available Cash Balance - EOY	\$ 96,427	\$ 132,074	\$ 15,089	\$ 5,336		\$ 2,574	\$ 1,680	\$ (13,409)	

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
677 General Insurance Fund									
Available Cash Balance - BOY	\$ 841,326	\$ 1,206,249	\$ 862,596	\$ 1,236,014		\$ 1,236,014	\$ 1,279,363	\$ 416,767	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	-	-	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	4,551,973	4,346,235	3,281,984	2,016,756		3,281,984	2,977,543	(304,441)	INTERDEPARTMENTAL CHARGES
Interest income	39,250	30,784	25,000	3,322		10,000	10,000	(15,000)	
MERS Retireee Health Reimbursement	-	-	1,500,000	-		1,200,000	1,200,000	(300,000)	
Medicare Part D Rx Reimbursement	-	-	35,000	-		35,000	35,000	-	
Repayment of DDA Advance	-	-	-	-		-	-	-	
Operating transfers in	28,045	28,045	28,046	16,360		28,046	28,046	-	LOAN REPAYMENT - ARENA IMPROVEMENTS
Other	-	-	20,000	1,005		5,000	-	(20,000)	
	\$ 4,619,268	\$ 4,405,064	\$ 4,890,030	\$ 2,037,443		\$ 4,560,030	\$ 4,250,589	\$ 4,230,589	
30851 Operating Expenditures									
5100 Salaries & Benefits	\$ -	\$ 28,622	\$ 31,197	\$ 17,775	57%	\$ 31,197	\$ 31,473	\$ 276	
5200 Operating Supplies	-	67	-	-	N/A	-	-	-	
5300 Contractual Services	4,062,168	3,924,027	4,781,984	2,050,185	46%	4,481,984	4,177,543	(604,441)	
5400 Other Expenses	-	1,144	1,500	-	0%	1,500	1,500	-	
5700 Capital Outlays	250	380	7,000	1,500	75%	2,000	2,000	(5,000)	
5900 Other Financing Uses	31,189	421,059	-	77,744	N/A	-	-	-	TRANSFERS TO DDA & GENERAL FUND
Other Cash Uses and Adjustments (e.g. Debt Principal)	160,738	-	-	-	N/A	-	-	-	
	\$ 4,254,345	\$ 4,375,299	\$ 4,821,681	\$ 2,147,204	48%	\$ 4,516,681	\$ 4,212,516	\$ 4,212,516	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
	\$ 4,254,345	\$ 4,375,299	\$ 4,821,681	\$ 2,147,204	48%	\$ 4,516,681	\$ 4,212,516		
Available Cash Balance - EOY	\$ 1,206,249	\$ 1,236,014	\$ 930,945	\$ 1,126,253		\$ 1,279,363	\$ 1,317,436		

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
590 Sewer Fund									
Available Cash Balance - BOY	\$ 895,306	\$ 767,541	\$ 368,197	\$ (249,387)		\$ (249,387)	\$ 411,030	\$ 42,833	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	100,000	100,000	
State shared revenue	-	-	-	-		-	-	-	
Charges for services	5,033,881	5,193,218	5,650,000	2,800,630		5,650,000	5,450,000	(200,000)	
Interest income	34,046	11,860	30,000	518		30,000	30,000	-	
Repayment of DDA advance	-	-	-	-		-	-	-	
Operating transfers in	-	-	-	-		-	-	-	
Other	145,213	173,630	80,000	16,721		80,000	80,000	-	
	\$ 5,213,140	\$ 5,378,708	\$ 5,760,000	\$ 2,817,869		\$ 5,760,000	\$ 5,660,000	\$ (100,000)	
30548 Operating Expenditures Administration									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	8	8	-	-	N/A	-	-	-	
5300 Contractual Services	296,385	330,080	382,933	230,356	60%	382,933	377,850	(5,083)	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400 Other Expenses	(70)	2,214	-	-	N/A	-	-	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	25,221	12,550	-	-	N/A	-	-	-	
Other Cash Uses and Adjustments (e.g.)	598,586	799,246	-	-	N/A	-	-	-	
	\$ 920,130	\$ 1,144,098	\$ 382,933	\$ 230,356	60%	\$ 382,933	\$ 377,850	\$ (5,083)	
60559 Operating Expenditures Maintenance									
5100 Salaries & Benefits	\$ 881,660	\$ 900,396	\$ 854,672	\$ 452,266	54%	\$ 830,000	\$ 656,012	\$ (198,660)	
5200 Operating Supplies	57,366	43,413	56,350	13,935	24%	58,950	183,950	127,600	
5300 Contractual Services	3,192,714	3,698,604	3,431,189	2,028,713	58%	3,500,000	3,442,960	11,771	
5400 Other Expenses	222	1,112	1,350	-	N/A	-	1,000	(350)	
5700 Capital Outlays	6,925	517	8,700	2,287	32%	7,200	11,200	2,500	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 4,138,887	\$ 4,644,042	\$ 4,352,261	\$ 2,497,201	57%	\$ 4,396,150	\$ 4,295,122	\$ (57,139)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	281,888	607,496	400,000	142,040	44%	320,500	445,000	45,000	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ 281,888	\$ 607,496	\$ 400,000	\$ 142,040	44%	\$ 320,500	\$ 445,000	\$ 45,000	
	\$ 5,340,905	\$ 6,395,636	\$ 5,135,194	\$ 2,869,597	56%	\$ 5,099,583	\$ 5,117,972		
Available Cash Balance - EOY	\$ 767,541	\$ (249,387)	\$ 993,003	\$ (301,115)		\$ 411,030	\$ 953,058		

City of Muskegon

Quarterly Budget Reforecast - 2010 Proposed Budget - Other Funds

	Actual 2007	Actual 2008	Original Budget Estimate 2009	Actual Through July 2009	Actual As % of Revised	Revised Estimate 2009	Original Budget 2010	Change From 2009 Original	Comments
591 Water Fund									
Available Cash Balance - BOY	\$ 3,481,833	\$ 4,652,332	\$ 3,547,257	\$ 3,271,732		\$ 3,271,732	\$ 1,809,677	\$ (1,737,580)	
Means of Financing									
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	
Federal & state grants	-	-	-	-		-	70,000	70,000	
State shared revenue	-	-	-	-		-	-	-	
Charges for services - City	3,866,032	3,478,847	4,000,000	1,299,711		4,000,000	3,900,000	(100,000)	
Charges for services - Wholesale	2,158,975	2,244,638	2,100,000	1,227,287		2,100,000	2,100,000	-	
Maintenance services - Township	249,752	169,165	200,000	68,029		100,000	100,000	(100,000)	
Billing services - Township	-	-	-	-		-	-	-	
Interest income	136,511	96,075	100,000	15,311		60,000	60,000	(40,000)	
Lease of facilities	81,747	87,122	80,537	68,729		80,537	80,537	-	LEASE OF SPACE ON WATER TOWERS
Repayment of DDA advance	-	-	-	-		-	-	-	
Operating transfers in	-	-	-	-		-	-	-	
Other	212,720	285,771	-	99,897		-	-	-	
	\$ 6,705,737	\$ 6,361,618	\$ 6,480,537	\$ 2,778,964		\$ 6,340,537	\$ 6,310,537	\$ (170,000)	
30548 Operating Expenditures Administration									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5200 Operating Supplies	-	-	-	4,155	N/A	-	-	-	
5300 Contractual Services	495,303	492,164	543,660	325,343	60%	543,660	510,192	(33,468)	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400 Other Expenses	-	1,808	2,000	-	0%	2,000	2,000	-	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
5900 Other Financing Uses	648,666	622,551	567,463	299,599	53%	567,463	533,023	(34,440)	INTEREST ON WATER BONDS
Other Cash Uses and Adjustments (e.g. Debt Principal)	819,125	1,706,765	1,110,000	510,000	46%	1,110,000	1,150,000	40,000	PRINCIPAL ON WATER BONDS
	\$ 1,963,094	\$ 2,823,288	\$ 2,223,123	\$ 1,139,097	51%	\$ 2,223,123	\$ 2,195,215	\$ (27,908)	
60559 Operating Expenditures Maintenance - City									
5100 Salaries & Benefits	\$ 838,538	\$ 789,743	\$ 970,005	\$ 529,692	55%	\$ 970,005	\$ 801,874	\$ (168,131)	
5200 Operating Supplies	208,682	293,935	1,500,800	1,267,076	84%	1,500,800	244,000	(1,256,800)	
5300 Contractual Services	409,756	377,064	399,307	204,165	58%	349,114	382,217	(17,090)	
5400 Other Expenses	29,998	34,634	33,230	19,595	71%	27,680	28,230	(5,000)	
5700 Capital Outlays	4,362	16,491	15,500	1,013	6%	18,000	16,500	1,000	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
	\$ 1,491,336	\$ 1,511,867	\$ 2,918,842	\$ 2,021,541	71%	\$ 2,865,599	\$ 1,472,821	\$ (1,446,021)	
60558 Operating Expenditures Filtration									
5100 Salaries & Benefits	\$ 596,606	\$ 608,545	\$ 683,222	\$ 348,369	55%	\$ 633,000	\$ 670,154	\$ (13,068)	
5200 Operating Supplies	184,826	219,890	249,670	126,530	56%	225,050	248,900	(770)	
5300 Contractual Services	537,439	517,062	569,000	246,915	48%	516,620	570,450	1,450	
5400 Other Expenses	1,619	1,968	2,750	1,052	53%	2,000	2,600	(150)	
5700 Capital Outlays	97,519	293,097	64,200	77,087	120%	64,200	44,800	(19,400)	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	
Replacement Reserve - DWRF	-	-	290,000	-	0%	290,000	290,000	-	
	\$ 1,418,009	\$ 1,640,562	\$ 1,858,842	\$ 799,953	46%	\$ 1,730,870	\$ 1,826,904	\$ (31,938)	
90000 Project Expenditures									
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	
5300 Contractual Services	662,799	1,766,501	1,195,000	306,008	31%	983,000	680,000	(515,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	
	\$ 662,799	\$ 1,766,501	\$ 1,195,000	\$ 306,008	31%	\$ 983,000	\$ 680,000	\$ (515,000)	
	\$ 5,535,238	\$ 7,742,218	\$ 8,195,807	\$ 4,266,599	55%	\$ 7,802,592	\$ 6,174,940		
Available Cash Balance - EOY	\$ 4,652,332	\$ 3,271,732	\$ 1,831,987	\$ 1,784,097		\$ 1,809,677	\$ 1,945,274	\$ 113,287	

APPENDICES

DEBT SERVICE REQUIREMENTS

City of Muskegon

Quarterly Budget Reforecast and 2010 Proposed Budget - Debt Service Requirements

Bond Issue	Fund	Year Issued	Original	Outstanding	Principal Due 2010	Interest Due 2010	Total Due 2010	Final Maturity
			Amount of Issue	Balance 12/31/09				
<u>Existing Debt Issues:</u>								
DDA G.O. Refunding Bonds	DDA Debt Service	2001	\$ 4,005,000	\$ 2,475,000	\$ 230,000	\$ 110,964	\$ 340,964	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,485,000	80,000	196,847	276,847	2025
Fire Equipment Installment Purchase	Public Improvement	2005	605,824	393,499	58,894	13,944	72,838	2015
State of Michigan Urban Land Assembly Loan	Public Improvement	2005	700,000	620,000	20,000	-	20,000	2015
Bond for Fire Station & Rec Project Matches	General	2006	5,400,000	5,305,000	70,000	215,345	285,345	2032
Sidewalk Special Assessment Bonds	Sidewalk	2000	825,000	70,000	70,000	1,746	71,746	2010
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	925,000	120,000	33,005	153,005	2016
Water Filtration Improvement Revenue Bonds	Water	1999	9,575,000	5,665,000	535,000	246,660	781,660	2019
Water Filtration Improvement DWRP Loan	Water	2004	13,900,000	11,570,000	615,000	245,863	860,863	2025
Water Filtration Improvement Revenue Bonds	Water	1993	5,465,000	900,000	-	40,500	40,500	2013
			47,775,824	33,408,499	1,798,894	1,104,874	2,903,768	

Anticipated Debt Issues:

None	-	-	-	-	-
	\$47,775,824	\$ 33,408,499	\$ 1,798,894	\$ 1,104,874	\$ 2,903,768

Recap By Fund:	Total
General	\$ 285,345
Sidewalk Improvement	224,751
Public Improvement	92,838
Water	1,683,023
DDA	340,964
LDFA III (Smartzone)	276,847
	\$ 2,903,768

2009 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon								
Quarterly Budget Reforecast and 2009 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2009 PROJECTS								
101	General Fund							
99119	Evergreen Cemetery Irrigation Well		\$ 30,000	-	\$ 30,000	\$ 30,000	\$ 26,000	2-3 Year Payback
99120	ADA Compliance Projects		25,000	-	10,000	10,000	10,000	
98130	Police - Men's Locker Room Remodeling		110,000	-	110,000	110,000	110,000	
	City Hall Alarm System		-	-	-	-	12,000	
	City Hall - 2nd Floor Office Realignment		-	-	16,000	16,000	-	
99121	Rebuild Compressors (2) for the Chiller		28,000	-	30,000	30,000	30,000	
			193,000	-	196,000	196,000	188,000	
202	Major Streets							
98132	Getty Street, Marquette to Access Highway (1300')	Al-Shatel	285,000	220,000	275,000	275,000	275,000	Mill and Resurface - HPP Grant
99101	Harvey, Oak to Marquette (3100')	Al-Shatel	255,000	200,000	365,000	365,000	330,000	HPP Grant
98128	Park Street, Southern to Houston	Al-Shatel	375,000	240,000	525,000	525,000	500,000	STP Grant
99102	Traffic Signal Upgrades, City Wide locations (CMAQ)	Al-Shatel	305,000	270,000	305,000	305,000	305,000	CMAQ Grant
99103	Terrace, Laketon to Keating (1500')	Al-Shatel	185,000	-	-	-	-	Project Cancelled
99104	Micro-Surfacing Projects	Al-Shatel	100,000	-	-	-	-	Project Cancelled
99105	Lakeshore Drive, Laketon to McCracken (Landscaping)	Al-Shatel	250,000	-	-	-	-	Project Cancelled
	Roberts at Sherman Intersection	Al-Shatel	-	-	-	-	25,292	LDFA II Closeout Project
99105	Lakeshore Drive, Laketon to McCracken	Al-Shatel	-	-	-	-	20,000	
99106	Jefferson, Fourth to Strong (400')	Al-Shatel	75,000	-	100,000	100,000	100,000	
99107	Hackley Avenue, Hudson to Seaway (1900')	Al-Shatel	175,000	-	150,000	150,000	140,000	Mill and Resurface
	Bridge Maintenance & Repairs per Inspection (Amity)	Al-Shatel	-	-	35,000	35,000	35,000	Carryover From 2008
99130	Laketon, Peck to Wood	Al-Shatel	-	800,000	1,000,000	1,000,000	1,050,000	Reconstruction - Stimulus Project
93004	Beidler, Laketon to Southern	Al-Shatel	-	-	50,000	50,000	50,000	Carryover From 2008 - Paving Top Course
99108	Wood Street, Isabella to Apple (720')	Al-Shatel	85,000	-	80,000	80,000	75,000	Mill and Resurface and New Watermain
			2,090,000	1,730,000	2,885,000	2,885,000	2,905,292	
203	Local Streets							
99109	Merrill, 7th to 6th	Al-Shatel	80,000	-	150,000	150,000	150,000	Reconstruction
98101	Harbor Towne Circle (5000')	Al-Shatel	400,000	-	-	-	-	Project Cancelled
99126	Sixth Street, Strong to Mason	Al-Shatel	-	-	-	-	14,000	
99126	Home Street, Apple to Just North of Creek	Al-Shatel	-	-	115,000	115,000	115,000	Added by Commission to Replace Harbortowne Circle
99110	Bourdon, Lakeshore Drive to Fair	Al-Shatel	120,000	-	175,000	-	-	Reconstruction - On Hold
			600,000	-	440,000	265,000	279,000	
260	Farmers' Market Improvement Fund							
	Farmers market upgrades		15,155	-	15,155	15,155	-	Painting Stalls - Done With Seasonal Labor

City of Muskegon								
Quarterly Budget Reforecast and 2009 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2009 PROJECTS								
404	Public Improvement Fund							
98133	Richard's Park Building Demolition	Al-Shatel	65,000	-	105,557	105,557	105,557	Phase Two - Demolition
99111	Heritage Landing, Bike Path from YFCA to 7th street	Al-Shatel	50,000	-	50,000	50,000	50,000	Connect Bike Trail 7th Street to YFCA
99125	Parks Capital Improvement Projects	Kuhn	250,000	-	250,000	250,000	250,000	Use Remaining Bond Proceeds
96051	Fire Truck	Kincaid	465,000	-	465,000	465,000	-	Purchase Deferred to 2010
99112	Remove Seawall at the Amoco Site	Al-Shatel	<u>300,000</u>	<u>-</u>	<u>300,000</u>	<u>300,000</u>	<u>10,000</u>	Remove Failing Seawall - Study Costs Only in 2009
			1,130,000	-	1,170,557	1,170,557	415,557	
482	State Grants Fund							
98114	Smith-Ryerson Improvements	Al-Shatel	427,000	427,000	577,000	577,000	577,000	\$150,000 Local Match from Public Improvement Fund (2007)
95010	CMI Site Assessment Loans	Brubaker-Clarke	-	250,000	250,000	250,000	250,000	No Match
95010	CMI Brownfield	Brubaker-Clarke	250,000	250,000	250,000	250,000	-	No Match
95010	Musketawa Trail Connection (Phase 1A)	Al-Shatel	-	150,000	160,000	160,000	145,100	Creston to Keating - State Grant Money
99118	Musketawa Trail Connection	Al-Shatel	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>-</u>	Phase IB (Keating to Black Creek)
			877,000	1,277,000	1,437,000	1,437,000	972,100	
590	Sewer							
98128	Park Street, Southern to Houston	Al-Shatel	185,000	-	165,000	165,000	140,000	
99113	Sixth Street Sewer Work	Al-Shatel	55,000	-	80,000	80,000	80,000	
99114	Fisherman's Village Lift Station Rehabilitation	Al-Shatel	85,000	-	10,000	10,000	10,000	Engineering Work Only in 2009
99110	Bourdon, Lakeshore Drive to Fair	Al-Shatel	10,000	-	-	-	-	
99106	Jefferson, Fourth to Strong (400')	Al-Shatel	-	-	5,000	5,000	5,000	
99107	Hackley Avenue, Hudson to Seaway (1900')	Al-Shatel	10,000	-	-	-	2,500	
99107	Terrace, Laketon to Keating (1500')	Al-Shatel	-	-	-	-	-	On Hold
99107	Park Street, Laketon to Southern	Al-Shatel	-	-	23,000	23,000	23,000	BillingFrom MDOT
99109	Merrill, 7th to 6th	Al-Shatel	<u>55,000</u>	<u>-</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>	
			400,000	-	343,000	343,000	320,500	
591	Water							
98128	Park Street, Southern to Houston	Al-Shatel	200,000	-	235,000	235,000	235,000	
97114	Clear Well Valve Replacement	Al-Shatel	65,000	-	65,000	65,000	47,000	Reliability Study Recommendation
99115	Filtration Plant, Fence Replacement	Al-Shatel	80,000	-	80,000	80,000	-	Reliability Study Recommendation
99101	Harvey, Oak to Marquette (3100')	Al-Shatel	50,000	-	5,000	5,000	-	
99117	Filtration Plant Roof Replacement (North Passage & 1937 Building)	Al-Shatel	50,000	-	50,000	50,000	20,000	Reliability Study Recommendation - Only North Passageway
99116	Filtration Plant, Fluoride Room Re-Work (Design)	Al-Shatel	35,000	-	35,000	35,000	-	Reliability Study Recommendation - Deferred to 2010
97115	Water Main Replacement Project of 2" & 4" Mains	Al-Shatel	250,000	-	-	-	-	
99110	Bourdon, Lakeshore Drive to Fair	Al-Shatel	80,000	-	90,000	90,000	-	

City of Muskegon								
Quarterly Budget Reforecast and 2009 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
<u>2009 PROJECTS</u>								
99107	Hackley Avenue, Hudson to Seaway (1900')	Al-Shatel	200,000	-	155,000	155,000	125,000	
99106	Jefferson, Fourth to Strong (400')	Al-Shatel	50,000	-	45,000	45,000	45,000	Needed Repairs Discovered During Design
99109	Merrill, 7th to 6th	Al-Shatel	65,000	-	65,000	65,000	65,000	
99107	Terrace, Laketon to Keating (1500')	Al-Shatel	-	-	-	-	-	
99130	Laketon, Peck to Wood	Al-Shatel	-	-	65,000	65,000	120,000	Stimulus Project
	Quarterline, Apple to Stebbins	Al-Shatel	-	-	12,000	12,000	12,000	Carryover From 2008, Awaiting MDOT Closeout
	Park Street, Laketon to Southern	Al-Shatel	-	-	99,000	99,000	99,000	Carryover From 2006, Awaiting MDOT Closeout
	Wood Street, Isabella to Apple (720')	Al-Shatel	-	-	75,000	75,000	75,000	
99122	Barclay, Laketon to Ireland	Al-Shatel	70,000	-	85,000	85,000	140,000	
			1,195,000	-	1,161,000	1,161,000	983,000	
643	<u>Engineering Services</u>							
99012	GIS Update and Maintenance	Al-Shatel	25,000	-	25,000	25,000	25,000	
661	<u>Equipment Fund</u>							
	<u>Non-Vehicular Equipment:</u>							
1	Sewer Truck	Kuhn	175,000	-	175,000	175,000	-	
1	Backhoe	Kuhn	65,000	-	65,000	65,000	65,000	
3	Mowers	Kuhn	51,000	-	51,000	51,000	35,000	
3	Turf Trucks	Kuhn	18,000	-	18,000	18,000	15,600	
1	Snow Box	Kuhn	-	-	18,000	-	5,050	

City of Muskegon								
Quarterly Budget Reforecast and 2009 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2009 PROJECTS								
	Communications Equipment							
3	Video Systems for Police Cruisers	Kuhn	24,000	-	24,000	24,000	16,000	Buying 2 not 3
5	Police Cruiser Radios	Kuhn	10,000	-	10,000	10,000	6,000	Buying 3 not 5
10	GPS Receivers	Kuhn	10,000	-	10,000	10,000	11,000	
4	Police Cruiser Light Bars	Kuhn	10,000	-	10,000	10,000	5,000	Buying 2 not 4
	Vehicles:							
7	Police Patrol Cars	Kuhn	161,000	-	150,000	150,000	150,000	Replacing 2005 Vehicles; 1 Additional Cruiser
1	Breaker	Kuhn	-	-	10,000	10,000	8,064	
3	1-Ton Dumptrucks	Kuhn	105,000	-	105,000	105,000	90,000	Replacing 1997 Trucks
3	3/4-Ton Pickup	Kuhn	90,000	-	90,000	90,000	25,000	Replacing 2000 Vehicles
3	Small Pickup	Kuhn	45,000	-	45,000	45,000	-	Repalcing 1 200 Vehicle; 2 New Additions
2	Plow Truck	Kuhn	180,000	-	180,000	180,000	180,000	Replacing 1992 Trucks
2	1-Ton Truck	Kuhn	70,000	-	70,000	70,000	60,000	Replacing 2001 Trucks
1	Parking Checker Vehicle	Kuhn	-	-	20,000	20,000	20,000	Carryover from 2008
2	Engineering Survey Trucks	Kuhn	55,000	-	55,000	55,000	45,324	Replacing 1994 Vehicles
			1,069,000	-	1,106,000	1,088,000	737,038	
			\$ 7,594,155		\$ 8,778,712	\$ 8,585,712	\$ 6,825,487	

2010 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon								
Quarterly Budget Reforecast and 2010 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2010 PROJECTS								
101	<u>General Fund</u>							
99120	ADA Projects	Thompson	\$ 20,000	\$ -				
			20,000	-				
202	<u>Major Streets</u>							
99127	Laketon, Barclay to Henry	Al-Shatel	590,000	430,000				STP Grant
99128	Getty Street, Apple to Marquette (STP)	Al-Shatel	450,000	311,000				STP Grant
90105	Traffic Signal replacement/Upgrade at Getty & Evanston	Al-Shatel	145,000	125,000				CMAQ Grant
90123	Walton, Pine to Terrace	Al-Shatel	145,000	-				
90124	Fourth Street, Houston to Muskegon	Al-Shatel	60,000	-				
			1,390,000	866,000				
203	<u>Local Streets</u>							
99136	White/Scott from Wood to Oak Street	Al-Shatel	130,000	130,000				New construction Replacing Gravel Road
99110	Bourdon, Lakeshore Dr. to Fair (Rec.)	Al-Shatel	155,000	-				Reconstruct
			285,000	130,000				
260	<u>Farmers' Market Improvement Fund</u>							
	Farmers market upgrades		-	-				Painting Stalls
404	<u>Public Improvement Fund</u>							
96051	Fire Truck	Kleibecker	465,000	-				Cost Partially Offset By 2008 Truck Sale Proceeds
			465,000	-				
482	<u>State Grants Fund</u>							
90101	EPA Site Assessment	Brubaker-Clarke	200,000	200,000				\$150,000 Local Match from Public Improvement Fund (2007)
99137	Energy Grant: Cooling/heating regulator at City Hall	Al-Shatel	231,000	181,000				Energy projects at Smith-Ryerson, McGraft, LC Walker, Streetlights
90106	Energy Grant: Cooling/heating regulator at City Hall	Al-Shatel	310,000	300,000				City Hall HVAC Improvements - 2-3 Year Payback
95010	CMI Brownfield	Brubaker-Clarke	250,000	250,000				No Match
99118	Musketawa Trail Connection	Al-Shatel	290,000	290,000				Phase IB (Keating to Black Creek)
			1,281,000	1,221,000				
590	<u>Sewer</u>							
99110	Bourdon, Lakeshore Dr. to Fair (Rec.)	Al-Shatel	10,000	-				
99114	Fisherman's Village Lift Station Rehab	Al-Shatel	65,000	-				
99127	Laketon, Barclay to Henry	Al-Shatel	20,000	-				
90107	Sewer Rehabilitation Project (sewer lining in Clay Hill area & various projects)	Al-Shatel	250,000	-				
99136	White/Scott from Wood to Oak Street	Al-Shatel	100,000	100,000				CNS grant
			445,000	100,000				
591	<u>Water</u>							

City of Muskegon								
Quarterly Budget Reforecast and 2010 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2010 PROJECTS								
99117	1937 Headworks roof replacement	Al-Shatel	25,000	-				
99110	Bourdon, Lakeshore Dr. to Fair (Rec.)	Al-Shatel	70,000	-				
99116	Engineering & Design - Fluoride Storage and Pump Room	Al-Shatel	10,000	-				
90108	Inspections, plans, & specs. - 3 elev. tanks, Plant clearwell, and Harvey reser	Al-Shatel	35,000	-				
99127	Laketon, Barclay to Henry	Al-Shatel	30,000	-				
90109	MDS radio replacement upgrade	Al-Shatel	45,000	-				
99115	Perimeter fence replacement	Al-Shatel	85,000	-				
90113	Unisex locker/restroom (egr/design and const.)	Al-Shatel	50,000	-				
90110	Update Vulnerability Assessment & Emergency Response Plan	Al-Shatel	10,000	-				
90112	Water Main Replacement Project, various locations & 2" & 4" Mains replacem	Al-Shatel	250,000	-				
99136	White/Scott from Wood to Oak Street	Al-Shatel	70,000	70,000				CNS grant
			680,000	70,000				
642	PSB							
90113	DPW's easterly parking lot, resurfacing	Al-Shatel	50,000	-				
90114	Salt shed, roof replacement	Al-Shatel	25,000	-				
			75,000	-				
643	Engineering Services							
99012	GIS Update and Maintenance	Al-Shatel	25,000	-				
661	Equipment Fund							
5720	Non-Vehicular Equipment							
1	Sewer Truck	Kuhn	175,000	-				Replacing 1999 (50159 to be sold/trade-in)
1	Asphalt Hot Box	Kuhn	20,000	-				Replace 1999 Saw
1	Concrete Saw	Kuhn	25,000	-				
1	Loader	Kuhn	120,000	-				Replace 50164 2000 Cat Loader
2	Mowers	Kuhn	34,000	-				Replace 1995 Equipment
3	Turf Trucks	Kuhn	18,000	-				Replace 1996 Wagon
1	Misc.parks & cemetery equip	Kuhn	15,000	-				
5746	Communications Equipment							
1	Video system	Kuhn	8,000	-				Spare
5	Cruiser radios	Kuhn	10,000	-				For New Cruisers
6	In-car radios	Kuhn	15,000	-				For New Equipment
2	Light Bars	Kuhn	5,000	-				

City of Muskegon								
Quarterly Budget Reforecast and 2010 Proposed Budget								
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
2010 PROJECTS								
5730	Vehicles:							
5	Police Patrol Cars	Kuhn	115,000	-				Replacing 2005 Cruisers
6	Small Pickup	Kuhn	80,000	-				Replacing 2002 Trucks (Inspection & DPW)
4	3/4 ton Pickup	Kuhn	100,000	-				2 - Carry Over From 2009 (Filtration, Water & Parks)
2	1 ton dump 140,141	Kuhn	70,000	-				Replacing 1997 Trucks (Highway)
1	Plow Truck	Kuhn	85,000	-				
1	Sedan	Kuhn	15,000	-				Replacing 1999 Malibu (P.D.)
			910,000	-				
			\$ 5,576,000	\$ 2,387,000				

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
AFFIRMATIVE ACTION (101-20228)	Affirmative Action Director	101	0.60			0.60			
AFFIRMATIVE ACTION (101-20228)	Administrative Secretary	101	0.50	1.10		0.50	1.10		0.00
CEMETERIES (101-70276)	Leisure Services Maintenance Worker III	101	1.25			1.00			
CEMETERIES (101-70276)	Cemetery/Forestry Supervisor	101	1.00			1.00			
CEMETERIES (101-70276)	Customer Service Rep II	101	1.00	3.25		0.50	2.50		-0.75
CITY CLERK & ELECTIONS (101-20215)	City Clerk	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep I	101	1.00			0.00			
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep II	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Deputy City Clerk	101	1.00	4.00		1.00	3.00		-1.00
CITY COMMISSION (101-10101)	Secretary to City Manager	101	0.25	0.25		0.25	0.25		0.00
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Supervisor	101	0.75			0.75			
CITY HALL MAINTENANCE (101-60265)	Customer Service Rep II	101	0.05			0.05			
CITY HALL MAINTENANCE (101-60265)	Deputy Public Works Director	101	0.05			0.05			
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Worker	101	0.15	1.00		0.15	1.00		0.00
CITY MANAGER'S OFFICE (101-10172)	City Manager	101	1.00			1.00			
CITY MANAGER'S OFFICE (101-10172)	Assistant City Manager	101	1.00			0.00			
CITY MANAGER'S OFFICE (101-10172)	Administrative Secretary	101	0.50			0.50			
CITY MANAGER'S OFFICE (101-10172)	Secretary to City Manager	101	0.75	3.25		0.75	2.25		-1.00
CITY TREASURER'S OFFICE (101-30253)	Customer Service Rep II	101	4.00			4.00			
CITY TREASURER'S OFFICE (101-30253)	City Treasurer	101	1.00	5.00		1.00	5.00		0.00
CIVIL SERVICE (101-20220)	Administrative Secretary	101	1.00			1.00			
CIVIL SERVICE (101-20220)	Civil Service Director	101	1.00	2.00		1.00	2.00		0.00
ENVIRONMENTAL SERVICES (101-80387)	Environmental Inspector	101	2.00	2.00		2.00	2.00		0.00

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
FARMERS MARKET (101-70863)	Superintendent of Public Utilities	101	0.05	0.05		0.05	0.05		0.00
FINANCE ADMINISTRATION (101-30202)	Finance Clerk	101	2.00			2.00			
FINANCE ADMINISTRATION (101-30202)	Assistant Finance Director	101	1.00			1.00			
FINANCE ADMINISTRATION (101-30202)	Director of Finance	101	1.00	4.00		1.00	4.00		0.00
FIRE (101-50336)	Firefighter	101	23.00			25.00			
FIRE (101-50336)	Fire Lieutenant	101	6.00			3.00			
FIRE (101-50336)	Fire Battalion Chief	101	3.00			3.00			
FIRE (101-50336)	Fire Captain	101	3.00			3.00			
FIRE (101-50336)	Administrative Secretary	101	1.00			0.00			
FIRE (101-50336)	Fire Mechanic (Assistant)	101	2.00	38.00		2.00	36.00		-2.00
FIRE SAFETY INSPECTIONS (101-50387)	Electrical Inspector	101	2.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector	101	2.00			2.00			
FIRE SAFETY INSPECTIONS (101-50387)	Fire Marshal	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Fire Inspector	101	1.00			0.00			
FIRE SAFETY INSPECTIONS (101-50387)	Building Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep I	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep II	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Deputy Director of Public Safety	101	1.00			0.00			
FIRE SAFETY INSPECTIONS (101-50387)	Plumbing/Mechanical Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Permit Technician	101	1.00	12.00		1.00	9.00		-3.00
GENERAL RECREATION (101-70775)	Recreation/Marina Supervisor	101	1.00			1.00			
GENERAL RECREATION (101-70775)	Customer Service Rep II	101	0.66	1.66		1.00	2.00		0.34
INCOME TAX ADMINISTRATION (101-30205)	Customer Service Rep II	101	3.00			3.00			
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Administrator	101	1.00			1.00			
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Auditor	101	1.00	5.00		1.00	5.00		0.00

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
INFORMATION SYSTEMS (101-30248)	Information Systems Director	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Database Administrator	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Network Technician	101	1.00	3.00		1.00	3.00		0.00
PARKS (101-70751)	Leisure Services Maintenance Worker II	101	4.00			4.00			
PARKS (101-70751)	Horticulturalist	101	0.00			1.00			
PARKS (101-70751)	Leisure Services Maintenance Worker I	101	2.00			1.00			
PARKS (101-70751)	Parks Supervisor	101	1.00			1.00			
PARKS (101-70751)	Customer Service Rep II	101	0.84			0.00			
PARKS (101-70751)	Building Maintenance Worker	101	0.15	7.99		0.15	7.15		-0.84
PLANNING (101-80400)	Planner I	101	1.00			0.00			
PLANNING (101-80400)	Planner II	101	1.00			1.00			
PLANNING (101-80400)	Planner III	101	1.00			1.00			
PLANNING (101-80400)	Code Coordinator	101	1.00			1.00			
PLANNING (101-80400)	Director of Community & Economic Development	101	1.00			1.00			
PLANNING (101-80400)	Administrative Secretary	101	1.00	6.00		1.00	5.00		-1.00
POLICE (101-40301)	Police Officer	101	68.00			63.00			
POLICE (101-40301)	Police Sergeant	101	9.00			9.00			
POLICE (101-40301)	Customer Service Rep II	101	6.00			5.00			
POLICE (101-40301)	Police Lieutenant	101	4.00			4.00			
POLICE (101-40301)	Police Captain	101	2.00			2.00			
POLICE (101-40301)	Police Records Supervisor	101	1.00			1.00			
POLICE (101-40301)	Administrative Aide/Office Manager	101	1.00			1.00			
POLICE (101-40301)	Parking Officer	101	1.00			1.00			
POLICE (101-40301)	Director of Public Safety	101	1.00			1.00			
POLICE (101-40301)	Police Community Coordinator	101	1.00	94.00		1.00	88.00		-6.00
SANITATION (101-60523)	Resource Recovery Coordinator	101	1.00	1.00	194.55	0.00	0.00	178.30	-1.00
MVH-MAJOR STREETS (202-60440)	Equipment Operator	202	8.00			7.50			

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
MVH-MAJOR STREETS (202-60440)	Superintendent of Public Works	202	0.00			0.50			
MVH-MAJOR STREETS (202-60440)	Leisure Services Maintenance Worker III	202	1.75			1.00			
MVH-MAJOR STREETS (202-60440)	Customer Service Rep II	202	1.00			0.00			
MVH-MAJOR STREETS (202-60440)	Traffic Sign Fabricator	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	Traffic Sign Maintenance Worker	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	Highway Supervisor	202	1.00	13.75	13.75	1.00	12.00	12.00	-1.75
MVH-LOCAL STREETS (203-60440)	Equipment Operator	203	4.00			4.50			
MVH-LOCAL STREETS (203-60440)	Highway Supervisor	203	1.00			1.00			
MVH-LOCAL STREETS (203-60440)	Superintendent of Public Works	203	1.00			0.50			
MVH-LOCAL STREETS (203-60440)	Leisure Services Maintenance Worker III	203	1.00			1.00			
MVH-LOCAL STREETS (203-60440)	Traffic Sign Maintenance Worker	203	1.00	8.00	8.00	0.00	7.00	7.00	-1.00
COMMUNITY DEVELOPMENT (472-80691)	Customer Service Rep II	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Finance Clerk	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Housing Rehab Counselor	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Community Services Director	472	1.00	4.00	4.00	1.00	4.00	4.00	0.00
HOME PROGRAM (473-80691)	Rehabilitation Loan Specialist	473	1.00	1.00	1.00	0.25	0.25	0.25	-0.75
LEAD PROGRAM (467-80691)	Rehabilitation Loan Specialist	467	0.00	0.00	0.00	0.75	0.75	0.75	0.75
SEWER MAINTENANCE (590-60559)	Water/Sewer Maintenance Worker	590	9.00			8.00			
SEWER MAINTENANCE (590-60559)	Customer Service Rep II	590	0.75			0.00			
SEWER MAINTENANCE (590-60559)	Public Utilities Supervisor	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Superintendent of Public Utilities	590	0.40			0.40			
SEWER MAINTENANCE (590-60559)	Equipment Operator	590	0.80			0.80			
SEWER MAINTENANCE (590-60559)	Director of Public Works	590	0.25			0.00			
SEWER MAINTENANCE (590-60559)	Administrative Services Supervisor	590	1.00	13.20	13.20	0.00	10.20	10.20	-3.00
WATER FILTRATION (591-60558)	Water Plant Operator	591	7.00			7.00			
WATER FILTRATION (591-60558)	Chief Operator	591	1.00			1.00			

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
WATER FILTRATION (591-60558)	Water Filtration Maintenance Operator	591	1.00			1.00			
WATER FILTRATION (591-60558)	Water Filtration Plant Supervisor	591	1.00	10.00		1.00	10.00		0.00
WATER MAINTENANCE - CITY (591-60559)	Water/Sewer Maintenance Worker	591	11.00			9.00			
WATER MAINTENANCE - CITY (591-60559)	Director of Public Works	591	0.25			0.00			
WATER MAINTENANCE - CITY (591-60559)	Superintendent of Public Utilities	591	0.40			0.40			
WATER MAINTENANCE - CITY (591-60559)	Customer Service Rep II	591	0.75			0.00			
WATER MAINTENANCE - CITY (591-60559)	Equipment Operator	591	2.00			2.00			
WATER MAINTENANCE - TWP (591-60660)	Water/Sewer Supervisor	591	1.00	15.40	25.40	1.00	12.40	22.40	-3.00
HARTSHORN MARINA FUND (594-70756)	Superintendent of Public Utilities	594	0.05	0.05	0.05	0.05	0.05	0.05	0.00
PUBLIC SERVICE BUILDING (642-60442)	Inventory/Stock Clerk	642	1.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Director of Public Works	642	0.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Administrative Services Supervisor	642	0.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Special Operations Supervisor	642	1.00			0.00			
PUBLIC SERVICE BUILDING (642-60442)	Customer Service Rep II	642	0.50			4.50			
PUBLIC SERVICE BUILDING (642-60442)	Deputy Public Works Director	642	0.20			0.45			
PUBLIC SERVICE BUILDING (642-60442)	Superintendent of Public Utilities	642	0.05			0.05			
PUBLIC SERVICE BUILDING (642-60442)	Building Maintenance Supervisor	642	0.25			0.25			
PUBLIC SERVICE BUILDING (642-60442)	Building Maintenance Worker	642	0.70	3.70	3.70	0.70	8.95	8.95	5.25
ENGINEERING (643-60447)	Civil Engineer	643	4.00			3.00			
ENGINEERING (643-60447)	Engineering Aide I	643	1.00			1.00			
ENGINEERING (643-60447)	Assistant City Engineer	643	1.00			0.00			
ENGINEERING (643-60447)	Customer Service Rep II	643	0.95			0.95			
ENGINEERING (643-60447)	Deputy Public Works Director	643	0.50	7.45	7.45	0.50	5.45	5.45	-2.00
EQUIPMENT (661-60932)	Mechanic	661	5.00			5.00			
EQUIPMENT (661-60932)	Electronics Technician	661	1.00			1.00			
EQUIPMENT (661-60932)	Equipment Operator	661	0.20			0.20			
EQUIPMENT (661-60932)	Equipment Supervisor	661	1.00			1.00			

CITY OF MUSKEGON									
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2010 AND 2009									
			2009			2010			
			BUDGETED			BUDGETED			
			AUTHORIZED	TOTAL BY	TOTAL BY	AUTHORIZED	TOTAL BY	TOTAL BY	NET
<u>BUDGETARY ACCOUNT</u>	<u>POSITION TITLE</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>POSITIONS</u>	<u>DEPARTMENT</u>	<u>FUND</u>	<u>CHANGE</u>
EQUIPMENT (661-60932)	Customer Service Rep II	661	0.50			0.00			
EQUIPMENT (661-60932)	Director of Public Works	661	0.50			0.00			
EQUIPMENT (661-60932)	Superintendent of Public Utilities	661	0.05			0.05			
EQUIPMENT (661-60932)	Deputy Public Works Director	661	0.25	8.50	8.50	0.00	7.25	7.25	-1.25
AFFIRMATIVE ACTION (677-30851)	Affirmative Action Director	677	0.40	0.40	0.40	0.40	0.40	0.40	0.00
	GRAND TOTALS		280.00	280.00	280.00	257.00	257.00	257.00	-23.00
<u>SUMMARY OF YEAR-TO-YEAR CHANGES</u>									
<u>ADDITIONS:</u>									
FIRE (101-50336)	Firefighter	101	2.00						
PARKS (101-70751)	Horticulturalist	101	1.00						
			3.00						
<u>DELETIONS:</u>									
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep I	101	-1.00						
CITY MANAGER'S OFFICE (101-10172)	Assistant City Manager	101	-1.00						
FIRE (101-50336)	Administrative Secretary	101	-1.00						
FIRE (101-50336)	Fire Lieutenant	101	-3.00						
FIRE SAFETY INSPECTIONS (101-50387)	Electrical Inspector	101	-1.00						
FIRE SAFETY INSPECTIONS (101-50387)	Fire Inspector	101	-1.00						
FIRE SAFETY INSPECTIONS (101-50387)	Deputy Director of Public Safety	101	-1.00						
PARKS (101-70751)	Leisure Services Maintenance Worker I	101	-1.00						
PLANNING (101-80400)	Planner I	101	-1.00						
POLICE (101-40301)	Police Officer	101	-5.00						
POLICE (101-40301)	Customer Service Rep II	101	-1.00						
SANITATION (101-60523)	Resource Recovery Coordinator	101	-1.00						
MVH-MAJOR STREETS (202-60440)	Leisure Services Maintenance Worker III	202	-0.75						
CEMETERIES (101-70276)	Leisure Services Maintenance Worker III	101	-0.25						
MVH-LOCAL STREETS (203-60440)	Traffic Sign Maintenance Worker	203	-1.00						

[illegible]

BUDGET RESOLUTION

**CITY OF MUSKEGON
RESOLUTION OF APPROPRIATION
2010 BUDGET**

WHEREAS, the City Manager has submitted a proposed Budget for 2010 in accordance with the City Charter and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2010 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning January 1, 2010 is hereby determined and adopted as follows:

GENERAL FUND

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
101-10101	City Commission	86,213
101-10102	City Promotions & Public Relations	11,350
101-10145	City Attorney	352,508
101-10172	City Manager	265,114
101-10875	Contributions to Outside Agencies	155,824
101-10891	Contingency and Bad Debt Expense	300,000
101-20215	City Clerk & Elections	303,793
101-20220	Civil Service	189,807
101-20228	Affirmative Action	82,728
101-30202	Finance Administration	436,494
101-30205	Income Tax Administration	419,527
101-30209	Assessing Services	465,665
101-30805	Arena Administration	235,000
101-30248	Information Systems Administration	386,304
101-30253	City Treasurer	452,194
101-30851	Insurance Premiums	309,642
101-30906	Debt Retirement	285,345
101-30999	Transfers to Other Funds	766,548
101-40301	Police	8,462,045
101-50336	Fire	3,608,449
101-50387	Fire Safety Inspections	757,085
101-60265	City Hall Maintenance	311,086
101-60446	Community Event Support	31,314
101-60448	Streetlighting	635,000
101-60523	Sanitation	1,603,347
101-60550	Stormwater Management	17,786
101-60770	Senior Citizen Transit	68,103
101-70276	Cemeteries Maintenance	456,194
101-70585	Parking Operations	3,054
101-70751	Parks Maintenance	1,315,021
101-70357	Graffiti Removal	4,861
101-70757	McGraft Park Maintenance	53,946
101-70775	General Recreation	255,755
101-70863	Farmers' Market and Flea Market	51,997
101-80387	Environmental Services	316,359
101-80400	Planning, Zoning and Economic Development	449,129
101-90000	Major Capital Improvements	20,000
	Grand Total General Fund Appropriations	<u>\$23,924,587</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	3,775,085
203	Local Streets	1,791,279
264	Criminal Forfeitures	45,000
257	Budget Stabilization	500,000
285	Tree Replacement	3,900

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2010 are estimated as follows:

GENERAL FUND

<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
Taxes	\$ 14,514,016
Licenses and Permits	1,009,500
Federal Grants	40,000
State Grants	28,000
State Shared Revenue	4,071,393
Charges for Sales & Services	2,449,579
Interest & Rentals	286,800
Fines & Fees	537,000
Other Revenue	410,500
Other Financing Sources	<u>600,000</u>
 Total General Fund Revenue	
Appropriations	<u>\$23,946,788</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	3,775,085
203	Local Streets	1,791,279
264	Criminal Forfeitures	45,000
257	Budget Stabilization	500,000
285	Tree Replacement	3,900

BE IT FURTHER RESOLVED that the operating expense projections for the following non-

budget funds are hereby approved:

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
305	TIFA Debt Service	\$50,000
394	Downtown Development Authority Debt	340,964
290	Local Finance Development Authority Debt	277,347
295	Brownfield Redevelopment Authority	11,000
402	Arena Improvement Fund	25,000
403	Sidewalk Improvement Fund	224,751
404	Public Improvement Fund	622,838
482	State Grants Fund	1,281,000
590	Sewer	5,177,972
591	Water	6,174,940
594	Marina/Launch Ramp	207,102
661	Equipment	2,944,234
642	Public Service Building	1,044,341
643	Engineering Services Fund	560,894
677	General Insurance Fund	4,212,516

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2009:

<u>PURPOSE</u>	<u>MILLAGE (MILLS)</u>
General Operating	8.9000
Sanitation Service	2.1000
Promotion	<u>.0680</u>
Total	11.0680

At a meeting of the City Commission of the City of Muskegon, on the _____ Day of September 2009, the foregoing resolution was moved for adoption by Commissioner _____ . Commissioner _____ supported the motion.

Resolution declared adopted.

Mayor

City Clerk