

CITY OF MUSKEGON

FIFTH PROGRAM YEAR ACTION PLAN

GENERAL

EXECUTIVE SUMMARY

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

The City of Muskegon, and more specifically the Community and Neighborhood Services office, feels that we have been very successful in meeting our established goals that were created in the 2005 – 2010 Consolidated Plan.

The period of 2005 – 2010 has been very inconsistent, to say the least. During most of this five-year period, the City saw a continuous decrease in the entitlement funding in both CDBG and HOME funds, while the City has also experienced a significant decrease in revenue sharing funds from the State of Michigan. There has been a definite correlation between the City's continued high unemployment rate and the decrease in income tax revenues, which has also helped to produce a mushrooming foreclosure rate not just in our low-moderate income neighborhoods, but throughout the City.

Because of the aforementioned issues, our community finds ourselves in the unpleasant position of needing to eliminate programs and downsize many services previously offered to our citizens. Some of the services were or are specifically targeted to our low-moderate population

During these most difficult times there have also been some 'silver linings in the dark clouds.' In 2007, the City of Muskegon, through the CNS office, received a Healthy Homes Lead Grant which helped us to abate approximately 114 homes for lead. We tested a total number of 136 of our children for possible elevated Lead levels in their blood.

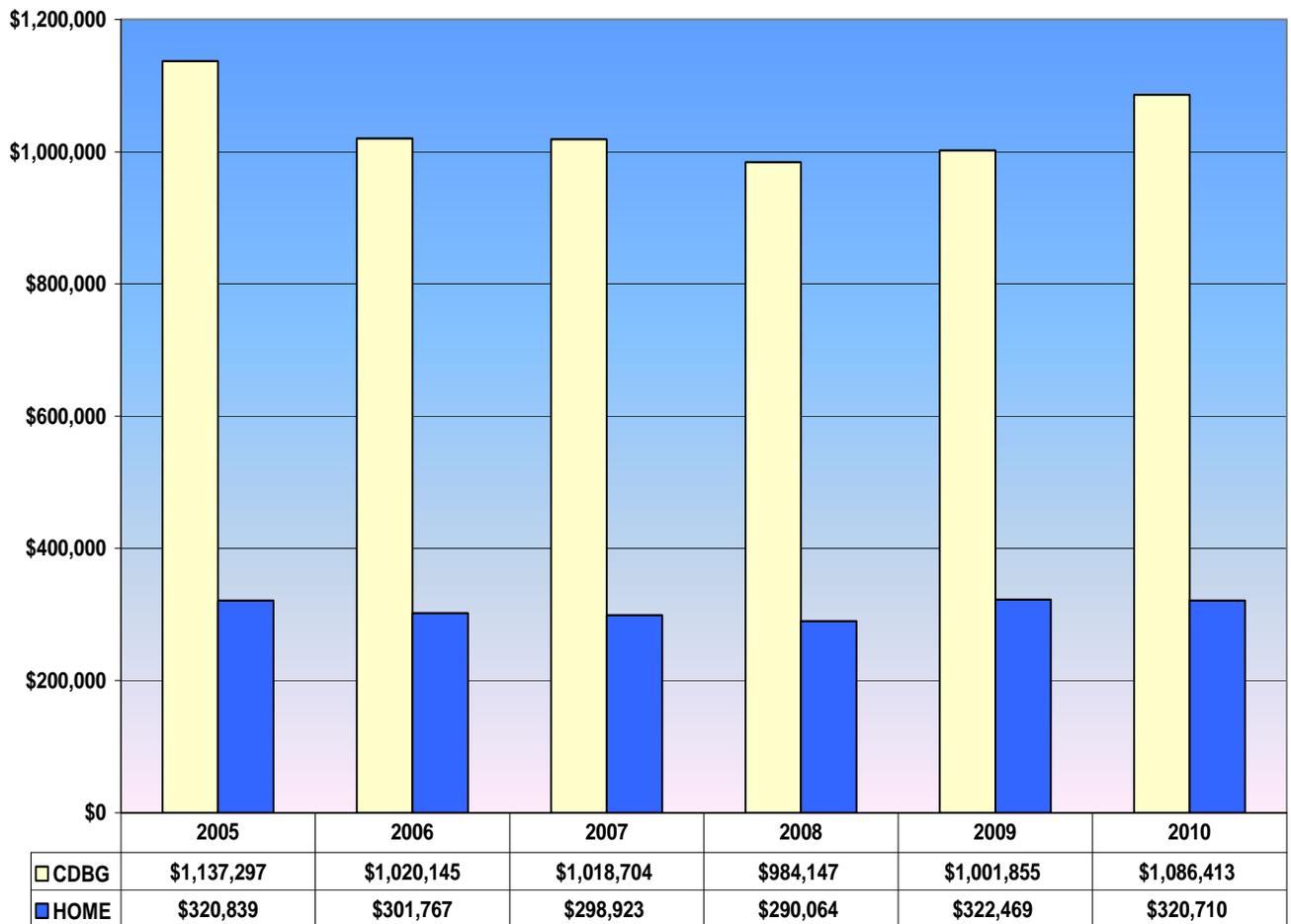
We recently completed our first total renovation of a formerly foreclosed home through our Neighborhood Stabilization Program. Before this document is submitted to HUD, we hope to see 15 blighted homes demolished through NSP. We also hope to complete another five total rehabilitation projects under the NSP by August 31, 2010. We also have seen an increase in our CDBG entitlement in the last two years.

Several of our neighborhood associations have created several positive programs in their community to bring neighbors together and to create positive outlets for the youth and seniors in their neighborhoods.

We are continuing to see our downtown reblossom into a center City for the 21st Century.

Even though there are many challenges for us, the Muskegon community has had to confront challenges before and because of the resiliency of the community, we have always been willing to meet our challenges head on as we are today.

Muskegon Entitlement Funding (05-10)



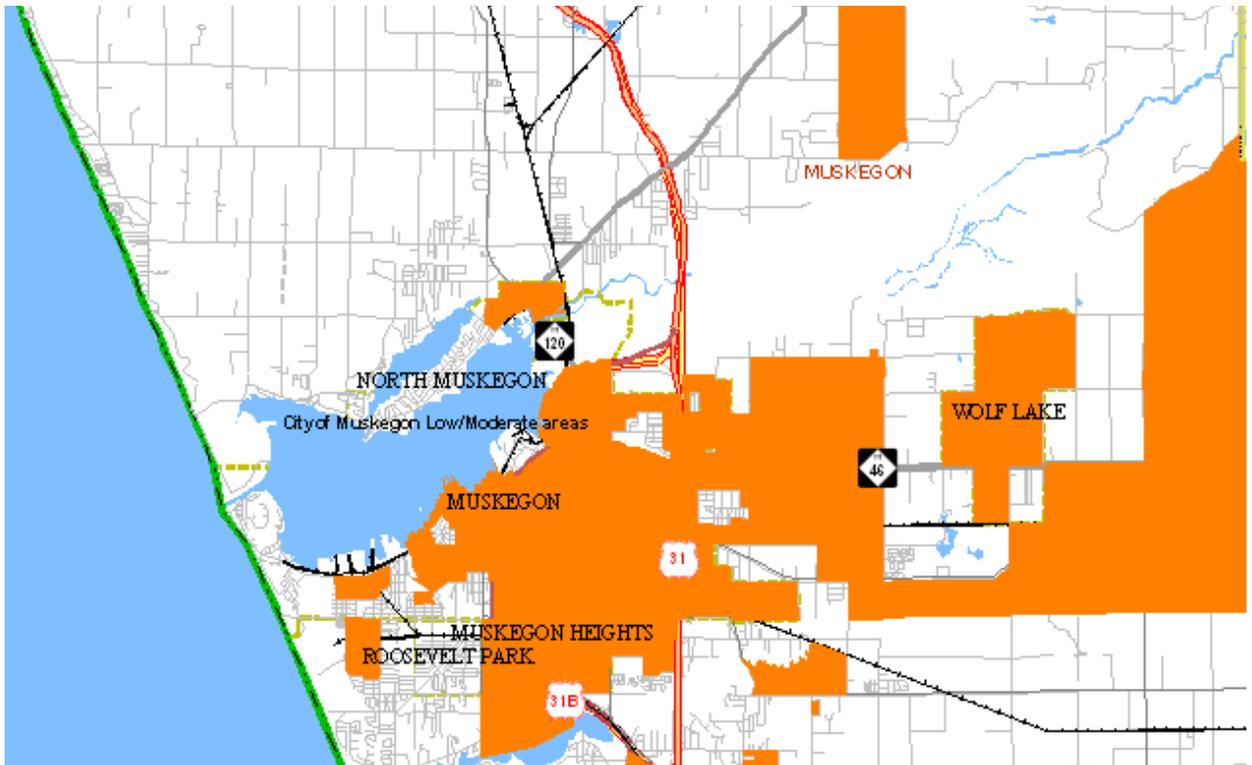
GENERAL QUESTIONS

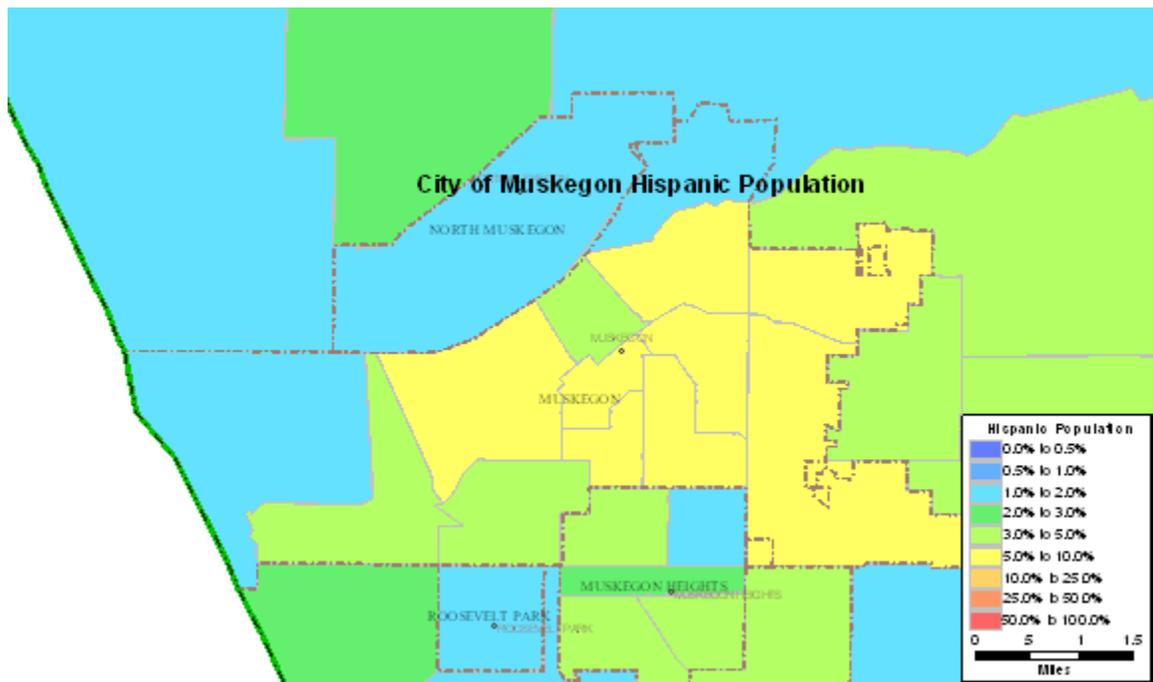
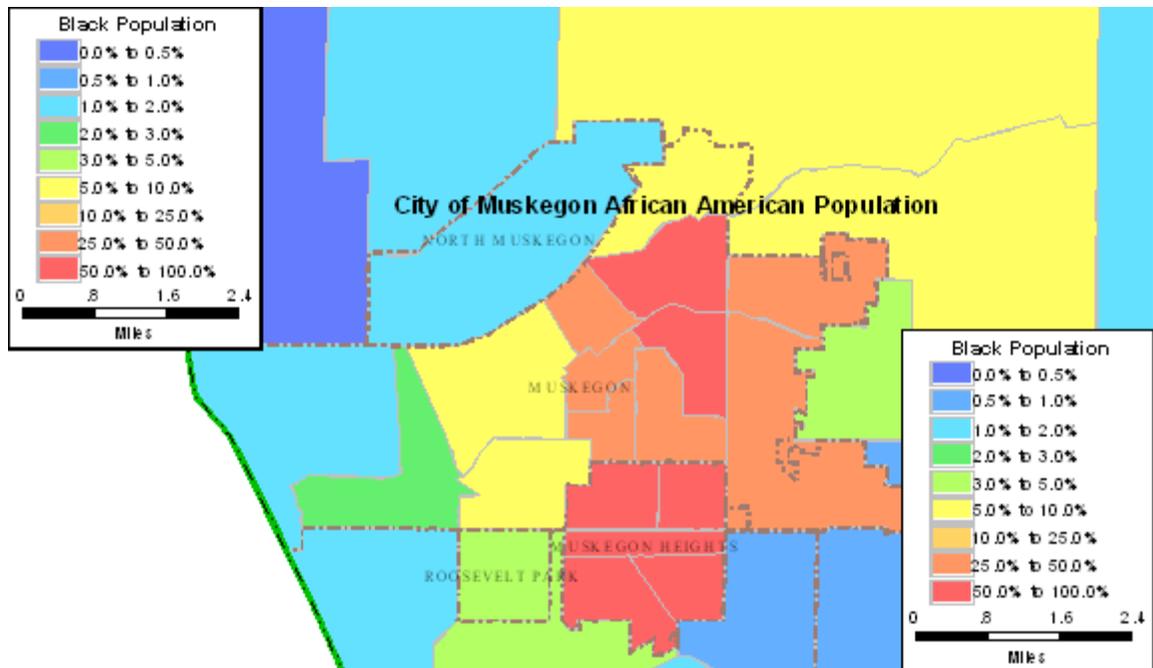
- 1. Describe the geographic areas of the jurisdiction (including areas of low-income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction**

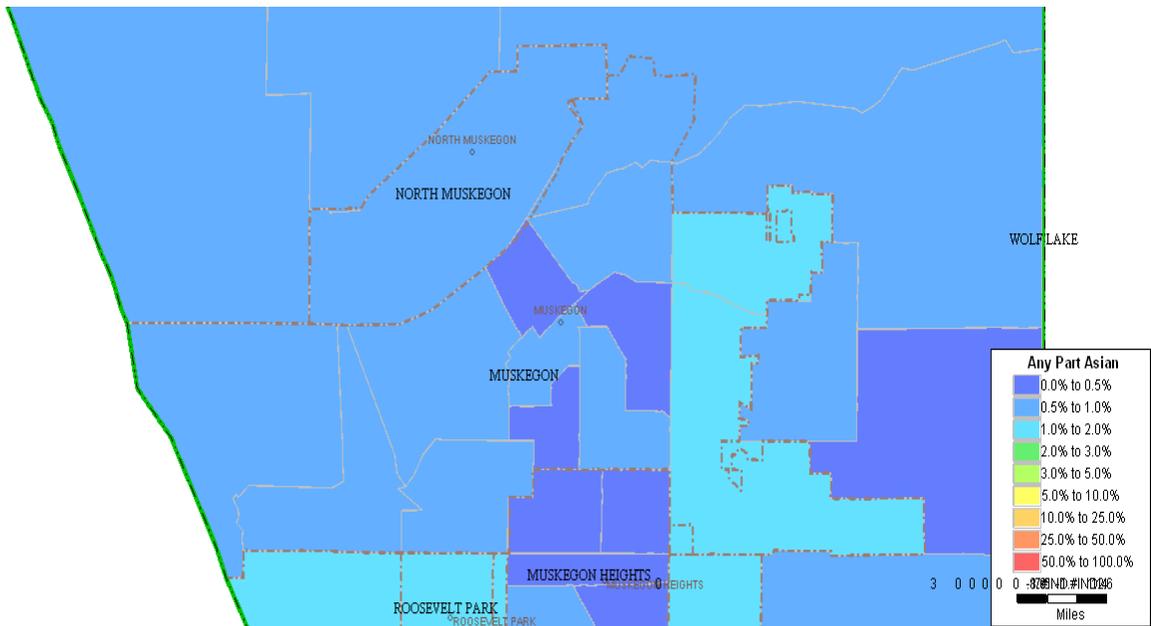
should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.

Since 2000, the majority of the City has been declared a low/moderate-income eligible area. Roughly 11 square miles of a City that is 18 square miles in total dimension is classified as a low/moderate-income area. In other words, these areas within the City of Muskegon have at least 51% low/moderate-income residents living in the specific neighborhoods of the City (see maps below). For at least the last 10 years, the City of Muskegon has allocated its CDBG/HOME funding by need, not by area jurisdiction; although the significance of the funding is still allocated to persons who have low/moderate incomes.

It is expected that the 2010 Census will reveal that the low-moderate population has continued to increase throughout the City since several large manufacturers in the City either significantly downsized their operations or closed down completely.







2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.

a. The distribution of funding in the City of Muskegon is not targeted to a particular area or neighborhood. The funding is allocated on an availability basis and need. In other words, any household that meets the income guidelines of their total household income being low/moderate, and meets other local rules such as having taxes paid up-to-date, is eligible for services and in most instances being an owner-occupied household.

b. The anticipated CDBG funding for the 2010 – 2011 year is the following:

**CDBG PROJECTS/ACTIVITIES – 2010
2010 – 2011 ACTIVITIES – By RANKING
(Based on City Commission Final Determinations)**

REHABILITATION – HOUSING	\$415,000	40.2%
Emergency Repair		
Vinyl Siding		
Service Delivery		

GENERAL ADMINISTRATION	\$195,000	18.9%
General Administration		
Affirmative Action		
Summer Interns		
BOND REPAYMENT	\$159,453	15.4%
Fire Station		
PUBLIC SERVICES	\$146,500	14.2%
Recreation Programs		
Senior Transit		
CBO Grants Program		
CODE ENFORCEMENT – HOUSING	\$ 97,500	9.4%
Code Inspections		
Residential Clearance		
PUBLIC FACILITIES	\$ 20,000	1.9%
Commercial Facade Improvement		
TOTAL	\$1,033,453	100%

3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.

The City will continue to allocate funding to the underserved population of the City through several different mechanisms. The first mechanism is the programs that are offered inside the Community and Neighborhood Services office, which include the Emergency Repair and Vinyl Siding programs. Both of these activities address low/moderate-income housing. The second mechanism or component is the funding allocated to other City of Muskegon departments that target the underserved population of the community. The departments are Leisure Services, which offers recreational activities to low/moderate-income youngsters and their families; the Department of Public Works, which offers a Senior Transit Program for low-income seniors; Inspection Department, which assists neighborhoods with the demolition and securing of blighted and accessible structures; and the Engineering Department, which will use CDBG funds to help with the cost of constructing new streets in areas that currently have deteriorated and are causing blight and have a population that is at least 51% low/moderate-income.

Throughout the five-year plan period, the City has partnered with the non-profit community in order to help address many of the social issues and obstacles that the community is in conflict with. Some of those areas are health issues, senior

services, legal assistance, employment assistance, Veteran's support services, neighborhood redevelopment activities and youth services.

- 4. Identify the federal, state and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the Strategic Plan.**

CDBG 2010 – 2011 funding is \$1,086,413 plus Expected Program Income of \$50,000, for a total of \$1,136,413. The HOME 2010 – 2011 funding is \$320,710 plus Expected Program Income of \$10,000, for a total of \$330,710. Other expected federal funding is WEMET for \$15,594; Bullet-Proof Vest for \$6,140; Lead-Based Paint Elimination for \$666,690*; Emergency Shelter Funding for \$60,000.

* This is a three-year grant.

The City's Community and Neighborhood Services office is the lead office for administering the 2005 – 2010 Consolidated Plan. During the development of the Consolidated Plan, surveys were distributed to community agencies and meetings were held to obtain information, as well as two small town hall meetings with residents.

The City of Muskegon will continue to use the same process to coordinate activities with other agencies and organizations as well as get input from the public.

MANAGING THE PROCESS

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.**

The City of Muskegon's Community and Neighborhood Services is the administering entity of the City of Muskegon's CDBG/HOME program and, as of November 1, 2007, the City's Healthy Homes Lead Abatement Grant.

- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.**

The development of the initial plan consisted of town hall meetings, surveys, neighborhood meetings and demographic research.

3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

The City of Muskegon Community and Neighborhood Services office has representatives on several different coalitions within the county. Those coalitions include:

- a. Continuum of Care
- b. Call 2-1-1
- c. Housing Affordability Committee
- d. Main Street Program Economic Restructure Committee
- e. West Michigan Sustainability Committee
- f. 21 Century
- g. Operation R & R

It is the goal of the City to gather information and to coordinate services in juxtaposition with community needs.

CITIZEN PARTICIPATION

1. Provide a summary of the citizen participation process.

The City of Muskegon's citizen participation process begins in November of each year, when the CNS department begins soliciting proposals for activities for the next fiscal year. During the first week of January, the proposals are qualified and during late January and February, the proposals are reviewed by the Citizen's District Council. This is a volunteer board made up of local citizens who represent different sections of the City. In late February or early March, there is a public hearing to gather comments from the public concerning the proposed activities for the upcoming fiscal year. In early to late March the CNS office advertises the availability of the next fiscal year Action Plan in an effort to obtain comments and feedback from the public concerning the proposed activities for this coming fiscal year. In August, the CNS office holds a public hearing to discuss the activities and accomplishments of the past fiscal year, which ended May 31. Minutes from the CDC meetings are available online at the City's website.

2. Provide a summary of citizen comments or views on the plan.

At the March 23, 2010 City Commission meeting, the following comments were made.

Dan Bonner, Manager of Legal Aid of Western Michigan, said he was shocked with the City Administration recommending zero dollars for the nine non-profits that applied for grant funds. He said he thinks this is a sad departure from the

goals and requirements under federal law. The CDC worked hard to come up with their recommendations only to be ignored and the Administration recommends nothing. Legal Aid provides free legal services to the City Inspections Department concerning renters. He asked that the City Commission at least adopt the CDC recommendations.

Nancy Latham, Foreclosure Counselor for Neighborhood Investment Corporation, stated she is one of two foreclosure counselors in the county. Most of the foreclosures are in the City of Muskegon. She supports Dan Bonner to get money for foreclosures. Her organization handles 300 cases of foreclosures at 15 hours for each case and they get much support from Legal Aid. Foreclosures are devastating the neighborhoods.

Ed Garner, President of Muskegon Area First, appealed for Muskegon Main Street which does economic development for downtown Muskegon. He asked the City to approve the CDC recommendations.

Tim Burgess, Executive Director for Neighborhood Investment Corporation, said the \$18,350 allocated from the CDC was not enough to complete even one project. They have the burden to purchase the property, rehab it, sell it and then recoup the money they spent, including taxes and insurance. He said they have rehabbed 40 properties in the last two years, of which 15 were in the City of Muskegon. \$18,350 is not enough even if the property was given to them. Many houses have lead which greatly adds to the cost of rehabilitation. He would like the City Commission to go with Administration's recommendation. He also supports Dan Bonner.

Sarah Rinsema-Sybenga, Executive Director of Community enCompass, said she echoes Dan Bonner and Tim Burgess's comments. She is interested in two grants for Community enCompass: one is for HOME funds for rehabbing at least two homes and asked the Commission to go with the CDC recommendation; she also has a proposal for CDBG. The HUD criteria state involvement of citizens. Their Healthy Neighborhood Project is citizen involvement including a maintenance agreement with the City to maintain some City property as gardens. Also with citizen involvement she is asking the Commission to go with the CDC recommendation.

Lois Brinks, Executive Director of the American Red Cross, said they need the financial support now more than ever. They provide free medical transportation for senior citizens of which 41% is for Muskegon. They accomplish this with volunteers. They transport 76 Muskegon senior residents who are low income and have no other means of transportation to go to their medical appointments and quite a few are on dialysis. She asked the Commission to go with the CDC recommendation.

Tom Schaub, a board member of Muskegon Main Street, stated he is in support of the Muskegon Main Street program as it provides a downtown identity and it provides positive energy downtown.

At the April 13, 2010 City Commission meeting, the following comments were made:

Dan Bonner, Manager of Legal Aid of Western Michigan, said Legal Aid's request in this matter can actually assist the city in satisfying its federal mandate to provide decent, safe housing to the citizens of Muskegon who are of low/moderate income. He cited from the CDBG Federal Statute 42 of the US Code, its primary objective of this title and of community development program of each grantee (City of Muskegon) is the development of viable urban communities by providing decent housing and a suitable living environment to persons principally of low and moderate income. One of the objectives of that statute is the elimination of conditions that are detrimental to health, safety and public welfare primarily through code enforcement. Legal Aid supports the city to in its code enforcement activities to provide the primary objective that the city had under the federal statute. Collectively the non-profits are only asking for 3% of the CDBG funding that is being given to the City of Muskegon. The city is also made up of its people. On behalf of the non-profits who serve the people of the City for only 3% of the CDBG funding to support the efforts that we do on behalf of the low and moderate income citizens of the City.

Tim Burgess, Executive Director of Neighborhood Investment Corporation, implored the commission to please consider the City Administration's recommendation. The CDC recommendation of \$18,350 is entirely insufficient to purchase, rehab and carry even one property. Even in this market where housing values are falling we have to obtain the property, pay for taxes, maintenance and insurance throughout their ownership, rehab the property, and pay contractors and then have it appraised for an amount that will recuperate them.

Charlotte Johnson, McLaughlin Neighborhood, asked the City to continue funding the Healthy Neighborhood Project. It's a low income neighborhood. Believe by helping our neighbors work together through helping our children and our school we are able to make a better neighborhood. They use the funding for a 10-week summer camp program. Children's minds can be idle over summer vacation so they need something constructive. The youth are our future. It takes a village to raise a child. She gives the children encouragement and hope to build dreams. She sees potential in all their children. Please keep supporting their neighborhood. Even though times are tough, people are still moving into their neighborhood that wants to do something with someone who wants to make a difference.

Randy VanderWhite, Director of Youth and Education of Bethany Church, said they are a partner organization of the Healthy Neighborhood Project (HNP). He is encouraging the City to go with the CDC recommendation for each of the non-profits. While he understands the financial constraints the City is in at this time, the services provided by the various non-profits undergirds the ventures on which the article in the newspaper states the city hopes to use the federal dollars if they were not granted to these non-profits; urban development programs such as street construction, dangerous building security, youth recreation, façade improvements and building enforcements. For the past two years a summer camp has been offered to the McLaughlin neighborhood children through HNP. The activities include arts, development activities, life skills, nutrition, and physical fitness and recreation. They have seen visible positive changes in the neighborhood, the most noticeable a mural painted by neighborhood children at a neighborhood park. Neighbors come together on beautification projects such as community gardens and flowers planted along curbs. As neighbors pull together issues of urban blight are addressed and monitored.

Ed Gardner, President of Muskegon Area First which is the administrative agency for Muskegon Main Street, made an appeal for his Muskegon Main Street along with the other agencies for funding. In the last two weeks they have had requests from a couple of businesses wanting to locate to the downtown area what could bring employment opportunities to low/mod income residents as well as other residents as well. It's critical to have a lead organization to help with some of the downtown development and have a point contact for people to turn to. They have a good momentum going now and things are starting to pick back up and they are looking for any assistance the City can provide.

Steve Gawron, Vice Mayor for the City of Muskegon, said all the organizations are worthy providers of services and servants of the City. The commissioners' main charge is for the 40,000 citizens of the City. They have to provide the streets, facilities and public safety and services that are essential in maintaining the City. These are hard times and it's not a pretty picture. They will use all the resources at their disposal for the greater number of citizens if need be.

3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.

The City of Muskegon attempts to outreach to the minority community through several media outlets which include the local radio and newspapers and through different on-site workshops, open houses, housing and community fairs, etc.

4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

There were no comments that were not accepted.

INSTITUTIONAL STRUCTURE

- 1. Describe actions that will take place during the next year to develop institutional structure.**

The CNS office is continuing to develop its institutional structure by reviewing its policies and procedures and revising them when needed and updating them in order to assure quality service to the public and consistency in delivery of services.

MONITORING

- 1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.**

All subrecipients are required to submit quarterly reports throughout the fiscal year. If a serious occurrence is discovered, by reviewing the quarterly report, then a telephone call is made immediately to the subrecipient to discuss the issue. If the issue cannot be corrected through a telephone call, a special monitoring visit will be scheduled with the subrecipient to 'clear' the issue as promptly as possible. If no issues arise during the fiscal year, a monitoring visit is scheduled in April of each year for all subrecipients.

LEAD-BASED PAINT

- 1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.**

In October 2007, it was announced that the City of Muskegon was the recipient of a Safe Healthy Homes grant from the U.S. Department of Housing and Urban Development. The City is in its final year of the Lead grant and has been very successful in both the administration of the grant and in our outreach efforts to inform the public of the dangers of Lead to our children.

As of April 1, 2010, the City of Muskegon CNS office has completed a total of 272 risk assessments. We have also abated a total of 116 housing units for Lead. In addition we have tested a total of 136 children under the age of six in the community for possible high Lead blood levels. The CNS office will complete our first Healthy Homes grant in October of 2010.

HOUSING

SPECIFIC HOUSING OBJECTIVES

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.**

Objectives and Goals

Objectives 1: New construction – To either develop, alone or in partnership with Community Housing Development Organizations, members of the financial community or private developers, new single family affordable housing.

Goal: 10 new single-family houses completed by May 31, 2010.

Current status: 11 new single homes built as of April 1, 2010.

Objective 2: Total Rehabilitation of previously vacant, blighted single-family housing – To either totally rehabilitate alone, or in partnership with Community Housing Development Organizations, other social agencies and/or a member or members of the financial community.

Goal: 10 totally rehabilitated single-family homes by May 31, 2010.

Current status: 11 total rehabs completed as of April 1, 2010.

Objective 3: Emergency or Vinyl Siding Assistance – To assist eligible City of Muskegon residents with emergency housing repairs and/or vinyl siding installation.

Goal: 250 houses assisted with either emergency repair and/or vinyl siding (150 emergency repairs, 100 vinyl sidings by May 31, 2010).

Current status: 279 Emergency Repairs, 90 Vinyl sidings completed – total 369: 58 emergency cases and 12 vinyl sidings this fiscal year.

Objective 4: Rehabilitation of Rental Units – To assist rental units within the City by rehabilitating rental housing in compliance with housing quality standards.

Goals: 16 rehabilitated rental units by May 31, 2010.

Current status: 32 rental units have been completed as of April 1, 2010.

Objectives 5: To use the City's available resources to eliminate blight in the community. The City would allocate several different departments resources to eliminate blight in the community.

Goals: To demolish 20 dangerous structures, remove rubbish and blight from 250 sites throughout the city and remove 50 blight-creating inoperable automobiles from throughout the city.

Current status: A total of 50 structures have been demolished. Since 2005, there have been a total of 277 inoperable cars removed through fiscal year 2008. An additional 15 demolitions will take place this fiscal year funded with NSP monies.

Objective 6: To assist and promote public service community in attacking the social ills of the community in a plethora of areas.

Goal: To assist 10,000 persons through the public service community by May 31, 2010.

Current Status: 27,692 persons assisted by the public service partners since 2005 through February 2010.

Objective 7: To allocate available funding to replace and improve the City's infrastructure.

Goal: To upgrade community infrastructure as required.

Current status: several projects currently underway.

Objective 8: To use available funding to improve the City's overall economic status, by creating a physical infrastructure to attract new businesses and by creating a network to promote economic development.

Goal: To complete the redevelopment of the City's downtown area and to attract 400 new jobs by May 31, 2010.

Current status: As of this date, a total of 125 permanent jobs have been created in the downtown targeted area, while 224 temporary jobs were created during the redevelopment of our downtown, which is continuing to be redeveloped as we speak.

The City of Muskegon CNS office is proud that even during the five-year period of 2005 – 2010, which saw several significant changes in the Muskegon economy (most not positive), the CNS office has been able to meet the goals and objectives established in the 2005 – 2010 Consolidated Plan. We were able to develop additional programs during the period that correlated with the needs in the community.

It is our goal to continue to have a clear understanding of our community in hope that we may be able to continue the assistance of our residents in a fair and efficient matter, both financially and with other non-monetary resources.

2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

The majority of the expected funding will be directed in a variety of ways to attack the issues of serious concern to the Muskegon community. The main areas that will be targeted are areas that are in correlation with the established objectives created by the assemblage of the 2005 – 2010 Consolidated Plan. The main areas will be housing maintenance, senior citizen services, education and health related needs, crime prevention, youth services and neighborhood redevelopment.

The City of Muskegon has been notified that we will receive an additional \$267,182 in CDBG funding through the American Recovery and Reinvestment act (Stimulus package). The City of Muskegon has decided to use this funding to reconstruct White Street, a previously unpaved street in Census Tract 3 (Angell Neighborhood). The paving of White Street will help the City with its long-range goal to improve its infrastructure. It is also hoped that a significant number of Muskegon residents will have an opportunity to work on the project.

Although the White Street area has significant potential, this area does possess a large number of blighted homes and/or vacant properties. Approximately a quarter of the vacant parcels on White Street are owned by the City of Muskegon. Of the occupied homes on White Street, only 9.5% are owner occupied. In addition, because of the location of White Street, the area has a long history of being a 'hot spot' for illegal dumping. It is hoped that the paving of White Street is the needed impetus to begin a much needed renaissance in the White Street area.

NEEDS OF PUBLIC HOUSING

1. Describe the manner in which the plan of the jurisdiction will help address the needs of the public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.

Working with the Muskegon Housing Commission Self-Sufficiency program, it is hoped that more public housing residents will become homeowners. We also hope to assist some public housing residents with employment opportunities through our Section 3 efforts.

2. If the public housing agency is designated as “troubled” by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner

in which it will provide financial or other assistance in improving its operations to remove such designation during the year.

The Muskegon Public Housing Agency is not on HUD's current 'Troubled' list.

BARRIERS TO AFFORDABLE HOUSING

- 1. Describe the actions that will take place during the next year to remove barriers to affordable housing.**

The CNS office will continue to offer its' new housing and totally rehabilitated housing at significantly reduced prices. In addition, as long as funding is available, we will assist low/medium-income residents with expensive housing repairs.

In addition, because of the current mortgage crisis, the CNS office implemented a Lease with Option to Purchase program for some of the houses we have available through our HOME program.

HOMELESS

SPECIFIC HOMELESS PREVENTION ELEMENTS

- 1. Sources of Funds – Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.**

\$65,000 of State Emergency Shelter funding was allocated to three non-profits: Every Woman's Place, West Michigan Therapy and Bethany Housing. There is additional funding available through the American Recovery and Reinvestment Act available for Emergency Shelter, although it has not been confirmed how much, or if any, will be coming to the City of Muskegon.

- 2. Homelessness – In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.**

The 2010 – 2011 Action Plan is in correlation with the City's objectives and goals documented in the 2005 – 2010 Consolidated Plan. At this time the only obstacle that the CNS office sees to addressing the needs of the potential homeless and the homeless population of the community is the lack of available funding.

- 3. Chronic homelessness – The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness by 2012. Again, please identify barriers to achieving this.**

Some of the specific plans that the City of Muskegon intends to use to eliminate chronic homelessness by 2012 are that the City will continue to work and be a member of several local coalitions whose main objective is to end homelessness. Some of those coalitions are the Muskegon County Continuum of Care, the Human Service Coalition, Call 2-1-1 and the Emergency Needs Coalition. Along with working with the above mentioned coalitions, the City will continue to offer assistance to homeowners for emergency repairs that could possibly cause them to become homeless, because the family does not have the resources to make the repairs.

- 4. Homeless Prevention – The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.**

The City of Muskegon is attempting to market its Rental Rehabilitation program to landlords. The CNS office was very successful in marketing both the Rental Rehab program along with the Healthy Homes Lead Safe grant last fiscal year. The combining of the grants not only improved the aesthetics of the dwellings, they also made the homes Lead safe and more affordable for renters because of the affordability statute.

- 5. Discharge Coordination Policy – Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.**

It was stated in the 2008-2009 Action Plan that because of some recent partnerships that we have established with the Muskegon County Employment and Training office, the local Family Services Center and the Prison Re-entry program, we plan to meet with these agencies, along with others, in order to combine knowledge to hopefully create a Community Discharge Coordination Policy. That coalition is currently being designed and will hopefully be developed by the beginning of the 2010 fiscal year.

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT

- 1. Identify the jurisdictions priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.**

See Consolidated Plan Objectives and Goals.

- 2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.**

At this time, the short and long-term Community Development objectives are the same as those created in the Consolidated Plan that was mentioned earlier.

ANTIPOVERTY STRATEGY

- 1. Describe the actions that will take place during the next year to reduce the number of poverty level families.**

Since 2007, the Community and Neighborhood Services office has been the leader in an initiative called Operation R & R, which stands for Reawakening and Resurgence. The purpose of the initiative is to bring a cross-section of the community stakeholders together, which includes the business and religious communities, public service providers, local youth, seniors and government in order to bring all of the community resources together in order to attack some of the quality of life issues that can not be eliminated or cured with bricks and mortar.

In August 2009, from the Operation R&R objective the City of Muskegon CNS office, in partnership with Muskegon Public Schools, held the Second Annual Muskegon Unity Academic Olympics for students in grades first through eighth who competed in fun, interactive educational activities. The event continued to produce a partnership that consisted of a microcosm of the community that represented the business community, public services, religious community, education community, fraternities, and others. The purpose of the event was to promote the importance of education to our youth, while combining resources to help develop a future workforce that has the skills to make Muskegon the productive, economic energy it will need to compete in the global economy. There were a total of 70 children in grades K through 8th that participated in the

second-year event, which was held on one of the coldest Saturday's in August on record. The students competed in activities in the areas of math, general knowledge, geography and vocational skills. As urban communities like Muskegon redevelop themselves into the new economy, it is important we have the workforce to attract the much needed new employers to establish long-term economic stability for our community.

In addition, the CNS office is working on several other initiatives to try and attack the unemployment problem in the community, especially as it relates to our youth.

As mentioned before, the City will continue to work with all other service providers and to assist residents with our in-house programs, as long as the resident qualifies and the availability of funding is still accessible.

NON-HOMELESS SPECIAL NEEDS HOUSING

NON-HOMELESS SPECIAL NEEDS (91.220 (c) AND (e))

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.**

It is hoped that the CNS office can build a strong partnership with the disabled community in order to determine how we can serve that population better. One of our goals for 2010 is to redevelop a home through the funding the City received through our Neighborhood Stabilization fund that is totally handicap accessible and meets the ADA guidelines. We are currently meeting with both our local Disability Awareness agencies and Pioneer Resources in both the redesign of the home and also in the recruitment of a possible buyer.

- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.**

As stated earlier, the funding available in the community, especially the funding that is funneled through the CNS office, will be used to address the needs identified in the 2005 – 2010 Consolidated Plan as well as this year's Action Plan.

OTHER NARRATIVE

Include any Action Plan information that was not covered by a narrative in any other section.

Community Development Block Grant 2010 - 2011

Organization/Agency	Activity	City Comm Final Determination
American Red Cross	Senior Transportation*	\$3,500
Community enCompass	Healthy Neighborhood Project*	\$3,500
HealthCARE	Health Outreach*	\$3,500
Legal Aid	Foreclosure Legal Services*	\$3,500
Legal Aid	Housing Related Legal Services*	\$3,500
Love INC	Handicap Ramps*	\$3,500
Muskegon Community Health Project	Uninsured Diabetes Outreach*	\$3,500
Muskegon Main Street	Downtown Economic Development*	\$3,500
PBMS Veterans Resource Services	Veteran Support Services*	
West Michigan Veterans	Food Bank*	\$3,500
COM - Affirmative Action	Affirmative Action	\$10,000
COM - Affirmative Action	Summer Internships	\$10,000
COM - CNS	CDBG Admin **	\$175,000
COM - CNS	Emergency Repair	\$200,000
COM - CNS	Service Delivery	\$65,000
COM - CNS	Vinyl Siding	\$150,000
COM - DPW	Senior Transit*	\$45,000
COM - Engineering	Street Construction	\$0
COM - Finance	Fire Station Bond Repayment	\$159,453
	Dangerous Bldgs - Demolition & Board	
COM - Inspections	Ups	\$50,000
COM - Leisure Services	Youth Recreation*	\$70,000
COM - Planning	Code Enforcement	\$47,500
COM - Planning Comm Economic Dev	Façade	\$20,000
	Total CDBG Request	\$1,033,453
	Total CDBG Allocated	\$1,086,413
	Expected program income	\$50,000
	Total	\$1,136,413
	Allocated/Request Difference	\$102,960
	Total Amt of Public Service*	\$146,500
	Public Service mandated Amt <= to 15%	\$170,462
	Difference	\$23,962
	Total Amt of City Administration Request**	\$175,000
	Administrative mandated Amt < 20%	\$227,283
	Difference	\$52,283

NOTE:

* Public Service

** City CDBG Administration

HOME Grant 2010 - 2011

Organization/Agency	Activity	City Comm Final Determination
Community enCompass	Housing Transition Asst****	\$32,500
Muskegon County Habitat for Humanity	Infrastructure/construction (3 homes)****	\$45,000
Neighborhood Investment Corporation	Home purchase rehab loans****	\$30,000
COM - CNS	HOME Administration***	\$30,000
COM - CNS	HOME Rental Rehabilitation	\$60,000
COM - CNS	HOME Sr. Weatherization/Energy Cons	\$120,000
	Total HOME Request	\$317,500
	Total HOME Allocated	\$320,710
	(+) Program Income	\$10,000
	Total	\$330,710
NOTE:		
*** Home Administration	Allocated/Request Difference	\$13,210
**** CHDO Request		
	Total Amt of HOME Administration***	\$30,000
	Total Amt mandated = 10%	\$32,071
	Difference	\$2,071
	Total Amt of HOME CHDO request****	\$107,500
	Total Amt mandated = 15%	\$48,107
	Difference	\$59,394