City of Muskegon, Michigan

2008 Proposed Budget & Quarterly Budget Reforecast

For The Year Beginning January 1, 2008

CITY OF MUSKEGON, MICHIGAN

PROPOSED BUDGET

FOR THE YEAR BEGINNING JANUARY 1, 2008

MUSKEGON

West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD
CHRIS CARTER
SUE WIERENGO

LAWRENCE SPATARO
STEVE GAWRON
KEVIN DAVIS

BRYON MAZADE
CITY MANAGER

CITY OF MUSKEGON, MICHIGAN

Budget for the Year Ended December 31, 2008

TABLE OF CONTENTS

CITY OF MUSKEGON, MICHIGAN

Budget for the Year Ended December 31, 2008

TABLE OF CONTENTS - CONTINUED

CITY OF MUSKEGON, MICHIGAN

Budget for the Year Ended December 31, 2008

TABLE OF CONTENTS – CONTINUED

II. NON-GENERAL FUND BUDGETS (continued)

III. APPENDICES

INTRODUCTORY SECTION

Affirmative Action
(231)724-6703
FAX (231)722-1214

Assessor
(231)724-6708
FAX (231)726-5181

Cemetery
(231)724-6783
FAX (231)726-5617

City Manager
(231)724-6724
FAX (231)722-1214

Civil Service
(231)724-6716
FAX (231)724-4405

Clerk
(231)724-6705
FAX (231)724-4178

Comm. & Neigh. Services
(231)724-6717
FAX (231)726-2501

Engineering
(231)724-6707
FAX (231)727-6904

Finance
(231)724-6713
FAX (231)724-6768

Fire Department
(231)724-6792
FAX (231)724-6985

Income Tax
(231)724-6770
FAX (231)724-6768

Info. Technology
(231)724-4126
FAX (231)722-4301

Inspection Services
(231)724-6715
FAX (231)728-4371

Leisure Services
(231)724-6704
FAX (231)724-1196

Mayor's Office
(231)724-6701
FAX (231)722-1214

Planning/Zoning
(231)724-6702
FAX (231)724-6790

Police Department
(231)724-6750
FAX (231)722-5140

Public Works
(231)724-4100
FAX (231)722-4188

Treasurer
(231)724-6720
FAX (231)724-6768

Water Billing
(231)724-6718
FAX (231)724-6768

Water Filtration
(231)724-4106
FAX (231)755-5290

MUSKEGON

West Michigan's Shoreline City
www.shorelinecity.com

August 30, 2007

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2008 Budget for the City of Muskegon. Our focus has been an attempt to maintain service levels, given the current economic conditions and rising personnel and operational costs. Also, the 2008 spending plan was prepared considering the type and scope of programs the City Commission identified as priorities during the January strategic planning process and the budget reforecast throughout 2007.

The City's total proposed 2008 spending plan (including all budgeted funds) is $57,329,143 as compared to $58,072,181 originally proposed for 2007. This is due mostly to reduced operating budgets and the decrease in large capital projects. A limited amount of capital outlays for routine water, sewer and street improvements is included in the 2008 budget.

It is important to note that the proposed spending plan does not include a property tax increase. However, the proposed budget retains the current millage rate as established when the 2005 Budget was adopted.

The city's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are $24,779,437, up 1.36% from the 2007 revised estimate of $24,448,114. Revenues for 2008 are estimated at $24,705,053, up (1.7%) from the 2007 revised estimate of $24,291,875. Revenues remain level and are not keeping pace with rising costs largely due to the economy and increased personnel-related costs. State shared revenues for 2008 are projected to remain at relatively the same level. However, firmer estimates of the city's 2008 state revenue will not be available until sometime in September, after the state adopts its 2007-08 budget package. It is possible this will not occur until after the City Commission adopts the 2008 budget.

The proposed general fund budget is based upon conservative estimates of revenue and realistic projections of expenses and is structured to allow the city to maintain a fund balance equal to 10% of prior year expenditures, in accordance with City Commission

City of Muskegon, 933 Terrace Street, P.O. Box 536, Muskegon, MI 49443-0536

policy. It should be noted that the proposed general fund budget includes a transfer of $300,000 from the Budget Stabilization Fund in order to meet that fund balance target and maintain city services as much as possible.

For the last several years, total General Fund revenues have remained essentially flat. Total budgeted revenues for 2008 are only 4.3% higher than actual revenues received in 2000, an average of .4% per year. City expenses for wages, employee benefits, fuel, utilities, etc. – have obviously increased at a much steeper rate during that same time. We have struggled to maintain city services as much as possible for several years in anticipation of relief from an economic upturn. Staff has responded by improving efficiencies in operations, wherever possible and cutting back non-essential staff and services. The 2008 budget is a continuation of these efforts.

The following are changes to the general fund budget proposed for 2008 that are worthy of note.

- Because personnel costs represent such a large portion of the city's General Fund, it is necessary to critically review the personnel complement each year. The following adjustment to the personnel complement is included in the proposed budget:

  - Add a Customer Services Representative II position in the Treasurer's Office. This is in anticipation of collecting summer taxes. The revenue from this venture will more than offset the costs and position us to begin monthly utility billing in 2009.
  - Consider elimination or modification of the Assistant City Manager position.

- In accordance with Commission goals, the continuation of the fight against neighborhood blight remains a high priority for 2008. Several departments will continue to work collectively to eliminate blighting influences. We will continue enforcement on illegal dumping with surveillance of sites frequently used for dumping. We have been able to cite violators using surveillance equipment. The City's successful anti-graffiti efforts will also be continued.

- The Planning Department will complete the master land use plan that is being started in late 2007.

- We will continue to research the most efficient ways to utilize fire department resources. Consideration should be given to exploring the use of part-time/part-paid firefighters to address department personnel needs. We will enter into negotiation with the firefighter's union at the end of 2007.

- The Police Department will continue the use the successful Neighborhood Response Team program to address crime in the City's central neighborhoods. The department will also continue the operation of the Citizens Police Academy, which helps connect the department with the community. New technology will enable the department to move a professional standards detective to patrol, increasing the patrol complement. This change will be accomplished yet this fall.

- The Inspections Department will consider technology improvements to make the housing inspection process more efficient. The department will also consider changes in the housing registration program in an effort to make it more efficient and self-supporting.

- We are exploring ways to partner with other agencies to provide recreation programming in the most efficient manner. Recreation will also evaluate locations of the Summer Adventure Program to determine how that money can be best spent. We will also seek ways to promote greater use of our recreational facilities.

- The Parks Department expects to add more seasonal worker hours to its budget to maintain public spaces that were added from recent construction projects.

- The Planning Department will complete the downtown and waterfront master land use plan that will begin in late 2007. Planning and Public Works will also work together to update the city's parks and recreation master plan.

- The Julia Hackley Internship program is not included in this budget because of the uncertainty of funding for it. However, we have applied for the grant from the Community Foundation for Muskegon County to continue the program. If we receive the grant, the departments that use the interns will be responsible for the city's match costs.

- The General Fund will be required to transfer $150,000 (up from $100,000 in 2007) for Smartzone debt service because that development is not yet generating enough tax increments to pay all of the debt service for the MAREC building. A $75,000 contribution from the Community Foundation for Muskegon County is also budgeted for this purpose.

- The General Fund will continue to transfer $40,000 as an operating subsidy to the Marina Fund. In 2008 we will examine ways to reduce these costs through a possible sale (it is a charter park and has state grant restrictions) or contract management.

- Some user fees will be increased and new fees will be recommended in December when the city's master fee resolution is adopted.

- Only a small amount of major general fund capital expenditures are included in the budget for 2008. Unfortunately, important capital improvements are being deferred to later years.

- The General Fund transfer to the Local Street Fund is budgeted at $480,000.

There are significant items not included in the proposed 2008 budget that will be studied in the coming months to determine if they should be pursued. These include:

- Critical review of the state restrictions on the operation of the marina needs to occur to determine whether the city should continue in this business or explore ways to exit the marina business.

- Determine the best use of any remaining funds from the 2006 bond sale. Some possibilities include recreation pathway extensions, improvements at Fisherman's Landing or a campground for events such as Bike Time.

- We will also continue efforts to sell city owned properties, including the old central fire station, Seaway Industrial Park properties and other vacant land.

- The City should consider proposing a package of "governmental efficiency" amendments to the City Charter. These could include:

  - Change in the city's fiscal year to align with the federal, state, and county fiscal years;

  - Change from winter to summer tax collections. The state has required counties to levy their taxes in the summer and there is strong possibility the schools will levy summer taxes in the future. It would be inefficient for the city to be the only unit levying winter taxes.

  - Elimination or modification of the city's civil service system;

  - Reduction in the number of days that the Board of Review holds session to better align with the sessions of other local units;

  - Release of certain properties from the "Charter Park" restriction (e.g. Hartshorn Marina, Richards Park).

City of Muskegon, 933 Terrace Street, P.O. Box 536, Muskegon, MI 49443-0536

Other Budgeted Funds
In addition to the general fund, the city's budget is made up of various other funds, which, as a group, account for over one-half of the city's total 2008 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds –** These budgets contemplate continuation of current service levels. The 2008 budget provides for $2.621 million of major street capital improvements of which $1,623,000 will be paid for with federal and state grants. Local street capital improvements are budgeted at $1.410 million. As noted, the General Fund transfer to the local street fund is $480,000. An additional $140,000 of METRO Act funds is allocated to the local street fund. Two petitioned local streets (Vincent Drive and Harbour Towne Circle) are included in the capital improvements schedule for 2008.
- **Sidewalk Improvement Fund –** The ten-year sidewalk replacement program was completed in 2005. This fund is now used to collect assessments and pay debt service on bonds issued to finance the completed sidewalk work.
- **Public Improvement Fund –** Funds are allocated for repayment of the Urban Land Assembly (ULA) loan debt service payment and the fire truck installment purchase payments on the trucks delivered in 2006. A $150,000 grant match is budgeted in the event the city receives the grant for master plan improvements at Smith-Ryerson Park. Also, $65,000 is budgeted for demolition/cleanup of the former city wastewater plant at Richards Park.
- **State Grants Fund –** We will continue the site assessment program using the Clean Michigan Initiative (CMI) grant previously received from the State of Michigan. We will also make improvements to Smith-Ryerson Playfield if a Michigan Department of Natural Resources grant is received.
- **Marina & Launch Ramp Fund –** Staff intends to continue to look for options to make the marina self-sustaining. Efforts to increase enforcement of launch ramp permits will also continue.
- **Equipment Fund –** No significant operational changes are planned. Providing maintenance services to additional municipalities will be considered. Scheduled vehicle and equipment purchases totaling $817,750 are planned for 2008.
- **Public Service Building –** No significant operational changes or physical improvements are planned.
- **Water Fund –** No water rate increase is planned. Major improvements to the filtration plant were completed in 2006. Most of the capital improvements for 2008 are tied to street projects. The water fund total for capital improvements is proposed at $1.710 million.
- **Sewer Fund -** No significant changes are planned for the sewer fund operations and no

sewer rate increase is planned. We have not yet seen the full affects of the sewer rate increase that was implemented in 2007 to determine its adequacy. We will continue to analyze the wastewater meter issue to determine the accuracy of the methodology in determining the city's flow and how we might gain some relief. Sewer capital improvements, many of which are tied to street projects, will total $820,000.

- **Arena Improvement Fund –** As required under the contract, revenue from a ticket surcharge is place in a fund to provide funding for improvements to the facility. Plexiglas will be replaced over 2007 and 2008 at a total cost of $36,000.
- **Farmers Market Improvement Fund –** $25,000 is budgeted to make improvements to the Farmer's Market at its current location.

Future Outlook

The proposed 2008 budget provides a sound-financing plan for the city. However, as noted, it is largely a status quo budget and does not address many City needs. It should also be noted that there are several unknown factors that could affect this spending plan.

- **Healthcare and Other Benefit Costs –** Increased healthcare costs continue to be a major problem for the City. Based on discussions with Priority Health, the 2008 budget incorporates a moderate increase for active employee healthcare costs for the coming year. Increasing healthcare costs for the more than 300 retired city employees and their beneficiaries' compounds the problem. Pension costs have been moderated with the move to the statewide MERS program but will continue to require careful annual review.
- **State Shared Revenue –** In recent years the City's annual share of these revenues has decreased by well over $1 million. Because the State's budget situation remains tenuous, further cuts in Revenue Sharing are a very real possibility.
- **Continued Operating Deficits –** The 2008 budget is balanced using funds ($74,384) from the general fund balance. It is extremely important to realize that these funds will not be available in future years and that more severe cutbacks will be needed to bring the budget into balance if recurring revenues do not rebound soon. Also, as mentioned earlier, $300,000 is needed from the Budget Stabilization Fund to fund the proposed spending plan. This will leave that fund with $1,050,000 at the end of 2008.
- **Stagnant Property Tax Revenues** - The City's property tax base growth has not been strong in recent years. Compounding the problem for future City budgets is the fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.).
- **City Income Tax –** The city income tax has been surprisingly stable in recent years, despite generally poor local economic news. However, in 2007 we have seen clear evidence of declining income tax collections due to company closings and downsizings. We have budgeted income tax revenues conservatively and will continue to closely monitor

collections.

- **Employee Contracts –** Contracts with the police patrol and police command unions expired at the end of 2006 and we are still in negotiations with both units. Contracts with fire and SEIU Unit 2 (DPW) expire at the end of this year and bargaining will begin this fall. The outcome of these negotiations will have a significant impact on the city's budgetary situation for 2008 and beyond.
- **CDBG and Other Federal Grants –** These grants continue to decline. CDBG, in particular, helps to fund general fund services such as recreation, affirmative action and building demolition.

We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or Commission policies dictate. The 2007 third quarter reforecast and update is incorporated into this budget document.

Budget Process and Detail

The proposed 2008 City Budget is again prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the "top-down" resource allocation budget process that has now been used for nine consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets "up" from detailed line-item expenditure estimates. Also, central to the City's budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.

As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 "Salaries and Benefits", 5200 "Contractual Services"). To further explain by example, "Contractual Services" (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to city employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

MUSKEGON

West Michigan's Shoreline City
www.shorelinecity.com

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by city departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by city departments. Examples include land purchases, vehicles, and office furniture and equipment.

Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as "expenditures". Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

The above is intended to provide you with highlights of the proposed 2008 Budget and prepare you for a detailed review of the same. This review is scheduled for the September work session on September 10, 2007. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on September 11, 2007. The budget could be adopted at that meeting, the next City Commission meeting on September 25, 2007 or at a special meeting. Regardless, the City Charter requires that the budget be adopted no later than September 25, 2007.

Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

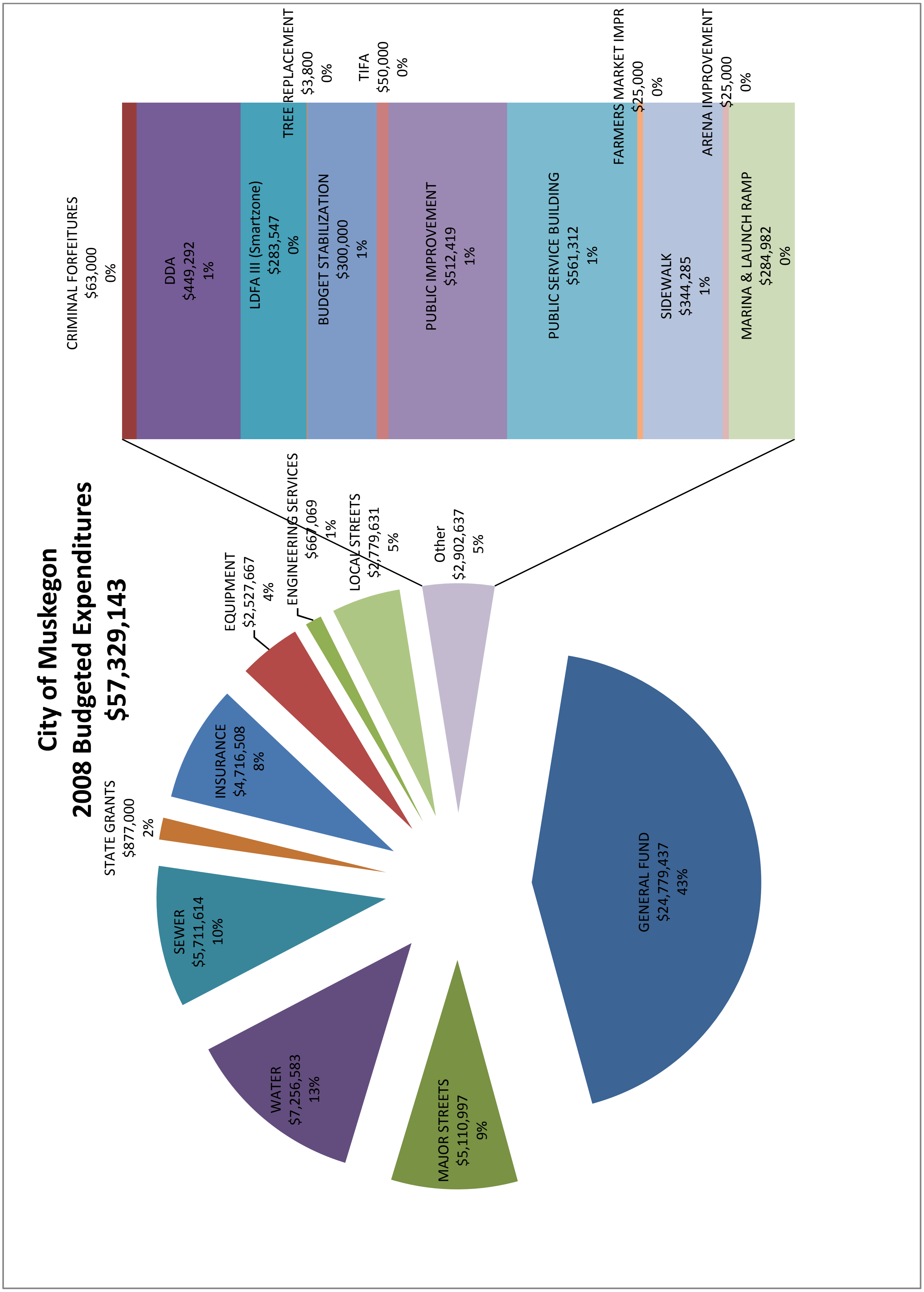
Bryon L. Mazade
City Manager

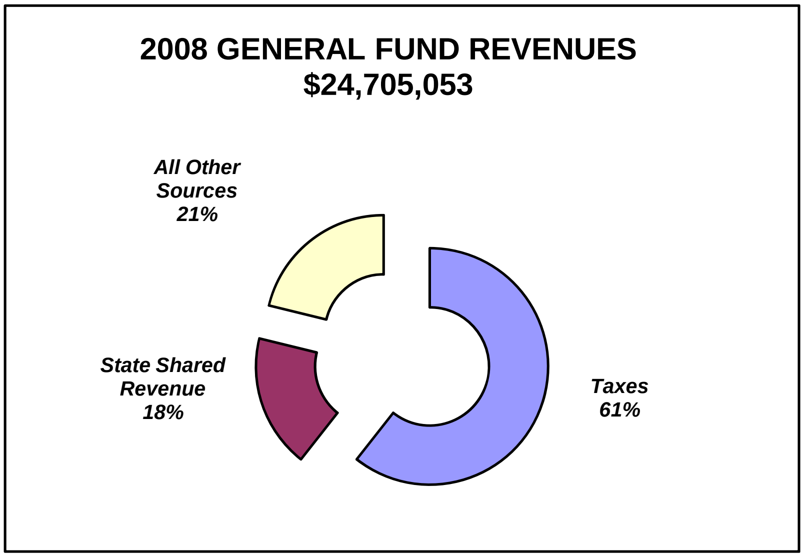
City of Muskegon, 933 Terrace Street, P.O. Box 536, Muskegon, MI 49443-0536

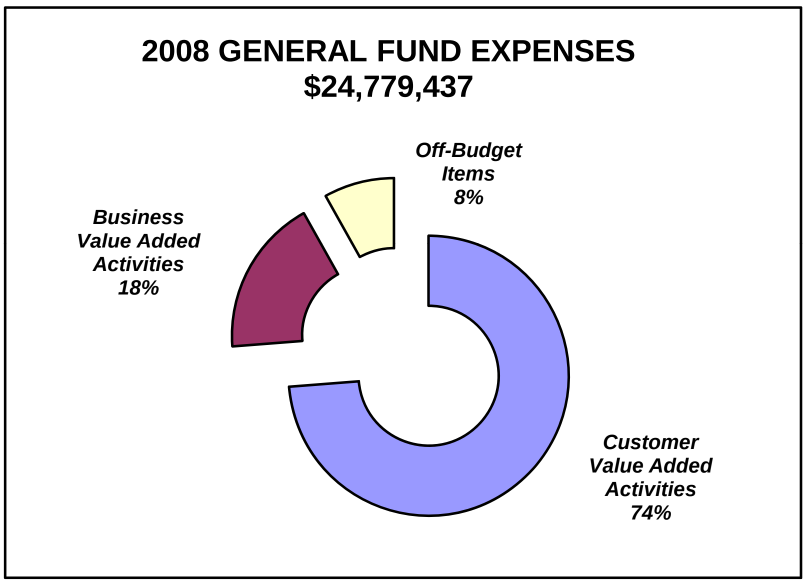
SUMMARY CHARTS AND GRAPHS

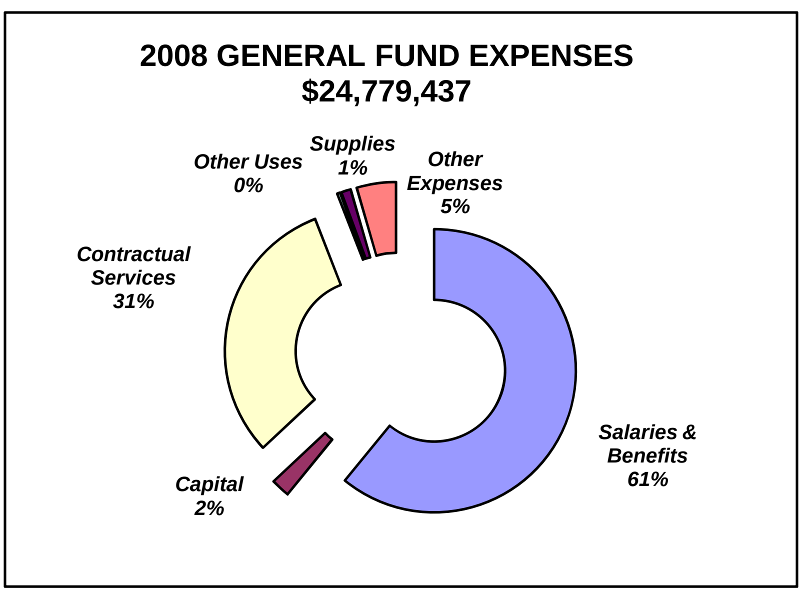
City of Muskegon
2008 Proposed Budget
Summary of Budgeted Funds

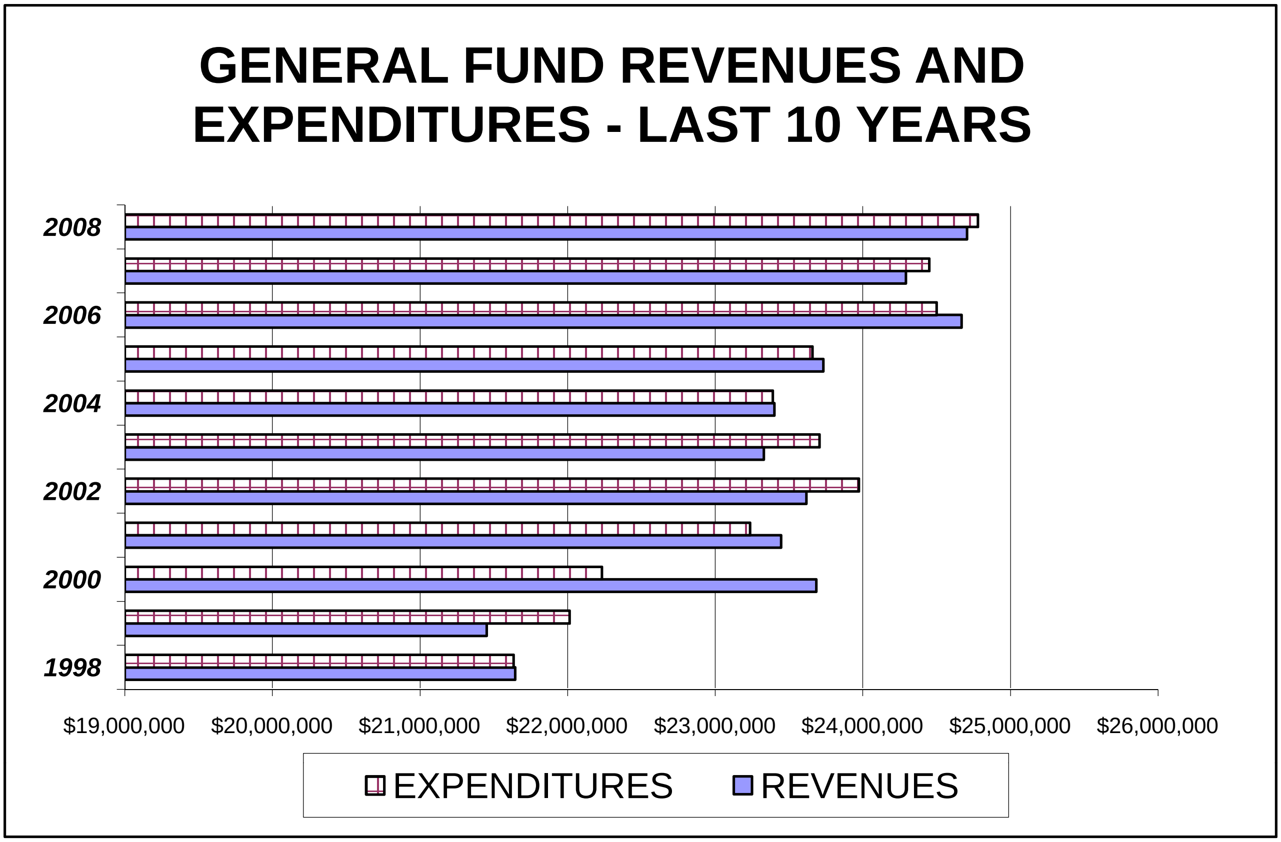
	Fund Name	Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1	General	$ 2,533,800	$ 24,705,053	$ 24,779,437	$ 2,459,416	$ (74,384)
2	Major Streets	495,034	4,943,818	5,110,997	327,855	(167,179)
3	Local Streets	1,725,028	1,343,652	2,779,631	289,049	(1,435,979)
4	Criminal Forfeitures Fund	115,835	19,000	63,000	71,835	(44,000)
5	Budget Stabilization Fund	1,350,000	-	300,000	1,050,000	(300,000)
6	Farmers Market Improvement Fund	26,765	1,000	25,000	2,765	(24,000)
7	Tree Replacement Fund	10,910	3,900	3,800	11,010	100
8	Tax Increment Finance Authority Debt Fund	5,893	47,200	50,000	3,093	(2,800)
9	Downtown Development Authority Debt Fund	26,472	457,500	449,292	34,680	8,208
10	Local Development Finance Authority I Fund	333	10	-	343	10
11	Local Development Finance Authority II Fund	24,216	1,000	-	25,216	1,000
12	Local Development Finance Authority III Fund (Smart	26,344	264,500	283,547	7,297	(19,047)
13	Arena Improvement	76,486	42,000	25,000	93,486	17,000
14	Sidewalk Improvement	751,276	215,000	344,285	621,991	(129,285)
15	Public Improvement	1,805,088	460,000	512,419	1,752,669	(52,419)
16	State Grants	48	877,000	877,000	48	-
17	Marina & Launch Ramp	(4,943)	300,000	284,982	10,075	15,018
18	Public Service Building	296,143	590,270	561,312	325,101	28,958
19	Engineering Services	147,231	670,000	667,069	150,162	2,931
20	Equipment	1,956,058	2,460,000	2,527,667	1,888,391	(67,667)
21	General Insurance	1,064,372	4,793,914	4,716,508	1,141,778	77,406
22	Sewer	1,144,190	5,549,669	5,711,614	982,245	(161,945)
23	Water	4,210,219	6,757,028	7,256,583	3,710,664	(499,555)
	Total All Budgeted Funds	$ 17,786,798	$ 54,501,514	$ 57,329,143	$ 14,959,169	$ (2,827,629)

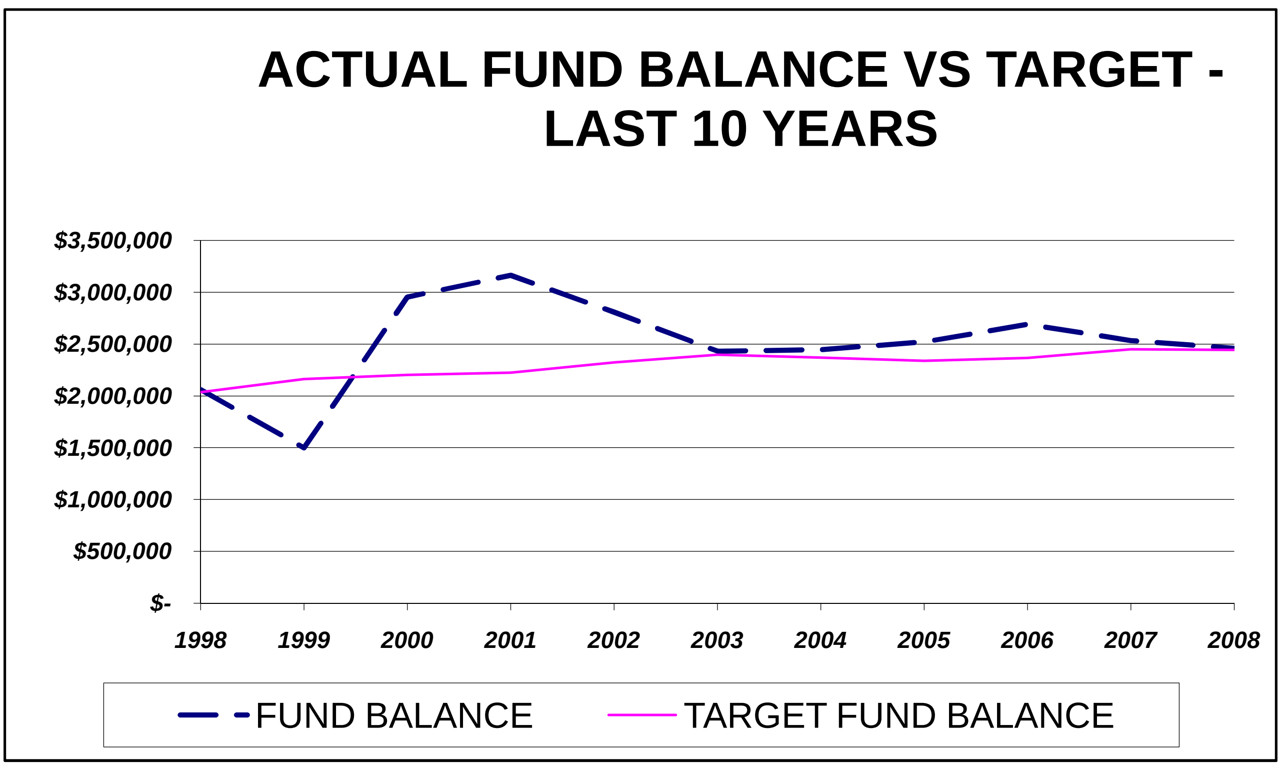

City of Muskegon
2008 Budgeted Expenditures
$57,329,143
GENERAL FUND
$24,779,437
43%
MAJOR STREETS
$5,110,997
9%
WATER
$7,256,583
13%
SEWER
$5,711,614
10%
STATE GRANTS
$877,000
2%
INSURANCE
$4,716,508
8%
EQUIPMENT
$2,527,667
4%
ENGINEERING SERVICES
$667,069
1%
LOCAL STREETS
$2,779,631
5%
Other
$2,902,637
5%
CRIMINAL FORFEITURES
$63,000
0%
DDA
$449,292
1%
LDFA III (Smartzone)
$283,547
0%
TREE REPLACEMENT
$3,800
0%
BUDGET STABILIZATION
$300,000
1%
TIFA
$50,000
0%
PUBLIC IMPROVEMENT
$512,419
1%
PUBLIC SERVICE BUILDING
$561,312
1%
FARMERS MARKET IMPR
$25,000
0%
SIDEWALK
$344,285
1%
ARENA IMPROVEMENT
$25,000
0%
MARINA & LAUNCH RAMP
$284,982
0%


2008 GENERAL FUND REVENUES
$24,705,053
All Other Sources 21%
State Shared Revenue 18%
Taxes 61%


2008 GENERAL FUND EXPENSES
$24,779,437
Off-Budget Items 8%
Business Value Added Activities 18%
Customer Value Added Activities 74%


2008 GENERAL FUND EXPENSES
$24,779,437
Other Uses 0%
Supplies 1%
Other Expenses 5%
Contractual Services 31%
Capital 2%
Salaries & Benefits 61%


GENERAL FUND REVENUES AND EXPENDITURES - LAST 10 YEARS
2008
2006
2004
2002
2000
1998
$19,000,000
$20,000,000
$21,000,000
$22,000,000
$23,000,000
$24,000,000
$25,000,000
$26,000,000
EXPENDITURES
REVENUES


ACTUAL FUND BALANCE VS TARGET - LAST 10 YEARS
$3,500,000
$3,000,000
$2,500,000
$2,000,000
$1,500,000
$1,000,000
$500,000
$-
1998
1999
2000
2001
2002
2003
2004
2005
2006
2007
2008
FUND BALANCE
TARGET FUND BALANCE

BUDGET NARRATIVES BY DIVISION

PUBLIC REPRESENTATION DIVISON

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager's Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The Attorney's office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The City Commission and the City Manager's Office work to improve race relations through action and policy. The City Manager's Office will work on this goal with various community groups and by encouraging employees to participate in the Institute for Healing Racism. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Dr. Martin Luther King Jr. Unity Day Breakfast and provides support to the Institute for Healing Racism.

- **Foster Opportunities for City Youth.** The City Commission and City Manager's Office support our youth by funding recreation and other programs.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The City Manager's Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative (BPI) Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. This office also works closely with Muskegon Area First to retain businesses and develop new business opportunities.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** The City Commission and the City Manager's Office continually promote this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The Public Relations Committee works to create awareness of the positive qualities of our city to inspire community pride, confidence and support. The City has also improved waterfront public access through the site planning process for new developments (i.e. Edison Landing).

- **Foster Strong Ties Among Governments and Community Agencies.** The City Commission and City Manager work with various local governments and community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MAP, MALMC, and Muskegon Neighborhood Associations. The City is working in cooperation with the County on the redevelopment of the former Muskegon mall site by cooperating on grant opportunities for infrastructure for the project. The City is also involved in One Muskegon which is a multi-jurisdictional effort to pursue cooperative ventures among area municipalities. The City Manager is on the One Muskegon steering committee and is the chair of the Tier I committee.

- **Maintain and Enhance the Neighborhoods of the City.**
  The City Commission appropriates funds and sets policy to address blighting influences in the City. A multi-department effort continues to address blight in our neighborhoods. The City Commission also works with Neighborhoods Associations on their events and promotion of our City.

2008 Budget Highlights

- *City Commission:* The City Commission will continue to improve community relations by utilizing the City's Public Relations Committee. The Commission will also continue to work towards improving race relations within the City through supporting the Institute for Healing Racism and the Dr. Martin Luther King Jr. Unity Day Breakfast.

- *City Attorney's Office:* The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects. Outside legal counsel will continue to work on the Nugent Sand matter and the Edison Landing Smartzone.

- *City Manager's Office:* The City Manager's Office will continue ongoing efforts to improve community and race relations. The office will pursue cooperative efforts and potential functional cooperation and consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to the following: Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of former Muskegon Mall property, Terrace Street Lots, Central Fire Station Redevelopment and Renaissance Zone Implementation.

- *Contributions to Outside Organizations:* The Contributions budget provides the mechanism for the City to fund several agencies that assist the City in achieving its goals and providing certain services. The following agencies are being funded in 2008:

  1) Neighborhood Associations of Muskegon
  2) Muskegon Area Transit System
  3) Muskegon Area First
  4) Institute for Healing Racism
  5) Veterans Memorial Day
  6) Unity Day Breakfast
  7) Muskegon County Animal Control (Cats)
  8) Muskegon Area Labor/Management Committee
  9) Community Access Line of the Lakeshore (CALL) - 211 Service
  10) Lakeside Business Association

ADMINISTRATIVE SERVICES DIVISON

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of four departments: Administration Department, City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include labor relations, legislative activities, public and community relations, election administration, City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation and risk management, oversight of budgetary expenditures among departments, policy updates and implementation, prevailing wage contract compliance, and facilitation in preparation of ADA Project Civic Access.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** We support and promote this goal internally by fostering cultural sensitivity among employees and by exploring opportunities to operationalize the City's vision of having a workplace that reflects the community. We also support this goal externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. An example of this is our involvement with the Institute for Healing Racism, which was created for the purpose of healing and bridging the racial divide within the community. We also promote racial diversity by directly encouraging residents of minority groups to apply for appointment to City boards and committees.

- **Foster Opportunities for City Youth.** We support this goal internally by employing college students through the Julia Hackley Summer Internship Program. The Julia Hackley Fund, managed by the Community Foundation for Muskegon County, funded two student interns this year. We will explore additional means of continuing youth internship opportunities at the City. Externally, staff works closely with particular initiatives throughout the County that seek to improve the employment opportunity for young people. The Civil Service Director serves on the United Way's Helping Kids Succeed Vision Council. The City also participates in the MAISD High School Career Fair.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** Administrative services division meets this goal through coordination of the following programs: business registration, tax abatements and contract compliance. Through the Disadvantaged Contractors Program, the division fosters opportunities for inclusion and diversity of small business contractors to participate in the economic development process. The city was instrumental in increasing the enrollment of minority and women-owned contractors in the Contractors Assistance Program sponsored by the Michigan State Housing Development Authority (MSHDA).

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.

- **Foster Strong Ties Among Governments and Community Agencies.**

This division maintains very close working relations with many neighboring units of government as well as community agencies. We meet this goal through project specific partnerships, representation on common boards and committees, shared resources and value specific information, and often times through joint agency group meetings throughout the year.

- **Maintain and Enhance the Neighborhoods of the City.**
  The Administration Division contributes to The City's fight against blight through aggressively investigating environmental and sidewalk appeals. It reevaluates approaches to service delivery aimed at curtailing conflict between the general citizenry and staff attempting to implement policies set by the City Commission for the betterment of the community.

2008 Budget Highlights

- *Administration Department:* The Assistant City Manager position is currently vacant and is being evaluated for continuation or modification. We foresee continuation of services at current levels. A high priority item will be to successfully negotiate new collective bargaining agreements with four of our five labor groups: bargaining with Command and Patrol Units are ongoing and could continue into 2008 and Fire and DPW-Unit 2 bargaining sessions will begin in the fall of 2007. We will also continue oversight and coordination of the organization's administrative needs.

- *Affirmative Action and Risk Management Department:* Hired a new director. We will continue to be responsible for Prevailing Wage Contract Compliance, the Worker's Compensation program, Equal Employment Opportunity, American's with Disabilities Act (ADA) Project Civic Access and community outreach. The 2008 Budget also provides for implementation of the Equal Employment Opportunity Committee's goal to improve opportunities for minority representation among city seasonal Lifeguard Positions. We continue to assume the Risk Management responsibilities of the organization and are developing a City-wide Safety Committee. Recruitment at College-University Career Fairs will continue.

- *City Clerk's Office:* No staffing changes. We will continue to work with the Commission on their Community Relations Committee, Public Relations Committee, as well as other committees that have a direct impact on the City. We will strive to improve communication wth the residents, media and employees. We will publish The Channel newsletter, improve passport services, improve business license collections, update and add to our City Clerk web page, and provide training to our election inspectors on the constantly changing Election Laws. This budget reflects the cost of three elections and promises to be a busy election year.

- *Civil Service Department:* No staffing changes. The Personnel Analyst position remains vacant. The proposed operating budget solely provides for continuation of basic services. Efforts to fine-tune use of limited department staffing and material resources in order to advance output will continue. Improvements in relaying information through the City's intranet and internet sites. Staff plans to continue City representation at local career fairs as well as administer and promote the City's Employee Suggestion Program and the Employee Assistance Program.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- *Administrative Services:*
  - Negotiate two to four union contracts and manage grievances filed.
  - Continue to work towards improving Labor / Management relations.
  - Continue on-going efforts to improve race relations.
  - Foster the accomplishment of the City Commission Vision, Value and Mission within the organization and the community.

- *Affirmative Action and Risk Management:*
  - Work more closely with the Civil Service and Finance departments to implement the Workers Compensation and Risk Management Program.
  - Develop a City-Wide Safety Committee
  - Continue Equal Employment Opportunity and inclusion efforts.
  - Continue to pursue contract compliance.
  - Work closely with Departments facilitating communication needs in preparation for ADA Project Civic Access compliance review.

- *City Clerk's Office:*
  - Enhance existing voter registration programs with seniors, students, and neighborhood groups.
  - Train election Inspectors on newly implemented changes to the Election Law.
  - Work closely with the Public Relations Committee to recruit organizations to hold their events within the City
  - Schedule weekend hours for passport services.
  - Continue to update the document imaging systems and provide training to employees.

- *Civil Service:*
  - Update employee handbook and orientation materials
  - Revise Civil Service Rules and Regulations
  - Document imaging of former employee basic records
  - Improve job description content
  - Enhance Civil Service web page to include links to job descriptions

CITY OF MUSKEGON, MICHIGAN

FINANCIAL SERVICES DIVISON

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial management activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contract with the Arena Management Group LLC.
- Fisherman's Landing and the associated management contract with Fisherman's Landing, Inc.

Divisional Relationship to City Commission Goals

- **City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community**. It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department managers with timely and accurate financial information critical to prudent and effective stewardship. Sound finances are important in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Staff of the Financial Services Division take pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

- **Foster Opportunities for City Youth.** The Division participates in Phoenix University and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.

- **Foster Strong Ties Among Governments and Community Agencies.** The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, dog license fee collection for Muskegon County Vector Control and the intergovernmental agreement with Muskegon County for assessment services. Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

- **Develop and Maintain City Infrastructure and Facilities.**
  The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City' web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens. Recently the City of Muskegon's web site was rated 5th out of 534 city and villages in the State of Michigan by Cyber-state.org.

- **Maintain and Enhance the Neighborhoods of the City.**
  The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2008 Budget Highlights

- *Finance Administration:* No staffing changes are proposed. The budget provides for continuation of current services. Staff will continue to research cost effective alternatives for employee and retiree benefits including retiree healthcare. The Finance office will continue monitoring operations at Fisherman's Landing.

- *Assessing Services:* The 2008 budget contemplates continuation of the contract with the Muskegon County Equalization Department for all assessment services. The cost of this contract is tied to the actual year-to-year increase in the City's total taxable property valuation. For 2008, this cost increase is about three and a half percent (3.61%).

- *City Treasurer:* The 2008 budget proposes taking on the summer property tax collection from the County with an additional Customer Service Representative II position. This would generate $75,000 of additional revenue and $53,200 in additional expenses. The Treasurer's office plans to phase in monthly utility billing for 2009 also utilizing the additional position. The Treasurers office will continue coordination of collection efforts with the Income Tax Office increasing the efficiency of both offices.

- *Income Tax Administration:* Staffing levels will remain constant. The Income Tax Administrator has now taken over the additional duties of Deputy Treasurer. This change along with the physical move of the Income Tax office closer to the Treasurer's Office will help these two offices work together to streamline collection efforts and increase overall efficiency. The budget provides for continued collection and tax enforcement activities.

- *LC Walker Arena:* The 2008 budget provides for the General Fund to pay $235,000 in Management Fees and to maintain a Capital Improvements Fund for the Arena. Staff is optimistic that 2008 will be a good year for the Arena with a favorable Hockey schedule, Arena Football returning with an earlier schedule and the strong possibility for an increased number of summer events.

- *Information Technology:* The department is focusing efforts on maintaining the same level of service for network and data operations. Services such as 24x7 support, telephone call center support and other non critical operations have been eliminated and replaced with electronic solutions.

Future Outlook

Following are some of the major goals of the Finance Division incorporated in the 2008 proposed budget:

Finance Administration

- Constant monitoring of the City's budget so management has the most up-to-date accurate information to respond to changes as quickly as possible.
- Continue to develop strategies and safeguards to protect the City's financial health in light of the numerous fiscal challenges facing older, urban core cities like Muskegon.
- Staff will explore ownership and/or management alternatives for Hartshorn Marina to decrease the General Fund subsidy to this operation.
- Increase ACH vendor payments using GEMS software enhancement.
- Continue working with One Muskegon in the areas of purchasing and shared financial services

Assessing Services

- Update mapping of the entire city and convert the drawing into a new geo-database.
- Activate and integrate an elevation model and digital orthophotography as GIS layers.

City Treasurer

- Implement Utility Billing Software solutions compatible with other systems currently used within the City while improving productivity and operational efficiency.
- Take over collections of summer tax levy from the County, thus all taxes levied on properties in the City will be collected by the City.
- Continue to investigate and implement alternative payment methods for items owed to the City.
- Seek opportunities to increase customer use of the City's AutoPay program for paying their water/sewer utility bills.
- Plan for implementation of monthly utility billing cycle in 2009.

Income Tax Administration

- Work with an outside vendor to implement a web based withholding payment program.
- Consider the reorganization of our withholding database.
- Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
- Increase the number of direct deposit refunds.
- To accept an Individual tax return electronically or have the ability to scan information from a tax return directly into our tax software system.

L C Walker Arena

- Continued collaboration with Arena Management to increase the number of events and overall attendance at the Arena.
- Explore possible retail opportunities at the Arena.
- Devise other income-producing strategies.
- Pursue sale of Naming Rights to the Arena.

Information Technology

- Continue adding features to the City's web portal (website) that will empower and enable customers to perform functions online, such as paying bills, record retrieval and more. By making information available and moving additional functions to our web portal, Information Technology can help reduce the burden of staff reductions and limited time for other departments.
- Migrate remaining databases to a standard Database Management System for future data mining, research and support.
- Create an online directory of businesses and their associated websites. For a minimal fee, any business that registers with the city will have the option of being listed in this directory regardless of location.

PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The department continues its efforts to recruit members of the minority community and women. The department continues to foster ties with our minority communities and various faith-based organizations. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Review Board is an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.

- **Foster Opportunities for City Youth.** The department continues to have a strong presence in our schools. We are continuing our commitment to our youth through programs such as Keep Kids in School (KKIS) and Kids and Cops. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A Community Police Officer has been assigned full-time to the high school.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The department actively partners with developers and local businesses to address parking, traffic and security concerns.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** In partnering with groups and coordinating events such as Summer Celebration, Unity Fest and Muskegon Bike Time, the department has become adept at handling special events. Department staff takes great pride in the success of these events.

- **Foster Strong Ties Among Governments and Community Agencies.** The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues.

- **Develop and Maintain City Infrastructure and Facilities.** Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.

- **Maintain and Enhance the Neighborhoods of the City.** Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our community. Our organizational structure is designed to encourage a team approach in addressing issues within the neighborhoods. The department will continue to address the perception of crime within our city.

2008 Budget Highlights

- Our Citizen's Police Academy has been very successful. Therefore, we will continue the academy during this fiscal period.

- State training funds (Public Act 302) should remain constant and will be available to us. We have pooled a portion of these funds with 70 other police agencies in west Michigan and formed a training consortium. This allows for very low cost training.

- Managers have been directed to provide strict control and oversight of our overtime and operational costs.

- We are pursuing functional consolidation, where possible, with other law enforcement agencies.

Patrol Bureau:

- A School Resource Officer is assigned to Muskegon High School on a full-time basis.

- Continue the Neighborhood Response Team.

- In conjunction with Public Works, continue to monitor the quality of our vehicle fleet. Review vehicle assignments to maximize the use of our fleet.

- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.

- Maintain strong ties with our neighborhood schools.

- Schedule the neighborhood officers to better meet the needs of the community.

- Focus on quality of life issues (blight) and the perception of crime in the neighborhoods.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.

- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.

- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.

- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.

- Maintain positive, working relationships with the media.

- When necessary, utilize regional task forces to investigate violent crimes.

- Serve as a partner with other local police agencies and the Michigan State Police in a regional computer crimes investigation unit.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.

- Serve as a leader and mentor in the development of the department's management team.

- Develop a Vision/Mission/Value statement for the department.

- Ensure that our complaint process is open, fair and accessible to our community.

-

- Foster positive labor-management relations.

- Foster positive labor-management relations.

- Develop alternative sources of funding for community programming.

- Be aggressive in seeking out non-personnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

- **Take Leadership Responsibility for Improving Race Relations**
  The department will continue efforts to recruit and retain members of the minority community and women. Department personnel will participate in community forums and neighborhood meetings. Staff is committed to building and maintaining trust, especially with members of our minority communities.

- **Foster Opportunities for City Youth**
  Our Firematch and Juvenile Firesetter programs are designed to help troubled kids. We continue to partner with schools and community groups in an effort to establish positive relationships with youth within our city.

- **Promote the Economic Stability, Diverse Economic Growth and Redevelopment**
  Inspections staff and fire prevention staff will assist homeowners, contractors and developers in meeting their code obligations. Our responsibility will be carried out in a professional, customer-service oriented manner.

- **Sustain Natural, Cultural and Recreational Resources of the Community**
  Our ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.

- **Foster Strong Ties Among Government and Community Agencies**
  The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will continue to explore the possibility of a regional training center as well as participating in area-wide training programs and the development of regional specialty teams. An advisory committee has been formed to provide feedback to the building and trade inspectors as to customer service issues and inspection procedures.

- **Develop and Maintain Infrastructure and Facilities**
  Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.

- **Maintain and Enhance the Residential Neighborhoods of the City**
  The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2008 Budget Highlights

- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.

- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Aggressively seek non-personnel based grants.
- Foster positive labor-management relations.
- Develop a Vision/Mission/Value statement for the department.
- Continue with customer service training within the Inspections Office.
- Pursue functional consolidation with other fire service and inspection agencies.
- Consider changes in the Housing Registration process that would be more customer friendly and would reduce the amount of staff time involved in the process.

CITY OF MUSKEGON, MICHIGAN

PUBLIC WORKS DIVISON

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining and operating the City's infrastructure, the life-blood of the City.

This division consists of four general departments:

- **Public Works Department** comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Recreational Trail System, Forestry, Parking Operations, Special Event Support;
- **Utilities Department** comprising of Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management and Sanitation, Equipment, Marina, Farmer's Market;
- **Engineering Department** comprising of Engineering Services and Building Maintenance; and
- **Administration Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Public Works Services Division works to improve race relations through the services that it provides. Our Parks are maintained and supported in such a manner to encourage neighborhood activities.

- **Foster Opportunities for City Youth.** Many college-aged students and youths are hired in the summer to give them experience and exposure to the working world in our Parks, Marina, and Streets Department. Parks staff provides support to the Recreation Staff for recreation programs with trash pickup and facility management. Youth football receives substantial Parks support at Seyferth, McCrea, and Smith Ryerson parks. Support is given to the Muskegon School system for their middle and high school youth sports and summer school programs. Parks staff works directly with Volunteer Muskegon and with the MRC group at Smith Ryerson in support of youth boxing and other programs, and this department also coordinates our participation in Career Day. A major youth soccer program is supported at Reese Field.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** Public Works Services is a community representative in environmental activities such as the Division Street Outfall Cleanup, Muskegon Lake Ecological Restoration (Biohabitat), Muskegon Lake Public Advisory Committee, and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee and the Michigan Municipal Risk Management Association.

- **Foster Strong Ties Among Governments and Community Agencies.**
  Public Works Services represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee and West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee. We also work with the Muskegon Conservation District on environmental projects.

- **Develop and Maintain City Infrastructure and Facilities.**
  The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks, forestry, marina, farmers market, cemeteries and other physical assets.

- **Maintain and Enhance the Neighborhoods of the City.**
  Public Works Services responds to illegal dumping, and provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort. In addition the Public Works Department assists local neighborhood associations complete local efforts such as community gardens, neighborhood picnic assistance, and fund raisers.

2008 Budget Highlights

The incorporation of the Marina and Farmer's Market as well as the recently added Parks, Cemeteries and Forestry into this Division has resulted in a significant increase in total personnel into the Public Works Division. This budget provides continuation of all current services and has introduced some additional efficiency through consolidation of efforts and equipment.

PUBLIC WORKS DEPARTMENT

- *Streets:* This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair. 2008 will bring about an effort to expand parking at Kruse Park and to expand our existing bike trail system.

- *Street Lights:* This office administers the reliability of 3,200 streetlights within the City streets and coordinates the removal/ installation of streetlights.

- *Traffic Signals:* A regional maintenance agreement will be finalized in 2008. We will update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.

- *Signs and Barricades:* Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with MPD on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.

- *Community Event Support*: We will more closely monitor Special Event requests to ensure that they are billed for services rendered and thereby reduce costs to the organization.

- *Parks Maintenance*. The Parks Department is responsible for not only the maintenance of the Parks system but also many green areas throughout the city such as the medians of Shoreline Drive and Seaway Drive and other city owned properties, parking areas, and plantings. Efforts to enhance the usage of our inner-city parks facilities have begun. In 2008 we will be working with the Planning department in order to update of the Parks Master Plan. This department is also responsible for the Park Ranger Program, negotiations with Park concessions and vendors.

- *Trail Maintenance*. The Trail system throughout Muskegon has become a wonderful location for neighborhood walking activities and is quickly becoming a tourism attraction. The cross lake ferry is bringing large bicycle groups into Muskegon to use the Muskegon Trail system to connect to many of our regional trail systems such as the Musketawa Trail as well as the Hart to Montague Trail. We will be putting much effort in completing our trail system to connect to these Regional Trail systems.

- *Cemeteries*. We will be promoting the use of our recently upgraded chapel and columbarium facilities. Visual enhancements as well as columbarium promotion will hopefully bring new attention to our historical cemetery locations. We anticipate that the final groundwater cleanup will be complete and that this project can be finalized. Having installed a new irrigation well, the Cemeteries will see a significant cost savings in irrigation costs.

- *Forestry*. Efforts will be made to concentrate within the Blight Fight areas as well as to accommodate specific citizen requests.

UTILITIES DEPARTMENT

Water Filtration Plant: The City of Muskegon serves its 58,000 customers including the cities of Roosevelt Park, North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe drinking water at an economical cost to our customers is a major goal of our office. Recent reliability studies triggered a major project to make mandated upgrades to the water filtration plant. Plant treatment capacity was increased from 28 to 40 million gallon per day (mgd). This capacity is expected to meet demands of customers until 2025.

- *Water/Sewer Maintenance*: We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe souces. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. We will be replacing substandard fire hydrants and will complete the retrofit of all commercial water meters to “radio-read” type. In 2008, this department will also beginning to install radio reading equipment in meter pits for residential customers which will allow the reading of meter pit meters during snow cover periods.

- *Water Distribution:* We will be maintaining our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well. The Northside Water system should see a significant increase in water usage with the additional customer of Michigan Adventure.

- *Equipment Operation:* This operation purchases and maintains all City vehicles and equipment. The Equipment Supervisor will continue to monitor all City groundwater cleanup efforts and with the support of the City’s environmental legal staff will move forward in completing and closing all groundwater cleanup projects. The City of Muskegon Equipment Operations has taken over the maintenance of the City of Muskegon Heights vehicles and is negotiating with other units of government as well.

- *Stormwater Management:* We will be implementing the fourth year requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit. This will involve Illicit Connection Identification /Elimination and Public Education Plans.

- *Sanitation*: We service 14,000 residential customers including refuse collection, recycling, yard waste, neighborhood dumpsters. We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue. In 2008 the recycling program will be adding plastics #3, #4, #5, #6, as well as #7 to the recycling stream.

ENGINEERING DEPARTMENT

- *Engineering Services:* We will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way. 2008 will see the continuation of downtown renewal with new roadways and infrastructure construction on the site of the old downtown mall. A substantial road repair program is established for both major and local roads in 2008.

- *Building Maintenance:* We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

- *Public Service Building:* We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and we will replace worn-out vinyl flooring. The replacement of obsolete computers will also continue. We will replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.

- *Senior Transit:* We utilize two vehicles which cover 40,000 miles per year. We have 346 active riders of which 87% are female with incomes under $20,000.

Future Outlook

Public Works is the City's largest division in terms of manpower and funding. Public Works employees have more day to day contact with our citizens than any other department within the city. This is an awesome responsibility.

We will continue to provide quality services for internal customers and residents. We are dedicated in meeting the needs of the community well into the 21st Century.

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds, Leisure Services programming (including recreational activities, program development, special events), city property sales, the environmental code program, GIS mapping, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 11 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Community & Economic Development Division directly supports this goal through participation in the Institute for Healing Racism. Many of our staff have been through the Institute, and the Director of the Division is a facilitator for the Institute. In addition, the Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments. The Leisure Services Department promotes positive race relations through bringing diverse cultures together via recreational activities and programs. In addition, every effort is made to have a diverse seasonal staff that reflects the ethnic diversity of the community.

- **Foster Opportunities for City Youth.** The division works with youth on various planning efforts. Leisure Services offers opportunities for youth to participate in a variety of programs including swimming, basketball and summer playground activities. The Department works with various community groups, organizations and youth sports programs to provide facilities and funding for youth programs. Also, the Planning Department has hosted interns during the summer. Staff occasionally speaks to school groups and have youth occasionally "job shadow" with us throughout the year. These are good opportunities to help youth know more about the City and become exposed to the Planning and Economic Development profession.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples include the development of Edison Landing, redevelopment of the Downtown Muskegon Development Corporation (DMDC) site, development of Seaway Industrial Park, the Renaissance Zone program and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts, HOME program (new houses) and Neighborhood Enterprise Zones (NEZ) for residential properties. With the addition of Leisure Services to the Division, we expect to see continued and expanded promotion of special events and activities that bring people into the community and help area businesses. Our assets will be promoted to the fullest, including our nationally recognized Clean Beach at Pere Marquette Beach and the Lakeshore Trail.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
  The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards. Staff is also involved in the Muskegon Sustainability Coalition. Through Leisure Services, coordination is maintained with the Department of Public Works to enhance and sustain the use of parks, Farmers' Market, the Marina and open spaces by residents and visitors to the City.

- **Foster Strong Ties Among Governments and Community Agencies.**

  The division continues involvement in intergovernmental cooperation through participation with other jurisdictions including building officials, computer/GIS (Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon. A significant partnership exists between Norton Shores and Muskegon, as the City of Muskegon CNS Department administers the Norton Shores CDBG program. Leisure Services has partnered with the Youth Services Learning Program, Volunteer Muskegon, Girls Scouts and Muskegon Public Schools (for the Title V State Grant). Muskegon Public Schools and the YMCA are also partners with various programs and use of facilities. These relationships will continue to strengthen in the future.

- **Develop and Maintain City Infrastructure and Facilities.**
  The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the downtown redevelopment area, the Western Avenue streetscape and streetscape improvements along Fifth Street between Western and Monroe Avenues through CDBG, funds are allocated for sidewalks and street assessments. In the future, these efforts will include planning and grant requests for the Farmers' Market and Hartshorn Marina.

- **Maintain and Enhance the Neighborhoods of the City.**
  The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB and HOME programs. Also, the division will continue to diligently promote Blight Fight and administer the Environmental Services Program through ordinance enforcement and distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in a more timely clean-up of properties. New video surveillance equipment has allowed the City to monitor dumping and actively enforce against those caught on camera. The youth recreational programs that service most neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for residents of the neighborhood. The Walk Michigan Program is designed to encourage people to get out and walk in their neighborhood parks- with the winner able to participate in the annual Mackinaw Bridge Walk over the Labor Day Weekend, all expenses paid.

2008 Budget Highlights

- *Planning & Economic Development Department.* Funding continues for Muskegon Area First and the Main Street program. Funding is continued for Main Street and is being financed through the DDA Budget. Funds have been budgeted to continue the Master Land Use Plan update process. An update will occur for the Downtown and Lakeshore in 2007-08, but continued funding is necessary for updates for the reminder of the City. The 2008 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs, as well as the directional signage being installed throughout the City.

- *Environmental Services Department:* Educational efforts will continue. New enforcement avenues for clean-up efforts are being pursued (e.g., the use of updated surveillance equipment). The electronic Alert Service is offered at no cost, which has improved clean-up times. The department continues to actively address blight including having a program to sell unbuildable lots in targeted areas for $1.00.

- *Community and Neighborhood Services:* The 2006-2007 fiscal year was the first year of Operation R & R, which stands for "Resurgence and Reawakening". The initiative is multi-pronged; the first objective is to totally rehabilitate 10 vacant abandoned homes in the Nelson, McLaughlin, and Angell neighborhoods. In addition, another objective of the program is to work with a cross section of the community, which includes representatives of the business community, religious community, residents and service providers, in order to develop a well-rounded plan and activities to improve the overall quality of life of the specific neighborhoods.

  A total of 8 homes were completed last fiscal year under Operation R&R and one-stake holders meeting was held. A total of approximately $730,000 was invested into the rehabilitation of the 8 homes. In

  addition, one newly constructed home was built at 280 Iona at a total construction cost of $105,000. Keeping with the goal of eliminating blight from the community, a dilapidated abandoned house was demolished at 280 Iona and a newly constructed home was built on the same parcel.

  The Operation R & R initiative will be extended to the 2007-2008 fiscal year. This is an effort to complete the goal of rehabilitating the 10 houses, as well as attempting to meet the other objectives of the program.

  Several grants were applied for during the 2006-2007 fiscal year. One grant for Lead abatement was submitted to the U.S. Dept. of Housing and Urban Development. Another grant proposal was submitted to the U.S. Dept. of Labor for a Youth Build program. If the City receives those grants, additional programs will be developed in correlation with specific funding.

  The department continues to supply funding to nonprofits in the community, with a total of approximately $450,000 allocated to other City of Muskegon departments under the Community Development Block Grant program.

  Under the Home program, approximately $175,000 was allocated to the City's Community Housing Development Organization.

- *Leisure Services:* The youth playground programs will continue, including playground programs and grade school fall and winter basketball programs. Coordination of Special Events Program, management of funds and provision of recreational services at McGraft Park offered largely through the Edith McGraft-Wickham Trust, and continued financial involvement with the West Michigan Nutritional Services Agency for support of recreational programs and services to area seniors will continue. Policy, promotion and administration (i.e., fees, permit sales, etc) of the Farmers' Market and Hartshorn Marina will take place through Leisure Services. Costs for 2008 will include promotion of current and new events to increase the use of our public facilities (particularly our beaches and parks) and draw additional people into the City. The Leisure Services Master Plan will be updated, as well.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2008 proposed budget:

- *Expand Division to include the Leisure Services Department.* Due to the vacancy of the Assistant City Manager position, the Leisure Services Department functions will become part of the Economic Development Division. An important focus of the department will be on recreation programs and activities for youth. Current adult programs will continue, as well. Emphasis for 2008 will be on the creation of new activities that will enhance the experience of citizens and visitors in Muskegon. This will include increased events at the beaches and parks.

- *Continue Emphasis on the Downtown and Lakefront Development*. Several projects have been started or completed in the last year, with the assistance of the City of Muskegon. These include Terrace Lots (Hot Rod Harley),continued development of the Smartzone/Edison Landing property (Vida Nova and Veridian Place), redevelopment of the DMDC site (Western Avenue properties, the Chamber building, Sidock, Heritage Square, Baker College, and the former National City building), redevelopment of the former Muskegon Hotel building and development of Seaway Industrial Park. Continued work on these projects will be a priority for 2008.

- *Implementation of Downtown and Master Land Use Plans.* The Plan continues to be used in making decisions in zoning cases, as well as ordinance amendments. The Master Plan update process begins in 2007, with the update to the Downtown and Shoreline.

- *Continue to Improve the Environmental Code Program*. Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Continue using new surveillance equipment strategically.

- *Continue the Standards in the CDBG and HOME Programs.* The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy. The CNS programs are helping to transforming neighborhoods throughout the City of Muskegon.

- *Continue the City Marketing Campaign*. Through MainStreet (of which the City of Muskegon is a part), positive media attention has increased including local media focusing on the promotion of Muskegon. Muskegon has been in the news several times in 2007 as a travel destination, an area with strong industry and a good location to invest.

- *Continue the infill and total housing rehabilitation strategies.* The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation with a concentration in the McLaughlin, Angell, Nims, and Nelson neighborhoods. The department also hopes to use its resources to assist other entities in the community by assisting them in locating funding for their activities and needs.

- *Continue Industrial Development in the Hackley/Seaway Industrial Park.* The priority area for land acquisition has been in the Seaway Industrial Park area. The Park has been designated as a Local Development Finance Authority and a Renaissance Zone. The City is marketing the remaining lots through a Request for Proposals.

- *Implement Smartzone Program.* The City continues to coordinate with Lakefront LLC (the property owners) and the director of the Michigan Alternative Research & Energy Center on site development. Pre-Seed funds were received in 2007 for administration of the State loan program for new businesses dealing with new technology. Muskegon Area First is administering the program for the City. Grant coordination, including providing incentives for private owners within the development, has been significant. An additional Brownfield grant/loan will be sought to continue to work on the site. Possibilities to share alternative energy are also being considered.

- *Coordinate the Renaissance Zones.* Staff is coordinating development within the zones, as well as administering the program through the State. The Commission has approved a new policy to extend the timeline for critical new projects that meet certain conditions.

- *Target Incentive Programs*. The City has several incentive programs available that have been targeted and marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON
GENERAL FUND

HISTORICAL SUMMARY

Year		Revenues & Transfers In		Expenditures & Transfers Out		Fund Balance at Year-End
1998	$	21,643,855	$	21,634,467	$	2,059,075
1999		21,451,681		22,011,881		1,498,875
2000		23,685,516		22,232,657		2,951,734
2001		23,446,611		23,235,978		3,162,367
2002		23,617,163		23,971,534		2,807,996
2003		23,328,756		23,705,334		2,431,418
2004		23,401,793		23,388,019		2,445,192
2005		23,732,641		23,658,227		2,519,606
2006		24,669,210		24,498,776		2,690,040
2007		24,291,875		24,448,114		2,533,801

Fiscal 2008 Budget Summary

FUND BALANCE AT START OF YEAR		$ 2,533,801
MEANS OF FINANCING:		
Taxes	14,977,731	60.6%
Licenses and Permits	1,028,000	4.2%
Federal Grants	45,718	0.2%
State Grants	28,000	0.1%
State Shared Revenue	4,487,972	18.2%
Other Charges	2,290,813	9.3%
Interest & Rentals	483,900	2.0%
Fines and Fees	572,000	2.3%
Other Revenue	395,919	1.6%
Other Financing Sources	395,000	1.6%
	24,705,053	100.0%
ESTIMATED REQUIREMENTS:		
Customer Value Added Activities	18,275,786	73.8%
Business Value Added Activities	4,488,626	18.1%
Fixed Budget Items	2,015,025	8.1%
	24,779,437	100.0%
ESTIMATED FUND BALANCE AT END OF YEAR		$ 2,459,417
OPERATING DEFICIT (USE OF FUND BALANCE)		$ (74,384)
TARGET FUND BALANCE (10% PRIOR YEAR EXPENDITURES)		$ 2,444,811
ESTIMATED EXCESS (SHORTFALL) vs. TARGET		$ 14,606

DETAILED REVENUE SUMMARY

BY REVENUE CLASSIFICATION

City of Muskegon
Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund

	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
Available Fund Balance - BOY	$ 2,445,191	$ 2,519,606	$ 2,784,051	$ 2,690,039	$ 2,690,039	$ (94,012)	$ 2,533,800	
Taxes								
City income tax	$ 7,083,023	$ 7,425,173	$ 6,980,000	$ 4,513,292	$ 6,980,000	$ -	$ 6,900,000	-1.15%
Property taxes - general	5,393,230	5,526,271	5,699,774	4,950,869	5,693,309	(6,465)	5,968,000	4.82%
Property taxes - sanitation	1,572,029	1,616,027	1,661,698	1,443,711	1,660,212	(1,486)	1,740,000	4.81%
Industrial facilities taxes	378,744	396,366	351,828	-	351,828	-	270,731	-23.05%
Payments in lieu of taxes	88,467	88,871	89,000	-	89,000	-	89,000	0.00%
Delinquent chargeback collected	6,275	2,112	12,000	-	12,000	-	10,000	-16.67%
	$ 14,521,768	$ 15,054,820	$ 14,794,300	$ 10,907,872	$ 14,786,349	$ (7,951)	$ 14,977,731	1.29%
Licenses and permits								
Business licenses	$ 32,020	$ 33,656	$ 33,000	$ 27,825	$ 33,000	$ -	$ 33,000	0.00%
Liquor licenses	35,551	36,452	35,000	7,548	35,000	-	35,000	0.00%
Cable TV franchise fees	286,265	285,124	285,000	79,393	300,000	15,000	300,000	0.00%
Rental property registration	12,010	12,980	12,000	695	12,000	-	100,000	733.33%
Property Maintenance Inspection Fees	54,194	55,623	120,000	40,370	50,000	(70,000)	-	-100.00%
Burial permits	116,339	118,399	120,000	65,910	120,000	-	120,000	0.00%
Building permits	313,392	306,791	225,000	152,988	275,000	50,000	250,000	-9.09%
Electrical permits	99,112	76,536	90,000	51,621	90,000	-	95,000	5.56%
Plumbing permits	39,713	34,367	40,000	18,263	40,000	-	40,000	0.00%
Mechanical permits	57,452	45,978	52,500	28,498	52,500	-	52,500	0.00%
Franchise fees	-		-	500	500	500	-	-100.00%
Cat licenses	1,905	3,115	2,500	2,760	2,800	300	2,500	-10.71%
Police gun registration	28	3	-	3	3	3	-	-100.00%
	$ 1,047,981	$ 1,009,024	$ 1,015,000	$ 476,374	$ 1,010,803	$ (4,197)	$ 1,028,000	1.70%
Federal grants								
Federal operational grant	$ 155,648	$ 172,881	$ 88,325	$ 16,426	$ 84,993	$ (3,332)	$ 45,718	-46.21%
	$ 155,648	$ 172,881	$ 88,325	$ 16,426	$ 84,993	$ (3,332)	$ 45,718	-46.21%
State grants								
Act 302 police training grant	$ 18,228	$ 18,302	$ 18,000	$ 8,667	$ 18,000	$ -	$ 18,000	0.00%
State operational grant	-	-	-	-	-	-	10,000	0.00%
	$ 18,228	$ 18,302	$ 18,000	$ 8,667	$ 18,000	$ -	$ 28,000	55.56%
State shared revenue								
State sales tax	$ 4,592,852	$ 4,556,801	$ 4,628,616	$ 1,170,619	$ 4,479,345	$ (149,271)	$ 4,487,972	0.19%
	$ 4,592,852	$ 4,556,801	$ 4,628,616	$ 1,170,619	$ 4,479,345	$ (149,271)	$ 4,487,972	0.19%

	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
Other charges for sales and services								
Tax administration fees	$ 231,639	$ 219,172	$ 216,541	$ -	$ 213,609	$ (2,932)	$ 278,634	30.44%
Utility administration fees	-	180,000	180,000	105,000	180,000	-	180,000	0.00%
Reimbursement for elections	14,229	13,762	27,000	21,944	21,944	(5,056)	13,000	-40.76%
Reimbursement for school police officer	-	20,000	30,000	-	19,000	(11,000)	19,000	0.00%
Indirect cost reimbursement	1,035,612	1,045,539	1,024,932	597,877	1,024,932	0	1,016,979	-0.78%
Site-plan review fee	(1,400)	5,650	2,500	4,050	4,250	1,750	4,000	-5.88%
Sale of cemetery lots	19,327	26,390	25,000	18,018	25,000	-	25,000	0.00%
Sale of columbarium niches	-	800	1,600	2,400	3,200	1,600	2,400	-25.00%
Police miscellaneous	100,101	77,093	75,000	32,747	75,000	-	75,000	0.00%
Police impound fees	43,469	49,206	45,000	28,015	45,000	-	45,000	0.00%
Landlord's alert fee	290	355	300	220	300	-	300	0.00%
Fire protection-state property	85,483	121,131	80,000	-	108,000	28,000	80,000	-25.93%
Zoning fees	18,944	13,050	15,000	5,930	8,000	(7,000)	8,000	0.00%
Clerk fees	3,802	3,330	3,500	2,509	3,500	-	3,500	0.00%
Clerk - passport fees	2,280	2,520	2,000	3,720	8,000	6,000	10,000	25.00%
Tax abatement application fees	-	10,382	1,000	8,367	10,000	9,000	10,000	0.00%
Treasurer fees	95,549	76,030	90,000	11,876	90,000	-	90,000	0.00%
False alarm fees	12,410	14,130	12,000	3,255	12,000	-	12,000	0.00%
Miscellaneous cemetery income	18,536	22,772	22,000	13,045	22,000	-	22,000	0.00%
Senior transit program fees	6,867	10,131	9,000	5,310	9,000	-	9,000	0.00%
Fire miscellaneous	44,821	3,763	25,000	2,481	5,000	(20,000)	7,000	40.00%
Sanitation stickers	82,006	87,263	75,000	60,478	75,000	-	75,000	0.00%
Lot cleanup fees (trash)	34,813	74,581	50,000	59,964	70,000	20,000	70,000	0.00%
Reimbursements for mowing and demolitions	34,810	65,994	50,000	19,796	70,000	20,000	70,000	0.00%
Special events reimbursements	97,454	96,691	115,000	4,341	120,000	5,000	120,000	0.00%
Recreation program fees	77,414	78,878	30,000	29,724	45,000	15,000	45,000	0.00%
	$ 2,058,456	$ 2,318,613	$ 2,207,373	$ 1,041,067	$ 2,267,735	$ 60,362	$ 2,290,813	1.02%
Interest and rental income								
Interest	$ 187,376	$ 416,599	$ 275,000	$ 168,996	$ 325,000	$ 50,000	$ 305,000	-6.15%
Fire Station Lease - Central Dispatch	-	-	-	-	30,000	30,000	35,000	16.67%
Flea market	24,497	20,736	29,000	12,506	29,000	-	29,000	0.00%
Farmers market	31,982	34,719	32,000	16,896	32,000	-	32,000	0.00%
City right of way rental	4,400	4,400	4,400	4,400	4,400	-	4,400	0.00%
Arena revenue	-	137,977	50,000	-	-	(50,000)	-	0.00%
Advertising revenue	1,407	-	2,000	-	2,000	-	2,000	0.00%
Parking rentals	2,800	2,800	2,500	1,633	2,500	-	2,500	0.00%
McGraft park rentals	44,904	44,008	45,000	3,657	45,000	-	45,000	0.00%
Other park rentals	37,159	30,403	29,000	20,376	29,000	-	29,000	0.00%
	$ 334,525	$ 691,642	$ 468,900	$ 228,464	$ 498,900	$ 30,000	$ 483,900	-3.01%

City of Muskegon
Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund

	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
Fines and fees								
Income tax - penalty and interest	$ 284,136	$ 192,822	$ 200,000	$ 129,485	$ 200,000	$ -	$ 200,000	0.00%
Late fees on current taxes	111,393	35,701	110,000	1,284	75,000	(35,000)	75,000	0.00%
Interest on late invoices	1,769	258	2,000	-	2,000	-	2,000	0.00%
Parking fines	97,566	87,060	110,000	76,047	120,000	10,000	120,000	0.00%
Court fines	151,885	208,061	170,000	106,302	175,000	5,000	175,000	0.00%
	$ 646,749	$ 523,902	$ 592,000	$ 313,118	$ 572,000	$ (20,000)	$ 572,000	0.00%
Other revenue								
Sale of land and assets	$ 2,512	$ -	$ 1,000	$ -	$ 1,000	$ -	$ 1,000	0.00%
Police sale and auction proceeds	1,664	-	1,500	-	1,500	-	1,500	0.00%
CDBG program reimbursements	206,917	233,091	188,000	57,942	205,000	17,000	339,169	65.45%
Contributions	12,538	17,992	11,000	39,699	40,000	29,000	11,000	-72.50%
Contributions - Veteran's Park Maintenance	15,230	17,977	17,250	-	17,250	-	17,250	0.00%
Fisherman's Landing Repayment	-	-	-	-	10,000	10,000	10,000	0.00%
Muskegon County Community Foundation	55,000	11,675	-	3,000	13,000	13,000	-	-100.00%
Miscellaneous reimbursements	-	7,051	1,000	-	1,000	-	1,000	0.00%
Miscellaneous and sundry	14,206	9,469	15,000	14,813	15,000	-	15,000	0.00%
	$ 308,067	$ 297,255	$ 234,750	$ 115,454	$ 303,750	$ 69,000	$ 395,919	30.34%
Other financing sources								
Operating transfers in								
Cemetery Perpetual Care	$ 24,163	$ 20,970	$ 45,000	$ 31,698	$ 45,000	$ -	$ 45,000	0.00%
DDA for Administration	10,000	5,000	-	5,000	5,000	5,000	-	-100.00%
RLF for Administration	833	-	-	-	-	-	-	0.00%
Budget Stabilization Fund	-	-	150,000	-	150,000	-	300,000	100.00%
State Grants Fund	-	-	-	-	10,000	10,000	-	-100.00%
Special Assessment Fund	13,371	-	-	-	-	-	-	0.00%
TIFA Fund (Arena Operations)	-	-	60,000	-	60,000	-	50,000	-16.67%
	$ 48,367	$ 25,970	$ 255,000	$ 36,698	$ 270,000	$ 15,000	$ 395,000	46.30%
Total general fund revenues and other sources	$ 23,732,641	$ 24,669,210	$ 24,302,264	$ 14,314,759	$ 24,291,875	$ (10,389)	$ 24,705,053	1.70%

DETAILED EXPENDITURE SUMMARY

BY VALUED ADDED CLASSIFICATION
AND BY FUNCTION

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
	I. Customer Value Added Activities									
40301	**Police Department**									
5100	Salaries & Benefits	$ 6,941,518	$ 7,170,304	$ 7,419,620	$ 3,758,652	52%	$ 7,243,989	$ (175,631)	$ 7,349,756	1.46%
5200	Operating Supplies	87,175	115,453	91,552	71,572	68%	105,000	13,448	100,000	-4.76%
5300	Contractual Services	916,278	911,044	929,000	520,452	57%	916,000	(13,000)	933,000	1.86%
5400	Other Expenses	27,011	21,177	18,000	18,954	76%	25,000	7,000	18,000	-28.00%
5700	Capital Outlays	17,365	14,514	12,000	13,938	77%	18,000	6,000	12,000	-33.33%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 7,989,347	$ 8,232,492	$ 8,470,172	$ 4,383,568	53%	$ 8,307,989	$ (162,183)	$ 8,412,756	1.26%
		$ 7,989,347	$ 8,232,492	$ 8,470,172	$ 4,383,568	53%	$ 8,307,989	$ (162,183)	$ 8,412,756	1.26%
50336	**Fire Department**									
5100	Salaries & Benefits	$ 3,192,331	$ 3,310,959	$ 3,411,863	$ 1,786,153	52%	$ 3,411,863	$ -	$ 3,139,480	-7.98%
5200	Operating Supplies	121,440	138,151	105,000	40,033	38%	105,000	-	104,336	-0.63%
5300	Contractual Services	208,357	186,344	200,000	103,247	52%	200,000	-	185,000	-7.50%
5400	Other Expenses	9,185	9,400	12,500	2,884	23%	12,500	-	12,500	0.00%
5700	Capital Outlays	121,892	74,550	30,000	23,374	78%	30,000	-	30,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 3,653,205	$ 3,719,404	$ 3,759,363	$ 1,955,691	52%	$ 3,759,363	$ -	$ 3,471,316	-7.66%
50387	**Fire Safety Inspections**									
5100	Salaries & Benefits	$ 780,561	$ 834,011	$ 846,158	$ 460,745	54%	$ 846,158	$ -	$ 854,699	1.01%
5200	Operating Supplies	11,262	12,165	20,000	5,156	26%	20,000	-	14,000	-30.00%
5300	Contractual Services	140,000	136,785	136,590	63,659	47%	136,590	-	131,608	-3.65%
5400	Other Expenses	9,093	8,358	8,000	6,253	78%	8,000	-	9,000	12.50%
5700	Capital Outlays	4,462	3,254	3,500	3,095	88%	3,500	-	2,500	-28.57%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 945,378	$ 994,573	$ 1,014,248	$ 538,908	53%	$ 1,014,248	$ -	$ 1,011,807	-0.24%
		$ 4,598,583	$ 4,713,977	$ 4,773,611	$ 2,494,599	52%	$ 4,773,611	$ -	$ 4,483,123	-6.09%
60523	**General Sanitation**									
5100	Salaries & Benefits	$ 67,243	$ 67,856	$ 69,181	$ 39,462	57%	$ 69,181	$ -	$ 71,715	3.66%
5200	Operating Supplies	845	-	-	1,321	N/A	-	-	-	0.00%
5300	Contractual Services	1,470,268	1,556,349	1,567,725	766,443	49%	1,567,725	-	1,581,764	0.90%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	22,632	26,149	27,600	-	0%	27,600	-	-	-100.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 1,560,988	$ 1,650,354	$ 1,664,506	$ 807,226	48%	$ 1,664,506	$ -	$ 1,653,479	-0.66%
60528	**Recycling**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies			-		N/A	-	-	-	0.00%
5300	Contractual Services	158,213	159,751	163,368	79,376	49%	163,368	-	168,179	2.94%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 158,213	$ 159,751	$ 163,368	$ 79,376	49%	$ 163,368	$ -	$ 168,179	2.94%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

Code	Description	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
60550	**Stormwater Management**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	16,270	16,384	16,991	16,991	100%	16,991	-	16,991	0.00%
5400	Other Expenses	50	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 16,320	$ 16,384	$ 16,991	$ 16,991	100%	$ 16,991	$ -	$ 16,991	0.00%
60448	**Streetlighting**									
5100	Salaries & Benefits	$ 390	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	556,278	563,184	544,325	252,863	43%	590,000	45,675	634,000	7.46%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	28,000	-	N/A	-	(28,000)	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 556,668	$ 563,184	$ 572,325	$ 252,863	43%	$ 590,000	$ 17,675	$ 634,000	7.46%
60707	**Senior Citizen Transit**									
5100	Salaries & Benefits	$ 41,242	$ 40,899	$ 44,404	$ 27,624	57%	$ 48,048	$ 3,644	$ 51,748	7.70%
5200	Operating Supplies	-	-	-	-	N/A	-	-	9,620	0.00%
5300	Contractual Services	10,530	10,140	9,902	5,590	58%	9,660	(242)	-	-100.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 51,772	$ 51,039	$ 54,306	$ 33,214	58%	$ 57,708	$ 3,402	$ 61,368	6.34%
60446	**Community Event Support**									
5100	Salaries & Benefits	$ 16,863	$ 16,543	$ 20,500	$ 7,477	43%	$ 17,500	$ (3,000)	$ 17,500	0.00%
5200	Operating Supplies	557	816	1,750	698	63%	1,100	(650)	1,100	0.00%
5300	Contractual Services	10,591	8,096	12,500	7,035	56%	12,500	-	12,500	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 28,011	$ 25,455	$ 34,750	$ 15,210	49%	$ 31,100	$ (3,650)	$ 31,100	0.00%
70751	**Parks Maintenance**									
5100	Salaries & Benefits	$ 434,402	$ 422,817	$ 469,912	$ 209,018	47%	$ 449,000	$ (20,912)	$ 465,861	3.76%
5200	Operating Supplies	123,061	103,127	106,125	58,486	52%	111,500	5,375	128,600	15.34%
5300	Contractual Services	649,184	687,148	633,882	359,432	55%	652,760	18,878	682,202	4.51%
5400	Other Expenses	1,421	107	-	88	88%	100	100	-	-100.00%
5700	Capital Outlays	20,375	18,652	23,000	138	1%	23,000	-	45,000	95.65%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 1,228,443	$ 1,231,851	$ 1,232,919	$ 627,162	51%	$ 1,236,360	$ 3,441	$ 1,321,663	6.90%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

Code	Description	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
70757	**Mc Graft Park Maintenance**									
5100	Salaries & Benefits	$ 5,721	$ 6,287	$ 16,575	$ 2,595	32%	$ 8,000	$ (8,575)	$ 8,000	0.00%
5200	Operating Supplies	1,841	5,102	4,000	1,161	29%	4,000	-	1,600	-60.00%
5300	Contractual Services	42,846	58,010	33,731	16,524	49%	33,731	-	45,600	35.19%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 50,408	$ 69,399	$ 54,306	$ 20,280	44%	$ 45,731	$ (8,575)	$ 55,200	20.71%
70276	**Cemeteries Maintenance**									
5100	Salaries & Benefits	$ 193,182	$ 187,287	$ 215,051	$ 106,001	49%	$ 215,051	$ -	$ 213,321	-0.80%
5200	Operating Supplies	13,491	8,627	6,825	3,813	58%	6,591	(234)	6,325	-4.04%
5300	Contractual Services	342,492	318,730	322,187	148,565	46%	325,389	3,202	306,550	-5.79%
5400	Other Expenses	413	-	-	50	N/A	-	-	-	0.00%
5700	Capital Outlays	26,705	13,801	3,500	1,150	5%	25,500	22,000	1,000	-96.08%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 576,283	$ 528,445	$ 547,563	$ 259,579	45%	$ 572,531	$ 24,968	$ 527,196	-7.92%
70585	**Parking Operations**									
5100	Salaries & Benefits	$ 1,904	$ 730	$ -	$ 1,942	78%	$ 2,500	$ 2,500	$ 2,500	0.00%
5200	Operating Supplies	128	223	1,000	-	0%	1,000	-	1,000	0.00%
5300	Contractual Services	12,865	12,569	6,500	1,632	41%	4,000	(2,500)	3,769	-5.78%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 14,897	$ 13,522	$ 7,500	$ 3,574	48%	$ 7,500	$ -	$ 7,269	-3.08%
70357	**Graffiti Removal**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	58	233	-	601	60%	1,000	1,000	1,000	0.00%
5300	Contractual Services	2,485	2,502	4,792	469	12%	3,792	(1,000)	3,644	-3.90%
5400	Other Expenses	-	16	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 2,543	$ 2,751	$ 4,792	$ 1,070	22%	$ 4,792	$ -	$ 4,644	-3.09%
70863	**Farmers' Market & Flea Market**									
5100	Salaries & Benefits	$ 16,018	$ 20,093	$ 21,826	$ 6,118	34%	$ 18,000	$ (3,826)	$ 22,500	25.00%
5200	Operating Supplies	298	1,137	1,000	297	30%	1,000	-	800	-20.00%
5300	Contractual Services	17,430	24,176	15,000	7,935	39%	20,577	5,577	23,200	12.75%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 33,746	$ 45,406	$ 37,826	$ 14,350	36%	$ 39,577	$ 1,751	$ 46,500	17.49%
		$ 4,278,292	$ 4,357,541	$ 4,391,152	$ 2,130,895	48%	$ 4,430,164	$ 39,012	$ 4,527,589	2.20%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
70775	**General Recreation**									
5100	Salaries & Benefits	$ 186,564	$ 86,047	$ 93,744	$ 49,085	52%	$ 93,744	$ -	$ 101,748	8.54%
5200	Operating Supplies	19,624	24,263	36,000	12,261	45%	27,000	(9,000)	29,000	7.41%
5300	Contractual Services	82,777	186,107	163,159	93,683	57%	163,359	200	135,364	-17.14%
5400	Other Expenses	1,991	1,861	3,800	441	44%	1,000	(2,800)	3,500	250.00%
5700	Capital Outlays	-	1,182	-	-	N/A	-	-	7,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 290,956	$ 299,460	$ 296,703	$ 155,470	55%	$ 285,103	$ (11,600)	$ 276,612	-2.98%
80387	**Environmental Services**									
5100	Salaries & Benefits	$ 103,814	$ 116,175	$ 128,898	$ 68,823	53%	$ 128,898	$ -	$ 136,296	5.74%
5200	Operating Supplies	5,183	6,520	5,300	4,099	77%	5,300	-	6,000	13.21%
5300	Contractual Services	182,217	202,397	215,553	101,695	47%	215,553	-	245,586	13.93%
5400	Other Expenses	-	-	500	-	0%	500	-	500	0.00%
5700	Capital Outlays	5,586	404	3,000	-	0%	3,000	-	3,000	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 296,800	$ 325,496	$ 353,251	$ 174,617	49%	$ 353,251	$ -	$ 391,382	10.79%
		$ 587,756	$ 624,956	$ 649,954	$ 330,087	52%	$ 638,354	$ (11,600)	$ 667,994	
10875	**Other - Contributions to Outside Agencies**									
	Muskegon Area Transit (MATS)	$ 80,164	$ 80,164	$ 80,500	$ 60,123	75%	$ 80,164	(336)	$ 80,164	0.00%
	Neighborhood Association Grants	16,914	19,450	21,634	19,500	100%	19,500	(2,134)	19,500	0.00%
	Muskegon Area First	45,660	45,568	45,660	34,175	75%	45,660	-	45,660	0.00%
	Veterans Memorial Day Costs	12,400	2,044	3,000	-	0%	6,000	3,000	6,000	0.00%
	Neighborhoods of Choice	-	-	2,500	2,500	100%	2,500	-	-	-100.00%
	Lakeside Business District	-	2,500	2,500	2,500	100%	2,500	-	2,500	0.00%
	211 Service	-	-	2,500	2,500	100%	2,500	-	2,500	0.00%
	Institute for Healing Racism	1,000	-	1,000	-	0%	1,000	-	1,000	0.00%
	MLK Diversity Program	-	-	1,000	-	N/A	-	(1,000)	1,000	0.00%
	Muskegon Area Labor Management (MALMC)	1,000	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
	Muskegon County and Humane Society - Feral Cats	22,149	25,287	16,000	13,160	53%	25,000	9,000	25,000	0.00%
	Other	-	-	-	-	N/A	-	-	-	0.00%
	Contributions To Outside Agencies	$ 179,287	$ 176,013	$ 177,294	$ 135,458	73%	$ 185,824	$ 8,530	$ 184,324	-0.81%
		$ 179,287	$ 176,013	$ 177,294	$ 135,458	73%	$ 185,824	$ 8,530	$ 184,324	-0.81%
	Total Customer Value Added Activities	$ 17,633,265	$ 18,104,979	$ 18,462,183	$ 9,474,607	52%	$ 18,335,942	$ (126,241)	$ 18,275,786	-0.33%
	As a Percent of Total General Fund Expenditures	**74.5%**	**73.9%**	**75.1%**	**75.1%**		**75.0%**		**73.8%**	

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
	II. Business Value Added Activities									
10101	**City Commission**									
5100	Salaries & Benefits	$ 62,810	$ 62,186	$ 65,223	$ 33,768	52%	$ 65,223	$ -	$ 64,428	-1.22%
5200	Operating Supplies	11,015	12,925	13,000	7,899	65%	12,200	(800)	12,000	-1.64%
5300	Contractual Services	1,760	3,023	3,000	327	15%	2,200	(800)	1,800	-18.18%
5400	Other Expenses	2,162	1,811	4,500	1,654	47%	3,500	(1,000)	4,000	14.29%
5700	Capital Outlays	233	8,724	433	643	64%	1,000	567	900	-10.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 77,980	$ 88,669	$ 86,156	$ 44,291	53%	$ 84,123	$ (2,033)	$ 83,128	-1.18%
10102	**City Promotions & Public Relations**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	177	168	300	672	67%	1,000	700	-	-100.00%
5300	Contractual Services	12,100	5,235	8,729	5,243	68%	7,719	(1,010)	10,935	41.66%
5400	Other Expenses	-	-	-	2	20%	10	10	-	-100.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 12,277	$ 5,403	$ 9,029	$ 5,917	68%	$ 8,729	$ (300)	$ 10,935	25.27%
10172	**City Manager**									
5100	Salaries & Benefits	$ 202,695	$ 204,228	$ 211,899	$ 118,177	56%	$ 211,899	$ -	$ 212,103	0.10%
5200	Operating Supplies	1,496	1,790	1,750	1,255	74%	1,700	(50)	1,800	5.88%
5300	Contractual Services	2,680	3,035	2,750	881	34%	2,600	(150)	2,800	7.69%
5400	Other Expenses	712	639	1,750	433	43%	1,000	(750)	1,300	30.00%
5700	Capital Outlays	1,020	-	468	272	54%	500	32	524	4.80%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 208,603	$ 209,692	$ 218,617	$ 121,018	56%	$ 217,699	$ (918)	$ 218,527	0.38%
10145	**City Attorney**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	737	-	1,000	790	53%	1,500	500	1,338	-10.80%
5300	Contractual Services	407,832	424,117	401,695	287,086	67%	430,000	28,305	425,000	-1.16%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 408,569	$ 424,117	$ 402,695	$ 287,876	67%	$ 431,500	$ 28,805	$ 426,338	-1.20%
		$ 707,429	$ 727,881	$ 716,497	$ 459,102	62%	$ 742,051	$ 25,554	$ 738,928	-0.42%
20173	**Administration**									
5100	Salaries & Benefits	$ 152,114	$ 150,764	$ 157,358	$ 89,317	78%	$ 115,000	$ (42,358)	$ 120,108	4.44%
5200	Operating Supplies	986	1,511	1,300	1,000	77%	1,300	-	1,200	-7.69%
5300	Contractual Services	6,888	6,767	13,034	5,836	73%	8,000	(5,034)	8,400	5.00%
5400	Other Expenses	424	235	1,000	86	43%	200	(800)	500	150.00%
5700	Capital Outlays	-	564		163	82%	200	200	253	26.50%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 160,412	$ 159,841	$ 172,692	$ 96,402	77%	$ 124,700	$ (47,992)	$ 130,461	4.62%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
20228	**Affirmative Action**									
5100	Salaries & Benefits	$ 76,842	$ 30,393	$ 94,092	$ 36,591	49%	$ 74,000	$ (20,092)	$ 72,247	-2.37%
5200	Operating Supplies	278	219	519	333	54%	615	96	750	21.95%
5300	Contractual Services	2,818	1,544	3,270	423	16%	2,654	(616)	3,027	14.05%
5400	Other Expenses	1,092	-	800	495	62%	800	-	1,000	25.00%
5700	Capital Outlays	-	-	-	163	100%	163	163	900	452.15%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 81,030	$ 32,156	$ 98,681	$ 38,005	49%	$ 78,232	$ (20,449)	$ 77,924	-0.39%
20744	**Julia Hackley Internships**									
5100	Salaries & Benefits	$ 7,630	$ 4,350	$ -	$ 2,582	86%	$ 3,000	$ 3,000	$ -	-100.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 7,630	$ 4,350	$ -	$ 2,582	86%	$ 3,000	$ 3,000	$ -	-100.00%
20215	**City Clerk & Elections**									
5100	Salaries & Benefits	$ 263,837	$ 241,766	$ 282,007	$ 132,742	47%	$ 282,007	$ -	$ 286,184	1.48%
5200	Operating Supplies	28,566	31,892	30,000	8,555	30%	28,958	(1,042)	26,617	-8.08%
5300	Contractual Services	20,883	21,830	21,000	6,713	32%	21,000	-	16,750	-20.24%
5400	Other Expenses	3,981	1,778	2,000	288	14%	2,000	-	2,500	25.00%
5700	Capital Outlays	335	275	-	1,042	100%	1,042	1,042	1,000	-4.03%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 317,602	$ 297,541	$ 335,007	$ 149,340	45%	$ 335,007	$ -	$ 333,051	-0.58%
20220	**Civil Service**									
5100	Salaries & Benefits	$ 148,647	$ 145,934	$ 152,734	$ 65,180	43%	$ 152,734	$ -	$ 152,219	-0.34%
5200	Operating Supplies	5,302	8,594	7,700	3,993	52%	7,700	-	7,000	-9.09%
5300	Contractual Services	20,785	18,071	18,559	12,769	69%	18,559	-	17,509	-5.66%
5400	Other Expenses	5,086	3,300	4,575	288	6%	4,575	-	3,550	-22.40%
5700	Capital Outlays	2,095	-	500	-	0%	500	-	277	-44.60%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 181,915	$ 175,899	$ 184,068	$ 82,230	45%	$ 184,068	$ -	$ 180,555	-1.91%
		$ 748,589	$ 669,787	$ 790,448	$ 368,559	51%	$ 725,007	$ (65,441)	$ 721,991	-0.42%
30202	**Finance Administration**									
5100	Salaries & Benefits	$ 341,340	$ 325,506	$ 332,122	$ 186,608	56%	$ 332,122	$ -	$ 345,455	4.01%
5200	Operating Supplies	5,524	6,627	6,100	3,429	56%	6,100	-	5,293	-13.23%
5300	Contractual Services	75,056	93,703	81,470	55,333	70%	79,370	(2,100)	76,100	-4.12%
5400	Other Expenses	104	303	100	345	69%	500	400	2,750	450.00%
5700	Capital Outlays	2,897	4,176	1,500	3,200	100%	3,200	1,700	1,500	-53.13%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 424,921	$ 430,315	$ 421,292	$ 248,915	59%	$ 421,292	$ -	$ 431,098	2.33%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
30209	**Assessing Services**									
5100	Salaries & Benefits	$ -	$ 6,343	$ 6,440	$ 5,571	87%	$ 6,440	$ -	$ 6,366	-1.15%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	410,601	436,274	421,050	245,853	55%	450,000	28,950	425,000	-5.56%
5400	Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 410,601	$ 442,617	$ 427,490	$ 251,424	55%	$ 456,440	$ 28,950	$ 431,366	-5.49%
30805	**Arena Administration**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300	Contractual Services	-	141,030	175,000	162,219	93%	175,000	-	235,000	34.29%
5400	Other Expenses	-	2	300	83	28%	300	-	-	-100.00%
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ -	$ 141,032	$ 175,300	$ 162,302	93%	$ 175,300	$ -	$ 235,000	34.06%
30205	**Income Tax Administration**									
5100	Salaries & Benefits	$ 258,397	$ 248,514	$ 286,438	$ 161,154	56%	$ 286,438	$ -	$ 302,472	5.60%
5200	Operating Supplies	23,121	16,853	19,460	11,672	63%	18,460	(1,000)	17,110	-7.31%
5300	Contractual Services	51,185	66,912	50,670	33,721	57%	59,670	9,000	59,761	0.15%
5400	Other Expenses	1,293	629	600	456	76%	600	-	600	0.00%
5700	Capital Outlays	8,694	2,867	1,500	360	24%	1,500	-	500	-66.67%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 342,690	$ 335,775	$ 358,668	$ 207,363	57%	$ 366,668	$ 8,000	$ 380,443	3.76%
30253	**City Treasurer**									
5100	Salaries & Benefits	$ 295,568	$ 273,532	$ 249,184	$ 135,874	55%	$ 249,184	$ -	$ 312,634	25.46%
5200	Operating Supplies	30,248	29,099	32,000	13,714	43%	32,000	-	34,200	6.88%
5300	Contractual Services	68,759	79,985	60,838	30,762	51%	60,838	-	67,822	11.48%
5400	Other Expenses	1,118	568	2,000	329	16%	2,000	-	1,500	-25.00%
5700	Capital Outlays	6,995	8,591	2,500	-	0%	2,500	-	2,000	-20.00%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 402,688	$ 391,775	$ 346,522	$ 180,679	52%	$ 346,522	$ -	$ 418,156	20.67%
30248	**Information Systems Administration**									
5100	Salaries & Benefits	$ 234,549	$ 241,116	$ 249,754	$ 140,128	56%	$ 249,754	$ -	$ 260,697	4.38%
5200	Operating Supplies	1,461	81	5,500	59	1%	5,500	-	5,500	0.00%
5300	Contractual Services	49,227	28,103	63,835	36,083	62%	57,835	(6,000)	61,759	6.78%
5400	Other Expenses	4,130	6,765	11,000	145	1%	11,000	-	11,000	0.00%
5700	Capital Outlays	35,447	39,001	19,900	23,427	90%	25,900	6,000	19,700	-23.94%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 324,814	$ 315,066	$ 349,989	$ 199,842	57%	$ 349,989	$ -	$ 358,656	2.48%
		$ 1,905,714	$ 2,056,580	$ 2,079,261	$ 1,250,525	59%	$ 2,116,211	$ 36,950	$ 2,254,719	6.55%

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
60265	**City Hall Maintenance**									
5100	Salaries & Benefits	$ 65,449	$ 63,507	$ 64,101	$ 37,659	59%	$ 64,101	$ -	$ 66,339	3.49%
5200	Operating Supplies	11,331	13,764	11,000	6,555	60%	11,000	-	13,375	21.59%
5300	Contractual Services	212,314	186,976	175,000	85,273	49%	175,000	-	180,000	2.86%
5400	Other Expenses	-	-	500	-	0%	500	-	-	-100.00%
5700	Capital Outlays	-	-	6,387	719	11%	6,387	-	8,000	25.25%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 289,094	$ 264,247	$ 256,988	$ 130,206	51%	$ 256,988	$ -	$ 267,714	4.17%
		$ 289,094	$ 264,247	$ 256,988	$ 130,206	51%	$ 256,988	$ -	$ 267,714	4.17%
80400	**Planning, Zoning and Economic Development**									
5100	Salaries & Benefits	$ 391,161	$ 397,226	$ 415,765	$ 212,634	52%	$ 408,265	$ (7,500)	$ 446,174	9.29%
5200	Operating Supplies	8,435	6,381	6,600	2,872	51%	5,600	(1,000)	5,600	0.00%
5300	Contractual Services	42,807	28,840	33,500	18,689	23%	80,000	46,500	46,500	-41.88%
5400	Other Expenses	2,196	2,776	3,000	2,070	69%	3,000	-	5,000	66.67%
5700	Capital Outlays	4,395	2,492	2,000	3,444	73%	4,700	2,700	2,000	-57.45%
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
		$ 448,994	$ 437,715	$ 460,865	$ 239,709	48%	$ 501,565	$ 40,700	$ 505,274	0.74%
		$ 448,994	$ 437,715	$ 460,865	$ 239,709	48%	$ 501,565	$ 40,700	$ 505,274	0.74%
	Total Business Value Added Activities	$ 4,099,820	$ 4,156,210	$ 4,304,059	$ 2,448,101	56%	$ 4,341,822	$ 37,763	$ 4,488,626	3.38%
	As a Percent of Total General Fund Expenditures	**17.3%**	**17.0%**	**17.5%**	**19.4%**		**17.8%**		**18.1%**	

Quarterly Budget Reforecast and 2008 Proposed Budget - General Fund
General Fund Expenditure Summary By Function

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
	III. Fixed Budget Items									
30999	**Transfers To Other Funds**									
	Major Street Fund	$ -	$ 300,000	$ -	$ -	N/A	$ -	$ -	$ -	0.00%
	Local Street Fund	600,000	480,000	480,000	280,000	58%	480,000	-	480,000	0.00%
	Budget Stabilization Fund	100,000	150,000	-	-	N/A	-	-	-	0.00%
	L.C. Walker Arena Fund (Operating Subsidy)	310,000	310,000	-	-	N/A	-	-	-	0.00%
	Arena Improvement Fund	-	60,000	-	-	N/A	-	-	-	0.00%
	Public Improvement Fund (Fire Equipment Reserve)	150,000	150,000	150,000	87,500	58%	150,000	-	150,000	0.00%
	State Grants Fund (Grant Matches)	-	-	10,000	-	N/A	-	(10,000)	-	0.00%
	Marina	80,000	40,000	40,000	-	0%	40,000	-	40,000	0.00%
	Sidewalk	125,000	150,000	-	-	N/A	-	-	-	0.00%
	MOD State Rehab Loan Fund	4,281	-	-	-	N/A	-	-	-	0.00%
	LDFA Debt Service Fund (Smartzone)	-	31,262	100,000	-	0%	100,000	-	150,000	50.00%
	General Insurance	-	-	28,046	16,360	58%	28,046	-	28,046	0.00%
		$ 1,369,281	$ 1,671,262	$ 808,046	$ 383,860	48%	$ 798,046	$ (10,000)	$ 848,046	6.27%
30851	**General Insurance**	$ 338,825	$ 334,748	$ 347,304	$ 175,635	51%	$ 347,304	$ -	$ 368,834	6.20%
30906	**Debt Retirement**	3,280	3,336	261,194	98,798	47%	210,000	(51,194)	264,145	25.78%
10891	**Contingency and Bad Debt Expense**	160,243	222,802	400,000	843	0%	350,000	(50,000)	400,000	14.29%
90000	**Major Capital Improvements**	53,513	5,439	-	42,159	65%	65,000	65,000	134,000	106.15%
	Total Fixed-Budget Items	$ 1,925,142	$ 2,237,587	$ 1,816,544	$ 701,295	40%	$ 1,770,350	$ (46,194)	$ 2,015,025	13.82%
	As a Percent of Total General Fund Expenditures	**8.1%**	**9.1%**	**7.4%**	**5.6%**		**7.2%**		**8.1%**	
	Total General Fund	$ 23,658,227	$ 24,498,776	$ 24,582,786	$ 12,624,003	52%	$ 24,448,114	$ (134,672)	$ 24,779,437	1.36%

	Recap: Total General Fund By Expenditure Object	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Change From 2007 Original	Original Budget Estimate 2008	% Change From 2007 Revised
5100	Salaries & Benefits	$ 14,482,792	$ 14,675,373	$ 15,324,849	$ 7,881,680	52%	$ 15,052,099	$ (272,750)	$ 15,082,550	0.20%
5200	Operating Supplies	513,640	545,721	514,781	262,296	50%	522,124	7,343	535,164	2.50%
5300	Contractual Services	6,883,131	7,318,724	7,433,203	3,844,738	51%	7,545,568	112,365	7,700,278	2.05%
5400	Other Expenses	71,462	59,725	74,925	35,344	46%	77,085	2,160	77,200	0.15%
5700	Capital Outlays	334,641	224,635	165,788	117,287	48%	243,192	77,404	272,054	11.87%
5900	All Other Financing Uses	1,372,561	1,674,598	1,069,240	482,658	48%	1,008,046	(61,194)	1,112,191	10.33%
	Total General Fund	$ 23,658,227	$ 24,498,776	$ 24,582,786	$ 12,624,003	52%	$ 24,448,114	$ (134,672)	$ 24,779,437	1.36%

City of Muskegon
Comparison of Revenues and Costs of Selected General Fund Functions

	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Revised Estimate 2007	Original Budget Estimate 2008
Sanitation						
Revenues						
Property taxes - sanitation	$ 1,572,029	$ 1,616,027	$ 1,661,698	$ 1,443,711	$ 1,660,212	$ 1,740,000
Sanitation stickers	82,006	74,581	75,000	60,478	75,000	75,000
	1,654,035	1,690,608	1,736,698	1,504,189	1,735,212	1,815,000
Expenditures						
General Sanitation	1,560,988	1,650,354	1,664,506	807,226	1,664,506	1,653,479
Recycling	158,213	159,751	163,368	79,376	163,368	168,179
	1,719,201	1,810,105	1,827,874	886,602	1,827,874	1,821,658
Excess (Shortfall)	$ (65,166)	$ (119,497)	$ (91,176)	$ 617,587	$ (92,662)	$ (6,658)
Recreation						
Revenues						
Recreation program fees	$ 77,414	$ 78,878	$ 30,000	$ 29,724	$ 45,000	$ 45,000
	77,414	78,878	30,000	29,724	45,000	45,000
Expenditures						
General recreation	290,956	299,460	296,703	155,470	285,103	276,612
	290,956	299,460	296,703	155,470	285,103	276,612
Excess (Shortfall)	$ (213,542)	$ (220,582)	$ (266,703)	$ (125,746)	$ (240,103)	$ (231,612)
Cemetery						
Revenues						
Burial permits	$ 116,339	$ 118,399	$ 120,000	$ 65,910	$ 120,000	$ 120,000
Sale of cemetery lots	19,327	26,390	25,000	18,018	25,000	25,000
Sale of columbarium niches	-	800	1,600	2,400	3,200	2,400
Miscellaneous cemetery income	18,536	22,772	22,000	13,045	22,000	22,000
Cemetery perpetual care interest	24,163	20,970	45,000	31,698	45,000	45,000
	178,365	189,331	213,600	131,071	215,200	214,400
Expenditures	576,283	528,445	547,563	259,579	572,531	527,196
	576,283	528,445	547,563	259,579	572,531	527,196
Excess (Shortfall)	$ (397,918)	$ (339,114)	$ (333,963)	$ (128,508)	$ (357,331)	$ (312,796)
Parking						
Revenues						
Parking rentals	$ 2,800	$ 2,800	$ 2,500	$ 1,633	$ 2,500	$ 2,500
	2,800	2,800	2,500	1,633	2,500	2,500
Expenditures	14,897	13,522	7,500	3,574	7,500	7,269
	14,897	13,522	7,500	3,574	7,500	7,269
Excess (Shortfall)	$ (12,097)	$ (10,722)	$ (5,000)	$ (1,941)	$ (5,000)	$ (4,769)
Farmers' Market						
Revenues						
Flea market	$ 24,497	$ 20,736	$ 29,000	$ 12,506	$ 29,000	$ 29,000
Farmers market	31,982	34,719	32,000	16,896	32,000	32,000
	56,479	55,455	61,000	29,402	61,000	61,000
Expenditures	33,746	45,406	37,826	14,350	39,577	46,500
	33,746	45,406	37,826	14,350	39,577	46,500
Excess (Shortfall)	$ 22,733	$ 10,049	$ 23,174	$ 15,052	$ 21,423	$ 14,500
Inspections						
Revenues						
Rental property registration	$ 12,010	$ 12,980	$ 12,000	$ 695	$ 12,000	$ 100,000
Property Maintenance Inspection Fees	54,194	55,623	120,000	40,370	50,000	-
Building permits	313,392	306,791	225,000	152,988	275,000	250,000
Electrical permits	99,112	76,536	90,000	51,621	90,000	95,000
Plumbing permits	39,713	34,367	40,000	18,263	40,000	40,000
Mechanical permits	57,452	45,978	52,500	28,498	52,500	52,500
Site-plan review fee	(1,400)	5,650	2,500	4,050	4,250	4,000
	574,473	537,925	542,000	296,485	523,750	541,500
Expenditures	945,378	994,573	1,014,248	538,908	1,014,248	1,011,807
	945,378	994,573	1,014,248	538,908	1,014,248	1,011,807
Excess (Shortfall)	$ (370,905)	$ (456,648)	$ (472,248)	$ (242,423)	$ (490,498)	$ (470,307)

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

Budget Stabilization Fund

Farmers Market Improvement Budget

Criminal Forfeitures Budget

Tree Replacement Budget

Local Development Finance Authority I Budget

Local Development Finance Authority II Budget

Local Development Finance Authority III Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Arena Improvement Fund

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Water Fund

Sewer Fund

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

202 Major Streets and State Trunklines Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 966,165	$ 847,149	$ 251,697	$ 708,102		$ 708,102	$ 495,034	$ 243,337	
	Means of Financing									
	Special assessments	$ 275,847	$ 254,840	$ 250,000	$ -		$ 250,000	$ 250,000	$ -	
	Federal & state grants	3,725,330	1,290,725	1,364,700	134,798		1,396,700	1,623,000	258,300	
	Shoreline Drive Residual	-	-	-	-		958,000	-	-	
	State shared revenue	2,651,689	2,634,633	3,043,269	1,161,868		3,043,269	2,930,818	(112,451)	
	Interest income	178,066	123,726	70,000	32,601		100,000	100,000	30,000	
	Operating transfers in	-	200,000	-	-		-	-	-	
	Other	296,652	272,589	300,000	21,252		300,000	40,000	(260,000)	
		$ 7,127,584	$ 4,776,513	$ 5,027,969	$ 1,350,519		$ 6,047,969	$ 4,943,818	$ (84,151)	
60900	**Operating Expenditures**									
5100	Salaries & Benefits	$ 767,585	$ 693,692	$ 1,079,554	$ 382,772	51%	$ 750,000	$ 931,004	$ (148,550)	
5200	Operating Supplies	205,108	196,458	227,900	130,535	57%	227,900	227,900	-	
5300	Contractual Services	1,051,647	935,335	930,000	583,956	61%	960,000	930,000	-	
5400	Other Expenses	5,753	3,740	5,000	735	15%	5,000	5,000	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	953,338	863,710	668,137	416,944	22%	1,868,137	396,093	(272,044)	TRANSFER TO LOCAL IN 2007 ($1,200,000); DEBT SERVICE 2007 ($668,137) 2008 ($396,093)
		$ 2,983,431	$ 2,692,935	$ 2,910,591	$ 1,514,942	40%	$ 3,811,037	$ 2,489,997	$ (420,594)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	4,263,169	2,222,625	2,090,000	480,290	20%	2,450,000	2,621,000	531,000	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ 4,263,169	$ 2,222,625	$ 2,090,000	$ 480,290	20%	$ 2,450,000	$ 2,621,000	$ 531,000	
		$ 7,246,600	$ 4,915,560	$ 5,000,591	$ 1,995,232	32%	$ 6,261,037	$ 5,110,997		
	Available Fund Balance - EOY	$ 847,149	$ 708,102	$ 279,075	$ 63,389		$ 495,034	$ 327,855	$ 48,780	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

203 Local Streets Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 265,129	$ 561,833	$ 44,420	$ 648,231		$ 648,231	$ 1,725,028	$ 1,680,608	
	Means of Financing									
	Special assessments	$ 86,160	$ 182,841	$ 150,000	$ -		$ 180,000	$ 18,000	$ (132,000)	
	Federal & state grants	469,618	1,981,524	1,300,000	-		1,515,000	-	(1,300,000)	
	Metro act fees	152,198	140,645	140,000	140,010		140,000	140,000	-	
	State shared revenue	667,442	662,550	704,797	281,476		704,797	675,652	(29,145)	
	Interest income	22,849	59,856	15,000	4,776		25,000	25,000	10,000	
	Operating transfers in	1,074,012	783,219	480,000	280,000		1,680,000	480,000	-	FROM GENERAL FUND ($480,000)
	Other	1,085,791	247,453	5,000	2,304		5,000	5,000	-	
		$ 3,558,070	$ 4,058,088	$ 2,794,797	$ 708,566		$ 4,249,797	$ 1,343,652	$ (1,451,145)	
60900	**Operating Expenditures**									
5100	Salaries & Benefits	$ 627,955	$ 581,113	$ 468,437	$ 347,468	53%	$ 650,000	$ 468,253	$ (184)	
5200	Operating Supplies	166,036	93,783	110,000	109,705	100%	110,000	110,000	-	
5300	Contractual Services	769,422	791,783	762,000	520,969	68%	770,000	790,378	28,378	
5400	Other Expenses	1,931	195	1,000	373	37%	1,000	1,000	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	23,652	-	-	-	N/A	-	-	-	
		$ 1,588,996	$ 1,466,874	$ 1,341,437	$ 978,515	64%	$ 1,531,000	$ 1,369,631	$ 28,194	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	1,672,370	2,504,816	1,425,000	299,190	18%	1,642,000	1,410,000	(15,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
		$ 1,672,370	$ 2,504,816	$ 1,425,000	$ 299,190	18%	$ 1,642,000	$ 1,410,000	$ (15,000)	
		$ 3,261,366	$ 3,971,690	$ 2,766,437	$ 1,277,705	40%	$ 3,173,000	$ 2,779,631		
	Available Fund Balance - EOY	$ 561,833	$ 648,231	$ 72,780	$ 79,092		$ 1,725,028	$ 289,049	$ 216,269	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

257 Budget Stabilization Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 1,250,000	$ 1,350,000	$ 1,350,000	$ 1,500,000		$ 1,500,000	$ 1,350,000	$ -	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	-	-	-	-		-	-	-	
	Operating transfers in - General Fund	100,000	150,000	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 100,000	$ 150,000	$ -	$ -		$ -	$ -	$ -	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	150,000	-	0%	150,000	300,000	150,000	TRANSFER TO GENERAL FUND
		$ -	$ -	$ 150,000	$ -	0%	$ 150,000	$ 300,000	$ 150,000	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ -	$ -	$ 150,000	$ -	0%	$ 150,000	$ 300,000		
	Available Fund Balance - EOY	$ 1,350,000	$ 1,500,000	$ 1,200,000	$ 1,500,000		$ 1,350,000	$ 1,050,000	$ (150,000)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

260 Farmers' Market Improvement Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 23,875	$ 24,483	$ 24,833	$ 25,465		$ 25,465	$ 26,765	$ 1,932	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	608	982	700	637		1,000	700	-	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	300	-		300	300	-	
		$ 608	$ 982	$ 1,000	$ 637		$ 1,300	$ 1,000	$ -	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	10,000	-	N/A	-	-	(10,000)	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ 10,000	$ -	N/A	$ -	$ -	$ (10,000)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	25,000	25,000	
		$ -	$ -	$ -	$ -	N/A	$ -	$ 25,000	$ 25,000	
		$ -	$ -	$ 10,000	$ -	N/A	$ -	$ 25,000		
	Available Fund Balance - EOY	$ 24,483	$ 25,465	$ 15,833	$ 26,102		$ 26,765	$ 2,765	$ (13,068)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

264 Criminal Forfeitures Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 164,298	$ 133,244	$ 137,744	$ 157,835		$ 157,835	$ 115,835	$ (21,909)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	3,996	6,023	3,000	3,863		5,000	3,000	-	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	1,551	74,331	9,000	14,849		16,000	16,000	7,000	
		$ 5,547	$ 80,354	$ 12,000	$ 18,712		$ 21,000	$ 19,000	$ 7,000	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	4,030	1,644	45,000	949	2%	45,000	45,000	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	32,571	54,119	18,000	13,599	76%	18,000	18,000	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ 36,601	$ 55,763	$ 63,000	$ 14,548	23%	$ 63,000	$ 63,000	$ -	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 36,601	$ 55,763	$ 63,000	$ 14,548	23%	$ 63,000	$ 63,000		
	Available Fund Balance - EOY	$ 133,244	$ 157,835	$ 86,744	$ 161,999		$ 115,835	$ 71,835	$ (14,909)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

285 Tree Replacement Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 12,293	$ 13,561	$ 13,761	$ 10,210		$ 10,210	$ 10,910	$ (2,851)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	3,000	-		3,000	3,000	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	4,100	-	-	1,000		1,000	400	400	
	Interest income	314	488	200	280		500	500	300	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	400		-	-	-	
		$ 4,414	$ 488	$ 3,200	$ 1,680		$ 4,500	$ 3,900	$ 700	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	3,839	-	3,024	80%	3,800	3,800	3,800	
5300	Contractual Services	3,146	-	3,200	-	N/A	-	-	(3,200)	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ 3,146	$ 3,839	$ 3,200	$ 3,024	80%	$ 3,800	$ 3,800	$ 600	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 3,146	$ 3,839	$ 3,200	$ 3,024	80%	$ 3,800	$ 3,800		
	Available Fund Balance - EOY	$ 13,561	$ 10,210	$ 13,761	$ 8,866		$ 10,910	$ 11,010	$ (2,751)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

289 Local Development Finance Authority I Fund - Port City Industrial Park

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 301	$ 312	$ 322	$ 323		$ 323	$ 333	$ 11	
	Means of Financing									
	Property taxes	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	11	11	10	6		10	10	-	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 11	$ 11	$ 10	$ 6		$ 10	$ 10	$ -	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -		
	Available Fund Balance - EOY	$ 312	$ 323	$ 332	$ 329		$ 333	$ 343	$ 11	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

288 Local Development Finance Authority II Fund - Medendorp Industrial Park

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 21,795	$ 22,321	$ 22,971	$ 23,216		$ 23,216	$ 24,216	$ 1,245	
	Means of Financing									
	Property taxes	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	526	895	600	581		1,000	1,000	400	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 526	$ 895	$ 600	$ 581		$ 1,000	$ 1,000	$ 400	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -		
	Available Fund Balance - EOY	$ 22,321	$ 23,216	$ 23,571	$ 23,797		$ 24,216	$ 25,216	$ 1,645	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 465,160	$ 282,397	$ 102,458	$ 104,991		$ 104,991	$ 26,344	$ (76,114)	
	Means of Financing									
	Property taxes	$ 11,620	$ 17,908	$ 28,900	$ -		$ 28,900	$ 38,000	$ 9,100	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	11,114	10,183	1,000	3,504		3,600	1,500	500	
	Operating transfers in - General Fund	-	-	100,000	-		100,000	150,000	50,000	
	Other	-	-	75,000	-		75,000	75,000	-	COMMUNITY FOUNDATION CONTRIBUTION
		$ 22,734	$ 28,091	$ 204,900	$ 3,504		$ 207,500	$ 264,500	$ 59,600	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	350	350	700	-	0%	1,000	1,000	300	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	205,147	205,147	285,147	102,573	36%	285,147	282,547	(2,600)	
		$ 205,497	$ 205,497	$ 285,847	$ 102,573	36%	$ 286,147	$ 283,547	$ (2,300)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 205,497	$ 205,497	$ 285,847	$ 102,573	36%	$ 286,147	$ 283,547		
	Available Fund Balance - EOY	$ 282,397	$ 104,991	$ 21,511	$ 5,922		$ 26,344	$ 7,297	$ (14,214)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

305 Tax Increment Finance Authority Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 3,141	$ 3,355	$ 2,399	$ 8,758		$ 8,758	$ 5,893	$ 3,494	
	Means of Financing									
	Property taxes	$ 59,706	$ 58,740	$ 57,500	$ -		$ 56,835	$ 47,000	$ (10,500)	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	508	663	300	177		300	200	(100)	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 60,214	$ 59,403	$ 57,800	$ 177		$ 57,135	$ 47,200	$ (10,600)	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	60,000	54,000	60,000	-	0%	60,000	50,000	(10,000)	TO GENERAL FUND FOR ARENA
		$ 60,000	$ 54,000	$ 60,000	$ -	0%	$ 60,000	$ 50,000	$ (10,000)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 60,000	$ 54,000	$ 60,000	$ -	0%	$ 60,000	$ 50,000		
	Available Fund Balance - EOY	$ 3,355	$ 8,758	$ 199	$ 8,935		$ 5,893	$ 3,093	$ 2,894	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
394	**Downtown Development Authority Fund**									
	Available Fund Balance - BOY	$ 64,822	$ 50,072	$ 166,757	$ (103,996)		$ (103,996)	$ 26,472	$ (140,285)	
	Means of Financing									
	Property taxes	$ 726,397	$ 350,401	$ 481,700	$ -		$ 476,460	$ 456,000	$ (25,700)	
	Federal & state grants	-	-	-	-		-	-	-	
	State proposal A reimbursement revenue	-	499,537	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	13,962	3,664	1,500	-		1,500	1,500	-	
	Operating transfers in - General Fund	-	-	-	-		-	-	-	
	Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	
	Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 740,359	$ 853,602	$ 483,200	$ -		$ 477,960	$ 457,500	$ (25,700)	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	661,927	-	-	N/A	-	-	-	
5400	Other Expenses	416,666	-	10,000	10,250	103%	10,000	10,000	-	MAIN STREET PROGRAM
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	338,443	345,743	575,183	70,746	21%	337,492	439,292	(135,891)	DEBT SERVICE ($339,292 BONDS; $100,000 ULA)
		$ 755,109	$ 1,007,670	$ 585,183	$ 80,996	23%	$ 347,492	$ 449,292	$ (135,891)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 755,109	$ 1,007,670	$ 585,183	$ 80,996	23%	$ 347,492	$ 449,292		
	Available Fund Balance - EOY	$ 50,072	$ (103,996)	$ 64,774	$ (184,992)		$ 26,472	$ 34,680	$ (30,094)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
408	**Arena Improvement Fund**									
	Available Fund Balance - BOY	$ -	$ -	$ 75,500	$ 79,386		$ 79,386	$ 76,486	$ 986	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	11,978	35,000	27,399		40,000	40,000	5,000	
	Interest income	-	395	2,000	1,499		2,100	2,000	-	
	Operating transfers in	-	74,743	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ -	$ 87,116	$ 37,000	$ 28,898		$ 42,100	$ 42,000	$ 5,000	
30906	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	0%			-	
5300	Contractual Services	-	7,730	20,000	16,767	N/A	45,000	25,000	5,000	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ -	$ 7,730	$ 20,000	$ 16,767	37%	$ 45,000	$ 25,000	$ 5,000	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ -	$ 7,730	$ 20,000	$ 16,767	37%	$ 45,000	$ 25,000		
	Available Fund Balance - EOY	$ -	$ 79,386	$ 92,500	$ 91,517		$ 76,486	$ 93,486	$ 986	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

403 Sidewalk Improvement Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 1,024,303	$ 919,113	$ 845,938	$ 902,104		$ 902,104	$ 751,276	$ (94,662)	
	Means of Financing									
	Special assessments	$ 302,381	$ 196,684	$ 300,000	$ -		$ 175,000	$ 150,000	$ (150,000)	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	-	-	-	-		-	-	-	
	Interest income	76,140	77,177	60,000	16,972		70,000	65,000	5,000	
	Operating transfers in	149,517	150,000	-	-		-	-	-	
	Other	-	-	-	-		-	-	-	
		$ 528,038	$ 423,861	$ 360,000	$ 16,972		$ 245,000	$ 215,000	$ (145,000)	
30906	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	950	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	471,865	433,175	395,828	366,874	93%	395,828	344,285	(51,543)	DEBT SERVICE ON SIDEWALK ASSESSMENT BONDS
		$ 471,865	$ 434,125	$ 395,828	$ 366,874	93%	$ 395,828	$ 344,285	$ (51,543)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	161,363	6,745	-	-	N/A	-	-	-	
5400	Other Expenses	-	-		-	N/A			-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ 161,363	$ 6,745	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 633,228	$ 440,870	$ 395,828	$ 366,874	93%	$ 395,828	$ 344,285		
	Available Fund Balance - EOY	$ 919,113	$ 902,104	$ 810,110	$ 552,202		$ 751,276	$ 621,991	$ (188,119)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

404 Public Improvement Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Fund Balance - BOY	$ 926,621	$ 1,755,346	$ 3,237,715	$ 4,842,311		$ 4,842,311	$ 1,805,088	$ (1,432,627)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Property taxes	-	-	-	-		-	-	-	
	Federal & state grants	-	-	-	-		-	-	-	
	Contributions	51,986	-	-	-		-	-	-	
	Fisherman's Landing Repayment	-	-	10,000	-		-	-	(10,000)	
	Sales of Property	141,385	557,066	150,000	103,310		150,000	150,000	-	
	Interest income	26,876	97,956	10,000	87,652		110,000	60,000	50,000	
	Operating transfers in	356,022	262,965	287,348	87,500		150,000	250,000	(37,348)	GENERAL FUND TRANSFER - FIRE EQUIPMENT RESERVE ($150,000); FROM DDA FOR ULA ($100,000)
	Other	605,824	5,463,335	-	-		-	-	-	
		$ 1,182,093	$ 6,381,322	$ 457,348	$ 278,462		$ 410,000	$ 460,000	$ 2,652	
30936	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	5,000	-	0%	5,000	5,000	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	154,318	1,360,797	292,223	62,569	21%	292,223	442,419	150,196	DEBT SERVICE ($292,419); TRANSFER TO STATE GRANTS FOR SMITH-RYERSON ($150,000)
		$ 154,318	$ 1,360,797	$ 297,223	$ 62,569	21%	$ 297,223	$ 447,419	$ 150,196	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	199,050	1,933,560	2,000,000	1,837,730	58%	3,150,000	65,000	(1,935,000)	
		$ 199,050	$ 1,933,560	$ 2,000,000	$ 1,837,730	58%	$ 3,150,000	$ 65,000	$ (1,935,000)	
		$ 353,368	$ 3,294,357	$ 2,297,223	$ 1,900,299	55%	$ 3,447,223	$ 512,419		
	Available Fund Balance - EOY	$ 1,755,346	$ 4,842,311	$ 1,397,840	$ 3,220,474		$ 1,805,088	$ 1,752,669	$ 354,829	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
482	**State Grants Fund**									
	Available Fund Balance - BOY	$ 1,607	$ 102	$ 1,350,102	$ 77,048		$ 77,048	$ 48	$ (1,350,054)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	379,442	1,538,744	1,495,000	263,001		823,000	727,000	(768,000)	
	Sales of Property	-	-	-	-		-	-	-	
	Interest income	-	-	-	-		-	-	-	
	Operating transfers in	-	500,673	10,000	-		-	150,000	140,000	FROM PUBLIC IMPROVEMENT FUND FOR SMITH-RYERSON
	Other	50,000	5,000	-	10,000		10,000	-	-	
		$ 429,442	$ 2,044,417	$ 1,505,000	$ 273,001		$ 833,000	$ 877,000	$ (628,000)	
30936	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	13,371	9,276	-	-	N/A	-	-	-	
		$ 13,371	$ 9,276	$ -	$ -	N/A	$ -	$ -	$ -	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	417,576	1,958,195	1,505,000	307,332	34%	910,000	877,000	(628,000)	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
		$ 417,576	$ 1,958,195	$ 1,505,000	$ 307,332	34%	$ 910,000	$ 877,000	$ (628,000)	
		$ 430,947	$ 1,967,471	$ 1,505,000	$ 307,332	34%	$ 910,000	$ 877,000		
	Available Fund Balance - EOY	$ 102	$ 77,048	$ 1,350,102	$ 42,717		$ 48	$ 48	$ (1,350,054)	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

594 Marina & Launch Ramp Fund

Code		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Cash Balance - BOY	$ (24,263)	$ (13,384)	$ 345,886	$ (39,617)		$ (39,617)	$ (4,943)	$ (350,829)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	42,753	534,220	357,500	-		-	-	(357,500)	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	248,461	267,104	260,000	188,892		260,000	260,000	-	
	Interest income	-	-	-	38		-	-	-	
	Operating transfers in	80,000	540,000	40,000	-		40,000	40,000	-	$40,000 GENERAL FUND OPERATING SUBSIDY
	Other	(10,061)	307	-	598		-	-	-	
		$ 361,153	$ 1,341,631	$ 657,500	$ 189,528		$ 300,000	$ 300,000	$ (357,500)	
70756	**Operating Expenditures - Marina**									
5100	Salaries & Benefits	$ 111,107	$ 109,507	$ 98,426	$ 62,927	64%	$ 98,426	$ 118,082	$ 19,656	
5200	Operating Supplies	13,737	6,838	9,900	5,966	60%	9,900	9,900	-	
5300	Contractual Services	139,581	135,350	135,000	61,874	46%	135,000	135,000	-	
5400	Other Expenses	179	100	-	226	N/A	-	-	-	
5700	Capital Outlays	164	3,836	-	541	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Other Cash Uses (e.g. Debt Principal)	-	-	-	-	N/A	-	-	-	
		$ 264,768	$ 255,631	$ 243,326	$ 131,534	54%	$ 243,326	$ 262,982	$ 19,656	
70759	**Operating Expenditures - Ramps**									
5100	Salaries & Benefits	$ -	$ -	$ 15,000	$ -	0%	$ 15,000	$ 15,000	$ -	
5200	Operating Supplies	-	-	2,000	-	0%	2,000	2,000	-	
5300	Contractual Services	-	-	5,000	-	0%	5,000	5,000	-	
5400	Other Expenses	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Other Cash Uses (e.g. Debt Principal)	-	43,794	-	-	N/A	-	-	-	
		$ -	$ 43,794	$ 22,000	$ -	0%	$ 22,000	$ 22,000	$ -	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	85,506	1,068,439	790,000	-	N/A	-	-	(790,000)	
		$ 85,506	$ 1,068,439	$ 790,000	$ -	N/A	$ -	$ -	$ (790,000)	
		$ 350,274	$ 1,367,864	$ 1,055,326	$ 131,534	50%	$ 265,326	$ 284,982		
	Available Cash Balance - EOY	$ (13,384)	$ (39,617)	$ (51,940)	$ 18,377		$ (4,943)	$ 10,075	$ 62,015	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

661 Equipment Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Cash Balance - BOY	$ 1,496,543	$ 1,493,873	$ 1,570,259	$ 1,614,451		$ 1,614,451	$ 1,956,058	$ 385,799	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	2,325,057	2,190,015	2,300,000	1,458,266		2,300,000	2,300,000	-	INTERDEPARTMENTAL CHARGES
	Interest income	36,340	59,520	20,000	40,997		60,000	60,000	40,000	
	Operating transfers in	-	-	-	-		-	-	-	
	Other	200,144	136,297	100,000	36,153		100,000	100,000	-	OUTSIDE SALES OF FUEL, ETC.
		$ 2,561,541	$ 2,385,832	$ 2,420,000	$ 1,535,416		$ 2,460,000	$ 2,460,000	$ 40,000	
60932	**Operating Expenditures**									
5100	Salaries & Benefits	$ 494,641	$ 501,358	$ 547,302	$ 298,021	55%	$ 540,000	$ 565,047	$ 17,745	
5200	Operating Supplies	697,594	817,482	690,500	387,594	60%	641,796	649,500	(41,000)	
5300	Contractual Services	504,317	487,678	522,913	263,208	56%	468,366	490,370	(32,543)	
5400	Other Expenses	2,839	4,129	4,000	559	22%	2,500	5,000	1,000	
5700	Capital Outlays	927,206	595,851	671,900	172,845	37%	465,731	817,750	145,850	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Other Cash Uses (e.g. Debt Principal)	(62,386)	(141,244)	-	-	N/A	-	-	-	
		$ 2,564,211	$ 2,265,254	$ 2,436,615	$ 1,122,227	53%	$ 2,118,393	$ 2,527,667	$ 91,052	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 2,564,211	$ 2,265,254	$ 2,436,615	$ 1,122,227	53%	$ 2,118,393	$ 2,527,667		
	Available Cash Balance - EOY	$ 1,493,873	$ 1,614,451	$ 1,553,644	$ 2,027,640		$ 1,956,058	$ 1,888,391	$ 334,747	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
642	**Public Service Building Fund**									
	Available Cash Balance - BOY	$ 80,971	$ 176,596	$ 221,088	$ 270,889		$ 270,889	$ 296,143	$ 75,055	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	569,873	581,270	581,270	339,074		581,270	581,270	-	INTERDEPARTMENTAL CHARGES
	Interest income	2,729	7,755	1,000	6,304		9,000	9,000	8,000	
	Operating transfers in	-	-	-	-		-	-	-	
	Other	20	-	-	100		-	-	-	
		$ 572,622	$ 589,025	$ 582,270	$ 345,478		$ 590,270	$ 590,270	$ 8,000	
60442	**Operating Expenditures**									
5100	Salaries & Benefits	$ 205,435	$ 209,305	$ 205,194	$ 118,124	58%	$ 205,194	$ 212,047	$ 6,853	
5200	Operating Supplies	21,912	26,685	31,400	9,188	29%	31,400	31,400	-	
5300	Contractual Services	216,038	245,699	258,922	134,615	52%	258,922	278,965	20,043	
5400	Other Expenses	(6,138)	5,334	1,000	2,161	432%	500	500	(500)	
5700	Capital Outlays	35,293	11,514	69,000	10,181	15%	69,000	38,400	(30,600)	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	4,457	(3,805)	-	-	N/A	-	-	-	
		$ 476,997	$ 494,732	$ 565,516	$ 274,269	49%	$ 565,016	$ 561,312	$ (4,204)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 476,997	$ 494,732	$ 565,516	$ 274,269	49%	$ 565,016	$ 561,312		
	Available Cash Balance - EOY	$ 176,596	$ 270,889	$ 237,842	$ 342,098		$ 296,143	$ 325,101	$ 87,259	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

643 Engineering Services Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Cash Balance - BOY	$ 74,410	$ 145,183	$ 127,676	$ 149,528		$ 149,528	$ 147,231	$ 19,555	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	680,366	514,467	640,000	267,540		640,000	640,000	-	INTERDEPARTMENTAL CHARGES
	Interest income	2,164	4,878	1,500	3,160		5,000	5,000	3,500	
	Operating transfers in	-	-	-	-		-	-	-	
	Other	-	-	25,000	-		25,000	25,000	-	
		$ 682,530	$ 519,345	$ 666,500	$ 270,700		$ 670,000	$ 670,000	$ 3,500	
60447	**Operating Expenditures**									
5100	Salaries & Benefits	$ 409,887	$ 398,181	$ 455,702	$ 191,205	42%	$ 455,702	$ 450,474	$ (5,228)	
5200	Operating Supplies	16,425	16,090	19,180	9,498	50%	19,180	19,180	-	
5300	Contractual Services	130,488	121,761	127,915	70,856	55%	127,915	127,915	-	
5400	Other Expenses	511	1,158	2,500	450	18%	2,500	2,500	-	
5700	Capital Outlays	13,711	7,377	42,000	3,442	8%	42,000	42,000	-	
5900	Other Financing Uses	332	-	-	-	N/A	-	-	-	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	32,098	(36,401)	-	-	N/A	-	-	-	
		$ 603,452	$ 508,166	$ 647,297	$ 275,451	43%	$ 647,297	$ 642,069	$ (5,228)	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	8,305	6,834	25,000	6,149	25%	25,000	25,000	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ 8,305	$ 6,834	$ 25,000	$ 6,149	25%	$ 25,000	$ 25,000	$ -	
		$ 611,757	$ 515,000	$ 672,297	$ 281,600	42%	$ 672,297	$ 667,069		
	Available Cash Balance - EOY	$ 145,183	$ 149,528	$ 121,879	$ 138,628		$ 147,231	$ 150,162	$ 28,283	

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

677 General Insurance Fund

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Cash Balance - BOY	$ 654,597	$ 745,060	$ 883,556	$ 841,326		$ 841,326	$ 1,064,372	$ 180,816	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	2,743,722	2,945,466	2,896,023	1,687,513		2,896,023	3,185,868	289,845	INTERDEPARTMENTAL CHARGES
	Interest income	11,776	20,374	20,000	16,729		25,000	25,000	5,000	
	MERS Retireee Health Reimbursement	-	-	-	898,801		1,500,000	1,500,000	1,500,000	
	Medicare Part D Rx Reimbursement	-	-	20,000	-		30,000	35,000	15,000	
	Repayment of DDA Advance	-	-	41,933	-		-	-	(41,933)	
	Operating transfers in	1,175,004	1,157,522	1,200,000	16,359		28,046	28,046	(1,171,954)	LOAN REPAYMENT - ARENA IMPROVEMENTS
	Other	35,063	3,248	20,000	-		165,000	20,000	-	
		$ 3,965,565	$ 4,126,610	$ 4,197,956	$ 2,619,402		$ 4,644,069	$ 4,793,914	$ 4,773,914	
30851	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	0%	$ 22,000	$ 27,640	$ 27,640	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	3,661,410	4,014,747	4,096,023	2,971,911	68%	4,396,023	4,685,868	589,845	
5400	Other Expenses	-	-	1,500	-	0%	1,500	1,500	-	
5700	Capital Outlays	250	956	1,500	-	0%	1,500	1,500	-	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	213,442	14,641	-	-	N/A	-	-	-	
		$ 3,875,102	$ 4,030,344	$ 4,099,023	$ 2,971,911	67%	$ 4,421,023	$ 4,716,508	$ 4,716,508	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	-	-	-	-	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
		$ 3,875,102	$ 4,030,344	$ 4,099,023	$ 2,971,911	67%	$ 4,421,023	$ 4,716,508		
	Available Cash Balance - EOY	$ 745,060	$ 841,326	$ 982,489	$ 488,817		$ 1,064,372	$ 1,141,778		

590 Sewer Fund

Code	Item	Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
	Available Cash Balance - BOY	$ 1,397,154	$ 1,270,352	$ 1,195,734	$ 895,306		$ 895,306	$ 1,144,190	$ (51,544)	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		10,000	-	-	
	State shared revenue	-	-	-	-		-	-	-	
	Charges for services	4,097,008	4,739,774	4,917,440	2,220,074		5,028,146	5,439,669	522,229	
	Interest income	32,928	39,199	20,000	19,701		32,000	30,000	10,000	
	Repayment of DDA advance	-	-	37,960	-		-	-	(37,960)	
	Operating transfers in	35,063	107,356	-	-		-	-	-	
	Other	52,178	63,928	80,000	22,636		80,000	80,000	-	
		$ 4,217,177	$ 4,950,257	$ 5,055,400	$ 2,262,411		$ 5,150,146	$ 5,549,669	$ 494,269	
30548	**Operating Expenditures Administration**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	8	N/A	-	-	-	
5300	Contractual Services	294,000	393,064	288,789	245,366	85%	288,789	325,199	36,410	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400	Other Expenses	4,715	5,939	-	(69)	N/A	-	-	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	114,388	63,233	37,771	-	0%	37,771	37,771	-	INTEREST ON SEWER BONDS
	Other Cash Uses and Adjustments (e.g.	270,605	645,041	544,593	506,822	100%	506,822	523,520	(21,073)	PRINCIPAL ON SEWER BONDS
		$ 683,708	$ 1,107,277	$ 871,153	$ 752,127	90%	$ 833,382	$ 886,490	$ 15,337	
60559	**Operating Expenditures Maintenance**									
5100	Salaries & Benefits	$ 654,925	$ 767,901	$ 1,011,863	$ 476,451	50%	$ 950,000	$ 953,069	$ (58,794)	
5200	Operating Supplies	66,093	71,508	66,050	23,770	37%	64,192	66,650	600	
5300	Contractual Services	2,104,411	3,024,363	2,584,067	1,452,055	56%	2,583,859	2,972,105	388,038	
5400	Other Expenses	869	717	1,850	154	15%	1,000	1,350	(500)	
5700	Capital Outlays	3,106	6,804	11,500	3,413	34%	10,000	11,950	450	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ 2,829,404	$ 3,871,293	$ 3,675,330	$ 1,955,843	54%	$ 3,609,051	$ 4,005,124	$ 329,794	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	830,867	346,733	801,000	106,391	23%	458,829	820,000	19,000	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ 830,867	$ 346,733	$ 801,000	$ 106,391	23%	$ 458,829	$ 820,000	$ 19,000	
		$ 4,343,979	$ 5,325,303	$ 5,347,483	$ 2,814,361	57%	$ 4,901,262	$ 5,711,614		
	Available Cash Balance - EOY	$ 1,270,352	$ 895,306	$ 903,651	$ 343,356		$ 1,144,190	$ 982,245		

City of Muskegon

Quarterly Budget Reforecast - 2008 Proposed Budget - Other Funds

		Actual 2005	Actual 2006	Original Budget Estimate 2007	Actual Through July 2007	Actual As % of Revised	Revised Estimate 2007	Original Budget 2008	Change From 2007 Original	Comments
591	**Water Fund**									
	Available Cash Balance - BOY	$ 4,468,122	$ 3,538,818	$ 3,862,712	$ 3,481,833		$ 3,481,833	$ 4,210,219	$ 347,507	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	$ -		$ -	$ -	$ -	
	Federal & state grants	-	-	-	-		-	-	-	
	State shared revenue	-	-	-	-		-	-		
	Charges for services - City	4,165,652	3,863,362	4,129,473	1,601,405		4,213,357	4,276,491	147,018	
	Charges for services - Wholesale	2,219,960	2,048,104	2,000,000	1,279,032		2,100,000	2,100,000	100,000	
	Maintenance services - Township	224,740	174,936	200,000	131,760		200,000	200,000	-	
	Billing services - Township	61,750	-	-	-		-	-	-	
	Interest income	105,125	82,861	50,000	65,750		100,000	100,000	50,000	
	Lease of facilities	56,200	59,438	60,000	50,327		75,000	80,537	-	LEASE OF SPACE ON WATER TOWERS
	Repayment of DDA advance	-	-	24,421	-		-	-	(24,421)	
	Operating transfers in	-	69,065	-	-		-	-	-	
	Other	5,600,651	196,270	-	114,693		-	-	-	
		$ 12,434,078	$ 6,494,036	$ 6,463,894	$ 3,242,967		$ 6,688,357	$ 6,757,028	$ 293,134	
30548	**Operating Expenditures Administration**									
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5200	Operating Supplies	-	-	-	-	N/A	-	-	-	
5300	Contractual Services	445,543	521,102	500,672	279,926	56%	500,672	484,819	(15,853)	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400	Other Expenses	3,679	2,735	2,000	-	0%	2,000	2,000	-	
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
5900	Other Financing Uses	369,222	680,832	632,037	334,695	53%	632,037	600,378	(31,659)	INTEREST ON WATER BONDS
	Other Cash Uses and Adjustments (e.g. Debt Principal)	780,283	1,567,699	1,045,000	470,000	45%	1,045,000	1,080,000	35,000	PRINCIPAL ON WATER BONDS
		$ 1,598,727	$ 2,772,368	$ 2,179,709	$ 1,084,621	50%	$ 2,179,709	$ 2,167,197	$ (12,512)	
60559	**Operating Expenditures Maintenance - City**									
5100	Salaries & Benefits	$ 892,667	$ 741,646	$ 742,342	$ 437,891	59%	$ 740,000	$ 737,578	$ (4,764)	
5200	Operating Supplies	227,890	183,824	151,300	87,579	44%	200,000	433,800	282,500	
5300	Contractual Services	495,824	359,076	403,077	217,460	56%	391,573	396,027	(7,050)	
5400	Other Expenses	23,463	(26,425)	32,680	23,353	103%	22,680	32,530	(150)	
5700	Capital Outlays	5,755	10,201	17,700	1,503	8%	17,700	15,000	(2,700)	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
		$ 1,645,599	$ 1,268,322	$ 1,347,099	$ 767,786	56%	$ 1,371,953	$ 1,614,935	$ 267,836	
60558	**Operating Expenditures Filtration**									
5100	Salaries & Benefits	$ 543,652	$ 578,568	$ 605,518	$ 325,136	54%	$ 605,518	$ 632,551	$ 27,033	
5200	Operating Supplies	160,234	164,320	144,450	143,731	88%	164,000	174,250	29,800	
5300	Contractual Services	352,870	505,737	499,800	262,238	54%	484,000	568,100	68,300	
5400	Other Expenses	1,240	3,415	6,750	639	33%	1,950	2,750	(4,000)	
5700	Capital Outlays	44,414	122,341	57,500	58,629	102%	57,500	96,800	39,300	
5900	Other Financing Uses	-	-	-	-	N/A	-	-	-	
	Replacement Reserve - DWRF	-	-	290,000	-	0%	290,000	290,000	-	
		$ 1,102,410	$ 1,374,381	$ 1,604,018	$ 790,373	49%	$ 1,602,968	$ 1,764,451	$ 160,433	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	$ -	N/A	$ -	$ -	$ -	
5300	Contractual Services	9,016,646	1,135,950	1,040,000	363,666	45%	805,341	1,710,000	670,000	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	-	N/A	-	-	-	
		$ 9,016,646	$ 1,135,950	$ 1,040,000	$ 363,666	45%	$ 805,341	$ 1,710,000	$ 670,000	
		$ 13,363,382	$ 6,551,021	$ 6,170,826	$ 3,006,446	50%	$ 5,959,971	$ 7,256,583		
	Available Cash Balance - EOY	$ 3,538,818	$ 3,481,833	$ 4,155,780	$ 3,718,354		$ 4,210,219	$ 3,710,664	$ (445,116)	

APPENDICES

DEBT SERVICE REQUIREMENTS

City of Muskegon

Quarterly Budget Reforecast and 2007 Proposed Budget - Debt Service Requirements

Bond Issue	Fund	Year Issued	Original Amount of Issue	Outstanding Balance 12/31/07	Principal Due 2008	Interest Due 2008	Total Due 2008	Final Maturity
Existing Debt Issues:								
DDA G.O. Refunding Bonds	DDA Debt Service	2001	$ 4,005,000	$ 2,905,000	$ 210,000	$ 129,292	$ 339,292	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,645,000	80,000	202,547	282,547	2025
MTF Street Improvement Bonds	Major Streets	2002	2,245,000	390,000	390,000	6,093	396,093	2008
Fire Equipment Installment Purchase	Public Improvement	2005	605,824	504,118	54,148	18,271	72,419	2015
State of Michigan Urban Land Assembly Loan	Public Improvement	1999	1,276,900	476,900	200,000	-	200,000	2009
State of Michigan Urban Land Assembly Loan	Public Improvement	2005	700,000	660,000	20,000	-	20,000	2015
Bond for Fire Station & Rec Project Matches	General	2006	5,400,000	5,400,000	45,000	219,145	264,145	2032
Muskegon County Wastewater Contract *	Sewer	2002	6,990,000	1,221,207	1,221,207	51,944	1,273,151	2008
Sidewalk Special Assessment Bonds	Sidewalk	2000	825,000	240,000	85,000	9,705	94,705	2010
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	1,150,000	110,000	40,280	150,280	2016
Sidewalk Special Assessment Bonds	Sidewalk	1998	1,495,000	155,000	95,000	4,300	99,300	2009
Water Filtration Improvement Revenue Bonds	Water	1999	9,575,000	6,665,000	490,000	288,728	778,728	2019
Water Filtration Improvement DWRF Loan	Water	2004	13,900,000	12,760,000	590,000	271,150	861,150	2025
Water Filtration Improvement Revenue Bonds	Water	1993	5,465,000	900,000	-	40,500	40,500	2013
			59,782,724	39,072,225	3,590,355	1,281,955	4,872,310	
Anticipated Debt Issues:								
None								
			$59,782,724	$ 39,072,225	$ 3,590,355	$ 1,281,955	$ 4,872,310	

Recap By Fund:	Total
General	$ 264,145
Major Streets	396,093
Sidewalk Improvement	344,285
Public Improvement	292,419
Water	1,680,378
Sewer	1,273,151
DDA	339,292
LDFA III (Smartzone)	282,547
	$ 4,872,310

*** The Sewer Fund budget includes funding for only 41.12% of the total principal and interest requirements for these issues. The remaining 58.88% is paid directly by S.D. Warren Co., the major wastewater user in the City. The City remains legally obligated for payment of the entire debt in event of nonpayment by S.D. Warren.**

2007 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon
Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
				2007 PROJECTS				
101	**General Fund**							
	Police Lockers		$ -	$ -	$ 16,100	$ 16,100	$ -	
	City Hall Improvements		-	-	44,000	44,000	65,000	
			-	-	60,100	60,100	65,000	
202	**Major Streets**							
97101	Creston, Laketon to Evanston	Al-Shatel	365,000	219,000	325,000	325,000	325,000	Milling and Resurfacing - STP Grant funds
97102	Getty, Hovey to Keating (MDOT funded)	Al-Shatel	720,000	585,700	720,000	720,000	720,000	Reconstruction - STP Grant funds
97106	Muskegon & Webster Conversion	Al-Shatel	260,000	-	260,000	260,000	260,000	Contingent on Build Michigan Funding
97103	Park Street, Hackley to Young	Al-Shatel	245,000	180,000	245,000	245,000	225,000	Possible TEDF Grant with Muskegon Heights
91048	Shoreline Drive - Local Share	Al-Shatel	400,000	-	400,000	400,000	-	Local Share of Shoreline Drive Project
97109	Shoreline Drive Repairs @ Western	Al-Shatel	100,000	-	100,000	100,000	25,000	Build Michigan Funds
97120	McGraft Park Road, Addison to Glenside	Al-Shatel	-	-	20,000	20,000	20,000	Design only in 2007
90019	Division, Laketon to southern	Al-Shatel	-	-	30,000	30,000	30,000	Design only in 2007
94026	Laketon, Barclay to Creston (Traffic Signal Upgrade to LED)	Al-Shatel	-	250,000	285,000	285,000	295,000	CMAQ Grant
96121	Traffic Signal at Marquette and Harvey	Al-Shatel	-	58,000	120,000	120,000	125,000	CMAQ Grant, Possible School Contribution
94011	Western Avenue, 3rd to 8th (Enhancement)	Al-Shatel	-	104,000	370,000	370,000	370,000	
94038	Lakeshore, McCracken to Laketon	Al-Shatel	-	-	55,000	55,000	55,000	Build Michigan Funds
			2,090,000	1,396,700	2,930,000	2,930,000	2,450,000	

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2007 PROJECTS							
203	**Local Streets**							
97104	Knollwood, Beach to end.	Al-Shatel	75,000	-	75,000	75,000	75,000	Petitioned
96110	Fifth Street Landscaping	Al-Shatel	-	215,000	217,000	217,000	217,000	Carryover from 2006
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	Al-Shatel	1,350,000	1,300,000	1,350,000	1,350,000	1,350,000	Construct Side streets
			1,425,000	1,515,000	1,642,000	1,642,000	1,642,000	
404	**Public Improvement Fund**							
	Emergency Generator for City Hall/Police	Al-Shatel	-	-	-	-	150,000	
96102	New Central Fire Station	Kleibecker	2,000,000	-	3,000,000	3,000,000	3,000,000	Capital Improvement Bonds issued in 2006
			2,000,000	-	3,000,000	3,000,000	3,150,000	
482	**State Grants Fund**							
94013	CMI Site Assessment Projects (General)	Brubaker-Clarke	250,000	200,000	250,000	250,000	200,000	No Match
96114	CMI Site Assessment Projects (Edison Landing)	Brubaker-Clarke	500,000	250,000	500,000	500,000	250,000	No Match
97105	Musketawa Trail Connection	Al-Shatel	600,000	60,000	600,000	600,000	70,000	
90004	Lakeshore Trail Phase I	Al-Shatel	-	178,000	-	-	255,000	DNR
94024	Juvenile Justice Grant	Kleibecker	35,000	35,000	35,000	35,000	35,000	
91050	CMI Brownfield	Brubaker-Clarke	100,000	100,000	100,000	100,000	100,000	No Match
97116	CZM Waterfront Master Plan	Brubaker-Clarke	-	-	20,000	20,000	-	$10,000 Local Match from General Fund
			1,485,000	823,000	1,505,000	1,505,000	910,000	

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2007 PROJECTS							
590	**Sewer**							
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	Al-Shatel	60,000	-	60,000	60,000	60,000	Grant Received for Street STP - $210,518
97108	Lift Station Project Designs - Clay Hill/Prison	Al-Shatel	450,000	-	495,000	495,000	30,000	
97103	Park St., Hackley to Young (rec. share with HTS who applied for a TEDF-F)	Al-Shatel	10,000	10,000	10,000	10,000	100,000	Minor Repairs
97110	Sanitary Sewer Replacement/Rehab Alley between Torrent-Mann South of Lakeshore Drive	Al-Shatel	85,000	-	85,000	85,000	85,000	
	Sewer Rehabilitation Project	Al-Shatel	100,000	-	100,000	100,000	100,000	
91048	Shoreline Drive - Local Share	Al-Shatel	96,000	-	96,000	96,000	83,829	Local Share of Shoreline Drive Project
			801,000	10,000	846,000	846,000	458,829	
591	**Water**							
97101	Creston, Laketon to Evanston	Al-Shatel	10,000	-	10,000	10,000	10,000	Minor Repairs
97102	Getty, Hovey to Keating (MDOT funded)	Al-Shatel	15,000	-	15,000	15,000	15,000	
97112	Hudson, Wilson to Laketon, 2000' of WM replacement	Al-Shatel	200,000	-	275,000	275,000	255,000	New Water main & Services
97104	Knollwood, Beach to end.	Al-Shatel	75,000	-	10,000	10,000	10,000	New Water main & Services - Possible Loop to Sherman
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	Al-Shatel	135,000	-	135,000	135,000	135,000	Grant Received for Street STP - $315,777
97103	Park St., Hackley to Young (rec. share with HTS who applied for a TEDF-F)	Al-Shatel	10,000	-	10,000	10,000	10,000	Minor Repairs
97111	Larch, Hudson to Barclay	Al-Shatel	150,000	-	170,000	170,000	160,000	
91048	Shoreline Drive - Local Share	Al-Shatel	165,000	-	165,000	165,000	150,341	Local Share of Shoreline Drive Project
97113	36" Transmission Main Mag Meter	Al-Shatel	80,000	-	80,000	80,000	-	
97114	Clear Well Valve Replacement (1937 portion)	Al-Shatel	50,000	-	50,000	50,000	-	
97115	Water Main Replacement Project of 2" & 4" Mains	Al-Shatel	150,000	-	60,000	60,000	60,000	Emergency Replacements - Various Locations

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2007 PROJECTS							
			1,040,000	-	980,000	980,000	805,341	
594	**Hartshorn Marina**							
97117	Hartshorn Marina cleanup	Slaughter	10,000	-	10,000	10,000	-	
95009	Hartshorn Marina Improvements	Slaughter	750,000	-	750,000	750,000	-	$1,000,000 Grant; $1,000,000 Local Match - Year 2
97118	Cottage Grove Dredging	Slaughter	30,000	-	30,000	30,000	-	Possible Grant
			790,000	-	790,000	790,000	-	
643	**Engineering Services**							
99012	GIS Update and Maintenance	Al-Shatel	25,000		25,000	25,000	25,000	
661	**Equipment Fund**							
	Police Patrol Cars (6)	Kuhn	150,000	-	150,000	150,000	123,909	Replacement 2003 Cars
	One-ton dump (2)	Kuhn	60,000	-	60,000	60,000	-	Defer to 2008
	3/4 Ton 4X4 (2)	Kuhn	41,500	-	41,500	41,500	47,000	Replacement 30105,30110 (1999)
	Sedans (4)	Kuhn	60,000	-	60,000	60,000	50,000	Replacement 20202,20204,20205 20175(1998)
	Chipper (1)	Kuhn	35,000	-	35,000	35,000	35,000	Replacement 70034(1989)
	Parking Jeep (1)	Kuhn	25,000	-	25,000	25,000	-	Defer to 2008
	Mowers(3)	Kuhn	45,000	-	45,000	45,000	-	Defer to 2008
	Suburban (1)	Kuhn	35,000	-	35,000	35,000	20,228	Replacement 30563 (2000)
	Small Pickup (3)	Kuhn	54,000	-	54,000	54,000	34,524	Replacement 30561,30560 (1999)

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2007 PROJECTS							
	Cement Saw (1)	Kuhn	30,000	-	30,000	30,000	-	Replacement 70130(1989)
	Leaf Blowers (1)	Kuhn	7,000		7,000	7,000	7,000	Replacement 70202(19889)
	Telecommunication Equipment	Kuhn	69,400		69,400	69,400	138,870	(12-dpw radios @ $8,400, 10-police in-car radios @ $22,000, two repeaters @ $16,000 23 GPS @ 1000
	Turf Trucks (5)	Kuhn	60,000	-	60,000	60,000	9,200	Two Replaced
			671,900	-	671,900	671,900	465,731	
			$ 10,327,900	$ 3,744,700	$ 12,450,000	$ 12,450,000	$ 9,971,901	

2008 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2008 PROJECTS							
101	**General Fund**							
	City Hall - New Roof Over Police Department		$ 27,500	$ -	$ -	$ -	$ -	
	Police Departement - Men's Locker Room Remodeling		10,000	-	-	-	-	Design/Engineering
			37,500	-	-	-	-	
202	**Major Streets**							
99118	Bridges Maintenance and Repairs Per Evaluation	Al-Shatel	35,000	-				Preventative Maintenance
97125	Clay Street, Third to Terrace	Al-Shatel	450,000	400,000				Whitetopping and Water Main/Services Work - STP & LJT Grant Funds
90019	Division Street, Laketon to Southern	Al-Shatel	516,000	316,000				Reconstruction With All New Utilities (Mains/Services) - STP & LJT Grant Funds
97120	McGraft, Glen to Addison	Al-Shatel	325,000	247,000				Reconstruction - STP & LJT Grant Funds
94045	Pine Street, Apple to Western (2000')	Al-Shatel	325,000	-				Reconstruct With New 2000' of Watermain and Services Along, Minor Storm Sewer Work -
94025	Sherman/Henry Intersection	Al-Shatel	300,000	270,000				Whitetoping/Resurfacing, Sidewalk Along Northside From Barclay to Plaza - Safety Grant
98117	Quarterline, City Limits to Stebbins	Al-Shatel	440,000	390,000				Milling and Resurface, HPP/LJT Grant Funding
98115	State Job (US-31BR) at Sherman and Hackley)	Al-Shatel	10,000	-				11.25% of State's Share
98116	West Branch of Ruddiman Creek - Culvert Replacement	Al-Shatel	220,000	-	-	-	-	Based on FTCH's Report - Reflects City's Share of Cost Only ($550,000 Total Cost)
			2,621,000	1,623,000	-	-	-	
203	**Local Streets**							
98101	Harbor Towne Circle (5000')	Al-Shatel	490,000					Petition Submitted, Mill Entire Depth of Asphalt
98102	Isabella, Terrace to Ambrosia (1400')	Al-Shatel	225,000					Reconstruct and Replace Watermain and Sanitary Sewer
98103	Dale, Peck to Sanford	Al-Shatel	65,000					Reconstruction
98104	Roblane, Quarterline to Marlane (550')	Al-Shatel	80,000					Reconstruction, Storm Sewer
98105	Seventh Street, Muskegon to Webster	Al-Shatel	85,000					Reconstruction
98106	Estes Street, Lakeshore Drive to Fair	Al-Shatel	135,000					Reconstruction
96103	Vincent/Park, Barclay to North End (1200')	Al-Shatel	165,000					

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2008 PROJECTS							
98107	Jiroch, Southern to Irwin, Reconstruction (1000')	Al-Shatel	165,000	-	-	-	-	reconstruction - water - sewer & services
			1,410,000	-	-	-	-	
260	**Farmers' Market Improvement Fund**							
	Farmers market upgrades		25,000	-	-	-	-	
404	**Public Improvement Fund**							
	Richard's Park Building Demolition		65,000	-				
482	**State Grants Fund**							
98114	Smith-Ryerson Improvements	Al-Shatel	577,000	427,000				$150,000 Local Match from Public Improvement Fund
94013	CMI Site Assessment Projects (General)	Brubaker-Clarke	50,000	50,000				No Match
96114	CMI Site Assessment Projects (Edison Landing)	Brubaker-Clarke	250,000	250,000	-	-	-	Loan
			877,000	727,000	-	-	-	
590	**Sewer**							
98109	Clay Hill Area Sewer Lining/Repairs at Various Locations	Al-Shatel	75,000					
90019	Division Street, Laketon to Southern	Al-Shatel	280,000					Reconstruction With All New Utilities (Mains/Services) - STP & LJT Grant Funds
98102	Isabella, Terrace to Ambrosia (1400')	Al-Shatel	165,000					Reconstruct and Replace Watermain and Sanitary Sewer
98107	Jiroch, Southern to Irwin, Reconstruction (1000')	Al-Shatel	180,000					
94045	Pine Street, Apple to Western (2000')	Al-Shatel	20,000					Reconstruct With New 2000' of Watermain and Services Along, Minor Storm Sewer Work -
	Sewer Rehabilitation Project	Al-Shatel	100,000	-	-	-	-	
			820,000	-	-	-	-	

City of Muskegon

Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2008 PROJECTS							
591	**Water**							
97113	36" Transmission Main Mag Meter	Al-Shatel	80,000					Carryover From 2007
98108	Ada, Wood to Maple, 1200' of 4"	Al-Shatel	165,000					
97125	Clay Street, Third to Terrace	Al-Shatel	60,000					Whitetopping and Water Main/Services Work - STP & LJT Grant Funds
90019	Division Street, Laketon to Southern	Al-Shatel	300,000					Reconstruction With All New Utilities (Mains/Services) - STP & LJT Grant Funds
98110	Hudson, Barney to Wilson	Al-Shatel	155,000					Watermain Replacement
98111	Ireland, Hudson to Franklin	Al-Shatel	75,000	-				Watermain Replacement
98102	Isabella, Terrace to Ambrosia (1400')	Al-Shatel	115,000					Reconstruct and Replace Watermain and Sanitary Sewer
98107	Jiroch, Southern to Irwin, Reconstruction (1000')	Al-Shatel	190,000					
94045	Pine Street, Apple to Western (2000')	Al-Shatel	220,000					Reconstruct With New 2000' of Watermain and Services Along, Minor Storm Sewer Work -
97114	Clear Well Valve Replacement (1937 portion)	Al-Shatel	50,000					Carryover From 2007
98112	Monroe, Third to Sanford	Al-Shatel	150,000					
98113	Sanitary Survey for Distribution System	Al-Shatel	50,000					
97115	Water Main Replacement 2" and 4" Mains	Al-Shatel	100,000	-	-	-	-	
			1,710,000	-	-	-	-	
643	**Engineering Services**							
99012	GIS Update and Maintenance	Al-Shatel	25,000					
661	**Equipment Fund**							
	Non-Vehicular Equipment:							
2	Riding mowers	Kuhn	35,000					
2	Turf Truck	Kuhn	16,000					
1	Holder	Kuhn	75,000					

City of Muskegon
Quarterly Budget Reforecast and 2008 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments
	2008 PROJECTS							
1	Backhoe	Kuhn	67,500					
1	Salt box	Kuhn	8,000					
1	Semi Trailer	Kuhn	40,000					
5	DPW Radios	Kuhn	3,500					
20	Police in car radios	Kuhn	38,000					
10	GPS Receivers	Kuhn	10,000					
3	Telemetery Stations	Kuhn	3,600					
6	MPD portable	Kuhn	3,900					
5	DPW portable	Kuhn	3,250					
	Vehicles:	Kuhn						
6	Police Patrol Cars	Kuhn	138,000					Replacements for 2004 Cruisers
3	I ton dump	Kuhn	90,000					Replacements for 1995 Vehicles
2	3/4 ton Pickup	Kuhn	66,000					Replacements for 2000 Vehicles
3	Sedans	Kuhn	60,000					Replacements for 2000 Malibus
1	Plow Truck	Kuhn	90,000					Replacement for 1993 Vehicle
2	4x4 Trucks for Fire Department	Kuhn	50,000					Replacements
1	Parking Checker Vehicle	Kuhn	20,000	-	-	-	-	
			817,750	-	-	-	-	
			$ 8,408,250	$ 2,350,000	$ -	$ -	$ -	

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

CITY OF MUSKEGON
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
ADMINISTRATION (101-20173)	Assistant City Manager	101	1.00			1.00			
ADMINISTRATION (101-20173)	Administrative Secretary	101	0.50	1.50		0.50	1.50		0.00
AFFIRMATIVE ACTION (101-20228)	Affirmative Action Director	101	1.00			0.60			
AFFIRMATIVE ACTION (101-20228)	Administrative Secretary	101	0.50	1.50		0.50	1.10		-0.40
CEMETERIES (101-70276)	Leisure Services Maintenance Worker II	101	1.25			1.25			
CEMETERIES (101-70276)	Cemetery/Forestry Supervisor	101	1.00			1.00			
CEMETERIES (101-70276)	Customer Service Rep II	101	1.00	3.25		1.00	3.25		0.00
CITY CLERK & ELECTIONS (101-20215)	City Clerk	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep I	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep II	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Deputy City Clerk	101	1.00	4.00		1.00	4.00		0.00
CITY COMMISSION (101-10101)	Secretary to City Manager	101	0.25	0.25		0.25	0.25		0.00
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Supervisor	101	0.75			0.75			
CITY HALL MAINTENANCE (101-60265)	Customer Service Rep II	101	0.05			0.05			
CITY HALL MAINTENANCE (101-60265)	City Engineer	101	0.05			0.05			
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Worker	101	0.15	1.00		0.15	1.00		0.00
CITY MANAGER'S OFFICE (101-10172)	City Manager	101	1.00			1.00			
CITY MANAGER'S OFFICE (101-10172)	Secretary to City Manager	101	0.75	1.75		0.75	1.75		0.00
CITY TREASURER'S OFFICE (101-30253)	Customer Service Rep II	101	3.00			4.00			
CITY TREASURER'S OFFICE (101-30253)	City Treasurer	101	1.00	4.00		1.00	5.00		1.00

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
CIVIL SERVICE (101-20220)	Administrative Secretary	101	1.00			1.00			
CIVIL SERVICE (101-20220)	Civil Service Director	101	1.00	2.00		1.00	2.00		0.00
ENVIRONMENTAL SERVICES (101-80387)	Environmental Inspector	101	2.00	2.00		2.00	2.00		0.00
FINANCE ADMINISTRATION (101-30202)	Finance Clerk	101	2.00			2.00			
FINANCE ADMINISTRATION (101-30202)	Assistant Finance Director	101	1.00			1.00			
FINANCE ADMINISTRATION (101-30202)	Director of Finance	101	1.00	4.00		1.00	4.00		0.00
FIRE (101-50336)	Firefighter	101	23.00			23.00			
FIRE (101-50336)	Fire Lieutenant	101	6.00			6.00			
FIRE (101-50336)	Fire Battalion Chief	101	3.00			3.00			
FIRE (101-50336)	Fire Captain	101	3.00			3.00			
FIRE (101-50336)	Administrative Secretary	101	1.00			1.00			
FIRE (101-50336)	Fire Mechanic (Assistant)	101	2.00	38.00		2.00	38.00		0.00
FIRE SAFETY INSPECTIONS (101-50387)	Electrical Inspector	101	2.00			2.00			
FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector	101	2.00			2.00			
FIRE SAFETY INSPECTIONS (101-50387)	Fire Marshal	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Fire Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Building Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep I	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep II	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Deputy Director of Public Safety	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Plumbing/Mechanical Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Permit Technician	101	1.00	12.00		1.00	12.00		0.00
GENERAL RECREATION (101-70775)	Recreation/Marina Supervisor	101	0.67			1.00			
GENERAL RECREATION (101-70775)	Customer Service Rep II	101	0.66	1.33		0.66	1.66		0.33

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
INCOME TAX ADMINISTRATION (101-30205)	Customer Service Rep II	101	3.00			3.00			
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Administrator	101	1.00			1.00			
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Auditor	101	1.00	5.00		1.00	5.00		0.00
INFORMATION SYSTEMS (101-30248)	Information Systems Director	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Database Administrator	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Network Technician	101	1.00	3.00		1.00	3.00		0.00
PARKS (101-70751)	Leisure Services Maintenance Worker II	101	4.00			4.00			
PARKS (101-70751)	Leisure Services Maintenance Worker I	101	2.00			2.00			
PARKS (101-70751)	Parks Supervisor	101	1.00			1.00			
PARKS (101-70751)	Customer Service Rep II	101	0.50			0.50			
PARKS (101-70751)	Equipment Operator (Beach Maintenance)	101	0.50			0.50			
PARKS (101-70751)	Building Maintenance Worker	101	0.15	8.15		0.15	8.15		0.00
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner I	101	1.00			1.00			
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner II	101	1.00			1.00			
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Planner III	101	1.00			1.00			
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Code Coordinator	101	1.00			1.00			
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Director of Community & Economic Development	101	1.00			1.00			
PLANNING, ZONING & ECONOMIC DEVELOPMENT (101-80400)	Administrative Secretary	101	1.00	6.00		1.00	6.00		0.00
POLICE (101-40301)	Police Officer	101	68.00			68.00			
POLICE (101-40301)	Police Sergeant	101	9.00			9.00			
POLICE (101-40301)	Customer Service Rep II	101	6.00			6.00			
POLICE (101-40301)	Police Lieutenant	101	4.00			4.00			
POLICE (101-40301)	Police Captain	101	2.00			2.00			
POLICE (101-40301)	Police Records Supervisor	101	1.00			1.00			

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
POLICE (101-40301)	Administrative Aide/Office Manager	101	1.00			1.00			
POLICE (101-40301)	Parking Officer	101	1.00			1.00			
POLICE (101-40301)	Director of Public Safety	101	1.00			1.00			
POLICE (101-40301)	Police Community Coordinator	101	1.00	94.00		1.00	94.00		0.00
SANITATION (101-60523)	Resource Recovery Coordinator	101	1.00	1.00	193.73	1.00	1.00	194.66	0.00
MVH-MAJOR STREETS (202-60440)	Equipment Operator	202	11.00			10.00			
MVH-MAJOR STREETS (202-60440)	Leisure Services Maintenance Worker III	202	1.75			1.75			
MVH-MAJOR STREETS (202-60440)	Customer Service Rep II	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	Maintenance Electrician	202	1.00			0.00			
MVH-MAJOR STREETS (202-60440)	Traffic Sign Fabricator	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	Traffic Sign Maintenance Worker	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	Highway Supervisor	202	1.00	17.75	17.75	1.00	15.75	15.75	-2.00
MVH-LOCAL STREETS (203-60440)	Equipment Operator	203	3.00			2.00			
MVH-LOCAL STREETS (203-60440)	Highway Supervisor	203	1.00			1.00			
MVH-LOCAL STREETS (203-60440)	Superintendent of Public Works	203	1.00			1.00			
MVH-LOCAL STREETS (203-60440)	Leisure Services Maintenance Worker III	203	1.00			1.00			
MVH-LOCAL STREETS (203-60440)	Traffic Sign Maintenance Worker	203	1.00	7.00	7.00	1.00	6.00	6.00	-1.00
COMMUNITY DEVELOPMENT (472-80691)	Customer Service Rep II	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Finance Clerk	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Housing Rehab Counselor	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	Community Services Director	472	1.00	4.00	4.00	1.00	4.00	4.00	0.00
HOME PROGRAM (473-80691)	Rehabilitation Loan Specialist	473	1.00	1.00	1.00	1.00	1.00	1.00	0.00
SEWER MAINTENANCE (590-60559)	Water/Sewer Maintenance Worker	590	10.00			9.00			

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
SEWER MAINTENANCE (590-60559)	Customer Service Rep II	590	1.50			1.50			
SEWER MAINTENANCE (590-60559)	Public Utilities Supervisor	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Superintendent of Public Utilities	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Equipment Operator	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Director of Public Works	590	0.50			0.50			
SEWER MAINTENANCE (590-60559)	Administrative Services Supervisor	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Deputy Public Works Director	590	0.20	16.20	16.20	0.20	15.20	15.20	-1.00
WATER FILTRATION (591-60558)	Water Plant Operator	591	7.00			7.00			
WATER FILTRATION (591-60558)	Chief Operator	591	1.00			1.00			
WATER FILTRATION (591-60558)	Water Filtration Maintenance Operator	591	1.00			1.00			
WATER FILTRATION (591-60558)	Water Filtration Plant Supervisor	591	1.00	10.00		1.00	10.00		0.00
WATER MAINTENANCE - CITY (591-60559)	Water/Sewer Maintenance Worker	591	10.00			11.00			
WATER MAINTENANCE - CITY (591-60559)	Equipment Operator	591	1.50			1.50			
WATER MAINTENANCE - TWP (591-60660)	Water/Sewer Supervisor	591	1.00	12.50	22.50	1.00	13.50	23.50	1.00
HARTSHORN MARINA FUND (594-70756)	Customer Service Rep II	594	0.34			0.34			
HARTSHORN MARINA FUND (594-70756)	Recreation/Marina Supervisor	594	0.33	0.67	0.67	0.00	0.34	0.34	-0.33
PUBLIC SERVICE BUILDING (642-60442)	Inventory/Stock Clerk	642	1.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Special Operations Supervisor	642	1.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Customer Service Rep II	642	0.50			0.50			
PUBLIC SERVICE BUILDING (642-60442)	Building Maintenance Supervisor	642	0.25			0.25			
PUBLIC SERVICE BUILDING (642-60442)	Building Maintenance Worker	642	0.70	3.45	3.45	0.70	3.45	3.45	0.00
ENGINEERING (643-60447)	Civil Engineer	643	4.00			4.00			
ENGINEERING (643-60447)	Engineering Aide I	643	1.00			1.00			
ENGINEERING (643-60447)	Assistant City Engineer	643	1.00			1.00			

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2008 AND 2007

			2007 BUDGETED			2008 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
ENGINEERING (643-60447)	Customer Service Rep II	643	0.95			0.95			
ENGINEERING (643-60447)	Deputy Public Works Director	590	0.50	7.45	7.45	0.50	7.45	7.45	0.00
EQUIPMENT (661-60932)	Mechanic	661	5.00			5.00			
EQUIPMENT (661-60932)	Electronics Technician	661	1.00			1.00			
EQUIPMENT (661-60932)	Equipment Supervisor	661	1.00			1.00			
EQUIPMENT (661-60932)	Customer Service Rep II	661	0.50			0.50			
EQUIPMENT (661-60932)	Director of Public Works	661	0.50			0.50			
EQUIPMENT (661-60932)	Deputy Public Works Director	661	0.25	8.25	8.25	0.25	8.25	8.25	0.00
AFFIRMATIVE ACTION (677-30851)	Affirmative Action Director	677	0.00	0.00	0.00	0.40	0.40	0.40	0.40
	GRAND TOTALS		282.00	282.00	282.00	280.00	280.00	280.00	-2.00

SUMMARY OF YEAR-TO-YEAR CHANGES

2008 ADDITIONS:			
CITY TREASURER'S OFFICE (101-30253)	Customer Service Rep II	101	1.00
2008 DELETIONS:			
MVH-MAJOR STREETS (202-60440)	Maintenance Electrician	101	-1.00
MVH-MAJOR STREETS (202-60440)	Equipment Operator	202	-1.00
MVH-LOCAL STREETS (203-60440)	Equipment Operator	203	-1.00
			-3.00
	NET CHANGE		-2.00

BUDGET RESOLUTION

CITY OF MUSKEGON
RESOLUTION OF APPROPRIATION
2008 BUDGET

WHEREAS, the City Manager has submitted a proposed Budget for 2008 in accordance with the City Charter and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2008 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning January 1, 2008 is hereby determined and adopted as follows:

GENERAL FUND

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
101-10101	City Commission	83,128
101-10102	City Promotions & Public Relations	10,935
101-10145	City Attorney	426,338
101-10172	City Manager	218,527
101-10875	Contributions to Outside Agencies	184,324
101-10891	Contingency and Bad Debt Expense	400,000
101-20173	Administration	130,461
101-20215	City Clerk & Elections	333,051
101-20220	Civil Service	180,555
101-20228	Affirmative Action	77,924
101-30202	Finance Administration	431,098
101-30205	Income Tax Administration	380,443
101-30209	Assessing Services	431,366
101-30805	Arena Administration	235,000
101-30248	Information Systems Administration	358,656
101-30253	City Treasurer	418,156
101-30851	Insurance Premiums	368,834
101-30906	Debt Retirement	264,145
101-30999	Transfers to Other Funds	848,046
101-40301	Police	8,412,756
101-50336	Fire	3,471,316
101-50387	Fire Safety Inspections	1,011,807
101-60265	City Hall Maintenance	267,714
101-60446	Community Event Support	31,100
101-60448	Streetlighting	634,000
101-60523	Sanitation	1,653,479
101-60528	Recycling	168,179
101-60550	Stormwater Management	16,991
101-60770	Senior Citizen Transit	61,368
101-70276	Cemeteries Maintenance	527,196
101-70585	Parking Operations	7,269
101-70751	Parks Maintenance	1,321,663
101-70357	Graffiti Removal	4,644
101-70757	McGraft Park Maintenance	55,200
101-70775	General Recreation	276,612
101-70863	Farmers' Market and Flea Market	46,500
101-80387	Environmental Services	391,382
101-80400	Planning, Zoning and Economic Development	505,274
101-90000	Major Capital Improvements	134,000
	Grand Total General Fund Appropriations	$24,779,437

OTHER BUDGETED FUNDS

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
202,204	Major Streets and State Trunklines	5,110,997
203	Local Streets	2,779,631
264	Criminal Forfeitures	63,000
285	Tree Replacement	3,800

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2008 are estimated as follows:

GENERAL FUND

FUND/ACTIVITY NAME	AMOUNT
Taxes	$ 14,977,731
Licenses and Permits	1,028,000
Federal Grants	45,718
State Grants	28,000
State Shared Revenue	4,487,972
Charges for Sales & Services	2,290,813
Interest & Rentals	483,900
Fines & Fees	572,000
Other Revenue	395,919
Other Financing Sources	395,000
Use of Fund Balance	74,384
Total General Fund Revenue Appropriations	$24,779,437

OTHER BUDGETED FUNDS

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
202,204	Major Streets and State Trunklines	5,110,997
203	Local Streets	2,779,631
264	Criminal Forfeitures	63,000
285	Tree Replacement	3,800

BE IT FURTHER RESOLVED that the operating expense projections for the following non-budget funds are hereby approved:

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
305	TIFA Debt Service	$50,000
394	Downtown Development Authority Debt	449,292
290	Local Finance Development Authority Debt	283,547
402	Arena Improvement Fund	25,000
403	Sidewalk Improvement Fund	344,285
404	Public Improvement Fund	512,419
482	State Grants Fund	877,000
590	Sewer	5,711,614
591	Water	7,256,583
594	Marina/Launch Ramp	284,982
661	Equipment	2,527,667
642	Public Service Building	561,312
643	Engineering Services Fund	667,069
677	General Insurance Fund	4,716,508

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2007:

PURPOSE	MILLAGE (MILLS)
General Operating	8.5000
Sanitation Service	2.5000
Promotion	.0685
Total	11.0685

At a regular meeting of the City Commission of the City of Muskegon, on the twenty-fifth Day of September 2007, the foregoing resolution was moved for adoption by Commissioner __________________________. Commissioner________________________ supported the motion.

Resolution declared adopted.

__________________________________ __________________________________

Mayor **City Clerk**