City of Muskegon, Michigan

2011-12 Proposed Budget & Quarterly Budget Reforecast

For The Fiscal Year Beginning July 1, 2011

CITY OF MUSKEGON, MICHIGAN

PROPOSED BUDGET

FOR THE YEAR BEGINNING JULY 1, 2011

MUSKEGON

West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD
CHRIS CARTER
SUE WIERENGO

LAWRENCE SPATARO
STEVE GAWRON
STEVE WISNESKI

BRYON MAZADE
CITY MANAGER

CITY OF MUSKEGON, MICHIGAN

Budget for the Year Beginning July 1, 2011

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INTRODUCTORY SECTION

Affirmative Action
(231)724-6703
FAX (231)722-1214

Assessor
(231)724-6708
FAX (231)726-5181

Cemetery
(231)724-6783
FAX (231)726-5617

City Manager
(231)724-6724
FAX (231)722-1214

Civil Service
(231)724-6716
FAX (231)724-4405

Clerk
(231)724-6705
FAX (231)724-4178

Comm. & Neigh. Services
(231)724-6717
FAX (231)726-2501

Engineering
(231)724-6707
FAX (231)727-6904

Finance
(231)724-6713
FAX (231)724-6768

Fire Department
(231)724-6792
FAX (231)724-6985

Income Tax
(231)724-6770
FAX (231)724-6768

Info. Technology
(231)724-4126
FAX (231)722-4301

Inspection Services
(231)724-6715
FAX (231)728-4371

Leisure Services
(231)724-6704
FAX (231)724-1196

Mayor's Office
(231)724-6701
FAX (231)722-1214

Planning/Zoning
(231)724-6702
FAX (231)724-6790

Police Department
(231)724-6750
FAX (231)722-5140

Public Works
(231)724-4100
FAX (231)722-4188

Treasurer
(231)724-6720
FAX (231)724-6768

Water Billing
(231)724-6718
FAX (231)724-6768

Water Filtration
(231)724-4106
FAX (231)755-5290

MUSKEGON

West Michigan's Shoreline City
www.shorelinecity.com

May 23, 2011

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2011-12 Budget for the City of Muskegon. Our focus has been to incorporate priorities from the City Commission goal setting session in January and to attempt to minimize service reductions.

It is important to note that the proposed spending plan does not include a property tax increase. The proposed allocation of millages between general operating and sanitation is as follows:

Tax Levy	2010-11	2011-12
General Operating	**9.5**	**9.5**
Sanitation	**2.5**	**2.5**
Total	**12.0**	**12.0**

The City's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are $23,547,451, up slightly from the 2010-11 original budget of $23,473,354. Revenues for 2011-12 are estimated at $22,661,723, down significantly (3.5%) from the 2010-11 original budget of $23,477,192.

State shared revenues are extremely uncertain for 2011-12 due to the Governor's proposed incentive-based allocation of statutory revenue sharing. We are projecting state shared revenues at approximately $700,000 less than the original 2010-11 budget. This estimate is based on new 2010 census figures and assumes that the City will receive a majority of the funding available to it under the Governor's proposed allocation system.

City income taxes for 2011-12 are estimated at $6.5 million, which is $500,000 more than the original 2010-11 budget, but down $200,000 from the revised estimate for 2010-11. While we are seeing modest growth in the income tax in recent months, there are considerations (e.g. announced prison closure) that cause us to be conservative in estimating income tax revenue. Budgeted 2011-12 income tax revenues remain nearly $1.2 million less than actual 2008 (pre-recession) collections.

Property taxes will decrease due to the general decline in property values brought on by the recession and housing market collapse. This is a trend that began last year and is expected to continue for the foreseeable future. Of even greater concern are the large number property tax appeals filed in recent years. A recent *Detroit News* article noted that the Michigan Tax Tribunal has a statewide backlog of more than 41,000 tax appeals. This caseload will take several years to work through and could result in Michigan local governments (including the City) having to refund (with interest) millions of dollars.

Overall, the City's general fund revenue picture remains weak and, while there are some signs of improvement, we expect negative factors to outweigh the positives for the next few years. As a result, the City is budgeting a sizeable operating budget deficit in 2011-12 in order to maintain essential services. This will require the use of available fund balance reserves.

It is worthy of note that total budgeted revenues for 2011-12 are more than $1 million lower than actual revenues received in 2000. Expenses for wages, health insurance, other employee benefits, fuel, utilities, etc. have obviously increased at much steeper rates during this period. We have struggled to maintain City services while waiting for an economic upturn, which has yet to occur. Staff has responded by improving efficiencies in operations wherever possible and cutting back non-essential staff and services.

The following are changes to the general fund budget proposed for 2011-12 for consideration:

- Because personnel costs represent such a large portion of the City's General Fund, it is necessary to critically review the personnel complement each year. The 2011-12 budget incorporates a proposed net reduction of 3 positions from the original 2010-11 budget. The total budgeted full-time complement includes 241 positions, down from 244 in the current year. It is worthy of note that in 2002 the City's overall full-time complement was 315 positions.
- Specific changes to the 2011-12 personnel complement are as follows:

    - Two firefighter positions that were scheduled to be eliminated in 2010-11 were added back during the year as the result of favorable contract negotiations.
    - Three vacant police officer positions are being budgeted in anticipation of several firefighter retirements during the 2011 calendar year. The vacated firefighter positions will be filled by part-time firefighters. The savings from this transition will cover the cost of two of the police officer positions. The other police position is paid

for by use of fund balance. If the projected firefighter retirements do not occur, additional personnel cuts will be made to fund the police positions.

- Eliminate the Civil Service Director position.
- Eliminate the vacant Rehabilitation Loan Specialist position in the HOME and Lead Funds.
- Eliminate a vacant Cemetery/Forestry Supervisor position.
- Eliminate one vacant Water/Sewer Maintenance Worker position in the Sewer Fund.
- Eliminate one vacant Water Filtration Maintenance Operator position in the Water Filtration Fund.

- We will continue the initiative started in the current fiscal year to contract recreation services with outside agencies.

- The police department will re-structure the deployment of neighborhood police unit to include a neighborhood response team. This will enable the department to better address problem areas throughout the city.

- A new agreement for assessing services was entered into with Muskegon County that will save more than $100,000 in the coming year.

- The General Fund will be required to transfer $100,000 for the Smartzone LDFA debt service because that development is not generating enough tax increments to pay the debt service on the MAREC building. A $75,000 contribution from the Community Foundation for Muskegon County is also budgeted for this purpose.

- We will continue to identify and eliminate certain mid-block streetlights in an attempt to reduce the Streetlight budget.

- A modest amount of general fund money has been budgeted to address capital improvements at city hall (including voice over internet protocol), some ADA compliance issues and capital at McGraft Park.

- We will continue to look for opportunities to partner with private entities to deliver services (e.g. Marsh Field and recreation programs).

The City does have authorized millage capacity and a millage increase is possible. However, staff believes street funding should remain a high priority and the Commission should again consider seeking a special (1-mill) voted millage for street improvements in lieu of a general millage increase. This would provide approximately $700,000 annually for street funding.

Other Budgeted Funds
In addition to the general fund, the City's budget is made up of various other funds, which, as a group, account for over one-half of the City's total 2011-12 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds** – These budgets continue at current service levels, but only limited funds are available for street improvements. The 2011-12 budget provides for $3.915 million of major street capital improvements, most of which are paid for by federal and state grants. The local match for these grants will come from some form of borrowing. Local street capital improvements are budgeted at only $55,000. The General Fund transfer to the local street fund is $480,000. An additional $145,000 of METRO Act funds is allocated to the local street fund.

- **Sidewalk Improvement Fund –** The ten-year sidewalk replacement program was completed in 2005. This fund is now used to collect assessments and pay debt service on bonds issued to finance the completed sidewalk work. The last sidewalk bonds are retired in 2016.

- **Brownfield Redevelopment Authority Fund –** This budget was created for the Brownfield Redevelopment Authority. This fund receives and disburses tax increment collections from the Henry Street Betten Auto project currently underway.

- **Public Improvement Fund –** This fund holds money from property transactions and for fire equipment replacement. There is no activity planned for this fund in 2011-12.

- **State Grants Fund –** We will continue the site assessment program using an EPA grant. The fund also includes an anticipated grant from the Michigan Department of Natural Resources and Environment (MDNRE) to link from the City's trail to the Musketawa Trail.

- **Marina & Launch Ramp Fund –** Adjustments to the operations of the marina and launch ramps have made this fund self-supporting. At some point it may be in a position to re-pay the General Fund for money transferred to it in previous years.

- **Equipment Fund –** No significant operational changes are planned. Providing maintenance services to additional municipalities will continue. Scheduled vehicle and equipment purchases totaling $607,400 are planned for 2011-12.

- **Public Service Building –** This fund recoups operating costs through rental charges to user departments. No budgeted projects are planned in 2011-12.

- **Water Fund –** A water rate increase is not planned for 2011-12, but this will depend on the actual operating results for 2010-11. Many of the water capital improvements for 2011-12 are tied to street projects, but some funds are included for projects at the water filtration plant and to upgrade small water mains. The water fund total for capital improvements is proposed at $1.34 million.

- **Sewer Fund -** No significant changes are planned for the sewer fund operations. No sewer rate increase is anticipated, but this will depend on what the County does to wholesale rates. We will also continue to focus on the wastewater meter issue as new meters are installed in order to determine the accuracy of the methodology in the City's flow and how we might gain some relief. Capital improvements, many of which are tied to street projects, total $370,000.

- **Arena Improvement Fund –** Revenue from a ticket surcharge is placed in this fund to provide funding for improvements to the facility. No projects are budgeted for 2011-12.

Future Outlook

The proposed 2011-12 budget serves as a solid spending plan for the City. However, as noted, it includes significant cuts, does not address many City needs and includes operating deficit spending in many funds. It should also be noted that there are several unknown factors that could affect this spending plan.

- **Healthcare and Other Benefit Costs –** Higher healthcare costs will likely continue to be a major issue faced by the City in 2011-12 and beyond. A wellness program has been implemented, but it will take some time before its full benefit is realized. Pension costs have also risen dramatically and that is expected to continue to be the case for several years.

- **General Obligation Bonds –** The City has pledged its general revenues as a secondary source of repayment on two outstanding tax increment bond issues for which the primary intended sources of repayment are at risk:

  - **Edison Landing Smartzone –** As previously noted, the General Fund budget includes a $100,000 transfer to help pay the required debt service in 2011-12. Starting in 2012, annual debt service requirements ramp up from the current $280,000 to $400,000 and higher. Taxable development on the site is needed to keep debt service requirements from becoming a bigger drain on the General Fund.

Unfortunately there are not any significant projects anticipated anytime soon.

- **DDA –** The DDA bonds were refinanced in 2010-11 to take advantage of lower interest rates. Annual debt service on the bonds is now approximately $330,000. Estimates are that 2011-12 tax increment collections in the DDA district, coupled with fund balance, will be sufficient to cover this obligation. However, tax appeals or other tax increment losses could cause these bonds to also become a drain on the General Fund.

- **State Shared Revenue –** In recent years the City's annual share of these revenues has been cut by over $1.5 million. In 2011-12 Revenue Sharing is projected at approximately $700,000 less than the original 2010-11 budget. Because the State's budget situation remains tenuous, further cuts in Revenue Sharing, including total elimination of the statutory portion, remains a very real possibility.

- **Property Tax Revenues** - The City's property tax base has grown only modestly in recent years. However, with the most recent valuation, the taxable value has actually decreased for the first time in many years. That, coupled with the fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.) means that there is less potential for tax base growth that will benefit general operations. Moreover, serious consideration is being given at the state level to the outright elimination of personal property taxes. Approximately eighteen percent of the City property tax base is personal property so elimination of this revenue source would be very consequential.

- **City Income Tax –** The City income tax was one of the few bright revenue spots until late 2009. Since then, income tax collections have dropped dramatically. If the trend continues more reductions in expenditures will be necessary. It also remains unknown how the closing of the Muskegon Correctional Facility will impact collections. However, recent months have indicated a modest increase in income tax revenues.

- **Employee Contracts –** Contracts with the police patrol, SEIU 517 M (Clerical) and 517 M Unit 2 (DPW) unions expire at the end of 2011. The outcome of these negotiations will have a significant impact on the City's financial situation.

- **Tax Appeals –** The trend of a large number of property tax appeals, including several from major property owners, has continued during 2011. The outcome of these appeals will have a significant affect on future property taxes. Unfortunately, it may be several years before final resolution is reached due to the high number of tax appeals being filed throughout the state.

- **Foreclosures –** We are uncertain as to what impact the large number of foreclosures will have on City revenues. We have been fortunate to date, but at some point we anticipate some negative impact.

We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or Commission policies dictate. The final 2010-11 reforecast and update is also incorporated into this budget document.

Budget Process and Detail
The proposed 2011-12 City Budget was prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the "top-down" resource allocation budget process that has now been used for ten consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets "up" from detailed line-item expenditure estimates. Also, central to the City's budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.

As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 "Salaries and Benefits", 5200 "Operating Supplies"). To further explain by example, "Contractual Services" (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to City employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by City departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by City departments. Examples include land purchases, vehicles, and office furniture and equipment.

Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as "expenditures". Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

The above is intended to provide you with highlights of the proposed 2011-12 Budget and prepare you for a detailed review of the same. This review is scheduled for a special City Commission meeting on June 13, 2011. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on June 14, 2011. The budget could be adopted at that same meeting. Regardless, City Ordinance requires that the budget be adopted no later than the second meeting in June (June 28, 2011).

Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

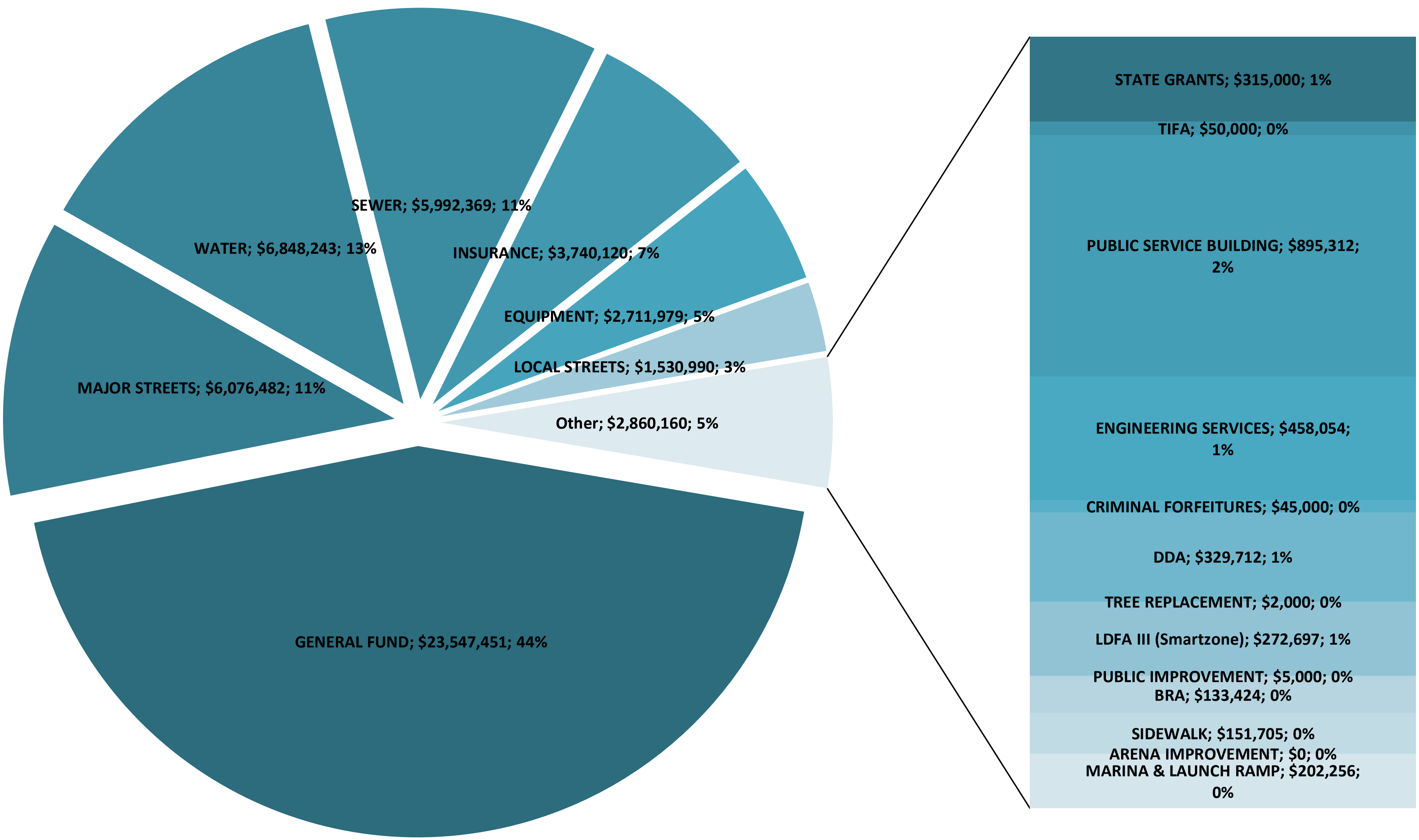
Bryon L. Mazade
City Manager

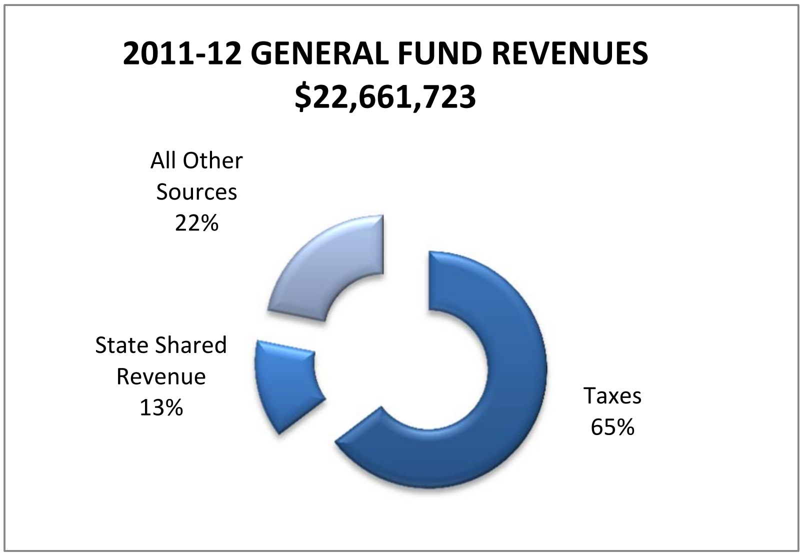
SUMMARY CHARTS AND GRAPHS

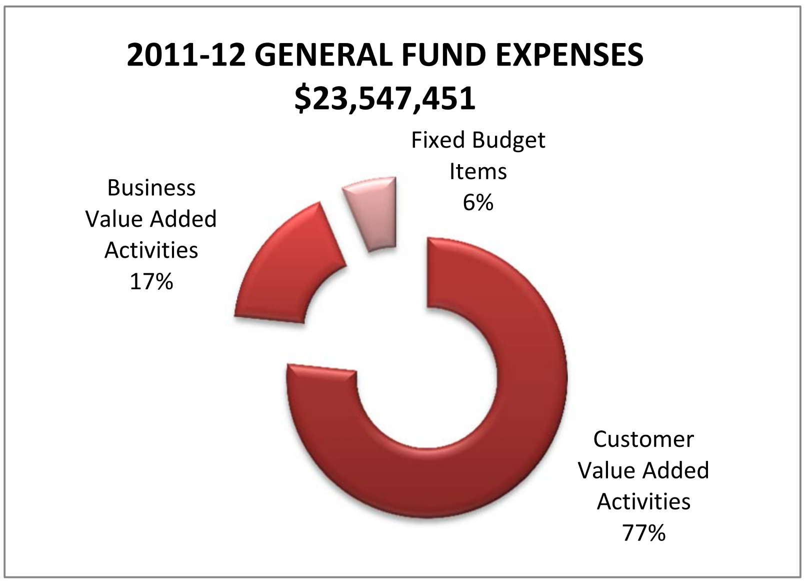
City of Muskegon
2011-12 Reforecast Budget
Summary of Budgeted Funds

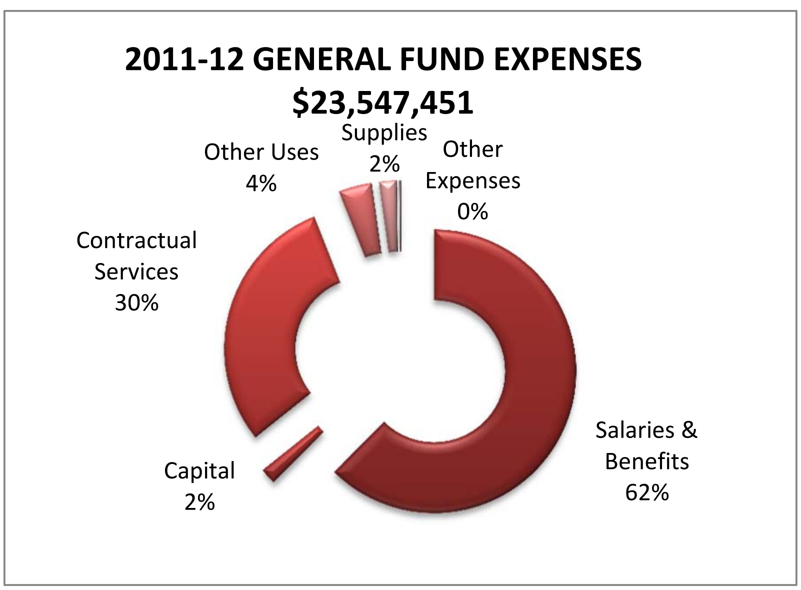
	Fund Name	Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1	General	$ 4,187,864	$ 22,661,723	$ 23,547,451	$ 3,302,136	$ (885,728)
2	Major Streets	481,059	6,852,364	6,076,482	1,256,941	775,882
3	Local Streets	387,904	1,320,998	1,530,990	177,912	(209,992)
4	Criminal Forfeitures Fund	104,716	10,500	45,000	70,216	(34,500)
5	Budget Stabilization Fund	1,500,000	-	-	1,500,000	-
6	Tree Replacement Fund	3,486	2,050	2,000	3,536	50
7	Brownfield Redevelopment Authority Fund	316	142,409	133,424	9,301	8,985
8	Tax Increment Finance Authority Fund	16,502	53,242	50,000	19,744	3,242
9	Downtown Development Authority Debt Fund	261,431	303,655	329,712	235,374	(26,057)
10	Local Development Finance Authority III Fund (SZ)	20,994	258,555	272,697	6,852	(14,142)
11	Arena Improvement	7,051	25,200	-	32,251	25,200
12	Sidewalk Improvement	670,597	90,000	151,705	608,892	(61,705)
13	Public Improvement	449,277	12,500	5,000	456,777	7,500
14	State Grants	294,369	315,000	315,000	294,369	-
15	Marina & Launch Ramp	301,056	260,000	202,256	358,800	57,744
16	Public Service Building	160,371	975,340	895,312	240,399	80,028
17	Engineering Services	(14,992)	484,506	458,054	11,460	26,452
18	Equipment	2,468,665	2,425,000	2,711,979	2,181,686	(286,979)
19	General Insurance	1,484,748	3,777,164	3,740,120	1,521,792	37,044
20	Sewer	2,448,376	6,155,000	5,992,369	2,611,007	162,631
21	Water	2,868,744	5,592,000	6,848,243	1,612,501	(1,256,243)
	Total All Budgeted Funds	$ 18,102,534	$ 51,717,207	$ 53,307,794	$ 16,511,946	$ (1,590,587)

City of Muskegon
2011-12 Budgeted Expenditures
$53,307,794

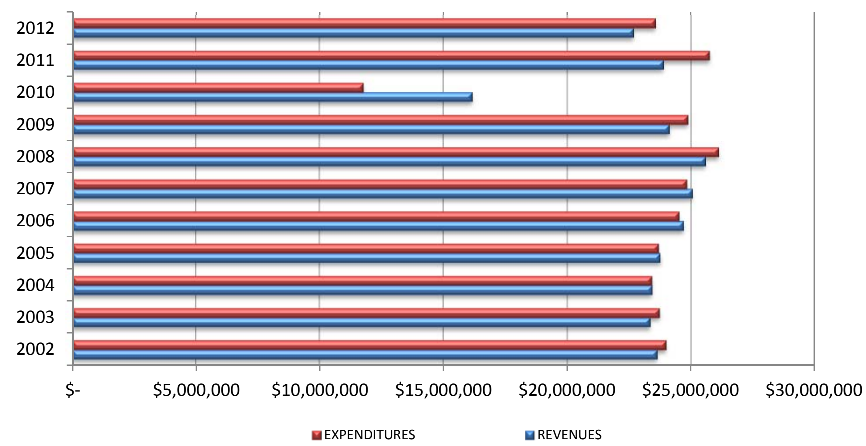



2011-12 GENERAL FUND REVENUES
$22,661,723
All Other Sources 22%
State Shared Revenue 13%
Taxes 65%

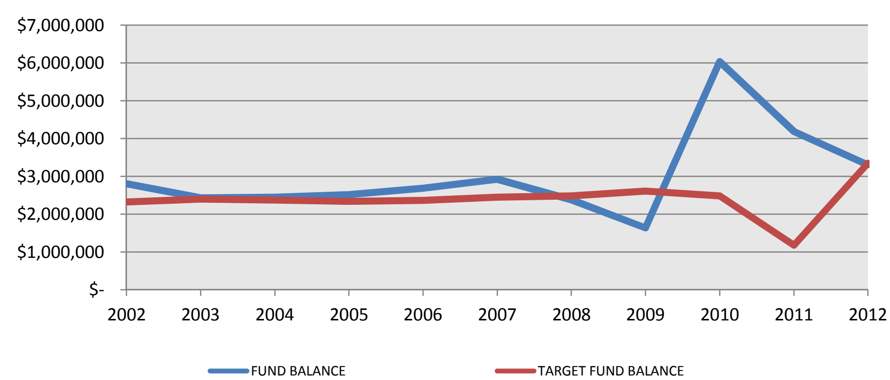

2011-12 GENERAL FUND EXPENSES
$23,547,451
Fixed Budget Items 6%
Business Value Added Activities 17%
Customer Value Added Activities 77%


2011-12 GENERAL FUND EXPENSES
$23,547,451
Supplies 2%
Other Uses 4%
Other Expenses 0%
Contractual Services 30%
Salaries & Benefits 62%
Capital 2%

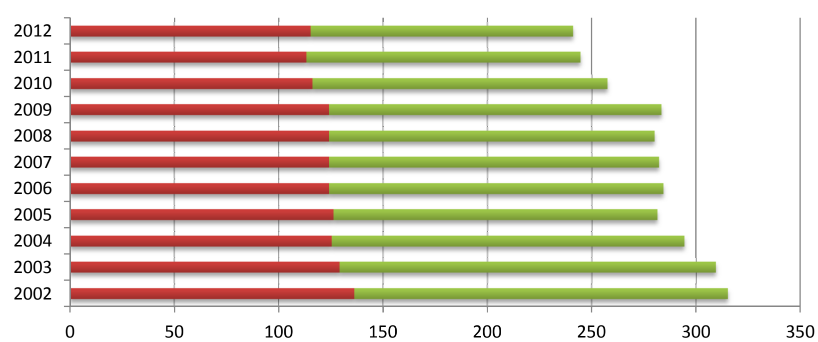
GENERAL FUND REVENUES AND EXPENDITURES
LAST 10 YEARS



ACTUAL FUND BALANCE VS TARGET - LAST 10 YEARS



Budgeted Full-Time Positions - Last 10 Years



	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Police & Fire	136	129	125	126	124	124	124	124	116	113	115
All Other	179	180	169	155	160	158	156	159	141	131	126

BUDGET NARRATIVES BY DIVISION

PUBLIC REPRESENTATION DIVISION

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager's Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The City Attorney's office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The City Commission and the City Manager's Office work to improve race relations through action and policy. The City Manager's Office will work on this goal with various community groups. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Dr. Martin Luther King Jr. Unity Day Breakfast.

- **Foster Opportunities for City Youth.** The City Commission and City Manager's Office support our youth by funding recreation and other programs directed toward youth.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The City Manager's Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative (BPI) Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. The City also works closely with, and financially supports, Muskegon Area First and Downtown Muskegon Now to retain businesses and develop new business opportunities.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** The City Commission and the City Manager's Office continually promote this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The City has also improved waterfront public access through the site planning process for new developments (i.e. Harbor 31).

- **Foster Strong Ties Among Governments and Community Agencies.** The City Commission and City Manager work with various local governments and community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MALMC, and Neighborhood Associations of Muskegon. The City is also involved with the Chamber of Commerce's Shared Services Study.

- **Maintain and Enhance the Neighborhoods of the City.**
  The City Commission appropriates funds and sets policy to address blighting influences in the City. The City Commission also works with Neighborhoods Associations on their events and promotion of our City.

2011 Budget Highlights

- *City Commission:* The City Commission will continue to improve community relations through their participation in various community events. The Commission will also continue to work towards improving race relations within the City through supporting the Dr. Martin Luther King Jr. Unity Day Breakfast.

- *City Attorney's Office:* The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects.

- *City Manager's Office:* The City Manager's Office will continue to pursue cooperative efforts and potential functional cooperation and consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to, the following: Muskegon 25, Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of downtown properties, and Renaissance Zone Implementation. A major effort will be to successfully negotiate collective bargaining agreements with Police Patrol and the two SEIU units, which will begin in the fall of 2011. Working to resolve the County Wastewater metering matter will also be a priority.

- *Contributions to Outside Organizations:* The Contributions budget provides the mechanism for the City to fund several agencies that assist the City in achieving its goals and providing certain services. The

following agencies are being funded in 2011-2012:

1) Neighborhood Associations of Muskegon
2) Muskegon Area Transit System
3) Muskegon Area First
4) Veterans Memorial Day
5) Unity Day Breakfast
6) Muskegon Area Labor/Management Committee
7) Community Access Line of the Lakeshore (CALL) - 211 Service
8) Lakeside Business Association
9) Downtown Muskegon Now

ADMINISTRATIVE SERVICES DIVISION

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of three departments: City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include public and community relations, election administration, City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation and risk management, prevailing wage contract compliance, and ADA Compliance.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** We support and promote this goal internally by fostering cultural sensitivity among employees and by exploring opportunities to operationalize the City's vision of having a workplace that reflects the community. We also support this goal externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. We also promote racial diversity by directly encouraging residents of minority groups to apply for appointment to City boards and committees.

- **Foster Opportunities for City Youth.** We support this goal internally by employing college students through the City of Muskegon Summer Internship Program. The 2010 program was funded through Community Development Block Grant (CDBG) monies and hosted three interns. We also provided other youth internship opportunities at the City. The Workforce Development Center, using Investment Act Stimulus Funds, supported one intern. The City also participates in the MAISD High School Career Fair.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** Administrative Services Division meets this goal through coordination of the following programs: business registration, tax abatement reviews and contract compliance. Through the Minority and Disadvantaged Contractors Program, the division fosters opportunities for inclusion and diversity of small business contractors to participate in the economic development process. The elimination of the MSHDA-funded Contractors Assistance Program resulted in the City partnering with Muskegon Area First in the development of supplier diversity and in recommending small business owners to Muskegon Community College for advisory capacities in the development of curriculum for small business contractors. We also partner with the newly-formed Inclusion and Community Awareness Committee through the Muskegon Area Chamber of Commerce. The City continues to encourage minority- and women-owned business contractors to acquire a Federal Disadvantaged Business Enterprise (DBE) Certificate.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.

2011-2012 Budget Highlights

- *Affirmative Action and Risk Management Department:* We will continue to be responsible for Prevailing Wage Contract Compliance, the Workers' Compensation

- program, Equal Employment Opportunity, and Americans with Disabilities Act (ADA) compliance. Updated drafts of the EEOP/ADA Plan and the Injury and Vehicle Accident Reporting Instruction Manual have been completed. Progress was made in updating the recruitment listings for Civil Service. The Equal Opportunity Committee was eliminated; however, goals for minorities and women gaining access to City employment, construction projects, and supplier diversity remain a priority. Additional responsibilities with completing the Fair Housing Plan arose in 2010 and, as the County of Muskegon will be spearheading compliance efforts, this department will continue to assist with complaints and community outreach. Risk Management responsibilities with the city-wide Safety and Public Works Incident Review Committees will continue. Finally, this department also reviews demographic makeup and Affirmative Action policies for Industrial Facilities Tax Abatements (ITFs) granted to area businesses.

- *City Clerk's Office:* We will continue to work with the City Commission on the Community Relations and other committees that have direct impact on the City. We will continue our efforts to improve communication with residents, media and employees. We will continue to offer passport application services, handle business license registration, handle business license registrations, update and add to our City Clerk web page, and provide training to our election inspectors on the constantly changing election laws.

- *Civil Service Department:* The City plans to contract with the County of Muskegon to administer Civil Service responsibilities.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- *Affirmative Action and Risk Management:*
  - Work more closely with the Finance Department to implement the Workers' Compensation and Risk Management Program.
  - Work with the city-wide Safety Committee to address safe work practices.
  - Work with the city-wide Health Committee to promote healthy lifestyles.
  - Continue Equal Employment Opportunity and inclusion efforts.
  - Continue to pursue contract compliance.
  - Work closely with departments in facilitating the implementation of the ADA Project Civic Access settlement agreement.
  - Assist in the resolution of fair housing complaints and participate in multi-jurisdictional effort addressing fair housing standards.

- *City Clerk's Office:*
  - After re-apportionment changes are made at the County level, review existing precinct lines to determine any benefit in moving precinct lines and/or polling locations.
  - Carry out required mailing of new voter registration cards to as many as 26,000 registered voters.
  - Continue with current awards and support of community efforts, notwithstanding the elimination of the Public Relations Committee.
  - Expand upon passport application opportunities, as the result of recent changes at the federal level prohibiting some other organizations from providing passport services.
  - Encourage city-wide use of newly-created on-line city ordinance search program; expand program to include meeting minutes and other documents.
  - Continue efforts to obtain state grant funding to implement federal-mandated ADA structural changes at 13 voting precincts, 10 of which are of located in schools.

    - Stage two or three elections, depending on a Presidential Primary Election in January or February, 2012.

- *Civil Service:*
    - Implement employment functions through the County of Muskegon.

CITY OF MUSKEGON, MICHIGAN

FINANCIAL SERVICES DIVISION

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, City debt issuance, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contract with the Arena Management Group LLC.
- Fisherman's Landing and the associated management contract with Fisherman's Landing, Inc.
- Digital Spectrum which manages the City's PEG (public, educational, governmental) cable channel including telecast of City Commission meetings.

Divisional Relationship to City Commission Goals

- **City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community**. It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department managers with timely and accurate financial information critical to prudent stewardship. Sound finances are important in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Financial Services Division staff takes pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

- **Foster Opportunities for City Youth.** The Division participates in Baker College and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.

- **Foster Strong Ties Among Governments and Community Agencies.** The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, dog license fee collection for Muskegon County Vector Control and the intergovernmental agreement with Muskegon County for assessment services. Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

- **Develop and Maintain City Infrastructure and Facilities.**
  The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City' web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens.

- **Maintain and Enhance the Neighborhoods of the City.**
  The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2011/2012 Budget Highlights

- *Finance Administration:* No staffing changes are proposed. The budget provides for continuation of current services. Major goals for 2011/2012 will be to meet the criteria the Governor has proposed in his Economic Vitality Incentive Program to maximize our statutory State Shared Revenue and to continue to implement programs to control healthcare costs for active and retired employees. Also, the bi-annual actuarial valuation of the City's retiree healthcare liability will be conducted in the coming year.

- *Assessing Services:* A new five year contract was negotiated with Muskegon County for assessing services through March 2016. The new contract reflects a reduction in the base cost due to the loss of tax base reducing the City's required assessing status from Level IV to Level III.

- *City Treasurer:* The 2011/2012 budget proposes no staffing changes in the Treasurer's Office. The Treasurer's Office will continue coordination of collection efforts with the Income Tax Office seeking ways to maintain or enhance collections through the current economic recession. The department will also continue working on opportunities that will improve productivity and operational efficiency through the use of technology.

- *Income Tax Administration:* Staffing levels will remain constant. The budget provides for continued collection and tax enforcement activities. The income tax office will continue to move towards electronic acceptance of tax returns.

- *LC Walker Arena:* The 2011/2012 budget provides for the General Fund to continue to pay the fixed $235,000 management fee to subsidize arena operations. A separate Arena Improvement fund will be maintained to pay for larger capital improvements and repairs. Staff will focus on working with the Arena Management to bring in additional events and further develop the facility as a major downtown attraction.

- *Information Technology:* The department's priority for 2011/2012 is to replace the current phone system with Voice over IP technology increasing functionality and productivity while saving costs.

- *Fisherman's Landing:* Continued monitoring of operations.

Future Outlook

Following are some of the major goals of the Finance Division incorporated in the 2011/2012 proposed budget:

Finance Administration

- Design and develop our Local Government Dashboard as outlined by the Governor to provide key indicated for citizens to monitor.
- Develop an employee compensation plan which meets the criteria of the Governor's Economic Vitality Incentive Program.
- Assist with development of a plan to increase cooperation, consolidation and collaboration with neighboring jurisdictions which meets the Governor's Economic Vitality Incentive Program.
- Implementation of new Procurement Cards through Bank of America which will increase our rebates and provide a more user friendly recording, tracking and approval site.
- Conduct bi-annual actuarial valuation of City's retiree health liability
- Continue working on ways to improve efficiency and reduce costs.
- Continue to develop strategies to deal with emerging and ongoing financial problems including tax increment debt, revenue sharing, and healthcare and pensions issues.

Assessing Services

- Establish a users group of those contracting with the County for Assessing Services to promote efficiency.
- Research and analysis current contract with the County as well as other possible Assessing options to ensure the City is receiving the highest level of expertise and customer service.

City Treasurer

- Stabilize accounts receivable delinquencies through in-house collections and coordination with the outside collection agency.
- Continue efforts with Information Technology in refining the provision of access to billing information available on the internet.
- Enhance information provided on the department's web page.

CITY OF MUSKEGON, MICHIGAN

Income Tax Administration

- Implement internal and external procedures to decrease the handling of paper tax returns.
- Increase withholding and business compliance.
- Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
- Increase the number of direct deposit refunds.
- To accept an Individual tax return electronically or have the ability to scan information from a tax return directly into our tax software system.

L C Walker Arena

- Continued collaboration with Arena Management to increase the number of events and overall attendance at the Arena.
- Explore possible retail opportunities at the Arena.
- Devise other income-producing strategies including sale of facility naming rights.

Information Technology

- Provide methods for citizens to interact with government through online resources.
- Evaluate and implement Voice over IP technology to replace current phone system. VoIP will provide overall cost savings, increased functionality and improve workforce productivity and mobility.
- Evaluate e-mail archiving solutions and spam filtering technologies to replace our current system with focus on record retention guidelines.
- Promote sharing of IT resources (including data, information, expertise and technology.

CITY OF MUSKEGON, MICHIGAN

PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** When hiring, the department continues its efforts to recruit members of the minority community and women. The department continues to foster ties with our minority communities and various faith-based organizations. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Academy and our Citizen's Police Review Board are an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.

- **Foster Opportunities for City Youth.** The department continues to have a strong presence in our schools. We are continuing our commitment to our youth through programs such as Keep Kids in School (KKIS) and the annual Police/Fire Fishing Derby. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A School Resource Officer has been assigned full-time to the high school.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** As a member of a city team, the department actively partners with developers and local businesses to address parking, traffic and security concerns.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** In partnering with groups and coordinating events such as Summer Celebration, Unity Fest, Muskegon Bike Time and the Irish Festival, the department has become adept at handling special events. We recognize that events such as these are key to the economic stability of our community and our department staff takes great pride in the success of these events.

- **Foster Strong Ties Among Governments and Community Agencies.** The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues. We continue to explore opportunities to share or merge functions with other law enforcement agencies.

- **Develop and Maintain City Infrastructure and Facilities.** Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.

- **Maintain and Enhance the Neighborhoods of the City.** Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our community. Our organizational structure is designed to encourage a team approach in addressing issues within the neighborhoods. The department will continue to address the perception of crime within our city.

2011-2012 Budget Highlights

- Due to the loss of staff, we are receiving a lesser amount of state training funds (Public Act 302). We will continue to participate in the West Michigan Training Consortium in order to maximize our training dollars.

- We will explore ways in which to manage our energy costs especially those costs associated with our vehicles.

- Managers have been directed to provide strict control and oversight of our overtime and operational costs.

- Changes will occur within the organizational structure of the department which will allow greater flexibility in addressing "hot spot" issues throughout the city.

Patrol Bureau:

- A School Resource Officer is assigned to Muskegon High School on a full-time basis.

- In conjunction with Public Works, we will continue to monitor the quality of our vehicle fleet. Vehicle assignments are reviewed monthly in order to maximize the use of our fleet.

- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.

- Maintain strong ties with our neighborhood schools.

- Schedule the neighborhood officers to meet the needs of the community.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.

- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.

- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.

- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.

- Maintain positive, working relationships with the media.

- Continue our work with the U.S. Department of Justice and Project Safe Neighborhood, a gun violence task force.

- When necessary, utilize regional task forces to investigate violent crimes.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.

- Serve as a leader and mentor in the development of the department's management team.

- Ensure that our complaint process is open, fair and accessible to our community.

- Foster positive labor-management relations.

- Be aggressive in seeking out non-personnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

- **Take Leadership Responsibility for Improving Race Relations**
  The department will continue efforts to recruit and retain members of the minority community and women. Staff is committed to building and maintaining trust, especially with members of our minority communities.

- **Foster Opportunities for City Youth**
  Our Firematch and Juvenile Firesetter programs are designed to help troubled kids. We continue to partner with schools and community groups in an effort to establish positive relationships with youth within our city.

- **Promote the Economic Stability, Diverse Economic Growth and Redevelopment**
  Inspections staff and fire prevention staff will assist homeowners, contractors and developers in meeting their code obligations. Our responsibilities will be carried out in a professional, customer service oriented manner.

- **Sustain Natural, Cultural and Recreational Resources of the Community**
  Our ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.

- **Foster Strong Ties Among Government and Community Agencies**
  The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will continue to participate in area-wide training programs and the development of regional specialty teams.

- **Develop and Maintain Infrastructure and Facilities**
  Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.

- **Maintain and Enhance the Residential Neighborhoods of the City**
  The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2011-2012 Budget Highlights

- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.

- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.

- Managers have been directed to provide strict control and oversight of our overtime and operational costs.

- Establish early relationships with developers who are pursuing major projects within the city.

- Aggressively seek non-personnel based grants.

- Foster positive labor-management relations.
- Continue to emphasize the importance of our customer service approach in the Inspections Office.
- Implement the hiring of part-time firefighters into the department.
- Pursue functional consolidation with other fire service and inspection agencies.

PUBLIC WORKS DIVISION

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining and operating the City's infrastructure, the life-blood of the City.

This division consists of four general departments:

- **Public Works Department** comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Recreational Trail System, Park Rangers, Forestry, Parking Operations, Special Event Support, Sanitation and Graffiti removal; and
- **Utilities Department** comprising of the Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management, Equipment, Marina, Farmer's Market and Launch Ramps; and.
- **Engineering Department** comprising of Engineering Services and Building Maintenance; and
- **Administration Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Public Works Services Division works to improve race relations through the services that it provides. Our Parks are maintained and supported in such a manner to encourage neighborhood activities.

- **Foster Opportunities for City Youth.** Many college-aged students and youths are hired in the summer to give them experience and exposure to the working world in our Parks, Marina, and Street Department. Parks staff provides support to the Recreation Staff for recreation programs with trash pickup and facility management. Youth football receives substantial Parks support at Seyferth, McCrea, and Smith Ryerson parks. Support is given to the Muskegon School system for their middle and high school youth sports and summer school programs. Parks staff works directly with Volunteer Muskegon and with the MRC group at Smith Ryerson in support of youth boxing, East and West Little Leagues, and other programs, and this department also coordinates our participation in Career Day. A major youth soccer program is supported at Reese Field.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.** Public Works Services is a community representative in environmental activities such as the Division Street Outfall Cleanup, Muskegon Lake Ecological Restoration (Biohabitat), Muskegon Lake Public Advisory Committee, and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee and the Michigan Municipal Risk Management Association DPW Advisory Committee.

- **Foster Strong Ties Among Governments and Community Agencies.**
  Public Works Services represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee, Traffic Signal Maintenance program, the West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee, the Muskegon Lake Watershed Partnership. We also work with the Muskegon Conservation District on environmental projects. The Equipment Division is promoting cooperative vehicle maintenance with other communities such is the case for both; Muskegon Heights and Roosevelt Park. We also provide design services to Norton Shores, Roosevelt Park and continue to solicit opportunities to provide similar services to other communities such as Fruitport TWP and Muskegon Heights which we have done at least one project for in the recently. The City is coordinating the area-wide water distribution system reliability study in conjunction with its wholesale customers – Muskegon County, North Muskegon, and Roosevelt Park.

- **Develop and Maintain City Infrastructure and Facilities.**
  The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks, forestry, marina, farmers market, cemeteries and other physical assets.

- **Maintain and Enhance the Neighborhoods of the City.**
  Public Works Services responds to illegal dumping, and provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort. In addition the Public Works

Department assists local neighborhood associations complete local efforts such as Community gardens, neighborhood picnic assistance, and fund raisers.

2011/2012 Budget Highlights

PUBLIC WORKS DEPARTMENT

- *Streets:* This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair.

- *Street Lights:* This office administers the reliability of over 3,200 streetlights within the City streets and coordinates the removal/ installation of streetlights.

- *Traffic Signals:* the regional maintenance agreement for traffic signal maintenance has been implemented for the last two years. Some local maintenance will still be done in house. We will continue to update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.

- *Signs and Barricades:* Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with MPD on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.

- *Community Event Support*: We will continue to provide the necessary support to ensure successful events which we believe will promote the City as a destination.

- *Parks Maintenance*. The Parks Department is responsible for not only the maintenance of the Parks system, but also many green areas throughout the city such as the medians of Shoreline Drive, Western Ave and Seaway Drive and other city owned properties, parking areas, and plantings. Work continues with the Planning department to update the Parks Master Plan. This department is also responsible for the Park Ranger Program (upon its return!), Graffiti removal, and negotiations with Park concessioners and vendors.

- *Trail Maintenance*. The Trail system throughout Muskegon has become a wonderful destination to not only our residents and neighborhoods for walking activities but also outsiders and we believe it has incentive tourism. The cross lake ferry is bringing bicycle groups into Muskegon to use the Muskegon Trail system which is the connector to many regional trail systems such as the Musketawa Trail and the Hart/Montague Trail.

- *Cemeteries*. We will continue promoting the use of the upgraded chapel and columbarium facilities. As we feel that visual enhancements and the columbarium promotion will hopefully bring new attention to our historical cemetery locations. Also, we will continue to work toward erecting wells for irrigation on the west side of town to reduce operating cost.

- *Forestry*. Efforts will be made to concentrate on the Blight Fight areas as well as to accommodate specific citizen requests. The city will continue the tree planting program with help from Department of Natural Resources and DTE grants. The city has started its own tree nursery as well to help our city stay "green".

UTILITIES DEPARTMENT

Water Filtration Plant: The City of Muskegon serves its 58,000 customers including the cities of Roosevelt Park, North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe drinking water at an economical cost to our customers is a major goal of the DPW division. The plant's 40 million gallon capacity is expected to meet and exceed future customer well past 2052 year.

- *Water/Sewer Maintenance*: We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe sources. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. As a result of the department's effort in installing "radio read" technology in 2009, we have been able to perform monthly meter reads and thus enabling the Finance department to process monthly billing.

- *Water Distribution:* We will be maintaining our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well. The Northside Water system is now in managerial control of all of these systems except North Muskegon.

- *Equipment Operation:* This operation purchases and maintains all City vehicles and equipment. The Equipment Supervisor will continue to monitor all City groundwater cleanup efforts and with the support of the City's environmental legal staff will move forward in completing and closing all groundwater cleanup projects. The City of Muskegon Equipment Operations has taken over the maintenance of the City of Muskegon Heights vehicles, and vehicles from the City of Roosevelt Park, and is negotiating with other units of government as well.

- *Storm water Management:* We will be implementing the requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit that was renewed in 2008. This will involve developing good housekeeping at municipal facilities and a storm water management ordinance.

- *Sanitation*: We service around 14,000 residential customers including refuse collection, recycling, yard waste, neighborhood dumpsters. We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue. We will continue to promote recycling through education and connection with civic groups.

- *Farmers Market/Flea Market*: The Farmers Market was incorporated into the DPW Division in August of 2007. This is the largest Farmers Market in Muskegon County with 120 covered vendor stalls. It offers locally grown fruits, vegetables, flowers, homemade crafts, and operates a Flea Market on Wednesdays.

- *Marina*: The Marina was incorporated into the DPW Division in August of 2007. The marina maintains 134 slips in the large boat basin, 30 slips in the small boat basin, and 51 moorings. Marina staff is also responsible for overseeing and maintaining 4 city ramps, 30 dry beach storage stanchions and the Pier Safety lights and rings along the entrance piers to Muskegon Lake. In 2011 the Marina is hoping to evaluate the reliability of the T-docks to ensure a top-notch facility. Due to cooperative efforts and the diligent work of the marina & finance staff, the marina has been self sustained without any general fund subsidy for the second year in a row.

ENGINEERING DEPARTMENT

- *Engineering Services:* We will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way.

- *Building Maintenance:* We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

- *Public Service Building:* We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and propose an improvement to the salt shed in 2011. The replacement of obsolete computers will also continue. We will replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.

- *Senior Transit:* We utilize two vehicles which cover 40,000 miles per year. We have 346 active riders of which 87% are female with incomes under $20,000.

Future Outlook

Public Works is the City's largest division in terms of manpower and funding. Public Works employees have more day to day contact with our citizens than any other department within the city. This is an awesome responsibility.

We will continue to provide quality services for internal customers and residents. We are dedicated to meeting the needs of the community well into the 21st Century.

CITY OF MUSKEGON, MICHIGAN

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds and Neighborhood Stabilization Program 1, Leisure Services (recreation grants/programs, special events), city property sales, Housing Rental Inspections, the environmental code program, GIS mapping, the Vacant Building Ordinance, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 12 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Community & Economic Development Division has supported this goal through participation in the Institute for Healing Racism. The Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments. Through the recreation grants, positive race relations are encouraged by bringing diverse cultures together via recreational activities and programs.

- **Foster Opportunities for City Youth.** The division works with youth on various planning efforts. Through the youth recreation grants, the City works through it's partners to provide opportunities for youth to participate in a variety of programs including swimming, basketball, baseball, soccer and summer playground activities. Also, the Planning and CNS Departments have hosted interns at various times during the year. Staff members sometimes speak to school groups and youth occasionally "job shadow" with us. These are good opportunities to help youth know more about the City and become exposed to the Planning, Economic Development and Recreation profession.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples of projects initiated by the City and/or in cooperation between the City and other community groups include Edison Landing, Downtown Muskegon Development Corporation (DMDC) site, Betten Automobile Dealership, Seaway Industrial Park, Renaissance Zones and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts, HOME and Neighborhood Stabilization programs (new houses), and Neighborhood Enterprise Zones (NEZ) for residential properties. Through General Recreation, we have expanded promotion of special events and activities, including film-making, that bring people into the community and help area businesses. The Events Committee was formulated in 2008 and is responsible for assisting in the coordination of such events as the HotRod

Power Tour, the Beach Catamaran Regatta and the Kite Boarding Festival. Muskegon's assets will be promoted to the fullest, including our nationally recognized Clean Beach at Pere Marquette Beach and the Lakeshore Trail.

- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
  The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards. The Vacant Building Ordinance promotes the active use of buildings that have been vacant for extended periods of time. Staff is also involved in the Muskegon Sustainability Coalition. Through Leisure Services, coordination is maintained with the Department of Public Works to enhance and sustain the use of parks, Farmers' Market, the Marina and open spaces by residents and visitors to the City. Grants were received in 2010 for the "Ryerson Creek Fish & Wildlife Habitat Restoration Project" through the Ice Mountain fund at the Fremont Area Community Foundation and the Community Foundation for Muskegon County. The improvements will be completed in 2011. In addition, the City obtained two ChargeStations for electric fueling for electric vehicles and received grant funds from the Lou and Ann Eklund fund at the Community Foundation for Muskegon County.

- **Foster Strong Ties Among Governments and Community Agencies.**
  The division continues involvement in intergovernmental cooperation through participation with other jurisdictions including building officials, computer/GIS (Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon. A significant partnership exists between Norton Shores and Muskegon, as the City of Muskegon CNS Department administers the Norton Shores CDBG program. Leisure Services has partnered with the YMCA, Muskegon Public Schools and several other entities for programming and facility use.

- **Develop and Maintain City Infrastructure and Facilities.**
  The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the Ryerson Creek Fish and Wildlife Habitat Restoration Project. In addition, funds were received through the MDNR for improvements to Smith Ryerson Park.

- **Maintain and Enhance the Neighborhoods of the City.**
  The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB, HOME, Neighborhood Stabilization Program within lead-based paint abatement regulations. Also, the division will continue to diligently promote Blight Fight and administer the Housing Rental Inspection Program (recently added to the Division) and Environmental Services Program through ordinance enforcement and distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in more timely clean-ups of property. Video surveillance equipment has allowed the City to monitor dumping and actively enforce against those caught on camera. The Vacant Building Program, initiated in 2008, has enabled the City to monitor and inventory vacant buildings and encourage their redevelopment. The youth recreational programs that service most

neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for residents of the neighborhood. . Since 2008, a local "bridge walk" has been held on Labor Day, as well.

2011- 2012 Budget Highlights

- *Planning & Economic Development Department.* The Planner II position was eliminated from the Department in early 2010. The current staff has taken on additional responsibilities, as necessary. Grant oversight, GIS, property disposition, census work, technical assistance, etc. have been shared by existing staff. Funding continues for Muskegon Area First and Downtown Muskegon Now (formerly Main Street), although the contributions to DMN have decreased. The 2011- 2012 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs, as well as the directional signage being installed throughout the City.

- *Environmental Services Department:* Educational efforts will continue. The electronic Alert Service (e-mail) is offered at no cost, which has improved clean-up times. The Vacant Building Registration Program identifies vacant buildings in the City and encourages their rehabilitation and use. The Code Compliance Inspectors are pursuing zoning and environmental issues, as well as the housing rental inspections. Three days per week are allotted to housing rental inspections. In an effort to decrease clean-up costs, the inspectors are spending two days a week conducting environmental, zoning and vacant building enforcement. The department has decreased the number of times the public lots are mowed during the summer. Some neighborhoods are "complaint-basis only" for code enforcement (those with the least problems). The department is administering the "leaf ordinance", as well (complaint-basis only). The department continues to actively address blight including a program to sell unbuildable lots for $1.00.

- *Community and Neighborhood Service:*

  The 2011-2012 fiscal year is the first year of the new Consolidated Plan. Adopting a new plan for the City of Muskegon for the next five years depended on significant efforts from city departments, neighborhood residents and other partners to improve neighborhoods. The Neighborhood Stabilization Program identifies properties blighted and vacant and with the federal funding a revitalization of neighborhoods is occurring and will continue through 2015.

  The department continues to supply funding through a faith-based organization to support low-income households with utility assistance, handicap ramps and free budgeting classes.

  Under the Home program, approximately $100,000 was allocated to the City's Community Housing Development Organizations.

- *Leisure Services:* Staff positions within the Leisure Services Department were eliminated in 2010. The services are being provided by the Planning Department staff. The majority of the current budget is directed towards grants to organizations within the community that provide youth recreation to our citizens. Coordination of the Special Events Program, management of grant funds through the Seyferth Park grant for recreational services and oversight of the Summer Community Concerts (along with the Parks Department) at McGraft Park (offered largely through the Edith McGraft-Wickham Trust), and continued financial involvement with the West Michigan Nutritional Services Agency for support of recreational programs and services to area seniors will continue. The Leisure Services Master Plan update was completed in 2009 and implementation began immediately. This included major upgrades to Smith-Ryerson Park through the Michigan Natural Resources Trust Fund and a local match.

The improvements were completed late in 2010.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2011- 2012 proposed budget:

- *Continue to Offer Leisure Services Activities.* The Department will continue to focus on recreation programs and activities for youth through partnerships with area schools and organizations. The Summer Concerts in McGraft Park will continue to be offered, as well as the senior services contribution. The Events Committee will continue to assist with current events, as well as seek ways to attract new events. An area facilities brochure will be completed and distributed to potential event organizers. Community support for films made in Muskegon will continue. We had four film productions in 2010. We expect additional filming in 2011, depending on the status of film tax credits at the State level. The department will continue to administer the Special Events application process; there were 86 special events held in 2010.

- *Continue Emphasis on the Downtown and Lakefront Development*. Although the projects that started prior to the economic downturn were completed, there has been little development since that time. However, there is interest in these properties and it can be expected that new development will occur in 2011. A new program, Muskegon 25, began in 2010. This program offers tax-free properties, as well as free land for manufacturers creating 25 jobs or more. The program is offered in the Seaway Industrial Park and the Muskegon County Business Park North.

- *Implementation of Downtown and Master Land Use Plans.* Staff refers to the Plan when making decisions in zoning cases, as well as ordinance amendments.

- *Continue to Improve the Environmental Code Program*. Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Continue using surveillance equipment strategically. The Vacant Building Registration program was successful in 2010 and will continue to target vacant properties that should be redeveloped or sold for future use.

- *Continue the Standards in the CDBG and HOME Programs.* The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy. The CNS programs are helping to transforming neighborhoods throughout the City of Muskegon.

- *Continue the City Marketing Campaign*. Through Downtown Muskegon Now (of which the City of Muskegon is a part), as well as Muskegon 25; positive media attention has increased including local media focusing on the promotion of Muskegon.

- *Continue the infill and total housing rehabilitation strategies.* The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation of housing to stabilize neighborhoods. The department also hopes to use its resources to assist other entities in the community by assisting them in locating funding for their activities and needs by offering grant funds for youth activities and job opportunities.

- *Continue Industrial Development in the Seaway Industrial Park.* The Park is a Local Development Finance Authority and a

Renaissance Zone. The City is marketing the remaining lots, with an emphasis on alternative energy. The Muskegon 25 program is available.

- *Implement Smartzone Program.* The City has been involved with this property and will continue to be involved in the future. Development of Edison Landing is crucial. The City also coordinates with the director of the Michigan Alternative Research & Energy Center on site development. Pre-Seed funds were received in 2007 and continue into 2011 for administration of the State loan program for new businesses dealing with new technology, as well as marketing and promotion. MAREC administers the program for the City. The City has coordinated with MAREC on their "wind buoy" project, which will launch in 2011.

- *Coordinate the Renaissance Zones.* Staff is coordinating development within the zones, as well as administering the program through the State. The Commission has approved a policy to extend the timeline for critical new projects that meet certain conditions. Two Renaissance Zone extensions were approved in 2008. The current Renaissance Zones will start to pay a portion of their taxes in 2012.

- *Target Incentive Programs*. The City has several incentive programs available that have been marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street. The Commercial Rehabilitation Zone Tax Abatement became available in 2009. One certificate has been approved thus far.

- *Lease to Own Program:* During the last fiscal year, the CNS office updated the program to restrict occupancy to families within a 6-month or less lender approved lease. No longer will the program allow 36 month lease opportunities. This will help keep families on track to purchase and allow occupancy while doing so.

- *Neighborhood Stabilization Program:* The City of Muskegon received $1.45 million in grant funds to demolish blighted structures, rehab foreclosed properties for resale and build new housing on vacant lots to stimulate and stabilize the neighborhoods in the community. Since 2008, 15 homes were demolished, 8 homes will be rehabbed and 3 homes will be constructed through Muskegon County Habitat for Humanity. As an entitlement community, the City of Muskegon received funds through MSHDA originally to build 3 new housing units, but will leverage other HUD funds in order to complete these projects.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON
GENERAL FUND

HISTORICAL SUMMARY

Year	Revenues & Transfers In	Expenditures & Transfers Out	Fund Balance at Year-End
2000	$ 23,685,516	$ 22,232,657	$ 2,951,734
2001	23,446,611	23,235,978	3,162,367
2002	23,617,163	23,971,534	2,807,996
2003	23,328,756	23,705,334	2,431,418
2004	23,401,793	23,388,019	2,445,192
2005	23,732,641	23,658,227	2,519,606
2006	24,669,210	24,498,776	2,690,040
2007	25,031,403	24,800,810	2,920,633
2008	25,563,632	26,100,539	2,383,726
2009	24,105,019	24,850,082	1,638,663
2010*	16,142,764	11,742,973	6,038,454
2010-11	23,871,964	25,722,554	4,187,864

Fiscal 2011-12 Budget Summary

FUND BALANCE AT START OF YEAR		$ 4,187,864
MEANS OF FINANCING:		
Taxes	14,657,645	64.7%
Licenses and Permits	1,099,000	4.8%
Federal Grants	169,889	0.7%
State Grants	20,000	0.1%
State Shared Revenue	3,050,000	13.5%
Other Charges	2,287,058	10.1%
Interest & Rentals	304,761	1.3%
Fines and Fees	517,000	2.3%
Other Revenue	456,370	2.0%
Other Financing Sources	100,000	0.4%
	22,661,723	100.0%
ESTIMATED REQUIREMENTS:		
Customer Value Added Activities	18,046,504	76.6%
Business Value Added Activities	4,013,756	17.0%
Fixed Budget Items	1,487,191	6.3%
	23,547,451	100.0%
ESTIMATED FUND BALANCE AT END OF YEAR		$ 3,302,136
OPERATING DEFICIT (USE OF FUND BALANCE)		$ (885,728)

**** Six-month transition period to new fiscal year***

DETAILED REVENUE SUMMARY

BY REVENUE CLASSIFICATION

City of Muskegon
Annual Budget & Quarterly Budget Reforecast - General Fund

	Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	% Change From Revised
Available Fund Balance - BOY	$ 2,383,726	$ 1,638,663	$ 3,460,030	$ 6,038,454	$ 6,038,454	$ 4,187,864	
Taxes							
City income tax	$ 6,482,290	$ 3,368,057	$ 6,000,000	$ 5,640,323	$ 6,700,000	**$ 6,500,000**	-2.99%
Property taxes - general	6,095,132	6,438,439	6,598,476	5,716,180	6,598,476	**6,307,985**	-4.40%
Property taxes - sanitation	1,787,193	1,489,136	1,736,443	1,493,567	1,736,443	**1,660,197**	-4.39%
Industrial facilities taxes	216,962	468,369	89,960	79,971	93,000	**93,463**	0.50%
Industrial facilities tax termination	-	-	200,000	-	-	**-**	-
Payments in lieu of taxes	91,435	91,181	91,000	-	91,000	**91,000**	0.00%
Delinquent chargeback collected	-	-	5,000	15	5,000	**5,000**	0.00%
	$ 14,673,012	$ 11,855,182	$ 14,720,879	$ 12,930,056	$ 15,223,919	**$ 14,657,645**	-3.72%
Licenses and permits							
Business licenses	$ 31,573	$ 25,934	$ 32,500	$ 21,865	$ 26,000	**$ 28,000**	7.69%
Liquor licenses	54,235	9,945	37,000	51,177	52,000	**46,000**	-11.54%
Temporary Liquor licenses	-	12,794	10,000	6,170	15,000	**15,000**	0.00%
Cable TV franchise fees	321,852	178,239	320,000	179,903	340,000	**340,000**	0.00%
Rental property registration	112,110	47,367	100,000	95,808	110,000	**120,000**	9.09%
Burial permits	105,616	39,624	110,000	73,199	110,000	**110,000**	0.00%
Building permits	232,797	135,155	225,000	215,214	225,000	**200,000**	-11.11%
Electrical permits	73,940	43,576	85,000	65,850	72,000	**75,000**	4.17%
Plumbing permits	28,966	20,254	35,000	25,514	28,000	**30,000**	7.14%
Mechanical permits	45,452	26,204	50,000	53,986	60,000	**60,000**	0.00%
Cat licenses	2,390	-	-	-	-	**-**	-
Vacant building	23,750	45,070	27,000	67,490	75,000	75,000	0.00%
	$ 1,032,681	$ 584,162	$ 1,031,500	$ 856,176	$ 1,113,000	**$ 1,099,000**	-1.26%
Federal grants							
Federal operational grant	$ 64,613	$ 122,965	$ 77,713	$ 167,548	$ 180,626	**$ 169,889**	-5.94%
	$ 64,613	$ 122,965	$ 77,713	$ 167,548	$ 180,626	**$ 169,889**	-5.94%
State grants							
Act 302 police training grant	$ 16,363	$ 7,805	$ 18,000	$ 20,894	$ 20,894	**$ 20,000**	-4.28%
State operational grant	-	-	10,000	-	-	**-**	-
	$ 16,363	$ 7,805	$ 28,000	$ 20,894	$ 20,894	**$ 20,000**	-4.28%

City of Muskegon
Annual Budget & Quarterly Budget Reforecast - General Fund

	Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	% Change From Revised
State shared revenue							
State sales tax - Constitutional	$ 2,372,443	$ 1,189,635	$ 2,323,733	$ 1,677,701	$ 2,143,733	**$ 2,300,000**	7.29%
State sales tax - Statutory	1,469,479	642,431	1,451,080	870,341	1,451,080	**750,000**	-48.31%
	$ 3,841,922	$ 1,832,066	$ 3,774,813	$ 2,548,042	$ 3,594,813	**$ 3,050,000**	-15.16%
Other charges for sales and services							
Tax administration fees	$ 301,784	$ 194,131	$ 298,300	$ 264,771	$ 295,000	**$ 289,500**	-1.86%
Utility administration fees	200,000	110,000	225,000	187,500	225,000	**225,000**	0.00%
Reimbursement for elections	14,409	79	-	62	12,600	**15,500**	23.02%
Reimbursement for school police officer	20,456	13,361	19,000	40,185	40,185	**19,000**	-52.72%
Indirect cost reimbursement	1,140,720	582,084	1,152,992	953,350	1,152,992	**1,144,018**	-0.78%
Site-plan review fee	3,400	1,500	4,000	2,200	3,000	**3,000**	0.00%
Sale of cemetery lots	24,095	11,744	25,000	24,177	25,000	**25,000**	0.00%
Sale of columbarium niches	800	1,170	2,400	950	950	**500**	-47.37%
Police miscellaneous	82,882	17,930	80,000	28,570	40,000	**40,000**	0.00%
Police impound fees	43,629	23,300	40,000	30,800	40,000	**40,000**	0.00%
Landlord's alert fee	175	155	300	40	40	**40**	0.00%
Fire protection-state property	110,079	35,212	80,000	120,210	120,210	**80,000**	-33.45%
Zoning fees	5,697	3,290	8,000	4,900	8,000	**8,000**	0.00%
Clerk fees	1,098	197	3,500	1,793	2,000	**3,500**	75.00%
Clerk - passport fees	3,827	3,555	5,000	3,200	3,500	**5,000**	42.86%
Tax abatement application fees	2,211	-	10,000	440	2,000	**2,000**	0.00%
Lien Look-ups	-	12,920	40,000	11,380	15,000	**15,000**	0.00%
Treasurer fees	61,033	49,603	50,000	6,829	50,000	**50,000**	0.00%
False alarm fees	10,500	6,125	10,000	12,435	13,000	**13,000**	0.00%
Miscellaneous cemetery income	18,108	6,571	22,000	13,589	18,000	**18,000**	0.00%
Senior transit program fees	9,572	5,082	9,000	8,440	9,000	**9,000**	0.00%
Fire miscellaneous	1,889	560	3,000	785	2,000	**2,000**	0.00%
Sanitation stickers	83,254	38,809	80,000	58,675	80,000	**80,000**	0.00%
Lot cleanup fees (trash)	42,244	18,348	70,000	24,993	50,000	**50,000**	0.00%
Reimbursements for mowing and demolitions	59,447	20,102	70,000	42,731	60,000	**50,000**	-16.67%
Special events reimbursements	164,966	30,546	100,000	180,542	118,760	**100,000**	-15.80%
Recreation program fees	50,642	19,753	35,000	19,156	19,156	**-**	-100.00%
	$ 2,456,917	$ 1,206,127	$ 2,442,492	$ 2,042,703	$ 2,405,393	**$ 2,287,058**	-4.92%

City of Muskegon
Annual Budget & Quarterly Budget Reforecast - General Fund

	Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	% Change From Revised
Interest and rental income							
Interest	$ 47,180	$ (2,349)	$ 50,000	$ 33,576	$ 50,000	**$ 50,000**	0.00%
Procurement Card Rebate	34,883	-	34,000	33,668	33,668	**45,000**	33.66%
Fire Station Lease - Central Dispatch	44,166	20,879	42,000	36,466	42,000	**42,000**	0.00%
Naval Musem Property Rental	4,958	-	15,000	2,500	5,000	**5,000**	0.00%
Flea market	27,262	11,346	29,000	15,296	29,000	**29,000**	0.00%
Farmers market	41,629	18,484	35,000	27,748	35,000	**35,000**	0.00%
City hall rental	-	1,200	7,200	5,400	7,200	**7,200**	0.00%
City right of way rental	6,881	6,800	8,561	6,800	8,561	**8,561**	0.00%
Advertising revenue	250	-	-	-	-	**-**	-
Parking rentals	1,400	-	-	-	-	**-**	-
McGraft park rentals	61,585	13,844	45,000	44,492	49,995	**45,000**	-9.99%
Other park rentals	35,330	22,133	30,000	35,710	38,000	**38,000**	0.00%
	$ 305,524	$ 92,337	$ 295,761	$ 241,656	$ 298,424	**$ 304,761**	2.12%
Fines and fees							
Income tax - penalty and interest	$ 219,490	$ 109,441	$ 200,000	$ 137,643	$ 180,000	**$ 180,000**	0.00%
Late fees on current taxes	36,585	42,766	40,000	8,654	40,000	**40,000**	0.00%
Interest on late invoices	1,717	247	2,000	2,433	2,500	**2,000**	-20.00%
Parking fines	111,022	71,160	100,000	88,015	110,000	**125,000**	13.64%
Court fines	154,801	72,929	170,000	94,473	170,000	**170,000**	0.00%
	$ 523,615	$ 296,543	$ 512,000	$ 331,218	$ 502,500	**$ 517,000**	2.89%
Other revenue							
Sale of land and assets	$ -	$ 500	$ 1,000	$ -	$ 1,000	**$ 1,000**	0.00%
Police sale and auction proceeds	503	1,823	-	-	-	**-**	-
CDBG program reimbursements	386,164	48,030	393,534	303,606	332,387	**382,870**	15.19%
Sanitation reimbursements	-	43,030	-	-	-	**-**	-
Contributions	21,561	19,740	11,000	7,650	11,000	**11,000**	0.00%
Contributions - Veteran's Park Maintenance	15,757	-	18,500	19,402	19,402	**19,500**	0.51%
Fisherman's Landing Repayment	-	-	14,500	16,106	16,106	**14,500**	-9.97%
Darl & Kathleen Staley Trust	-	-	3,000	-	-	**-**	-
Muskegon County Community Foundation	7,920	2,394	1,500	-	1,500	**1,500**	0.00%
Miscellaneous reimbursements	-	-	1,000	-	1,000	**1,000**	0.00%
Miscellaneous and sundry	65,352	2,873	25,000	10,792	25,000	**25,000**	0.00%
	$ 497,257	$ 118,390	$ 469,034	$ 357,556	$ 407,395	**$ 456,370**	12.02%

City of Muskegon
Annual Budget & Quarterly Budget Reforecast - General Fund

	Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	% Change From Revised
Other financing sources							
Operating transfers in							
Cemetery Perpetual Care	$ 55,024	$ 2,187	$ 50,000	$ 2,342	$ 50,000	**$ 50,000**	0.00%
General Insurance Fund	77,744	-	-	-	-	**-**	-
LDFA Fund	347	-	-	-	-	**-**	-
Budget Stabilization Fund	500,000	-	-	-	-	**-**	-
TIFA Fund (Arena Operations)	60,000	25,000	75,000	62,500	75,000	**50,000**	-33.33%
	$ 693,115	$ 27,187	$ 125,000	$ 64,842	$ 125,000	**$ 100,000**	-20.00%
Total general fund revenues and other sources	$ 24,105,019	$ 16,142,764	$ 23,477,192	$ 19,560,691	$ 23,871,964	**$ 22,661,723**	-5.07%

DETAILED EXPENDITURE SUMMARY

BY VALUED ADDED CLASSIFICATION
AND BY FUNCTION

Annual Budget & Quarterly Budget Reforecast - General Fund
General Fund Expenditure Summary By Function

		Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Actual As % of Revised	Original Budget Estimate 2011-12	% Change From Revised
	I. Customer Value Added Activities								
40301	**Police Department**								
5100	Salaries & Benefits	$ 7,703,295	$ 3,770,931	$ 8,072,306	$ 6,235,772	**$ 7,950,000**	78%	**$ 7,836,965**	-1.42%
5200	Operating Supplies	121,778	28,819	115,024	52,935	**115,024**	46%	**90,000**	-21.76%
5300	Contractual Services	978,073	465,614	791,000	713,987	**791,000**	90%	**820,024**	3.67%
5400	Other Expenses	21,617	4,773	20,000	14,594	**20,000**	73%	**16,000**	-20.00%
5700	Capital Outlays	10,539	19,632	15,000	18,958	**20,000**	95%	**15,000**	-25.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 8,835,302	$ 4,289,769	$ 9,013,330	$ 7,036,246	$ 8,896,024	79%	**$ 8,777,989**	-1.33%
		$ 8,835,302	$ 4,289,769	$ 9,013,330	$ 7,036,246	$ 8,896,024	79%	**$ 8,777,989**	-1.33%
50336	**Fire Department**								
5100	Salaries & Benefits	$ 3,463,760	$ 1,687,648	$ 3,137,567	$ 2,744,985	**$ 3,287,567**	83%	**$ 3,191,899**	-2.91%
5200	Operating Supplies	72,590	37,904	96,500	64,348	**96,500**	67%	**116,500**	20.73%
5300	Contractual Services	192,142	95,652	175,000	133,598	**175,000**	76%	**149,861**	-14.37%
5400	Other Expenses	4,274	1,751	8,500	440	**8,500**	5%	**4,000**	-52.94%
5700	Capital Outlays	61,563	37,389	50,361	96,179	**100,000**	96%	**60,000**	-40.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 3,794,329	$ 1,860,344	$ 3,467,928	$ 3,039,550	$ 3,667,567	83%	**$ 3,522,260**	-3.96%
50387	**Fire Safety Inspections**								
5100	Salaries & Benefits	$ 783,088	$ 319,970	$ 574,975	$ 449,581	$ 574,975	78%	**$ 464,680**	-19.18%
5200	Operating Supplies	12,410	5,391	13,000	9,838	13,000	76%	**10,000**	-23.08%
5300	Contractual Services	131,033	44,782	105,040	74,296	105,040	71%	**108,040**	2.86%
5400	Other Expenses	6,122	1,867	10,000	4,510	10,000	45%	**10,000**	0.00%
5700	Capital Outlays	314	-	2,000	-	2,000	0%	**2,000**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 932,967	$ 372,010	$ 705,015	$ 538,225	$ 705,015	76%	**$ 594,720**	-15.64%
		$ 4,727,296	$ 2,232,354	$ 4,172,943	$ 3,577,775	$ 4,372,582	82%	**$ 4,116,980**	-5.85%
60523	**General Sanitation**								
5100	Salaries & Benefits	$ 79,617	$ 15,240	$ 26,931	$ 61,149	$ 70,000	87%	**$ 30,000**	-57.14%
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	1,545,222	774,346	1,603,347	1,043,194	1,603,347	65%	**1,650,000**	2.91%
5400	Other Expenses	60	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	100,000	200,000	166,667	200,000	83%	**200,000**	0.00%
		$ 1,624,899	$ 889,586	$ 1,830,278	$ 1,271,010	$ 1,873,347	68%	**$ 1,880,000**	0.36%
60528	**Recycling**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	9	-	-	-	-	N/A	**-**	-
5300	Contractual Services	92,775	-	-	-	-	N/A	**-**	-
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-

Annual Budget & Quarterly Budget Reforecast - General Fund
General Fund Expenditure Summary By Function

		Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Actual As % of Revised	Original Budget Estimate 2011-12	% Change From Revised
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 92,784	$ -	$ -	$ -	$ -	N/A	**$ -**	-
60550	**Stormwater Management**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	16,991	4,000	17,786	17,029	17,786	96%	**17,786**	0.00%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 16,991	$ 4,000	$ 17,786	$ 17,029	$ 17,786	96%	**$ 17,786**	0.00%
60448	**Streetlighting**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	735,479	395,257	775,000	528,228	750,000	70%	**750,000**	0.00%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**10,000**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 735,479	$ 395,257	$ 775,000	$ 528,228	$ 750,000	70%	**$ 760,000**	1.33%
60707	**Senior Citizen Transit**								
5100	Salaries & Benefits	$ 53,745	$ 26,539	$ 57,000	$ 45,361	$ 58,000	78%	**$ 58,678**	1.17%
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	9,158	5,360	11,287	7,600	11,287	67%	**10,400**	-7.86%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 62,903	$ 31,899	$ 68,287	$ 52,961	$ 69,287	76%	**$ 69,078**	-0.30%
60446	**Community Event Support**								
5100	Salaries & Benefits	$ 17,893	$ 9,362	$ 3,866	$ 6,745	$ 10,000	67%	**$ 10,000**	0.00%
5200	Operating Supplies	1,083	190	1,100	644	1,100	59%	**1,100**	0.00%
5300	Contractual Services	21,620	5,008	12,500	6,398	12,500	51%	**12,500**	0.00%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 40,596	$ 14,560	$ 17,466	$ 13,787	$ 23,600	58%	**$ 23,600**	0.00%
70751	**Parks Maintenance**								
5100	Salaries & Benefits	$ 398,357	$ 191,755	$ 380,685	$ 280,429	$ 380,685	74%	**$ 387,222**	1.72%
5200	Operating Supplies	109,813	23,213	128,900	31,371	67,400	47%	**93,850**	39.24%
5300	Contractual Services	734,209	279,987	555,867	426,649	616,121	69%	**646,785**	4.98%
5400	Other Expenses	1,010	175	-	10	50	20%	**-**	-100.00%
5700	Capital Outlays	21,043	-	11,000	10,956	11,000	100%	**11,000**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 1,264,432	$ 495,130	$ 1,076,452	$ 749,415	$ 1,075,256	70%	**$ 1,138,857**	5.91%
70757	**Mc Graft Park Maintenance**								
5100	Salaries & Benefits	$ 7,073	$ 4,674	$ 6,692	$ 4,805	$ 6,692	72%	**$ 6,551**	-2.11%
5200	Operating Supplies	1,922	1,130	1,600	1,121	1,600	70%	**1,400**	-12.50%

Annual Budget & Quarterly Budget Reforecast - General Fund
General Fund Expenditure Summary By Function

		Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Actual As % of Revised	Original Budget Estimate 2011-12	% Change From Revised
5300	Contractual Services	56,527	8,593	45,905	21,897	45,905	48%	**35,700**	-22.23%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 65,522	$ 14,397	$ 54,197	$ 27,823	$ 54,197	51%	**$ 43,651**	-19.46%
70276	**Cemeteries Maintenance**								
5100	Salaries & Benefits	$ 194,944	$ 87,040	$ 156,229	$ 94,761	$ 156,229	61%	**$ 108,948**	-30.26%
5200	Operating Supplies	8,113	569	6,750	3,275	6,750	49%	**6,750**	0.00%
5300	Contractual Services	270,468	96,313	210,736	145,416	210,736	69%	**244,824**	16.18%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	8,827	72	10,500	8,315	10,500	79%	**-**	-100.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 482,352	$ 183,994	$ 384,215	$ 251,767	$ 384,215	66%	**$ 360,522**	-6.17%
70585	**Parking Operations**								
5100	Salaries & Benefits	$ 759	$ 501	$ -	$ 1,720	$ 2,000	86%	**$ -**	-100.00%
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	4,357	1,944	3,000	3,407	3,500	97%	**3,000**	-14.29%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 5,116	$ 2,445	$ 3,000	$ 5,127	$ 5,500	93%	**$ 3,000**	-45.45%
70357	**Graffiti Removal**								
5100	Salaries & Benefits	$ 357	$ 1,445	$ -	$ 1,842	$ 2,000	92%	**$ -**	-100.00%
5200	Operating Supplies	178	618	1,000	-	1,000	0%	**-**	-100.00%
5300	Contractual Services	-	391	3,861	30	3,861	1%	**4,861**	25.90%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 535	$ 2,454	$ 4,861	$ 1,872	$ 6,861	27%	**$ 4,861**	-29.15%
70863	**Farmers' Market & Flea Market**								
5100	Salaries & Benefits	$ 19,680	$ 7,850	$ 22,292	$ 11,678	$ 22,292	52%	**$ 22,240**	-0.23%
5200	Operating Supplies	2,802	2,085	1,200	337	1,200	28%	**1,800**	50.00%
5300	Contractual Services	26,923	8,181	25,600	23,043	25,600	90%	**29,950**	16.99%
5400	Other Expenses	35	50	150	-	150	0%	**100**	-33.33%
5700	Capital Outlays	546	1,326	3,000	-	3,000	0%	**6,000**	100.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 49,986	$ 19,492	$ 52,242	$ 35,058	$ 52,242	67%	**$ 60,090**	15.02%
		$ 4,441,595	$ 2,053,214	$ 4,283,784	$ 2,954,077	$ 4,312,291	69%	**$ 4,361,445**	1.14%
70775	**General Recreation**								
5100	Salaries & Benefits	$ 132,485	$ 57,201	$ -	$ 21,202	$ 21,202	100%	**$ -**	-100.00%
5200	Operating Supplies	12,989	4,816	-	633	633	100%	**-**	-100.00%
5300	Contractual Services	177,912	26,070	75,000	42,221	96,000	44%	**96,000**	0.00%
5400	Other Expenses	1,730	708	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 325,116	$ 88,795	$ 75,000	$ 64,056	$ 117,835	54%	**$ 96,000**	-18.53%

Annual Budget & Quarterly Budget Reforecast - General Fund
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80387	**Environmental Services**								
5100	Salaries & Benefits	$ 138,594	$ 69,234	$ 150,114	$ 155,723	$ 180,000	87%	**$ 335,466**	86.37%
5200	Operating Supplies	7,008	4,905	7,200	3,990	7,200	55%	**7,300**	1.39%
5300	Contractual Services	157,577	89,930	156,610	121,867	183,222	67%	**185,000**	0.97%
5400	Other Expenses	-	-	500	35	1,000	4%	**1,000**	0.00%
5700	Capital Outlays	2,904	2,051	3,000	165	3,000	6%	**3,500**	16.67%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 306,083	$ 166,120	$ 317,424	$ 281,780	$ 374,422	75%	**$ 532,266**	42.16%
		$ 631,199	$ 254,915	$ 392,424	$ 345,836	$ 492,257	70%	**$ 628,266**	27.63%
10875	**Other - Contributions to Outside Agencies**								
	Muskegon Area Transit (MATS)	$ 80,164	$ 40,082	$ 80,164	$ 80,164	$ 80,164	100%	**$ 80,164**	0.00%
	Neighborhood Association Grants	20,966	20,803	21,000	20,731	21,000	99%	**21,000**	0.00%
	Muskegon Area First	45,568	17,784	45,660	45,568	45,660	100%	**45,660**	0.00%
	Veterans Memorial Day Costs	6,886	7,357	7,000	-	7,000	0%	**7,000**	0.00%
	Mainstreet	10,000	5,000	5,000	-	-	N/A	**-**	-
	Lakeside Business District	2,500	2,500	2,500	2,500	2,500	100%	**2,500**	0.00%
	211 Service	2,500	2,500	2,500	2,500	2,500	100%	**2,500**	0.00%
	Gypsy Moth Program	15,250	-	-	-	-	N/A	**-**	-
	Consolidation Feasibility Study	-	-	-	1,000	1,000	100%	**1,000**	0.00%
	MERS Supplemental Contribution	-	-	-	1,000,000	1,000,000	100%	**-**	-100.00%
	MLK Diversity Program	1,000	1,000	1,000	1,000	1,000	100%	**1,000**	0.00%
	Muskegon Area Labor Management (MALMC)	1,000	1,000	1,000	-	1,000	0%	**1,000**	0.00%
	Muskegon County and Humane Society - Feral Cats	27,647	-	-	6,200	6,200	100%	**-**	-100.00%
	Other		-	-	-	-	N/A	**-**	-
	Contributions To Outside Agencies	$ 213,481	$ 98,026	$ 165,824	$ 1,159,663	$ 1,168,024	99%	**$ 161,824**	-86.15%
		$ 213,481	$ 98,026	$ 165,824	$ 1,159,663	$ 1,168,024	99%	**$ 161,824**	-86.15%
	Total Customer Value Added Activities	$ 18,848,873	$ 8,928,278	$ 18,028,305	$ 15,073,597	$ 19,241,178	78%	**$ 18,046,504**	-6.21%
	As a Percent of Total General Fund Expenditures	**75.9%**	**76.0%**	**76.8%**	**74.2%**	74.8%		**76.6%**	
	II. Business Value Added Activities								
10101	**City Commission**								
5100	Salaries & Benefits	$ 64,304	$ 33,837	$ 66,239	$ 51,634	$ 66,239	78%	**$ 67,652**	2.13%
5200	Operating Supplies	15,483	8,205	8,500	6,996	12,300	57%	**12,300**	0.00%
5300	Contractual Services	1,654	1,407	1,800	1,182	1,800	66%	**1,800**	0.00%
5400	Other Expenses	1,785	675	2,000	1,204	2,000	60%	**2,000**	0.00%
5700	Capital Outlays	1,200	600	1,200	1,000	1,200	83%	**1,200**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 84,426	$ 44,724	$ 79,739	$ 62,016	$ 83,539	74%	**$ 84,952**	1.69%

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10102	**City Promotions & Public Relations**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	594	163	200	272	500	54%	**-**	-100.00%
5300	Contractual Services	10,513	2,881	11,150	1,422	11,150	13%	**11,350**	1.79%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 11,107	$ 3,044	$ 11,350	$ 1,694	$ 11,650	15%	**$ 11,350**	-2.58%
10172	**City Manager**								
5100	Salaries & Benefits	$ 257,523	$ 136,667	$ 262,195	$ 205,773	$ 262,195	78%	**$ 257,366**	-1.84%
5200	Operating Supplies	1,566	1,086	2,500	251	2,500	10%	**2,000**	-20.00%
5300	Contractual Services	6,304	4,873	7,500	6,719	7,500	90%	**7,750**	3.33%
5400	Other Expenses	630	252	1,750	526	1,750	30%	**2,000**	14.29%
5700	Capital Outlays	-	-	1,000	-	1,000	0%	**1,000**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 266,023	$ 142,878	$ 274,945	$ 213,269	$ 274,945	78%	**$ 270,116**	-1.76%
10145	**City Attorney**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	808	808	2,000	-	2,000	0%	**2,000**	0.00%
5300	Contractual Services	348,078	159,223	320,508	264,983	320,508	83%	**320,508**	0.00%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 348,886	$ 160,031	$ 322,508	$ 264,983	$ 322,508	82%	**$ 322,508**	0.00%
		$ 710,442	$ 350,677	$ 688,542	$ 541,962	$ 692,642	78%	**$ 688,926**	-0.54%
20228	**Affirmative Action**								
5100	Salaries & Benefits	$ 78,069	$ 39,129	$ 80,207	$ 62,957	$ 80,207	78%	**$ 80,535**	0.41%
5200	Operating Supplies	446	169	750	224	750	30%	**750**	0.00%
5300	Contractual Services	1,279	660	2,027	1,109	2,027	55%	**2,027**	0.00%
5400	Other Expenses	1,336	-	1,000	50	1,000	5%	**1,000**	0.00%
5700	Capital Outlays	-	-	500	-	500	0%	**500**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 81,130	$ 39,958	$ 84,484	$ 64,340	$ 84,484	76%	**$ 84,812**	0.39%
20744	**Julia Hackley Internships**								
5100	Salaries & Benefits	$ 2,797	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	-	-	-	-	-	N/A	**-**	-
5400	Other Expenses	64	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 2,861	$ -	$ -	$ -	$ -	N/A	**$ -**	-
20215	**City Clerk & Elections**								
5100	Salaries & Benefits	$ 234,233	$ 103,016	$ 256,175	$ 194,326	$ 256,175	76%	**$ 237,997**	-7.10%
5200	Operating Supplies	18,880	8,815	30,622	13,169	30,622	43%	**34,934**	14.08%
5300	Contractual Services	21,333	9,938	15,750	13,655	15,750	87%	**14,750**	-6.35%

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5400	Other Expenses	283	1,113	1,500	299	1,500	20%	**1,500**	0.00%
5700	Capital Outlays	1,009	866	1,200	4,671	4,812	97%	**1,000**	-79.22%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 275,738	$ 123,748	$ 305,247	$ 226,120	$ 308,859	73%	**$ 290,181**	-6.05%
20220	**Civil Service**								
5100	Salaries & Benefits	$ 164,928	$ 85,667	$ 60,000	$ 89,646	$ 105,000	85%	**$ -**	-100.00%
5200	Operating Supplies	7,461	1,099	5,900	1,284	4,000	32%	**-**	-100.00%
5300	Contractual Services	14,258	3,425	16,223	6,344	7,000	91%	**90,000**	1185.71%
5400	Other Expenses	3,457	697	4,000	3,768	4,000	94%	**-**	-100.00%
5700	Capital Outlays	-	572	1,000	-	1,000	0%	**-**	-100.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 190,104	$ 91,460	$ 87,123	$ 101,042	$ 121,000	84%	**$ 90,000**	-25.62%
		$ 549,833	$ 255,166	$ 476,854	$ 391,502	$ 514,343	76%	**$ 464,993**	-9.59%
30202	**Finance Administration**								
5100	Salaries & Benefits	$ 359,141	$ 172,829	$ 324,630	$ 271,309	$ 324,630	84%	**$ 342,702**	5.57%
5200	Operating Supplies	3,792	1,392	4,700	3,152	5,100	62%	**4,700**	-7.84%
5300	Contractual Services	88,098	59,515	66,275	60,797	70,860	86%	**66,275**	-6.47%
5400	Other Expenses	393	65	1,000	607	800	76%	**1,000**	25.00%
5700	Capital Outlays	342	51	3,000	1,716	1,800	95%	**3,000**	66.67%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 451,766	$ 233,852	$ 399,605	$ 337,581	$ 403,190	84%	**$ 417,677**	3.59%
30209	**Assessing Services**								
5100	Salaries & Benefits	$ 6,044	$ 2,423	$ 6,423	$ 3,366	$ 6,423	52%	**$ 7,308**	13.78%
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	461,810	237,713	459,300	330,689	432,000	77%	**344,367**	-20.29%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 467,854	$ 240,136	$ 465,723	$ 334,055	$ 438,423	76%	**$ 351,675**	-19.79%
30805	**Arena Administration**								
5100	Salaries & Benefits	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
5200	Operating Supplies	-	-	-	-	-	N/A	**-**	-
5300	Contractual Services	252,540	101,867	235,000	137,688	176,855	78%	**235,000**	32.88%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	1,722	-	-	-	-	N/A	**-**	-
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 254,262	$ 101,867	$ 235,000	$ 137,688	$ 176,855	78%	**$ 235,000**	32.88%
30205	**Income Tax Administration**								
5100	Salaries & Benefits	$ 324,128	$ 167,338	$ 339,048	$ 260,153	$ 339,048	77%	**$ 331,478**	-2.23%
5200	Operating Supplies	13,145	9,250	17,260	10,237	14,000	73%	**12,160**	-13.14%
5300	Contractual Services	67,536	41,158	66,636	52,975	66,636	79%	**77,550**	16.38%
5400	Other Expenses	373	75	800	439	800	55%	**800**	0.00%
5700	Capital Outlays	-	-	1,500	1,151	1,200	96%	**2,500**	108.33%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 405,182	$ 217,821	$ 425,244	$ 324,955	$ 421,684	77%	**$ 424,488**	0.66%

Annual Budget & Quarterly Budget Reforecast - General Fund
General Fund Expenditure Summary By Function

		Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Actual As % of Revised	Original Budget Estimate 2011-12	% Change From Revised
30253	**City Treasurer**								
5100	Salaries & Benefits	$ 310,062	$ 160,099	$ 321,707	$ 253,189	$ 321,707	79%	**$ 323,707**	0.62%
5200	Operating Supplies	44,604	32,047	50,000	49,080	50,000	98%	**50,000**	0.00%
5300	Contractual Services	91,798	58,329	85,000	81,112	85,000	95%	**85,000**	0.00%
5400	Other Expenses	239	462	1,500	608	1,500	41%	**1,500**	0.00%
5700	Capital Outlays	157	-	2,921	5,091	5,500	93%	**2,921**	-46.89%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 446,860	$ 250,937	$ 461,128	$ 389,080	$ 463,707	84%	**$ 463,128**	-0.12%
30248	**Information Systems Administration**								
5100	Salaries & Benefits	$ 283,469	$ 148,629	$ 290,915	$ 233,526	$ 290,915	80%	**$ 294,686**	1.30%
5200	Operating Supplies	647	-	6,302	115	1,626	7%	**1,788**	9.96%
5300	Contractual Services	54,143	35,595	67,093	42,052	45,223	93%	**54,992**	21.60%
5400	Other Expenses	3,160	149	3,000	5,311	5,500	97%	**8,000**	45.45%
5700	Capital Outlays	39,280	12,443	27,040	16,460	50,058	33%	**32,250**	-35.57%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 380,699	$ 196,816	$ 394,350	$ 297,464	$ 393,322	76%	**$ 391,716**	-0.41%
		$ 2,406,623	$ 1,241,429	$ 2,381,050	$ 1,820,823	$ 2,297,181	79%	**$ 2,283,684**	-0.59%
60265	**City Hall Maintenance**								
5100	Salaries & Benefits	$ 74,228	$ 37,746	$ 28,732	$ 33,039	$ 40,000	83%	**$ 35,777**	-10.56%
5200	Operating Supplies	12,899	5,110	15,000	7,074	15,000	47%	**15,525**	3.50%
5300	Contractual Services	199,731	93,479	226,115	130,301	226,115	58%	**222,000**	-1.82%
5400	Other Expenses	-	-	-	-	-	N/A	**-**	-
5700	Capital Outlays	-	100	-	4,014	5,000	80%	**3,590**	-28.20%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 286,858	$ 136,435	$ 269,847	$ 174,428	$ 286,115	61%	**$ 276,892**	-3.22%
		$ 286,858	$ 136,435	$ 269,847	$ 174,428	$ 286,115	61%	**$ 276,892**	-3.22%
80400	**Planning, Zoning and Economic Development**								
5100	Salaries & Benefits	$ 480,298	$ 183,633	$ 345,865	$ 284,785	$ 345,865	82%	**$ 268,361**	-22.41%
5200	Operating Supplies	3,931	1,525	4,600	2,977	4,600	65%	**4,600**	0.00%
5300	Contractual Services	27,692	17,389	20,300	19,331	20,300	95%	**20,300**	0.00%
5400	Other Expenses	1,891	867	4,000	379	4,000	9%	**4,000**	0.00%
5700	Capital Outlays	-	-	2,000	-	2,000	0%	**2,000**	0.00%
5900	Other Financing Uses	-	-	-	-	-	N/A	**-**	-
		$ 513,812	$ 203,414	$ 376,765	$ 307,472	$ 376,765	82%	**$ 299,261**	-20.57%
		$ 513,812	$ 203,414	$ 376,765	$ 307,472	$ 376,765	82%	**$ 299,261**	-20.57%
	Total Business Value Added Activities	$ 4,467,568	$ 2,187,121	$ 4,193,058	$ 3,236,187	$ 4,167,046	78%	**$ 4,013,756**	-3.68%
	As a Percent of Total General Fund Expenditures	**18.0%**	**18.6%**	**17.9%**	**15.9%**	16.2%		**17.0%**	5.22%

Annual Budget & Quarterly Budget Reforecast - General Fund
General Fund Expenditure Summary By Function

		Actual 2009	Actual 2010 (Stub Year)	Original Budget Estimate 2010-11	Actual to Date 2010-11	Revised Budget Estimate 2010-11	Actual As % of Revised	Original Budget Estimate 2011-12	% Change From Revised
	III. Fixed Budget Items								
30999	**Transfers To Other Funds**								
	Major Street Fund	$ -	$ -	$ -	$ -	$ -	N/A	**$ -**	-
	Local Street Fund	510,000	140,000	280,000	233,333	280,000	83%	**280,000**	0.00%
	Sidewalk	-	-	-	100,000	100,000	100%	**-**	-100.00%
	LDFA Debt Service Fund (Smartzone)	120,000	50,000	100,000	83,333	100,000	83%	**100,000**	0.00%
	General Insurance	28,046	14,023	28,046	23,372	28,046	83%	**28,046**	0.00%
		$ 658,046	$ 204,023	$ 408,046	$ 440,038	$ 508,046	87%	**$ 408,046**	-19.68%
									-
30851	**General Insurance**	$ 311,636	$ 133,527	$ 300,000	$ 273,489	$ 273,489	100%	**$ 275,000**	0.55%
30906	**Debt Retirement**	270,064	109,174	293,945	1,252,795	1,252,795	100%	**281,145**	-77.56%
10891	**Contingency and Bad Debt Expense**	126,656	68,471	250,000	-	250,000	0%	**250,000**	0.00%
90000	**Major Capital Improvements**	167,239	112,379	-	26,072	30,000	87%	**273,000**	810.00%
	Total Fixed-Budget Items	$ 1,533,641	$ 627,574	$ 1,251,991	$ 1,992,394	$ 2,314,330	86%	**$ 1,487,191**	-35.74%
	As a Percent of Total General Fund Expenditures	**6.2%**	**5.3%**	**5.3%**	**9.8%**	9.0%		**6.3%**	
	Total General Fund	$ 24,850,082	$ 11,742,973	$ 23,473,354	$ 20,302,178	$ 25,722,554	79%	**$ 23,547,451**	-8.46%
	Recap: Total General Fund By Expenditure Object								
5100	Salaries & Benefits	$ 15,632,871	$ 7,520,403	$ 14,970,793	$ 12,059,456	$ 15,160,046	80%	$ 14,700,218	-3.03%
5200	Operating Supplies	474,951	179,309	520,608	263,323	454,405	58%	469,457	3.31%
5300	Contractual Services	7,449,006	3,428,904	6,884,040	5,892,371	7,831,142	75%	7,005,224	-10.55%
5400	Other Expenses	48,459	13,679	59,700	32,780	62,550	52%	52,900	-15.43%
5700	Capital Outlays	316,685	187,481	136,222	194,748	253,570	77%	430,461	69.76%
5900	All Other Financing Uses	928,110	413,197	901,991	1,859,500	1,960,841	95%	889,191	-54.65%
	Total General Fund	$ 24,850,082	$ 11,742,973	$ 23,473,354	$ 20,302,178	$ 25,722,554	79%	**$ 23,547,451**	-8.46%

City of Muskegon
Comparison of Revenues and Costs of Selected General Fund Functions

	Actual 2009	Actual 2010	Original Budget Estimate 2010-11	Actual Through March 2011	Revised Estimate 2010-11	Original Budget Estimate 2011-12
Sanitation						
Revenues						
Property taxes - sanitation	$ 1,787,193	$ 1,489,136	$ 1,736,443	$ 1,493,567	$ 1,736,443	$ 1,660,197
Sanitation stickers	83,254	38,809	80,000	58,675	80,000	80,000
	1,870,447	1,527,945	1,816,443	1,552,242	1,816,443	1,740,197
Expenditures						
General Sanitation	1,624,899	889,586	1,830,278	1,271,010	1,873,347	1,880,000
Recycling	92,784	-	-	-	-	-
	1,717,683	889,586	1,830,278	1,271,010	1,873,347	1,880,000
Excess (Shortfall)	$ 152,764	$ 638,359	$ (13,835)	$ 281,232	$ (56,904)	$ (139,803)
Recreation						
Revenues						
Recreation program fees	$ 50,642	$ 19,753	$ 35,000	$ 19,156	$ 19,156	$ -
	50,642	19,753	35,000	19,156	19,156	-
Expenditures						
General recreation	325,116	88,795	75,000	64,056	117,835	96,000
	325,116	88,795	75,000	64,056	117,835	96,000
Excess (Shortfall)	$ (274,474)	$ (69,042)	$ (40,000)	$ (44,900)	$ (98,679)	$ (96,000)
Cemetery						
Revenues						
Burial permits	$ 105,616	$ 39,624	$ 110,000	$ 73,199	$ 110,000	$ 110,000
Sale of cemetery lots	24,095	11,744	25,000	24,177	25,000	25,000
Sale of columbarium niches	800	1,170	2,400	950	950	500
Miscellaneous cemetery income	18,108	6,571	22,000	13,589	18,000	18,000
Cemetery perpetual care interest	55,024	2,187	50,000	2,342	50,000	50,000
	203,643	61,296	209,400	114,257	203,950	203,500
Expenditures	482,352	183,994	384,215	251,767	384,215	360,522
	482,352	183,994	384,215	251,767	384,215	360,522
Excess (Shortfall)	$ (278,709)	$ (122,698)	$ (174,815)	$ (137,510)	$ (180,265)	$ (157,022)
Farmers' Market						
Revenues						
Flea market	$ 27,262	$ 11,346	$ 29,000	$ 15,296	$ 29,000	$ 29,000
Farmers market	41,629	18,484	35,000	27,748	35,000	35,000
	68,891	29,830	64,000	43,044	64,000	64,000
Expenditures	49,986	19,492	52,242	35,058	52,242	60,090
	49,986	19,492	52,242	35,058	52,242	60,090
Excess (Shortfall)	$ 18,905	$ 10,338	$ 11,758	$ 7,986	$ 11,758	$ 3,910
Fire Safety Inspections						
Revenues						
Building permits	$ 232,797	$ 135,155	$ 225,000	$ 215,214	$ 225,000	$ 200,000
Electrical permits	73,940	43,576	85,000	65,850	72,000	75,000
Plumbing permits	28,966	20,254	35,000	25,514	28,000	30,000
Mechanical permits	45,452	26,204	50,000	53,986	60,000	60,000
Site-plan review fee	3,400	1,500	4,000	2,200	3,000	3,000
	384,555	226,689	399,000	362,764	388,000	368,000
Expenditures	932,967	372,010	705,015	538,225	705,015	594,720
	932,967	372,010	705,015	538,225	705,015	594,720
Excess (Shortfall)	$ (548,412)	$ (145,321)	$ (306,015)	$ (175,461)	$ (317,015)	$ (226,720)
Environmental Services						
Revenues						
Vacant building	$ 23,750	$ 45,070	$ 27,000	$ 67,490	$ 75,000	$ 75,000
Rental property registration	112,110	47,367	100,000	95,808	110,000	120,000
Reimbursements for mowing and demolitions	59,447	20,102	70,000	42,731	60,000	50,000
Lot cleanup fees (trash)	42,244	18,348	70,000	24,993	50,000	50,000
	237,551	130,887	267,000	231,022	295,000	295,000
Expenditures	306,083	166,120	317,424	281,780	374,422	532,266
	306,083	166,120	317,424	281,780	374,422	532,266
Excess (Shortfall)	$ (68,532)	$ (35,233)	$ (50,424)	$ (50,758)	$ (79,422)	$ (237,266)

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

Budget Stabilization Fund

Criminal Forfeitures Budget

Tree Replacement Budget

Brownfield Redevelopment Authority Budget

Local Development Finance Authority Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Arena Improvement Fund

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Sewer Fund

Water Fund

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

202 Major Streets and State Trunklines Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 1,169,135	$ 284,912	$ 272,846	**$ 209,791**	**$ 359,157**		**$ 359,157**	**$ 481,059**	
	Means of Financing									
	Special assessments	$ 248,582	$ 233,007	$ 10,818	**$ 200,000**	**$ 164,514**		**$ 164,514**	**$ 175,000**	
	Federal & state grants	2,100,723	1,593,425	9,443	**2,592,000**	**14,951**		**1,639,000**	**2,131,000**	
	State shared revenue	2,564,204	2,558,600	1,280,364	**2,686,841**	**1,806,989**		**2,686,841**	**2,481,364**	
	Interest income	70,691	50,177	44,302	**25,000**	**36,156**		**45,000**	**25,000**	
	Operating transfers in	200,000	200,000	-	**-**	**-**		**-**	**-**	
	Other	87,620	45,384	8,353	**2,040,000**	**420,952**		**433,804**	**2,040,000**	PROPOSED BOND FOR GRANT MATCHE
		$ 5,271,820	$ 4,680,593	$ 1,353,280	**$ 7,543,841**	**$ 2,443,562**		**$ 4,969,159**	**$ 6,852,364**	
60900	**Operating Expenditures**									
5100	Salaries & Benefits	$ 742,133	$ 629,511	$ 278,560	**$ 818,088**	**$ 519,011**	63%	**$ 818,088**	**$ 839,936**	
5200	Operating Supplies	208,422	225,883	196,491	**235,600**	**148,156**	63%	**235,600**	**240,600**	
5300	Contractual Services	1,184,346	946,059	533,999	**1,111,369**	**752,798**	68%	**1,111,369**	**1,039,946**	
5400	Other Expenses	8,339	3,354	995	**1,000**	**1,108**	92%	**1,200**	**1,000**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	399,907	-	100,000	**400,000**	**-**	0%	**400,000**	**40,000**	
		$ 2,543,147	$ 1,804,807	$ 1,110,045	**$ 2,566,057**	**$ 1,421,073**	55%	**$ 2,566,257**	**$ 2,161,482**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	3,612,896	2,887,852	156,924	**3,620,000**	**597,733**	26%	**2,281,000**	**3,915,000**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 3,612,896	$ 2,887,852	$ 156,924	**$ 3,620,000**	**$ 597,733**	26%	**$ 2,281,000**	**$ 3,915,000**	
		$ 6,156,043	$ 4,692,659	$ 1,266,969	**$ 6,186,057**	**$ 2,018,806**	42%	**$ 4,847,257**	**$ 6,076,482**	
	Available Fund Balance - EOY	$ 284,912	$ 272,846	$ 359,157	**$ 1,567,575**	**$ 783,913**		**$ 481,059**	**$ 1,256,941**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

203 Local Streets Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 1,389,910	$ 396,406	$ 134,437	**$ 61,169**	**$ 180,480**		**$ 180,480**	**$ 387,904**	
	Means of Financing									
	Special assessments	$ 56,669	$ 92,657	$ 31,887	**$ 70,000**	**$ 78,143**		**$ 78,143**	**$ 75,000**	
	Federal & state grants	934,909	215,000	-	**120,000**	**-**		**-**	**-**	
	Metro act fees	142,692	145,169	148,668	**145,000**	**-**		**145,000**	**145,000**	
	State shared revenue	635,728	619,263	312,201	**619,181**	**419,168**		**619,181**	**585,998**	
	Interest income	43,178	20,955	22,171	**10,000**	**23,824**		**25,000**	**20,000**	
	Operating transfers in	480,000	512,624	340,000	**880,000**	**400,000**		**880,000**	**480,000**	FROM GENERAL FUND
	Other	25,878	2,667	41,285	**15,000**	**210,653**		**225,000**	**15,000**	
		$ 2,319,054	$ 1,608,335	$ 896,212	**$ 1,859,181**	**$ 1,131,788**		**$ 1,972,324**	**$ 1,320,998**	
60900	**Operating Expenditures**									
5100	Salaries & Benefits	$ 642,207	$ 661,735	$ 321,827	**$ 490,956**	**$ 441,574**	77%	**$ 570,000**	**$ 478,203**	
5200	Operating Supplies	235,172	135,883	41,694	**118,000**	**69,873**	59%	**118,000**	**118,000**	
5300	Contractual Services	905,676	773,321	437,800	**900,000**	**574,132**	64%	**900,000**	**879,687**	
5400	Other Expenses	499	242	2,198	**100**	**325**	81%	**400**	**100**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 1,783,554	$ 1,571,181	$ 803,519	**$ 1,509,056**	**$ 1,085,904**	68%	**$ 1,588,400**	**$ 1,475,990**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	1,529,004	299,123	46,650	**169,000**	**115,550**	65%	**176,500**	**55,000**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
		$ 1,529,004	$ 299,123	$ 46,650	**$ 169,000**	**$ 115,550**	65%	**$ 176,500**	**$ 55,000**	
		$ 3,312,558	$ 1,870,304	$ 850,169	**$ 1,678,056**	**$ 1,201,454**	68%	**$ 1,764,900**	**$ 1,530,990**	
	Available Fund Balance - EOY	$ 396,406	$ 134,437	$ 180,480	**$ 242,294**	**$ 110,814**		**$ 387,904**	**$ 177,912**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

257 Budget Stabilization Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 1,750,000	$ 2,000,000	$ 1,500,000	**$ 1,500,000**	**$ 1,500,000**		**$ 1,500,000**	**$ 1,500,000**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - General Fund	250,000	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - TIFA Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	-	-	-	**-**	**-**		**-**	**-**	
	Other	-	-	-	**-**	**-**		**-**	**-**	
		$ 250,000	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	500,000	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ 500,000	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ -	$ 500,000	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
	Available Fund Balance - EOY	$ 2,000,000	$ 1,500,000	$ 1,500,000	**$ 1,500,000**	**$ 1,500,000**		**$ 1,500,000**	**$ 1,500,000**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

264 Criminal Forfeitures Fund

Code	Item	Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 138,160	$ 81,856	$ 140,640	**$ 123,390**	**$ 134,116**		**$ 134,116**	**$ 104,716**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	3,518	881	615	**500**	**517**		**600**	**500**	
	Operating transfers in - General Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - TIFA Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	-	-	-	**-**	**-**		**-**	**-**	
	Other	10,840	62,406	500	**10,000**	**13,656**		**15,000**	**10,000**	
		$ 14,358	$ 63,287	$ 1,115	**$ 10,500**	**$ 14,173**		**$ 15,600**	**$ 10,500**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	-	-	**45,000**	**3,505**	8%	**45,000**	**45,000**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	70,662	4,503	7,639	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 70,662	$ 4,503	$ 7,639	**$ 45,000**	**$ 3,505**	8%	**$ 45,000**	**$ 45,000**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 70,662	$ 4,503	$ 7,639	**$ 45,000**	**$ 3,505**	8%	**$ 45,000**	**$ 45,000**	
	Available Fund Balance - EOY	$ 81,856	$ 140,640	$ 134,116	**$ 88,890**	**$ 144,784**		**$ 104,716**	**$ 70,216**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

285 Tree Replacement Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 9,108	$ 10,043	$ 8,590	**$ 6,810**	**$ 5,436**		**$ 5,436**	**$ 3,486**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	5,000	-	-	**3,000**	**-**		**-**	**2,000**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**400**	**-**		**-**	**-**	
	Interest income	249	73	46	**100**	**18**		**50**	**50**	
	Operating transfers in - General Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - TIFA Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	-	-	-	**-**	**-**		**-**	**-**	
	Other	1,045	1,600	-	**-**	**-**		**-**	**-**	
		$ 6,294	$ 1,673	$ 46	**$ 3,500**	**$ 18**		**$ 50**	**$ 2,050**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	5,359	3,126	3,200	**3,900**	**143**	7%	**2,000**	**2,000**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 5,359	$ 3,126	$ 3,200	**$ 3,900**	**$ 143**	7%	**$ 2,000**	**$ 2,000**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 5,359	$ 3,126	$ 3,200	**$ 3,900**	**$ 143**	7%	**$ 2,000**	**$ 2,000**	
	Available Fund Balance - EOY	$ 10,043	$ 8,590	$ 5,436	**$ 6,410**	**$ 5,311**		**$ 3,486**	**$ 3,536**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

295 Brownfield Redevelopment Authority (Betten Project)

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ -	$ (17,862)	$ (10,214)	**$ 5,703**	**$ (9,217)**		**$ (9,217)**	**$ 316**	
	Means of Financing									
	Property taxes	$ -	$ 9,951	$ 15,917	**$ 74,483**	**$ 74,483**		**$ 74,483**	**$ 142,409**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	-	-	-	**-**	**38**		**50**	**-**	
	Operating transfers in - General Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - TIFA Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	-	-	-	**-**	**-**		**-**	**-**	
	Other	-	-	-	**-**	**-**		**-**	**-**	
		$ -	$ 9,951	$ 15,917	**$ 74,483**	**$ 74,521**		**$ 74,533**	**$ 142,409**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	17,862	2,303	14,920	**75,000**	**-**	0%	**65,000**	**100,000**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**33,424**	BROWNFIELD LOAN PAYMENT
		$ 17,862	$ 2,303	$ 14,920	**$ 75,000**	**$ -**	0%	**$ 65,000**	**$ 133,424**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 17,862	$ 2,303	$ 14,920	**$ 75,000**	**$ -**	0%	**$ 65,000**	**$ 133,424**	
	Available Fund Balance - EOY	$ (17,862)	$ (10,214)	$ (9,217)	**$ 5,186**	**$ 65,304**		**$ 316**	**$ 9,301**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 27,275	$ 8,752	$ 13,765	**$ 37,001**	**$ 36,834**		**$ 36,834**	**$ 20,994**	
	Means of Financing									
	Property taxes	$ 38,249	$ 91,281	$ 71,360	**$ 84,658**	**$ 84,658**		**$ 84,658**	**$ 83,405**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	1,126	180	133	**300**	**122**		**300**	**150**	
	Operating transfers in - General Fund	150,000	120,000	50,000	**100,000**	**83,333**		**100,000**	**100,000**	
	Other	75,000	75,000	-	**75,000**	**75,000**		**75,000**	**75,000**	COMMUNITY FOUNDATION CONTRIBUTION
		$ 264,375	$ 286,461	$ 121,493	**$ 259,958**	**$ 243,113**		**$ 259,958**	**$ 258,555**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	350	1,700	-	**500**	**-**	0%	**500**	**500**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	282,548	279,748	98,424	**275,298**	**275,298**	100%	**275,298**	**272,197**	DEBT SERVICE SZ BONDS
		$ 282,898	$ 281,448	$ 98,424	**$ 275,798**	**$ 275,298**	100%	**$ 275,798**	**$ 272,697**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 282,898	$ 281,448	$ 98,424	**$ 275,798**	**$ 275,298**	100%	**$ 275,798**	**$ 272,697**	
	Available Fund Balance - EOY	$ 8,752	$ 13,765	$ 36,834	**$ 21,161**	**$ 4,649**		**$ 20,994**	**$ 6,852**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

305 Tax Increment Finance Authority Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 6,352	$ 13,983	$ 21,789	**$ 37,523**	**$ 37,533**		**$ 37,533**	**$ 16,502**	
	Means of Financing									
	Property taxes	$ 57,458	$ 67,664	$ 40,634	**$ 62,091**	**$ 53,769**		**$ 53,769**	**$ 53,042**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	173	142	110	**200**	**104**		**200**	**200**	
	Operating transfers in - General Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - TIFA Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	-	-	-	**-**	**-**		**-**	**-**	
	Other	-	-	-	**-**	**-**		**-**	**-**	
		$ 57,631	$ 67,806	$ 40,744	**$ 62,291**	**$ 53,873**		**$ 53,969**	**$ 53,242**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	50,000	60,000	25,000	**75,000**	**62,500**	83%	**75,000**	**50,000**	TO GENERAL FUND FOR ARENA
		$ 50,000	$ 60,000	$ 25,000	**$ 75,000**	**$ 62,500**	83%	**$ 75,000**	**$ 50,000**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 50,000	$ 60,000	$ 25,000	**$ 75,000**	**$ 62,500**	83%	**$ 75,000**	**$ 50,000**	
	Available Fund Balance - EOY	$ 13,983	$ 21,789	$ 37,533	**$ 24,814**	**$ 28,906**		**$ 16,502**	**$ 19,744**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
394	**Downtown Development Authority Fund**									
	Available Fund Balance - BOY	$ (58,608)	$ 14,618	$ 289,526	**$ 349,256**	**$ 329,585**		**$ 329,585**	**$ 261,431**	
	Means of Financing									
	Property taxes	$ 505,697	$ 614,632	$ 327,373	**$ 370,584**	**$ 281,424**		**$ 281,424**	**$ 303,155**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State proposal A reimbursement revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	926	999	1,212	**500**	**1,288**		**1,500**	**500**	
	Operating transfers in - General Fund	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - PIF	100,000	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in - Insurance Fund	284,787	-	-	**-**	**-**		**-**	**-**	
	Other	-	-	-	**-**	**-**		**-**	**-**	
		$ 891,410	$ 615,631	$ 328,585	**$ 371,084**	**$ 282,712**		**$ 282,924**	**$ 303,655**	
70805	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	10,250	-	600	**250**	**5,000**	100%	**5,000**	**250**	
5400	Other Expenses	468,641	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	339,293	340,723	287,926	**346,078**	**82,527**	24%	**346,078**	**329,462**	DEBT SERVICE DDA BONDS
		$ 818,184	$ 340,723	$ 288,526	**$ 346,328**	**$ 87,527**	25%	**$ 351,078**	**$ 329,712**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 818,184	$ 340,723	$ 288,526	**$ 346,328**	**$ 87,527**	25%	**$ 351,078**	**$ 329,712**	
	Available Fund Balance - EOY	$ 14,618	$ 289,526	$ 329,585	**$ 374,012**	**$ 524,770**		**$ 261,431**	**$ 235,374**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

408 Arena Improvement Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 76,724	$ 103,279	$ 71,024	**$ 80,624**	**$ 72,251**		**$ 72,251**	**$ 7,051**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	35,309	37,686	22,779	**35,000**	**18,333**		**20,000**	**25,000**	
	Interest income	2,457	734	446	**600**	**166**		**300**	**200**	
	Operating transfers in	-	-	-	**-**	**65,000**		**65,000**	**-**	
	Other	-	-	-	**-**	**64,500**		**64,500**	**-**	
		$ 37,766	$ 38,420	$ 23,225	**$ 35,600**	**$ 147,999**		**$ 149,800**	**$ 25,200**	
30906	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-			0%			
5300	Contractual Services	11,211	70,675	17,294	**15,000**	**36,890**	N/A	**40,000**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 11,211	$ 70,675	$ 17,294	**$ 15,000**	**$ 36,890**	92%	**$ 40,000**	**$ -**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	4,704	**-**	**159,912**	91%	**175,000**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ 4,704	**$ -**	**$ 159,912**	91%	**$ 175,000**	**$ -**	
		$ 11,211	$ 70,675	$ 21,998	**$ 15,000**	**$ 196,802**	92%	**$ 215,000**	**$ -**	
	Available Fund Balance - EOY	$ 103,279	$ 71,024	$ 72,251	**$ 101,224**	**$ 23,448**		**$ 7,051**	**$ 32,251**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

403 Sidewalk Improvement Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 1,017,584	$ 989,494	$ 819,083	**$ 629,837**	**$ 631,995**		**$ 631,995**	**$ 670,597**	
	Means of Financing									
	Special assessments	$ 120,301	$ 109,431	$ 5,116	**$ 75,000**	**$ 64,507**		**$ 64,507**	**$ 75,000**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	50,225	27,514	19,395	**25,000**	**12,743**		**25,000**	**15,000**	
	Operating transfers in	150,000	-	-	**-**	**100,000**		**100,000**	**-**	
	Other	-	-	-	**-**	**-**		**-**	**-**	
		$ 320,526	$ 136,945	$ 24,511	**$ 100,000**	**$ 177,250**		**$ 189,507**	**$ 90,000**	
30906	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	2,275	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**1,000**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	3,381	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	345,235	303,684	209,303	**150,905**	**15,453**	10%	**150,905**	**151,705**	DEBT SERVICE ON SIDEWALK ASSESSMENT BONDS
		$ 348,616	$ 305,959	$ 209,303	**$ 151,905**	**$ 15,453**	10%	**$ 150,905**	**$ 151,705**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	1,397	2,296	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**		N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ 1,397	$ 2,296	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 348,616	$ 307,356	$ 211,599	**$ 151,905**	**$ 15,453**	10%	**$ 150,905**	**$ 151,705**	
	Available Fund Balance - EOY	$ 989,494	$ 819,083	$ 631,995	**$ 577,932**	**$ 793,792**		**$ 670,597**	**$ 608,892**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

404 Public Improvement Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 2,151,037	$ 1,985,126	$ 1,319,726	**$ 694,224**	**$ 696,631**		**$ 696,631**	**$ 449,277**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Property taxes	-	-	-	**-**	**-**		**-**	**-**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	-	100,075	48,211	**-**	**-**		**-**	**-**	
	Sales of Property	280,031	13,201	31	**25,000**	**4,782**		**5,000**	**5,000**	
	Interest income	76,446	16,140	8,556	**20,000**	**5,971**		**7,500**	**7,500**	
	Operating transfers in	150,000	14,216	-	**-**	**-**		**-**	**-**	
	Other	80,087	486	-	**5,000**	**2,500**		**5,000**	**-**	
		$ 586,564	$ 144,118	$ 56,798	**$ 50,000**	**$ 13,253**		**$ 17,500**	**$ 12,500**	
30936	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	-	-	**5,000**	**-**	0%	**5,000**	**5,000**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	442,419	569,523	121,001	**208,778**	**235,854**	100%	**235,854**		
		$ 442,419	$ 569,523	$ 121,001	**$ 213,778**	**$ 235,854**	98%	**$ 240,854**	**$ 5,000**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	310,056	239,995	558,892	**-**	**22,692**	95%	**24,000**	**-**	
		$ 310,056	$ 239,995	$ 558,892	**$ -**	**$ 22,692**	95%	**$ 24,000**	**$ -**	
		$ 752,475	$ 809,518	$ 679,893	**$ 213,778**	**$ 258,546**	98%	**$ 264,854**	**$ 5,000**	
	Available Fund Balance - EOY	$ 1,985,126	$ 1,319,726	$ 696,631	**$ 530,446**	**$ 451,338**		**$ 449,277**	**$ 456,777**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

482 State Grants Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Fund Balance - BOY	$ 150,102	$ 649,547	$ 599,175	**$ 599,175**	**$ 500,140**		**$ 500,140**	**$ 294,369**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	28,888	175,689	217,405	**275,000**	**721,470**		**525,000**	**315,000**	
	Sales of Property	-	-	-	**-**	**-**		**-**	**-**	
	Interest income	-	-	38	**-**	**614**		**800**	**-**	
	Operating transfers in	3,813	-	-	**60,000**	**202,429**		**202,429**	**-**	FROM PUBLIC IMPROVEMENT FUND FOR SMITH RYERSON
	Other	550,000	6,307	-	**-**	**-**			**-**	
		$ 582,701	$ 181,996	$ 217,443	**$ 335,000**	**$ 924,513**		**$ 728,229**	**$ 315,000**	
30936	**Operating Expenditures**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	16,840	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ 16,840	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	83,256	215,528	316,478	**759,000**	**913,247**	98%	**934,000**	**315,000**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
		$ 83,256	$ 215,528	$ 316,478	**$ 759,000**	**$ 913,247**	98%	**$ 934,000**	**$ 315,000**	
		$ 83,256	$ 232,368	$ 316,478	**$ 759,000**	**$ 913,247**	98%	**$ 934,000**	**$ 315,000**	
	Available Fund Balance - EOY	$ 649,547	$ 599,175	$ 500,140	**$ 175,175**	**$ 511,406**		**$ 294,369**	**$ 294,369**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

594 Marina & Launch Ramp Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Cash Balance - BOY	$ 20,509	$ 85,238	$ 149,996	**$ 225,965**	**$ 217,556**		**$ 217,556**	**$ 301,056**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	250,265	246,565	155,059	**260,000**	**136,016**		**260,000**	**260,000**	
	Interest income	1,055	763	745	**-**	**824**		**1,000**	**-**	
	Operating transfers in	40,000	-	3,760	**-**	**-**		**-**	**-**	
	Other	-	669	1,709	**-**	**-**		**-**	**-**	
		$ 291,320	$ 247,997	$ 161,273	**$ 260,000**	**$ 136,840**		**$ 261,000**	**$ 260,000**	
70756	**Operating Expenditures - Marina**									
5100	Salaries & Benefits	$ 96,295	$ 80,164	$ 33,715	**$ 57,513**	**$ 43,357**	79%	**$ 55,000**	**$ 46,822**	
5200	Operating Supplies	12,791	5,992	7,328	**11,000**	**4,581**	51%	**9,000**	**10,600**	
5300	Contractual Services	94,291	80,619	45,158	**99,011**	**70,178**	72%	**98,000**	**124,354**	
5400	Other Expenses	315	-	-	**-**	**-**	N/A	**-**	**100**	
5700	Capital Outlays	2,995	12,217	-	**1,500**	**5,508**	92%	**6,000**	**7,800**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses (e.g. Debt Principal)	8,637	(5,820)	-	**-**	**-**	N/A	**-**	**-**	
		$ 215,324	$ 173,172	$ 86,201	**$ 169,024**	**$ 123,624**	74%	**$ 168,000**	**$ 189,676**	
70759	**Operating Expenditures - Ramps**									
5100	Salaries & Benefits	$ 4,737	$ 1,303	$ 190	**$ 2,500**	**$ -**	0%	**$ 2,500**	**$ 2,500**	
5200	Operating Supplies	449	420	1,189	**500**	**30**	6%	**500**	**500**	
5300	Contractual Services	6,081	8,344	6,133	**9,580**	**3,820**	59%	**6,500**	**9,580**	
5400	Other Expenses	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses (e.g. Debt Principal)	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 11,267	$ 10,067	$ 7,512	**$ 12,580**	**$ 3,850**	41%	**$ 9,500**	**$ 12,580**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 226,591	$ 183,239	$ 93,713	**$ 181,604**	**$ 127,474**	72%	**$ 177,500**	**$ 202,256**	
	Available Cash Balance - EOY	$ 85,238	$ 149,996	$ 217,556	**$ 304,361**	**$ 226,922**		**$ 301,056**	**$ 358,800**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

661 Equipment Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Cash Balance - BOY	$ 2,004,577	$ 2,472,676	$ 2,519,442	**$ 3,212,049**	**$ 2,755,881**		**$ 2,755,881**	**$ 2,468,665**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	2,703,727	2,178,851	1,204,803	**2,400,000**	**1,757,543**		**2,300,000**	**2,300,000**	INTERDEPARTMENTAL CHARGES
	Interest income	57,757	19,495	13,150	**60,000**	**7,314**		**60,000**	**25,000**	
	Operating transfers in	-	-	-	**-**	**-**		**-**	**-**	
	Other	110,608	151,690	67,112	**100,000**	**78,873**		**100,000**	**100,000**	
		$ 2,872,092	$ 2,350,036	$ 1,285,065	**$ 2,560,000**	**$ 1,843,730**		**$ 2,460,000**	**$ 2,425,000**	
60932	**Operating Expenditures**									
5100	Salaries & Benefits	$ 561,112	$ 591,154	$ 198,819	**$ 418,667**	**$ 330,519**	79%	**$ 418,667**	**$ 412,262**	
5200	Operating Supplies	1,016,218	746,316	352,010	**805,000**	**620,973**	86%	**719,774**	**934,000**	
5300	Contractual Services	468,258	474,054	368,421	**755,658**	**634,408**	84%	**755,658**	**757,317**	
5400	Other Expenses	2,210	1,013	37	**1,000**	**352**	35%	**1,000**	**1,000**	
5700	Capital Outlays	294,151	446,354	45,518	**1,126,000**	**352,724**	41%	**852,117**	**607,400**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses (e.g. Debt Principal)	62,044	44,379	83,821	**-**	**-**	N/A	**-**	**-**	
		$ 2,403,993	$ 2,303,270	$ 1,048,626	**$ 3,106,325**	**$ 1,938,976**	71%	**$ 2,747,216**	**$ 2,711,979**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 2,403,993	$ 2,303,270	$ 1,048,626	**$ 3,106,325**	**$ 1,938,976**	71%	**$ 2,747,216**	**$ 2,711,979**	
	Available Cash Balance - EOY	$ 2,472,676	$ 2,519,442	$ 2,755,881	**$ 2,665,724**	**$ 2,660,635**		**$ 2,468,665**	**$ 2,181,686**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

642 Public Service Building Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Cash Balance - BOY	$ 375,313	$ 474,631	$ 513,578	**$ 609,563**	**$ 444,931**		**$ 444,931**	**$ 160,371**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	581,270	610,873	484,670	**969,340**	**807,783**		**969,340**	**969,340**	INTERDEPARTMENTAL CHARGES
	Interest income	10,896	3,804	2,570	**6,000**	**1,721**		**6,000**	**6,000**	
	Operating transfers in	-	-	-	**-**	**-**		**-**	**-**	
	Other	7,316	-	-	**-**	**68**		**100**	**-**	
		$ 599,482	$ 614,677	$ 487,240	**$ 975,340**	**$ 809,572**		**$ 975,440**	**$ 975,340**	
60442	**Operating Expenditures**									
5100	Salaries & Benefits	$ 222,113	$ 266,246	$ 429,395	**$ 537,782**	**$ 516,469**	83%	**$ 620,000**	**$ 547,811**	
5200	Operating Supplies	31,194	28,229	10,221	**30,000**	**14,049**	47%	**30,000**	**26,400**	
5300	Contractual Services	240,602	243,486	115,637	**293,500**	**186,774**	64%	**293,500**	**301,101**	
5400	Other Expenses	(32)	8,200	9,754	**500**	**3,824**	96%	**4,000**	**500**	
5700	Capital Outlays	8,973	6,907	2,114	**22,500**	**11,598**	52%	**22,500**	**19,500**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	(2,686)	22,662	(14,248)	**-**	**-**	0%	**200,000**	**-**	
		$ 500,164	$ 575,730	$ 552,873	**$ 884,282**	**$ 732,714**	63%	**$ 1,170,000**	**$ 895,312**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	3,014	**75,000**	**73,165**	81%	**90,000**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ 3,014	**$ 75,000**	**$ 73,165**	81%	**$ 90,000**	**$ -**	
		$ 500,164	$ 575,730	$ 555,887	**$ 959,282**	**$ 805,879**	64%	**$ 1,260,000**	**$ 895,312**	
	Available Cash Balance - EOY	$ 474,631	$ 513,578	$ 444,931	**$ 625,621**	**$ 448,624**		**$ 160,371**	**$ 240,399**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

643 Engineering Services Fund

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
	Available Cash Balance - BOY	$ 96,427	$ 132,074	$ (48,336)	**$ (18,342)**	**$ (98,892)**		**$ (98,892)**	**$ (14,992)**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	460,560	451,132	177,438	**530,000**	**364,276**		**530,000**	**459,506**	INTERDEPARTMENTAL CHARGES
	Interest income	3,692	606	103	**5,000**	**-**		**-**	**-**	
	Operating transfers in	-	-	-	**-**	**-**		**-**	**-**	
	Other	-	23,312	126	**25,000**	**16,964**		**50,000**	**25,000**	
		$ 464,252	$ 475,050	$ 177,667	**$ 560,000**	**$ 381,240**		**$ 580,000**	**$ 484,506**	
60447	**Operating Expenditures**									
5100	Salaries & Benefits	$ 332,078	$ 450,038	$ 140,911	**$ 303,400**	**$ 239,240**	79%	**$ 303,400**	**$ 299,804**	
5200	Operating Supplies	17,223	8,918	5,313	**15,000**	**4,640**	93%	**5,000**	**11,230**	
5300	Contractual Services	137,047	135,994	63,729	**145,000**	**103,895**	74%	**141,200**	**138,320**	
5400	Other Expenses	1,122	286	2,085	**2,500**	**179**	12%	**1,500**	**1,000**	
5700	Capital Outlays	12,114	7,973	3,994	**20,200**	**4,414**	88%	**5,000**	**7,700**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	(74,863)	16,159	9,979	**-**	**-**	N/A	**-**	**-**	
		$ 424,721	$ 619,368	$ 226,011	**$ 486,100**	**$ 352,368**	77%	**$ 456,100**	**$ 458,054**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	3,884	36,092	2,212	**20,000**	**29,945**	75%	**40,000**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 3,884	$ 36,092	$ 2,212	**$ 20,000**	**$ 29,945**	75%	**$ 40,000**	**$ -**	
		$ 428,605	$ 655,460	$ 228,223	**$ 506,100**	**$ 382,313**	77%	**$ 496,100**	**$ 458,054**	
	Available Cash Balance - EOY	$ 132,074	$ (48,336)	$ (98,892)	**$ 35,558**	**$ (99,965)**		**$ (14,992)**	**$ 11,460**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
677	**General Insurance Fund**									
	Available Cash Balance - BOY	$ 1,206,249	$ 1,236,014	$ 1,339,236	**$ 1,356,699**	**$ 1,535,902**		**$ 1,535,902**	**$ 1,484,748**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**-**	**-**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	4,346,235	4,260,731	2,116,365	**2,977,543**	**2,506,519**		**2,977,543**	**2,864,118**	INTERDEPARTMENTAL CHARGES
	Interest income	30,784	5,257	4,577	**10,000**	**4,549**		**10,000**	**10,000**	
	MERS Retireee Health Reimbursement	-	-	-	**1,200,000**	**463,875**		**780,000**	**840,000**	
	Medicare Part D Rx Reimbursement	-	-	-	**35,000**	**-**		**35,000**	**35,000**	
	Repayment of DDA Advance	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in	28,045	28,046	14,023	**28,046**	**23,371**		**28,046**	**28,046**	INTERFUND LOAN REPAYMENT - ARENA IMPROVEMENTS
	Other	-	4,863	6,038	**-**	**10,741**		**12,000**	**-**	
		$ 4,405,064	$ 4,298,897	$ 2,141,003	**$ 4,250,589**	**$ 3,009,055**		**$ 3,842,589**	**$ 3,777,164**	
30851	**Operating Expenditures**									
5100	Salaries & Benefits	$ 28,622	$ 43,957	$ -	**$ 32,013**	**$ 43,103**	86%	**$ 50,000**	**$ 32,502**	
5200	Operating Supplies	67	1,154	-	**-**	**50**	50%	**100**	**-**	
5300	Contractual Services	3,924,027	4,215,551	1,944,337	**4,177,543**	**2,898,646**	76%	**3,838,643**	**3,704,118**	
5400	Other Expenses	1,144	1,141	-	**1,500**	**2,334**	78%	**3,000**	**1,500**	
5700	Capital Outlays	380	1,915	-	**2,000**	**500**	25%	**2,000**	**2,000**	
5900	Other Financing Uses	421,059	77,744	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	-	(145,787)	-	**-**	**-**	N/A	**-**	**-**	
		$ 4,375,299	$ 4,195,675	$ 1,944,337	**$ 4,213,056**	**$ 2,944,633**	76%	**$ 3,893,743**	**$ 3,740,120**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	-	-	-	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
		$ 4,375,299	$ 4,195,675	$ 1,944,337	**$ 4,213,056**	**$ 2,944,633**	76%	**$ 3,893,743**	**$ 3,740,120**	
	Available Cash Balance - EOY	$ 1,236,014	$ 1,339,236	$ 1,535,902	**$ 1,394,232**	**$ 1,600,324**		**$ 1,484,748**	**$ 1,521,792**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
590	**Sewer Fund**									
	Available Cash Balance - BOY	$ 767,541	$ (249,387)	$ 521,480	**$ 230,782**	**$ 1,585,879**		**$ 1,585,879**	**$ 2,448,376**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**10,000**	**-**		**10,000**	**10,000**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services	5,193,218	5,584,293	3,369,596	**5,450,000**	**4,757,737**		**5,980,000**	**5,980,000**	
	Interest income	11,860	597	1,679	**30,000**	**7,137**		**15,000**	**15,000**	
	Repayment of DDA advance	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in	-	-	-	**-**	**-**		**-**	**-**	
	Other	173,630	481,114	78,581	**80,000**	**88,267**		**150,000**	**150,000**	
		$ 5,378,708	$ 6,066,004	$ 3,449,856	**$ 5,570,000**	**$ 4,853,141**		**$ 6,155,000**	**$ 6,155,000**	
30548	**Operating Expenditures Administration**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	8	-	-	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	330,080	363,113	188,402	**377,850**	**265,279**	70%	**377,850**	**332,055**	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400	Other Expenses	2,214	5,087	6,254	**-**	**-**	N/A	**-**	**-**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	12,550	-	-	**-**	**-**	N/A	**-**	**-**	
	Other Cash Uses and Adjustments (e.g. Debt Principal)	799,246	-	(10,152)	**-**	**-**	N/A	**-**	**-**	
		$ 1,144,098	$ 368,200	$ 184,504	**$ 377,850**	**$ 265,279**	70%	**$ 377,850**	**$ 332,055**	
60559	**Operating Expenditures Maintenance**									
5100	Salaries & Benefits	$ 900,396	$ 728,753	$ 239,245	**$ 672,453**	**$ 382,734**	57%	**$ 672,453**	**$ 647,726**	
5200	Operating Supplies	43,413	37,583	29,401	**183,950**	**18,223**	36%	**50,000**	**47,750**	
5300	Contractual Services	3,698,604	3,863,907	1,866,171	**3,442,960**	**2,827,469**	75%	**3,750,000**	**4,546,078**	
5400	Other Expenses	1,112	-	600	**1,000**	**500**	50%	**1,000**	**1,000**	
5700	Capital Outlays	517	18,960	1,520	**11,200**	**2,510**	22%	**11,200**	**17,760**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 4,644,042	$ 4,649,203	$ 2,136,937	**$ 4,311,563**	**$ 3,231,436**	72%	**$ 4,484,653**	**$ 5,260,314**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	607,496	277,734	64,016	**704,000**	**167,632**	39%	**430,000**	**400,000**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 607,496	$ 277,734	$ 64,016	**$ 704,000**	**$ 167,632**	39%	**$ 430,000**	**$ 400,000**	
		$ 6,395,636	$ 5,295,137	$ 2,385,457	**$ 5,393,413**	**$ 3,664,347**	69%	**$ 5,292,503**	**$ 5,992,369**	
	Available Cash Balance - EOY	$ (249,387)	$ 521,480	$ 1,585,879	**$ 407,369**	**$ 2,774,673**		**$ 2,448,376**	**$ 2,611,007**	

City of Muskegon

Annual Budget & Quarterly Budget Reforecast - Other Funds

		Actual 2008	Actual 2009	Actual 2010 (Stub Year)	Original Budget 2010-11	Actual 2010-11 (Thru April)	Actual As % of Revised	Revised Budget Estimate 2010-11	Original Budget Estimate 2011-12	Comments
591	**Water Fund**									
	Available Cash Balance - BOY	$ 4,652,332	$ 3,232,652	$ 2,301,294	**$ 2,364,834**	**$ 3,128,123**		**$ 3,128,123**	**$ 2,868,744**	
	Means of Financing									
	Special assessments	$ -	$ -	$ -	**$ -**	**$ -**		**$ -**	**$ -**	
	Federal & state grants	-	-	-	**70,000**	**20,074**		**-**	**-**	
	State shared revenue	-	-	-	**-**	**-**		**-**	**-**	
	Charges for services - City	3,478,847	2,967,961	1,564,652	**3,900,000**	**2,139,403**		**3,155,000**	**3,155,000**	
	Charges for services - Wholesale	2,244,638	2,281,977	989,519	**2,100,000**	**1,353,447**		**2,120,000**	**2,120,000**	
	Maintenance services - Township	169,165	162,300	88,858	**100,000**	**156,245**		**175,000**	**170,000**	
	Interest income	96,075	22,483	13,566	**60,000**	**9,993**		**20,000**	**20,000**	
	Lease of facilities	87,122	127,027	71,402	**80,537**	**122,708**		**127,000**	**127,000**	LEASE OF SPACE ON WATER TOWERS
	Repayment of DDA advance	-	-	-	**-**	**-**		**-**	**-**	
	Operating transfers in	-	-	-	**-**	**-**		**-**	**-**	
	Other	246,691	327,378	184,695	**-**	**177,710**		**-**	**-**	
		$ 6,322,538	$ 5,889,126	$ 2,912,692	**$ 6,310,537**	**$ 3,979,580**		**$ 5,597,000**	**$ 5,592,000**	
30548	**Operating Expenditures Administration**									
5100	Salaries & Benefits	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5200	Operating Supplies	-	4,155	1,085	**-**	**-**	N/A	**-**	**-**	
5300	Contractual Services	492,164	512,150	258,076	**510,192**	**424,262**	83%	**510,192**	**536,007**	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400	Other Expenses	1,808	5,295	7,960	**2,000**	**-**	0%	**2,000**	**2,000**	
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
5900	Other Financing Uses	622,551	567,463	-	**451,323**	**345,758**	77%	**451,323**	**410,188**	INTEREST ON WATER BONDS
	Other Cash Uses and Adjustments (e.g. Debt Principal)	1,706,765	1,110,000	317,141	**1,195,000**	**615,000**	51%	**1,195,000**	**1,230,000**	PRINCIPAL ON WATER BONDS
		$ 2,823,288	$ 2,199,063	$ 584,262	**$ 2,158,515**	**$ 1,385,020**	64%	**$ 2,158,515**	**$ 2,178,195**	
60559	**Operating Expenditures Maintenance - City**									
5100	Salaries & Benefits	$ 789,743	$ 972,743	$ 420,828	**$ 815,966**	**$ 669,733**	82%	**$ 815,966**	**$ 768,795**	
5200	Operating Supplies	293,935	1,361,098	48,567	**244,000**	**120,234**	72%	**166,660**	**160,260**	
5300	Contractual Services	377,064	368,258	149,061	**382,217**	**243,874**	64%	**382,217**	**446,417**	
5400	Other Expenses	34,634	35,364	29,769	**28,230**	**50,089**	91%	**55,000**	**53,230**	
5700	Capital Outlays	16,491	8,490	906	**16,500**	**4,305**	26%	**16,500**	**16,500**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 1,511,867	$ 2,745,953	$ 649,131	**$ 1,486,913**	**$ 1,088,235**	76%	**$ 1,436,343**	**$ 1,445,202**	
60558	**Operating Expenditures Filtration**									
5100	Salaries & Benefits	$ 608,545	$ 601,170	$ 299,682	**$ 670,771**	**$ 481,413**	72%	**$ 670,771**	**$ 655,881**	
5200	Operating Supplies	219,890	238,676	93,186	**248,900**	**173,324**	70%	**248,900**	**275,095**	
5300	Contractual Services	517,062	490,099	246,943	**570,450**	**343,904**	60%	**570,450**	**615,970**	
5400	Other Expenses	1,968	1,384	750	**2,600**	**918**	35%	**2,600**	**2,600**	
5700	Capital Outlays	293,097	126,309	26,130	**44,800**	**69,848**	65%	**107,800**	**45,300**	
5900	Other Financing Uses	-	-	-	**-**	**-**	N/A	**-**	**-**	
	Replacement Reserve - DWRF	-	-	-	**290,000**	**-**	0%	**290,000**	**290,000**	
		$ 1,640,562	$ 1,457,638	$ 666,691	**$ 1,827,521**	**$ 1,069,407**	57%	**$ 1,890,521**	**$ 1,884,846**	
90000	**Project Expenditures**									
5200	Operating Supplies	$ -	$ -	$ -	**$ -**	**$ -**	N/A	**$ -**	**$ -**	
5300	Contractual Services	1,766,501	417,830	185,779	**771,000**	**153,485**	41%	**371,000**	**1,340,000**	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700	Capital Outlays	-	-	-	**-**	**-**	N/A	**-**	**-**	
		$ 1,766,501	$ 417,830	$ 185,779	**$ 771,000**	**$ 153,485**	41%	**$ 371,000**	**$ 1,340,000**	
		$ 7,742,218	$ 6,820,484	$ 2,085,863	**$ 6,243,949**	**$ 3,696,147**	63%	**$ 5,856,379**	**$ 6,848,243**	
	Available Cash Balance - EOY	$ 3,232,652	$ 2,301,294	$ 3,128,123	**$ 2,431,422**	**$ 3,411,556**		**$ 2,868,744**	**$ 1,612,501**	

APPENDICES

DEBT SERVICE REQUIREMENTS

City of Muskegon

2011-12 Proposed Budget - Debt Service Requirements

Bond Issue	Fund	Year Issued	Original Amount of Issue	Outstanding Balance 06/30/11	Principal Due FY 2012	Interest Due FY 2012	Total Due FY 2012	Final Maturity
Existing Debt Issues:								
DDA G.O. Refunding Bonds	DDA Debt Service	2011	$ 2,045,000	$ 2,045,000	$ 265,000	$ 64,462	$ 329,462	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,405,000	80,000	192,197	272,197	2025
State of Michigan Environmental Loan	Brownfield	2005	500,000	244,850	28,527	4,897	33,424	2015
Bond for Fire Station & Rec Projects	General	2006	5,400,000	5,235,000	70,000	211,145	281,145	2032
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	685,000	125,000	26,705	151,705	2016
Water Filtration Improvement DWRF Loan	Water	2004	13,900,000	10,955,000	630,000	226,100	856,100	2025
Water Supply System Revenue Bonds	Water	2010	5,995,000	5,415,000	600,000	184,088	784,088	2019
			35,140,000	29,984,850	1,798,527	909,594	2,708,121	
Anticipated Debt Issues:								
MTF Major & Local Streets Bond			2,000,000	-	-	40,000	40,000	2025
			$37,140,000	$ 29,984,850	$ 1,798,527	$ 949,594	$ 2,748,121	

Recap By Fund:	Total
General	$ 281,145
Major Street	40,000
Brownfield	33,424
Sidewalk Improvemen	151,705
Water	1,640,188
DDA	329,462
LDFA III (Smartzone)	272,197
	$ 2,748,121

2010-11 BUDGETED CAPITAL IMPROVEMENTS

City of Mu City of Muskegon

Quarterly Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1Q Reforecast Budget Estimate 2010-11	2Q Reforecast Budget Estimate 2010-11	3Q Reforecast Budget Estimate 2010-11	Comments
	2010-11 PROJECTS							
101	**General Fund**							
	Seal City Hall		-	-	25,000	25,000	30,000	
			-	-	25,000	25,000	30,000	
202	**Major Streets**							
99127	Laketon, Barclay to Henry	Al-Shatel	520,000	494,000	630,000	630,000	630,000	Carryover from 2010 Budget
90125	Laketon-Henry Intersection	Al-Shatel	250,000	216,000	300,000	300,000	300,000	Carryover from 2010 Budget
	Laketon Traffic Signals: Hoyt, Getty, Roberts	Al-Shatel	260,000	211,000	260,000	260,000	260,000	Carryover from 2010 Budget
90105	Traffic Signal replacement/Upgrade at Sherman & Lincoln	Al-Shatel	138,000	-	138,000	-	-	
94020	Business US 31 (South Branch River Bridge)	Al-Shatel	79,000	-	79,000	79,000	79,000	
99130	Laketon, Peck to Wood	Al-Shatel	25,000		25,000	-	-	Carryover from 2009 Budget
98132	Getty, Marquette to Access	Al-Shatel	10,000		10,000	10,000	10,000	Carryover from 2009 Budget
98128	Park, Southern to Houston	Al-Shatel	13,000		13,000	13,000	13,000	Carryover from 2009 Budget
99128	Getty Street, Apple to Marquette (STP)	Al-Shatel	475,000	-	475,000	15,000	15,000	Bids Came in Higher in May
99132	Laketon, Henry to Park	Al-Shatel	750,000	-	750,000	50,000	25,000	STP Funds
99133	Getty Street, Keating to Laketon (STP)	Al-Shatel	500,000	-	500,000	50,000	30,000	STP Funds
	Temple, Young to Laketon	Al-Shatel	-	110,000	-	175,000	160,000	Pending grant approval to reconstruct
	Ryerson Creek Fish Passage	Al-Shatel	-	506,000	546,000	546,000	546,000	
	ADA Ramps on Apple & Shoreline	Al-Shatel	-	-	8,000	8,000	8,000	
	Traffic Signals (citywide)	Al-Shatel	-	-	-	-	15,000	State billing from 2009
	Port City, Latimer to Laketon	Al-Shatel	-	102,000	165,000	165,000	165,000	Milling & Resurfacing
	Getty St., Laketon to Evanston	Al-Shatel	600,000	-	600,000	50,000	25,000	TEDF-F
			3,620,000	1,639,000	4,499,000	2,351,000	2,281,000	

City of Muskegon

Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1Q Reforecast Budget Estimate 2010-11	2Q Reforecast Budget Estimate 2010-11	3Q Reforecast Budget Estimate 2010-11	Comments
	2010-11 PROJECTS							
203	**Local Streets**							
99136	White/Scott from Wood to Oak Street	Al-Shatel	39,000	-	39,000	39,000	39,000	
	Dale, Peck to Clinton	Al-Shatel	-	-	30,000	-	7,500	Hospital not participating
	Viridian Drive/Terrace Point Dr.	Al-Shatel	130,000	120,000	130,000	130,000	130,000	Reimbursed by GVSU
			169,000	120,000	199,000	169,000	176,500	
260	**Farmers' Market Improvement Fund**							
	Signage, ADA & building improvements		12,925	-	22,000	22,000	22,000	
			12,925	-	22,000	22,000	22,000	
404	**Public Improvement Fund**							
	No Budgeted Projects		-	-	-	-	-	
408	**Arena Maintenance Fund**							
	Masonry Repairs to South Annex Wall	Paul	-	-	75,000	65,000	65,000	
	Emergency Furnace Replacement Annex	Paul	-	-	-	20,000	20,000	
	Scoreboard		-	65,000	-	130,000	130,000	Carryover from 2010 Budget
			-	65,000	75,000	215,000	215,000	
482	**State Grants Fund**							
99137	Energy Grant: Smith Ryerson/McGraft Park	Al-Shatel	184,000	162,730	244,000	244,000	196,786	
98114	EPA Grant	Brubaker-Clarke	-	42,000	-	-	26,000	Carryover from 2010 Budget
98114	Brownfield Loan - Betten	Brubaker-Clarke	-		-	-	214,000	Carryover from 2010 Budget
98114	Smith-Ryerson	Al-Shatel	300,000	211,000	450,000	450,000	450,000	Carryover from 2010 Budget
99118	Musketawa Trail Connection-phase IB (Keating to Black Creek)	Al-Shatel	275,000	-	275,000	275,000	-	
			759,000	415,730	969,000	969,000	886,786	

City of Mu City of Muskegon

Quarterly Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	Original Budget	Associated Grant	1Q Reforecast Budget Estimate 2010-11	2Q Reforecast Budget Estimate 2010-11	3Q Reforecast Budget Estimate 2010-11	Comments
	2010-11 PROJECTS							
590	**Sewer**							
99132	Laketon, Henry to Park	Al-Shatel	60,000		60,000	10,000	10,000	
99133	Getty Street, Keating to Laketon (STP)	Al-Shatel	50,000		50,000	-	-	
99114	Fisherman's Village Lift Station Rehab	Al-Shatel	85,000	-	95,000	95,000	95,000	Carryover from 2010 Budget
99127	Laketon, Barclay to Henry	Al-Shatel	250,000	-	40,000	40,000	40,000	
	Sewer Rehabilitation Project (various projects)	Al-Shatel	100,000	-	100,000	50,000	50,000	
	Isabella, Peck to Terrace	Al-Shatel	100,000		180,000	190,000	190,000	
	Viridian Drive/Terrace Point Dr.	Al-Shatel	15,000	10,000	15,000	15,000	15,000	Reimbursed by GVSU
	Getty, Laketon to Evanston	Al-Shatel	-	-	100,000	-	-	Design only in 2010-11
90123	Walton, Pine to Terrace	Al-Shatel	14,000	-	-	-	-	
99136	White/Scott from Wood to Oak Street	Al-Shatel	30,000	-	30,000	30,000	30,000	
			704,000	10,000	670,000	430,000	430,000	
591	**Water**							
90108	Inspections, plans, & specs. - 3 elev. tanks, Plant clearwell, and Harvey reser	Al-Shatel	40,000	-	40,000	40,000	-	
99127	Laketon, Barclay to Henry	Al-Shatel	30,000	-	30,000	30,000	30,000	
	Water Main Replacement Project, various locations & 2" & 4" Mains replacem	Al-Shatel	150,000	-	150,000	50,000	50,000	
99132	Laketon, Henry to Park	Al-Shatel	25,000		25,000	25,000	25,000	
99133	Getty Street, Keating to Laketon (STP)	Al-Shatel	120,000		120,000	10,000	5,000	Main and Services Replacement - Design only in 2010-11
	Getty St., Laketon to Evanston	Al-Shatel	250,000		250,000	10,000	10,000	Main and Services Replacement - Design only in 2010-11
	Isabella, Peck to Terrace	Al-Shatel	95,000		95,000	190,000	190,000	Main and Services Replacement
	Viridian Drive/Terrace Point Dr. water looping	Al-Shatel	40,000		40,000	40,000	40,000	
	McGraft, Ruddiman to Montgomery	Al-Shatel	-		25,000	25,000	-	Work to be done in-house
	Leahy, Laketon to Larch	Al-Shatel	-		25,000	25,000	-	Work to be done in-house
99136	White/Scott from Wood to Oak Street	Al-Shatel	21,000	-	21,000	21,000	21,000	
			771,000	-	821,000	466,000	371,000	

		Responsibility	Original Budget	Associated Grant	1Q Reforecast Budget Estimate 2010-11	2Q Reforecast Budget Estimate 2010-11	3Q Reforecast Budget Estimate 2010-11	Comments
	2010-11 PROJECTS							
642	**PSB**							
90113	DPW's easterly parking lot, resurfacing	Al-Shatel	75,000	-	75,000	90,000	90,000	
			75,000	-	75,000	90,000	90,000	
643	**Engineering Services**							
99012	GIS Update and Maintenance	Al-Shatel	20,000	-	20,000	30,000	70,000	Licenses, training, payment to County for GIS
			20,000	-	20,000	30,000	70,000	
661	**Equipment Fund**							
5720/Quantity	*Non-Vehicular Equipment:*							
1	Sewer Truck/Vactor	Al-Shatel	275,000	-	275,000	275,000	332,165	
1	Asphalt Hot Box	Al-Shatel	20,000	-	20,000	20,000	20,032	
1	Concrete Saw	Al-Shatel	25,000	-	25,000	25,000	-	
1	Loader	Al-Shatel	120,000	-	120,000	120,000	-	
4	Turf Trucks	Al-Shatel	20,000	-	20,000	20,000	10,000	
			460,000	-	460,000	460,000	362,197	
5746	*Communications Equipment:*							
1	Video system	Al-Shatel	8,000	-	8,000	8,000	8,000	
5	Cruiser radios	Al-Shatel	10,000	-	10,000	10,000	10,000	
6	In-car radios	Al-Shatel	15,000	-	15,000	15,000	15,000	
2	Light Bars	Al-Shatel	5,000	-	5,000	5,000	5,000	
			38,000	-	38,000	38,000	38,000	

City of Mu	City of Muskegon							
Quarterly	Quarterly Budget Reforecast and 2011-12 Proposed Budget							
		Responsibility	Original Budget	Associated Grant	1Q Reforecast Budget Estimate 2010-11	2Q Reforecast Budget Estimate 2010-11	3Q Reforecast Budget Estimate 2010-11	Comments
			2010-11 PROJECTS					
5730	*Vehicles:*							
6	Police Patrol Cars	Al-Shatel	138,000	-	138,000	138,000	240,000	
5	Small Pickup	Al-Shatel	75,000	-	75,000	75,000	-	For Inspectors & 1 Supervisor
7	3/4 ton Pickup	Al-Shatel	175,000	-	175,000	175,000	175,000	Replace Old Construction Trucks
2	1 ton dump 140,141	Al-Shatel	70,000	-	70,000	70,000	-	Replace 1996 Trucks
1	Plow Truck	Al-Shatel	140,000	-	140,000	140,000	-	Replace 1992 Truck
2	Sedan	Al-Shatel	30,000	-	30,000	30,000	36,920	
			628,000	-	628,000	628,000	451,920	
	Total Equipment Fund		1,126,000	-	1,126,000	1,126,000	852,117	
			$ 7,256,925	$ 2,249,730	$ 8,501,000	$ 5,893,000	$ 5,424,403	

2011-12 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon
Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	2011-12 Budgeted Projects	2011-12 Estimated Project Grants	Comments
	2011-12 BUDGETED PROJECTS				
101	**General Fund**				
	Roof Replacement over Police Department	Al-Shatel	$ 39,000		
	Irrigation Well & Pumps @ Lakeside Cemetery	Al-Shatel	29,000		
	VOIP Phone System	Maurer	90,000		One-Year Payback
	McGraft - Replace Roof/Surface Tennis Courts	Al-Shatel	35,000		
	ADA Compliance, various locations	Al-Shatel	25,000		Federal Agreement
	Irrigation at City Hall	Al-Shatel	15,000		Replace System
	City Hall Tuck Pointing & Sealing	Al-Shatel	40,000	-	
			273,000	-	
202	**Major Streets**				
	Laketon, Barclay to Henry	Al-Shatel	30,000		
	Laketon-Henry Intersection	Al-Shatel	20,000		
	Laketon Traffic Signals: Hoyt, Getty, Roberts & Wood	Al-Shatel	50,000		
	Traffic Signal replacement/Upgrade at Getty & Evanston	Al-Shatel	138,000	125,000	CMAQ Grant Funds
	Laketon, Henry to Park	Al-Shatel	700,000	560,000	STP Grant Funds
	Ryerson Creek Fish Passage (Muskegon Ave. @ Eastern)	Al-Shatel	40,000		
	Sherman, Lincoln to Estes	Al-Shatel	1,100,000	481,000	STP Grant Funds
	Port City, Latimer to Laketon	Al-Shatel	15,000		
	Getty Street, Keating to Laketon (STP)	Al-Shatel	575,000	300,000	STP Grant Funds
	Traffic Signals Warrants Evaluation, various locations	Al-Shatel	23,000	-	
	Speed Limits Evaluations	Al-Shatel	20,000		In-House engineering Costs

City of Muskegon

Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	2011-12 Budgeted Projects	2011-12 Estimated Project Grants	Comments
	2011-12 BUDGETED PROJECTS				
	Terrace, Apple to Western	Al-Shatel	230,000	160,000	Mill and Resurface - HPP Grant Funds
	M-120 Over North Branch of River	Al-Shatel	14,000		MDOT Project - 8.75% City Participation
	Getty St., Laketon to Evanston	Al-Shatel	960,000	505,000	TEDF and CDBG Grant Funds
			3,915,000	2,131,000	
203	**Local Streets**				
	Dale, Peck to Clinton	Al-Shatel	55,000	-	Reconstruct
			55,000	-	
404	**Public Improvement Fund**				
	No Budgeted Projects		-	-	
408	**Arena Maintenance Fund**				
	No Budgeted Projects		-	-	
			-	-	
482	**State Grants Fund**				
	EPA Grant	Brubaker-Clarke	40,000	40,000	
	Musketawa Trail Connection-phase IB (Keating to Black Creek)	Al-Shatel	275,000	275,000	
			315,000	315,000	
590	**Sewer**				
	Sewer Rehabilitation Project (various projects)	Al-Shatel	100,000	-	Lining of Manholes/Sewer Lines
	Isabella, Peck to Terrace	Al-Shatel	25,000		
	Getty, Laketon to Evanston	Al-Shatel	135,000	-	New Sewer Main and Services
	Terrace, Apple to Western	Al-Shatel	20,000	-	Sewer Repairs Associated With Street Project
	GIS Update and Maintenance	Al-Shatel	30,000		County Licensing, Map Maintenance
	Mason, Sixth to Fifth	Al-Shatel	90,000	-	Replace Main and Services
			400,000	-	

City of Muskegon
Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	2011-12 Budgeted Projects	2011-12 Estimated Project Grants	Comments
	2011-12 BUDGETED PROJECTS				
591	**Water**				
	Elevated Tank - Marshall & Roberts, Interior Painting	Al-Shatel	290,000	-	
	Water Main Replacement Project, various locations & 2" & 4" Mains replacem	Al-Shatel	100,000	-	Filtration Plant
	Laketon, Henry to Park	Al-Shatel	25,000		Water Repairs Associated With Street Project
	Getty Street, Keating to Laketon (STP)	Al-Shatel	135,000		Main and Services Replacement
	Getty St., Laketon to Evanston	Al-Shatel	225,000		Crossing Mains and Services Replacement
	Isabella, Peck to Terrace	Al-Shatel	40,000		Replace Main and Services
	High Service Switchgear Repairs & Upgrades	Al-Shatel	175,000		Filtration Plant
	Terrace, Apple to Western	Al-Shatel	230,000		Water Repairs Associated With Street Project
	GIS Update and Maintenance	Al-Shatel	30,000		County Licensing, Map Maintenance
	Mason, Sixth to Fifth	Al-Shatel	90,000	-	Replace Main and Services
			1,340,000	-	
642	**PSB**				
	No Budgeted Projects		-	-	
			-	-	
643	**Engineering Services**				
	Intergovernmental Engineering Work	Al-Shatel	20,000	-	
			20,000	-	
661	**Equipment Fund**				
5720/Quantity	*Non-Vehicular Equipment:*				
1	Diagnostic Equipment	Al-Shatel	25,000	-	
1	Snow Blower / Mower	Al-Shatel	103,000	-	
1	Concrete Saw	Al-Shatel	25,000	-	
			153,000	-	

City of Muskegon
Quarterly Budget Reforecast and 2011-12 Proposed Budget

		Responsibility	2011-12 Budgeted Projects	2011-12 Estimated Project Grants	Comments
	2011-12 BUDGETED PROJECTS				
5746	*Communications Equipment:*				
1	Video system	Al-Shatel	8,000	-	
5	Cruiser radios	Al-Shatel	8,000	-	
6	In-car radios	Al-Shatel	4,000	-	
3	Light bars	Al-Shatel	6,000	-	
			26,000	-	
5730	*Vehicles:*				
2	Small Pickup	Al-Shatel	32,800	-	
1	Pickup Truck, 4X4	Al-Shatel	24,600	-	
1	I ton dump 4X4	Al-Shatel	31,000	-	New - For Plowing Alleys
1	Plow Truck	Al-Shatel	140,000	-	Replaces 1992 Vehicle
1	Sewer Jet	Al-Shatel	200,000	-	Replaces 1999 Equipment
			428,400	-	
	Total Equipment Fund		607,400	-	
			$ 6,925,400	$ 2,446,000	

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
AFFIRMATIVE ACTION (101-20228)	Affirmative Action Director	101	0.60			0.60			
AFFIRMATIVE ACTION (101-20228)	Administrative Secretary	101	0.50	1.10		0.50	1.10		0.00
CEMETERIES (101-70276)	Leisure Services Maintenance Worker III	101	1.00			1.00			
CEMETERIES (101-70276)	Highway Supervisor	101	0.00			0.25			
CEMETERIES (101-70276)	Cemetery/Forestry Supervisor	101	0.70			0.00			
CEMETERIES (101-70276)	Customer Service Rep II	101	0.50	2.20		0.50	1.75		-0.45
CITY CLERK & ELECTIONS (101-20215)	City Clerk	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Customer Service Rep II	101	1.00			1.00			
CITY CLERK & ELECTIONS (101-20215)	Deputy City Clerk	101	1.00	3.00		1.00	3.00		0.00
CITY COMMISSION (101-10101)	Secretary to City Manager	101	0.25	0.25		0.25	0.25		0.00
CITY HALL MAINTENANCE (101-60265)	Building Maintenance Worker	101	0.50			0.50			
CITY HALL MAINTENANCE (101-60265)	Customer Service Rep II	101	0.05	0.55		0.05	0.55		0.55
CITY MANAGER'S OFFICE (101-10172)	City Manager	101	1.00			1.00			
CITY MANAGER'S OFFICE (101-10172)	Administrative Secretary	101	0.50			0.50			
CITY MANAGER'S OFFICE (101-10172)	Secretary to City Manager	101	0.75	2.25		0.75	2.25		0.00
CITY TREASURER'S OFFICE (101-30253)	Customer Service Rep II	101	4.00			4.00			
CITY TREASURER'S OFFICE (101-30253)	City Treasurer	101	1.00	5.00		1.00	5.00		0.00
CIVIL SERVICE (101-20220)	Civil Service Director	101	1.00	1.00		0.00	0.00		-1.00

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
ENVIRONMENTAL SERVICES (101-80387)	Customer Service Rep I	101	0.00			1.00			
ENVIRONMENTAL SERVICES (101-80387)	Code Coordinator	101	0.00			1.00			
ENVIRONMENTAL SERVICES (101-80387)	Environmental Inspector	101	2.00			0.00			
ENVIRONMENTAL SERVICES (101-80387)	Code Compliance Inspector Inspector	101	0.00	2.00		3.00	5.00		3.00
FARMERS MARKET (101-70863)	Superintendent of Public Utilities	101	0.05	0.05		0.05	0.05		0.00
FINANCE ADMINISTRATION (101-30202)	Management Assistant	101	1.00			1.00			
FINANCE ADMINISTRATION (101-30202)	Assistant Finance Director	101	1.00			1.00			
FINANCE ADMINISTRATION (101-30202)	Director of Finance	101	1.00	3.00		1.00	3.00		0.00
FIRE (101-50336)	Firefighter	101	19.00			21.00			
FIRE (101-50336)	Fire Lieutenant	101	6.00			6.00			
FIRE (101-50336)	Fire Battalion Chief	101	3.00			3.00			
FIRE (101-50336)	Fire Captain	101	3.00			3.00			
FIRE (101-50336)	Fire Mechanic (Assistant)	101	2.00	33.00		2.00	35.00		2.00
FIRE SAFETY INSPECTIONS (101-50387)	Electrical Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector	101	1.00			0.00			
FIRE SAFETY INSPECTIONS (101-50387)	Fire Marshal	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Building Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep I	101	1.00			0.00			
FIRE SAFETY INSPECTIONS (101-50387)	Customer Service Rep II	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Plumbing/Mechanical Inspector	101	1.00			1.00			
FIRE SAFETY INSPECTIONS (101-50387)	Permit Technician	101	1.00	8.00		1.00	6.00		-2.00
INCOME TAX ADMINISTRATION (101-30205)	Customer Service Rep II	101	3.00			3.00			

CITY OF MUSKEGON
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Administrator	101	1.00			1.00			
INCOME TAX ADMINISTRATION (101-30205)	Income Tax Auditor	101	1.00	5.00		1.00	5.00		0.00
INFORMATION SYSTEMS (101-30248)	Information Systems Director	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Database Administrator	101	1.00			1.00			
INFORMATION SYSTEMS (101-30248)	Network Technician	101	1.00	3.00		1.00	3.00		0.00
PARKS (101-70751)	Leisure Services Maintenance Worker II	101	4.00			4.00			
PARKS (101-70751)	Leisure Services Maintenance Worker I	101	1.00			1.00			
PARKS (101-70751)	Parks Supervisor	101	1.00			1.00			
PARKS (101-70751)	Superintendent of Public Works	101	0.00	6.00		0.05	6.05		0.05
PLANNING (101-80400)	Zoning Administrtor/Planner III	101	1.00			1.00			
PLANNING (101-80400)	Code Coordinator	101	1.00			0.00			
PLANNING (101-80400)	Director of Community & Economic Development	101	1.00			1.00			
PLANNING (101-80400)	Administrative Secretary	101	1.00	4.00		1.00	3.00		-1.00
POLICE (101-40301)	Police Officer	101	63.00			63.00			
POLICE (101-40301)	Police Sergeant	101	9.00			9.00			
POLICE (101-40301)	Customer Service Rep II	101	5.00			5.00			
POLICE (101-40301)	Police Lieutenant	101	4.00			4.00			
POLICE (101-40301)	Police Captain	101	2.00			2.00			
POLICE (101-40301)	Police Records Supervisor	101	1.00			1.00			
POLICE (101-40301)	Administrative Aide/Office Manager	101	1.00			1.00			
POLICE (101-40301)	Parking Officer	101	1.00			1.00			
POLICE (101-40301)	Director of Public Safety	101	1.00			1.00			
POLICE (101-40301)	Police Community Coordinator	101	1.00	88.00		1.00	88.00		0.00

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	**POSITION TITLE**	**FUND**	**AUTHORIZED POSITIONS**	**TOTAL BY DEPARTMENT**	**TOTAL BY FUND**	**AUTHORIZED POSITIONS**	**TOTAL BY DEPARTMENT**	**TOTAL BY FUND**	**NET CHANGE**
SANITATION (101-60523)	**Cemetery/Forestry Supervisor**	101	0.30			0.00			
SANITATION (101-60523)	**Equipment Supervisor**	101	0.00	0.30		0.20	0.20		
SENIOR TRANSIT (101-60707)	**Administrative Services Supervisor**	101	0.00	0.00	167.70	0.05	0.05	168.25	-0.55
MVH-MAJOR STREETS (202-60440)	**Equipment Operator**	202	7.50			7.50			
MVH-MAJOR STREETS (202-60440)	**Superintendent of Public Works**	202	0.50			0.45			
MVH-MAJOR STREETS (202-60440)	**Leisure Services Maintenance Worker III**	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	**Traffic Sign Fabricator**	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	**Traffic Sign Maintenance Worker**	202	1.00			1.00			
MVH-MAJOR STREETS (202-60440)	**Highway Supervisor**	202	1.00	12.00	12.00	0.75	11.70	11.70	-0.30
MVH-LOCAL STREETS (203-60440)	**Equipment Operator**	203	4.50			4.50			
MVH-LOCAL STREETS (203-60440)	**Highway Supervisor**	203	1.00			0.75			
MVH-LOCAL STREETS (203-60440)	**Superintendent of Public Works**	203	0.50			0.45			
MVH-LOCAL STREETS (203-60440)	**Leisure Services Maintenance Worker III**	203	1.00	7.00	7.00	1.00	6.70	6.70	-0.30
COMMUNITY DEVELOPMENT (472-80691)	**Customer Service Rep II**	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	**Finance Clerk**	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	**Housing Rehab Counselor**	472	1.00			1.00			
COMMUNITY DEVELOPMENT (472-80691)	**Community Services Director**	472	1.00	4.00	4.00	1.00	4.00	4.00	0.00
HOME PROGRAM (473-80691)	**Rehabilitation Loan Specialist**	473	0.25	0.25	0.25	0.00	0.00	0.00	-0.25
LEAD PROGRAM (467-80691)	**Rehabilitation Loan Specialist**	467	0.75	0.75	0.75	0.00	0.00	0.00	-0.75

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
SEWER MAINTENANCE (590-60559)	Water/Sewer Maintenance Worker	590	8.00			7.00			
SEWER MAINTENANCE (590-60559)	Public Utilities Supervisor	590	1.00			1.00			
SEWER MAINTENANCE (590-60559)	Superintendent of Public Utilities	590	0.40			0.35			
SEWER MAINTENANCE (590-60559)	Equipment Operator	590	0.80	10.20	10.20	1.40	9.75	9.75	-0.45
WATER FILTRATION (591-60558)	Water Plant Operator	591	7.00			7.00			
WATER FILTRATION (591-60558)	Chief Operator	591	1.00			1.00			
WATER FILTRATION (591-60558)	Water Filtration Maintenance Operator	591	1.00			0.00			
WATER FILTRATION (591-60558)	Water Filtration Plant Supervisor	591	1.00	10.00		1.00	9.00		-1.00
WATER MAINTENANCE - CITY (591-60559)	Water/Sewer Maintenance Worker	591	9.00			9.00			
WATER MAINTENANCE - CITY (591-60559)	Superintendent of Public Utilities	591	0.40			0.35			
WATER MAINTENANCE - CITY (591-60559)	Equipment Operator	591	2.00			1.40			
WATER MAINTENANCE - TWP (591-60660)	Water/Sewer Supervisor	591	1.00	12.40	22.40	1.00	11.75	20.75	-0.65

CITY OF MUSKEGON
BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE
HARTSHORN MARINA FUND (594-70756)	Highway Supervisor	594	0.00			0.25			
HARTSHORN MARINA FUND (594-70756)	Superintendent of Public Works	594	0.00			0.05			
HARTSHORN MARINA FUND (594-70756)	Superintendent of Public Utilities	594	0.05	0.05	0.05	0.00	0.30	0.30	0.25
PUBLIC SERVICE BUILDING (642-60442)	Inventory/Stock Clerk	642	1.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Director of Public Works	642	1.00			1.00			
PUBLIC SERVICE BUILDING (642-60442)	Administrative Services Supervisor	642	1.00			0.95			
PUBLIC SERVICE BUILDING (642-60442)	Customer Service Rep II	642	4.50			4.50			
PUBLIC SERVICE BUILDING (642-60442)	Superintendent of Public Utilities	642	0.05			0.00			
PUBLIC SERVICE BUILDING (642-60442)	Building Maintenance Supervisor	642	0.50	8.05	8.05	0.50	7.95	7.95	-0.10
ENGINEERING (643-60447)	Civil Engineer	643	3.00			3.00			
ENGINEERING (643-60447)	Engineering Aide I	643	1.00			1.00			
ENGINEERING (643-60447)	Customer Service Rep II	643	0.95	4.95	4.95	0.95	4.95	4.95	0.00
EQUIPMENT (661-60932)	Mechanic	661	4.00			4.00			
EQUIPMENT (661-60932)	Electronics Technician	661	1.00			1.00			
EQUIPMENT (661-60932)	Equipment Operator	661	0.20			0.20			
EQUIPMENT (661-60932)	Equipment Supervisor	661	1.00			0.80			
EQUIPMENT (661-60932)	Superintendent of Public Utilities	661	0.05	6.25	6.25	0.25	6.25	6.25	0.00
AFFIRMATIVE ACTION (677-30851)	Affirmative Action Director	677	0.40	0.40	0.40	0.40	0.40	0.40	0.00
	GRAND TOTALS		244.00	244.00	244.00	241.00	241.00	241.00	-3.00

CITY OF MUSKEGON

BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2011-12

			2010-11 BUDGETED			2011-12 BUDGETED			
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE

SUMMARY OF YEAR-TO-YEAR BUDGETED FT POSITION CHANGES

BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS
ADDITIONS:			
ENVIRONMENTAL SERVICES (101-80387)	Code Compliance Inspector Inspector	101	3.00
FIRE (101-50336)	Firefighter	101	2.00
DELETIONS:			
CEMETERIES (101-70276)	Cemetery/Forestry Supervisor	101	-0.70
SANITATION (101-60523)	Cemetery/Forestry Supervisor	101	-0.30
CIVIL SERVICE (101-20220)	Civil Service Director	101	-1.00
ENVIRONMENTAL SERVICES (101-80387)	Environmental Inspector	101	-2.00
FIRE SAFETY INSPECTIONS (101-50387)	Housing Inspector	101	-1.00
HOME PROGRAM (473-80691)	Rehabilitation Loan Specialist	473	-0.25
LEAD PROGRAM (467-80691)	Rehabilitation Loan Specialist	467	-0.75
SEWER MAINTENANCE (590-60559)	Water/Sewer Maintenance Worker	590	-1.00
WATER FILTRATION (591-60558)	Water Filtration Maintenance Operator	591	-1.00
	NET CHANGE		-3.00

BUDGET RESOLUTION

CITY OF MUSKEGON
RESOLUTION OF APPROPRIATION
2011-12 BUDGET

WHEREAS, the City Manager has submitted a proposed Budget for 2011-12 in accordance with City Ordinance and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2011-12 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning July 1, 2011 is hereby determined and adopted as follows:

GENERAL FUND

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
101-10101	City Commission	84,952
101-10102	City Promotions & Public Relations	11,350
101-10145	City Attorney	322,508
101-10172	City Manager	270,116
101-10875	Contributions to Outside Agencies	161,824
101-10891	Contingency and Bad Debt Expense	250,000
101-20215	City Clerk & Elections	290,181
101-20220	Civil Service	90,000
101-20228	Affirmative Action	84,812
101-30202	Finance Administration	417,677
101-30205	Income Tax Administration	424,488
101-30209	Assessing Services	351,675
101-30805	Arena Administration	235,000
101-30248	Information Systems Administration	391,716
101-30253	City Treasurer	463,128
101-30851	Insurance Premiums	275,000
101-30906	Debt Retirement	281,145
101-30999	Transfers to Other Funds	408,046
101-40301	Police	8,777,989
101-50336	Fire	3,522,260
101-50387	Fire Safety Inspections	594,720
101-60265	City Hall Maintenance	276,892
101-60446	Community Event Support	23,600
101-60448	Streetlighting	760,000
101-60523	Sanitation	1,880,000
101-60550	Stormwater Management	17,786
101-60770	Senior Citizen Transit	69,078
101-70276	Cemeteries Maintenance	360,522
101-70585	Parking Operations	3,000
101-70751	Parks Maintenance	1,138,857
101-70357	Graffiti Removal	4,861
101-70757	Mc Graft Park Maintenance	43,651
101-70775	General Recreation	96,000
101-70863	Farmers' Market and Flea Market	60,090
101-80387	Environmental Services	532,266
101-80400	Planning, Zoning and Economic Development	299,261
101-90000	Major Capital Improvements	273,000
	Grand Total General Fund Appropriations	$23,547,451

OTHER BUDGETED FUNDS

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
202,204	Major Streets and State Trunklines	6,076,482
203	Local Streets	1,530,990
264	Criminal Forfeitures	45,000
285	Tree Replacement	2,000

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2011-12 are estimated as follows:

GENERAL FUND

FUND/ACTIVITY NAME	AMOUNT
Taxes	$ 14,657,645
Licenses and Permits	1,099,000
Federal Grants	169,889
State Grants	20,000
State Shared Revenue	3,050,000
Charges for Sales & Services	2,287,058
Interest & Rentals	304,761
Fines & Fees	517,000
Other Revenue	456,370
Other Financing Sources	100,000
Total General Fund Revenue Appropriations	$22,661,723

OTHER BUDGETED FUNDS

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
202,204	Major Streets and State Trunklines	6,076,482
203	Local Streets	1,530,990
264	Criminal Forfeitures	45,000
285	Tree Replacement	2,000

BE IT FURTHER RESOLVED that the operating expense projections for the following non-budget funds are hereby approved:

FUND ACTIVITY NUMBER	FUND/ACTIVITY NAME	AMOUNT
305	TIFA Debt Service	$50,000
394	Downtown Development Authority Debt	329,712
290	Local Finance Development Authority Debt	272,697
295	Brownfield Redevelopment Authority	133,424
402	Arena Improvement Fund	0
403	Sidewalk Improvement Fund	151,705
404	Public Improvement Fund	5,000
482	State Grants Fund	315,000
590	Sewer	5,992,369
591	Water	6,848,243
594	Marina/Launch Ramp	202,256
661	Equipment	2,711,979
642	Public Service Building	895,312
643	Engineering Services Fund	458,054
677	General Insurance Fund	3,740,120

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2011:

PURPOSE	MILLAGE (MILLS)
General Operating	9.5000
Sanitation Service	2.5000
Promotion	.0749
Total	12.0749

At a meeting of the City Commission of the City of Muskegon, on the ____________________ Day of June 2011, the foregoing resolution was moved for adoption by Commissioner _________________________. Commissioner_______________________ supported the motion.

Resolution declared adopted.

________________________________ ________________________________

Mayor **City Clerk**