

City of Muskegon,
Michigan

2007 Proposed Budget and Quarterly Budget Reforecast

For The Year Beginning January 1, 2007

MUSKEGON



West Michigan's Shoreline City

CITY OF MUSKEGON, MICHIGAN

PROPOSED BUDGET

FOR THE YEAR BEGINNING JANUARY 1, 2007

MUSKEGON



West Michigan's Shoreline City

CITY COMMISSION

STEVE WARMINGTON - MAYOR

CLARA SHEPHERD
CHRIS CARTER
SUE WIERENGO

LAWRENCE SPATARO
STEVE GAWRON
KEVIN DAVIS

BRYON MAZADE
CITY MANAGER

CITY OF MUSKEGON, MICHIGAN
Budget for the Year Ended December 31, 2007

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INTRODUCTORY SECTION

Affirmative Action
(231)724-6703
FAX (231)722-1214

Assessor
(231)724-6708
FAX (231)726-5181

Cemetery
(231)724-6783
FAX (231)726-5617

City Manager
(231)724-6724
FAX (231)722-1214

Civil Service
(231)724-6716
FAX (231)724-4405

Clerk
(231)724-6705
FAX (231)724-4178

Comm. & Neigh.
Services
(231)724-6717
FAX (231)726-2501

Engineering
(231)724-6707
FAX (231)727-6904

Finance
(231)724-6713
FAX (231)724-6768

Fire Department
(231)724-6792
FAX (231)724-6985

Income Tax
(231)724-6770
FAX (231)724-6768

Info. Technology
(231)724-4126
FAX (231)722-4301

Inspection Services
(231)724-6715
FAX (231)728-4371

Leisure Services
(231)724-6704
FAX (231)724-1196

Mayor's Office
(231)724-6701
FAX (231)722-1214

Planning/Zoning
(231)724-6702
FAX (231)724-6790

Police Department
(231)724-6750
FAX (231)722-5140

Public Works
(231)724-4100
FAX (231)722-4188

Treasurer
(231)724-6720
FAX (231)724-6768

Water Billing
(231)724-6718
FAX (231)724-6768

Water Filtration
(231)724-4106
FAX (231)755-5290

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August 30, 2006

Honorable Mayor and City Commissioners:

Enclosed is the proposed 2007 Budget for the City of Muskegon. Our focus has been an attempt to maintain service levels, given the current economic conditions and rising personnel and operational costs. Also, the 2007 spending plan was prepared considering the type and scope of programs the City Commission identified as priorities during the February strategic planning process and the budget reforecast throughout 2006.

The City's total proposed 2007 spending plan (including all budgeted funds) is \$58,072,181 as compared to \$63,714,084 originally proposed for 2006. In addition to modestly scaled back operating budgets, the significant decrease is attributable to the fact that large capital projects including Shoreline Drive and the water filtration plant improvements were completed in 2006. A limited amount of capital outlays for routine water, sewer and street improvements is included in the 2007 budget. Also, the L.C. Walker Arena operation fund is eliminated since the City's obligation under the new contract is a fixed payment arrangement. This payment is budgeted for in the General Fund.

It is important to note that the proposed spending plan does not include a property tax increase. However, the proposed budget retains the current millage rate as established when the 2005 Budget was adopted.

The city's budget is made up of several individual funds that are reviewed below.

General Fund

Proposed general fund expenditures are \$24,582,786, up 3.30% from the 2006 revised estimate of \$23,796,620. Revenues for 2007 are estimated at \$24,302,264, up (1%) from the 2006 revised estimate of \$24,061,065. Revenues remain stagnant and are not keeping up with rising costs largely due to the economy and increased personnel-related costs. State shared revenues for 2007 are projected to remain at their current level.

The proposed general fund budget is based upon conservative estimates of revenue and realistic projections of expenses and is structured to allow the city to maintain a fund balance equal to 10% of prior year expenditures, in accordance with City Commission policy. It should be noted that the proposed general fund budget does include a transfer of \$150,000 from the Budget Stabilization Fund in order to meet that fund balance target and maintain city services as much as possible.

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For the last several years, total General Fund revenues have remained essentially flat. Total budgeted revenues for 2007 are only 2.6% higher than actual revenues received in 2000. Costs for things the City buys- wages, employee benefits, fuel, utilities, etc. – have obviously increased at a much steeper rate. We have “held our own” for several years in anticipation of relief from an economic upturn. Staff has responded by wringing efficiencies out of operations, wherever possible and cutting back non-essential staff and services. The 2007 budget is a continuation of these efforts.

The following are changes to the general fund budget proposed for 2007 that are worthy of note.

- Because personnel costs represent such a large portion of the city’s General Fund, it is necessary to critically review the personnel complement each year. The following adjustment to the personnel complement is included in the proposed budget:
 - Elimination of the Revenue Collections Administrator in the Treasurer’s Office. The duties of this position are being assumed by the Income Tax Administrator/Deputy Treasurer as a part of the effort to integrate the Treasurers and Income Tax Offices more closely.
- In accordance with Commission goals, the continuation of the fight against neighborhood blight remains a high priority for 2007. Several departments will continue to work collectively to eliminate blighting influences. We will continue enforcement on illegal dumping with surveillance of sites frequently used for dumping. We have been able to cite violators in 2006 using new surveillance equipment. The City’s successful anti-graffiti efforts will also be continued.
- Environmental Services will implement the new leaf ordinance. At this time we are uncertain as to what the staff effort and contractor cost will be for this service. This budget also anticipates an increase in contractor costs for mowing and lot clean-ups and the assumption of city-owned lot clean-ups which are no longer allowed to be funded through CDBG.
- The Fire Department will re-locate the central fire station operation in the middle of the year to the newly constructed station at Terrace and Western. We will continue to consider the most efficient ways to utilize department resources. Consideration should also be given to exploring the use of part-time/part-paid firefighters to address department personnel needs.
- The Police Department will continue the use the successful Neighborhood Response Team program to address crime in the City’s central neighborhoods. It will also push to better control court overtime costs. This will require cooperation of the County Prosecutor’s Office and the court system. The department will also pursue cooperative efforts with other law enforcement agencies.
- The Inspections Department is planning to implement a significant change in how the rental housing program is administered. The timing of the inspection would stay the same, but we would go to a regular annual fee instead of only charging every four years when inspections are done. This program will be designed with the goals of cutting down on administrative costs and rewarding compliant landlords. Under the current fee structure, revenues are not covering program costs.

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- Recreation is intending to discontinue the adult softball program since participation has declined significantly over the past several years to a point where it is no longer self-sufficient. Another organization is ready to operate the softball leagues in conjunction with their leagues. This move will also entail discontinuing our contract with Muskegon Township for the use of Softball World. Also, playground programs for Reese and Sheldon Park will be combined at Sheldon Park to make way for the addition of a much needed program at Joe Clifford Park.
- The Parks Department budget saw a significant increase in water costs in 2006 due to the recent water rate increase and those costs are expected to continue in 2007. Parks also expects to dedicate more staffing to maintenance of the new section of Shoreline Drive and the added sections of the Lakeshore Trail.
- Cemeteries costs are also up due to the recent water rate increase and newly installed water meters.
- As noted, the L.C. Walker Arena Fund is eliminated and a new budget has been set up in the General Fund for costs associated with the new arena contract.
- The Julia Hackley Internship program is not included in this budget because the Community Foundation has indicated they will no longer fund it. This is unfortunate because four departments each summer were able to supplement their personnel complement and get important projects completed. Perhaps more important is the experience the city was able to provide the college students.
- The parking budget is reduced because it is anticipated that the parking ramp will be sold and the costs associated with it will no longer be incurred.
- The General Fund will be required to transfer \$100,000 for Smartzone debt service because that development is not yet generating enough tax increments to pay all of the debt service for the MAREC building. A \$75,000 contribution from the Community Foundation for Muskegon County is also budgeted for this purpose.
- The General Fund will need to transfer \$40,000 for 2006 and 2007 to the Marina Fund for debt service because the marina does not generate enough revenue to pay operating expenses and debt service.
- Some user fees will be increased and new fees will be recommended in December when the city's master fee resolution is adopted.
- For the first time in recent history, no major general fund capital expenditures are included in the budget for 2007. Unfortunately, important capital improvements are being deferred to later years.
- The General Fund transfer to the Local Street Fund is budgeted at \$480,000.

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There are significant items not included in the proposed 2006 budget that will be studied in the coming months to determine if they should be pursued. These include:

- Consideration needs to be given to the use of the remaining grants funds (\$325,000) that are available for marina improvements. Critical review of the state restrictions on the operation of the marina needs to occur to determine whether the city should continue in this business or explore ways to get out of the marina business.
- Staff will be working on the redevelopment of the Terrace Street Lots for a new fire station, potential relocation of the Farmer's Market and additional commercial development. We will also continue attempts to sell other properties, including the Seaway Industrial Park properties and possibly the Meurer Court Lots.

Other Budgeted Funds

In addition to the general fund, the city's budget is made up of various other funds, which, as a group, account for nearly two-thirds of the city's total 2007 budget. A summary of budget highlights for these funds follows:

- **Major and Local Street Funds** – These budgets contemplate continuation of current service levels. The 2007 budget provides for \$2.090 million of major street capital improvements. Local street capital improvements are budgeted at \$1.425 million, most of which (\$1.35 million) is for the former Muskegon Mall project. As noted, the General Fund transfer to the local street fund is \$480,000. An additional \$140,000 of METRO Act funds is allocated to the local street fund. Only one non-grant funded local street (Knollwood Court, which was petitioned) can be done in 2007 due to lack of funding. We also received petitions for Vincent Drive (largely due to storm sewer problems) and Harbour Towne Circle, but funds are not available for these projects.
- **Sidewalk Improvement Fund** – The ten-year sidewalk replacement program was completed in 2005. This fund is now used solely to collect assessments and pay debt service on bonds issued to finance the completed sidewalk work.
- **Public Improvement Fund** – Funds are allocated for repayment of the Urban Land Assembly (ULA) loan debt service payment and the fire truck installment purchase payments on the trucks delivered in 2006. Also scheduled is completion of the new Central Fire Station, funded through bonds to be issued in 2006.
- **State Grants Fund** – We will continue the site assessment program using the Clean Michigan Initiative (CMI) grant previously received from the State of Michigan. We anticipate receiving a Coastal Zone Management (CZM) grant for the update of the waterfront master plan and a grant for the Musketawa Trail connection from Laketon to the downtown.

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- **Marina & Launch Ramp Fund** – No significant changes in funding or operations are budgeted. State grant funds (\$325,000) are available to make additional improvements to the marina, but they need to be matched with a like amount of local funds. Staff intends to continue to consider ways to make the marina self-sustaining. Efforts to increase enforcement of launch ramp permits will also continue.
- **Equipment Fund** – No significant operational changes are planned. Staff will investigate possible uses of Alternative Fuel Vehicles in the City fleet. Providing maintenance services to other municipalities will also be considered. Scheduled vehicle and equipment purchases totaling \$671,900 are planned for 2007.
- **Public Service Building** – No significant operational changes or physical improvements are planned.
- **Water Fund** – No water rate increase is planned. Major improvements to the filtration plant were completed in 2006. Most of the capital improvements for 2007 are tied to street projects. However, in addition to street projects, the Larch and Hudson Streets water mains are failing and need to be replaced and are included in this budget. The water fund total for capital improvements is proposed at \$1.040 million.
- **Sewer Fund** - No significant changes are planned for sewer fund operations and no sewer rate increase is planned. We have not yet seen the full impact of the sewer rate increase that was implemented in 2006 to determine its adequacy. Capital improvements, many of which are tied to street projects, will total \$801,000. Muskegon Township is changing its method of charging sewer customers which will impact our payment to them for the state prison facility. We will explore the cost-benefit of alternatives, including building our own lift station.
- **Arena Improvement Fund** – As required under the contract, a new fund is created to provide funding for improvements to the facility. The funds will come from a ticket surcharge as provided by the new management contract. Window replacement is a potential project for 2007 at \$20,000.
- **Farmers Market Improvement Fund** – The Land Reutilization Fund, which sat unused for several years, is proposed to be reallocated for “Farmers Market Improvements”, in accordance with the City Commission goal to improve the facility. This is a newly created fund for improvements and/or relocation for the farmers market. \$10,000 is budgeted in 2007 for improvements to the current facility.

Future Outlook

The proposed 2007 budget provides a sound-financing plan for the city. However, as noted, it is largely a status quo budget and does not address many of the City’s needs. It should also be noted that there are several unknown factors that could affect this spending plan.

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- **Healthcare and Other Benefit Costs** – Increased healthcare costs continue to be a major problem for the City. Based on discussions with Priority Health, the 2007 budget incorporates a moderate increase for active employee healthcare costs for the coming year. Increasing healthcare costs for the more than 300 retired city employees and their beneficiaries' compounds the problem. Pension costs also continue to increase. Fundamental restructuring of those benefit programs remains a priority for the city in employee contract negotiations. Restructuring of the pension program by moving new employees to defined contribution plans and moving the existing defined benefit plans to MERS (with the exception of Fire and 517M) will help for some immediate and future relief.
- **State Shared Revenue** – In recent years the City's annual share of these revenues has decreased by over \$1 million. Because the State's budget situation remains tenuous, further cuts in Revenue Sharing are a very real possibility.
- **Continued Operating Deficits** – The 2006 budget is balanced using funds (\$280,522) from the general fund balance. It is extremely important to realize, however, that these funds will not be available in future years and that more severe cutbacks will be needed to bring the budget into balance if recurring revenues do not rebound soon. Also, as mentioned earlier, \$150,000 is needed from the Budget Stabilization Fund to fund the proposed spending plan.
- **Stagnant Property Tax Revenues** - The City's property tax base has not grown appreciably in recent years. Compounding the problem for future City budgets is the fact that most of the City's economic development initiatives are in areas where any property tax growth has been already allocated to spur the development (e.g. tax increment districts, Renaissance Zones, etc.).
- **City Income Tax** – The city income tax has been surprisingly stable in recent years, despite generally poor local economic news. Realistically, however, the cumulative impact of plant downsizings at Beakert, Dana, and Sappi must be considered as a potentially serious budget problem. We have budgeted revenues conservatively and will continue to closely monitor collections.
- **Employee Contracts** – Contracts with the police patrol and police command unions expire at the end of 2006. Bargaining with both units will begin this fall. The outcome of these negotiations will have a significant impact on the city's budgetary situation in 2007 and beyond.
- **CDBG and Other Federal Grants** – These grants continue to decline. CDBG, in particular, helps to fund general fund services such as recreation, affirmative action and building demolition. HUD has informed us that we can no longer use CDBG funds for lot clean-ups so \$25,000 additional costs must be absorbed by the general fund. The magnitude of the decline in federal grants is demonstrated by the following: in 2000 the General Fund received \$522,111 in federal funds; for 2007 we are estimating only \$88,325.

We will monitor these issues closely in the coming months and keep you informed. Also, we will continue the quarterly reforecast of the budget in order to make adjustments as changing conditions and/or

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Commission policies dictate. The 2006 third quarter reforecast and update is incorporated into this budget document.

Budget Process and Detail

The proposed 2007 City Budget is again prepared and presented in a manner intended to focus attention on overall resource allocation priorities and policies rather than line item expenditure detail. Staff believes that the “top-down” resource allocation budget process that has now been used for nine consecutive budget cycles is a more efficient and effective method of making resource allocation decisions than building budgets “up” from detailed line-item expenditure estimates. Also, central to the City’s budget process is the belief that responsibility and accountability for budgeted funds should rest largely with department heads and that these managers should be permitted considerable flexibility in managing their operations within the overall limits of their budgets.

As presented herein, proposed departmental expenditures are shown at the expenditure category level of detail (e.g. 5100 “Salaries and Benefits”, 5200 “Contractual Services”). To further explain by example, “Contractual Services” (5300 level accounts) are budgeted in total rather than listing detail for each of the 50 individual line-item accounts that make up this category. Following are descriptions intended to help the reader understand the makeup of the expense categories as presented in the budget.

Salaries and Benefits (5100 level accounts) – This category comprises 23 separate line-item accounts for all wage and benefit costs paid to city employees. Examples include accounts for regular full-time salaries, temporary salaries, FICA, retirement, health insurance, etc.

Operating Supplies (5200 level accounts) - This category comprises 34 separate line-item accounts for supplies purchased by city departments. Examples include accounts for office supplies, computer supplies, irrigation supplies, road maintenance supplies, etc.

Contractual Services (5300 level accounts) - This category comprises 50 separate line-item accounts for various services purchased from outside service providers. Examples include audit fees, electricity, gas, and other utilities, printing, vehicle rental, insurance, etc.

Other Expenses (5400 level accounts) - This category comprises 6 line-item accounts, the primary one being expenditures for conferences, training and travel.

Capital Outlays (5700 level accounts) - This category comprises 17 separate accounts for capital equipment purchased by city departments. Examples include land purchases, vehicles, and office furniture and equipment.

Other Financing Uses (5900 level accounts) - This category comprises 19 separate line-item accounts for uses not technically categorized as “expenditures”. Examples include principal and interest payments on debt, operating transfers between funds, and depreciation.

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The above is intended to provide you with highlights of the proposed 2007 Budget and prepare you for a detailed review of the same. This review is scheduled for the September work session on September 11, 2006. A public hearing on the budget is scheduled for the regular City Commission meeting to be held on September 12, 2006. The budget could be adopted at that meeting or at a special meeting. Regardless, the City Charter requires that the budget be adopted no later than September 25, 2006.

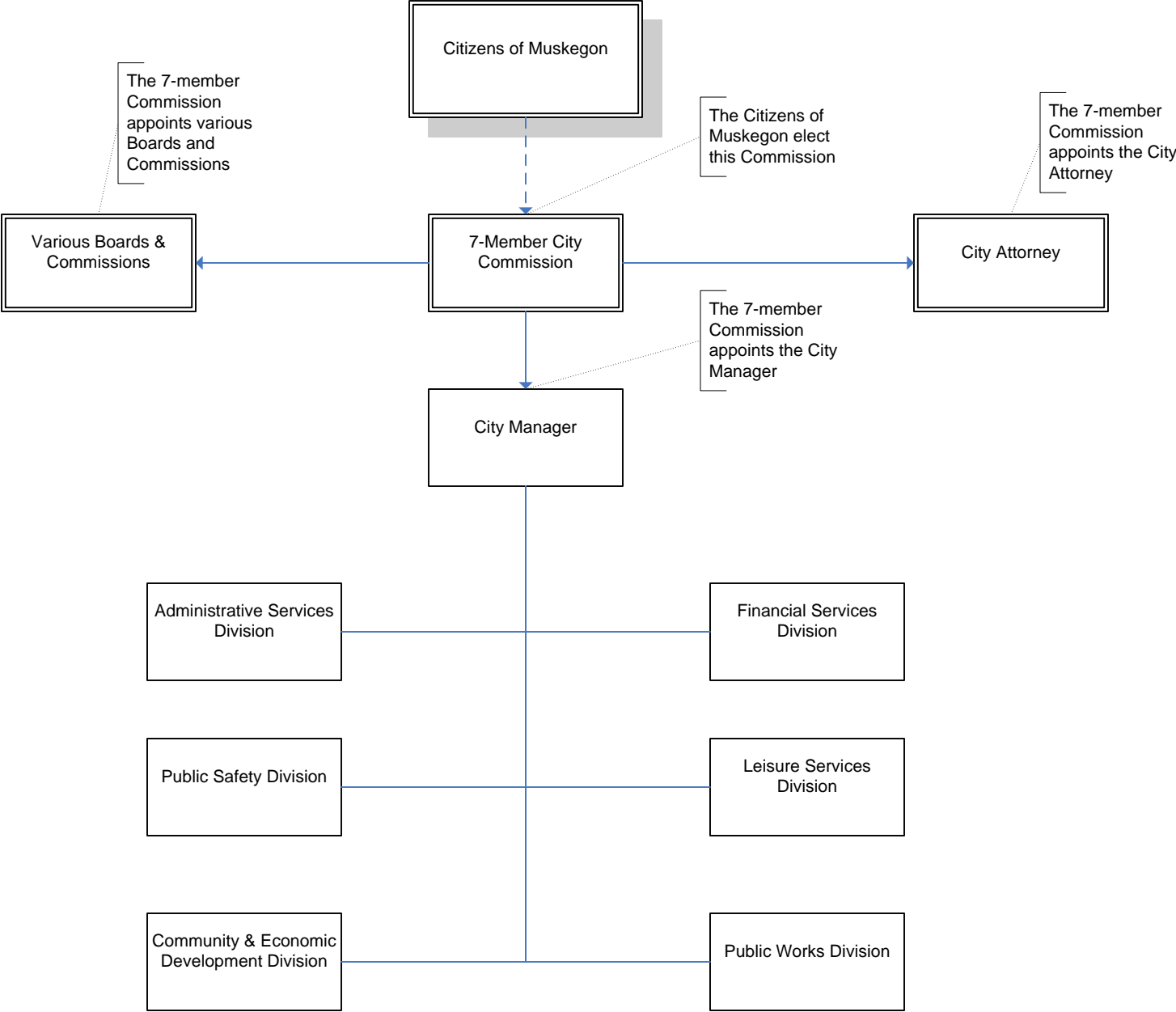
Finally, I would like to thank Tim Paul, Finance Director, Beth Lewis, Assistant Finance Director, and the other members of the Finance Department for their efforts in preparing the financial information and the proposed document.

Respectfully,

/s/

Bryon L. Mazade
City Manager

City Of Muskegon Organizational Chart



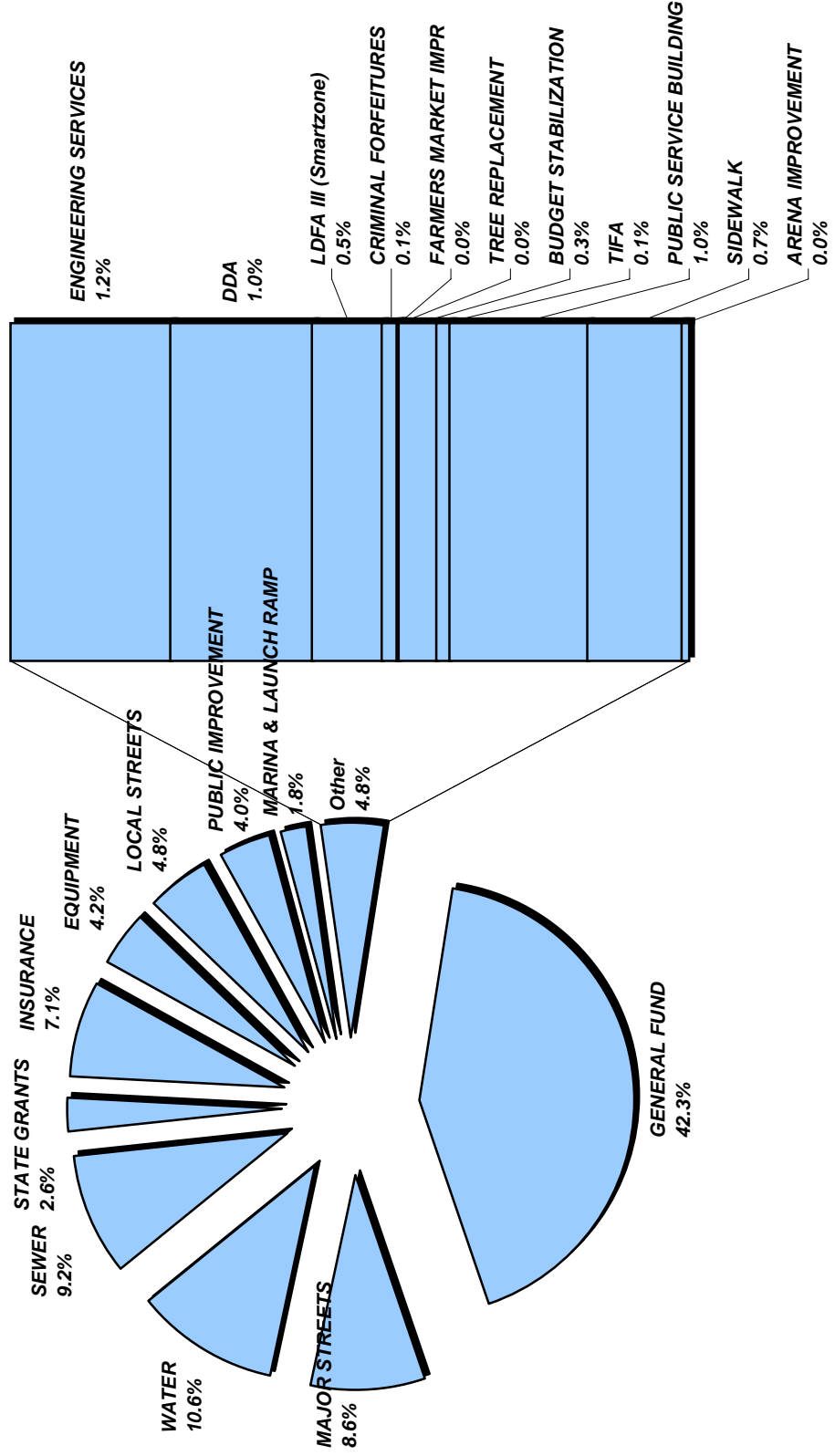
SUMMARY CHARTS AND GRAPHS

**City of Muskegon
2007 Proposed Budget
Summary of Budgeted Funds**

Fund Name	Projected Beginning Fund Balance/Working Capital	Projected Revenues	Projected Expenditures	Projected Ending Fund Balance/Working Capital	Increase (Decrease) Fund Balance/Working Capital
1 General	\$ 2,784,051	\$ 24,302,264	\$ 24,582,786	\$ 2,503,529	\$ (280,522)
2 Major Streets	251,697	5,027,969	5,000,591	279,075	27,378
3 Local Streets	44,420	2,794,797	2,766,437	72,780	28,360
4 Criminal Forfeitures Fund	137,744	12,000	63,000	86,744	(51,000)
5 Budget Stabilization Fund	1,350,000	-	150,000	1,200,000	(150,000)
6 Farmers Market Improvement Fund	24,833	1,000	10,000	15,833	(9,000)
7 Tree Replacement Fund	13,761	3,200	3,200	13,761	-
8 Tax Increment Finance Authority Debt Fund	2,399	57,800	60,000	199	(2,200)
9 Downtown Development Authority Debt Fund	166,757	483,200	585,183	64,774	(101,983)
10 Local Development Finance Authority I Fund	322	10	-	332	10
11 Local Development Finance Authority II Fund	22,971	600	-	23,571	600
12 Local Development Finance Authority III Fund (Smartzone)	102,458	204,900	285,847	21,511	(80,947)
13 Arena Improvement	75,500	37,000	20,000	92,500	17,000
14 Sidewalk Improvement	845,938	360,000	395,828	810,110	(35,828)
15 Public Improvement	3,237,715	457,348	2,297,223	1,397,840	(1,839,875)
16 State Grants	102	1,505,000	1,505,000	102	-
17 Marina & Launch Ramp	345,886	657,500	1,055,326	(51,940)	(397,826)
18 Public Service Building	221,088	582,270	565,516	237,842	16,754
19 Engineering Services	127,676	666,500	672,297	121,879	(5,797)
20 Equipment	1,570,259	2,420,000	2,436,615	1,553,644	(16,615)
21 General Insurance	883,556	4,197,956	4,099,023	982,489	98,933
22 Sewer	1,195,734	5,055,400	5,347,483	903,651	(292,083)
23 Water	3,862,712	6,463,894	6,170,826	4,155,780	293,068
Total All Budgeted Funds	\$ 17,267,579	\$ 55,290,607	\$ 58,072,181	\$ 14,486,005	\$ (2,781,574)

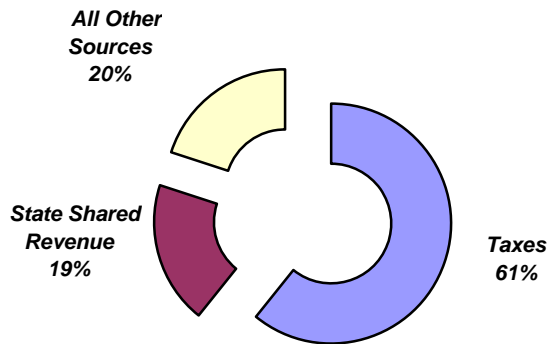
CITY OF MUSKEGON

TOTAL 2007 BUDGETED FUND EXPENDITURES - \$58,072,181



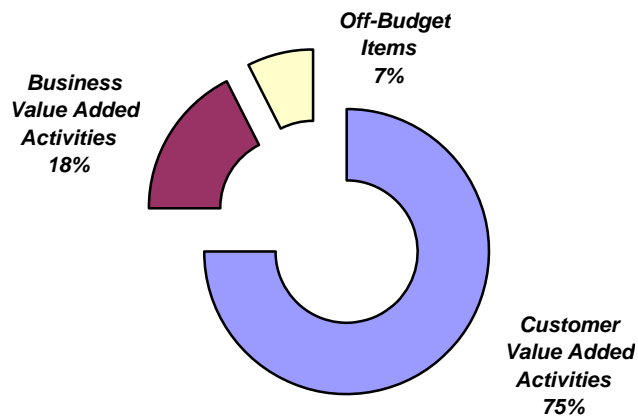
2007 GENERAL FUND REVENUES

\$24,302,264



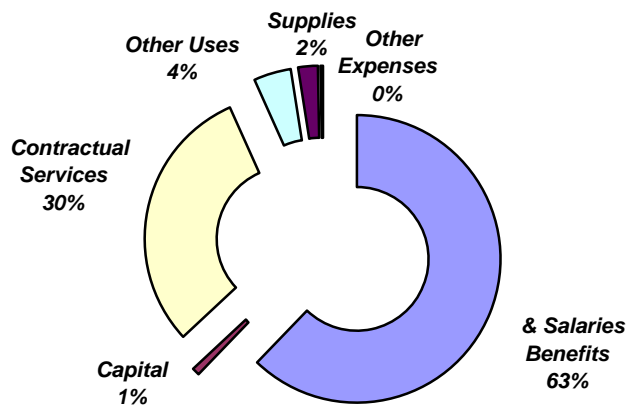
2007 GENERAL FUND EXPENSES

\$24,582,786

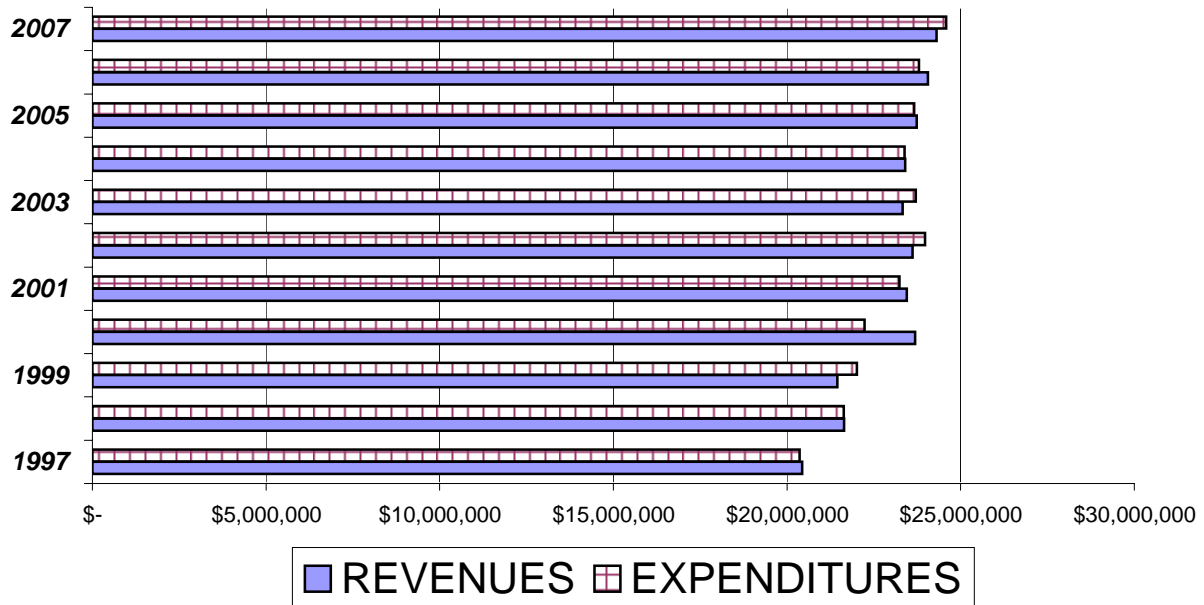


2007 GENERAL FUND EXPENSES

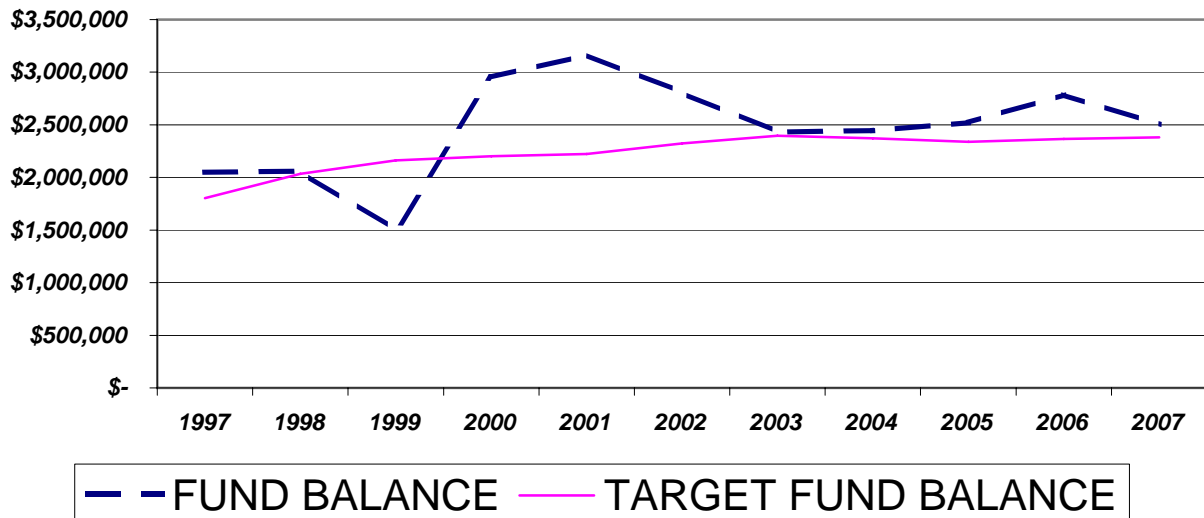
\$24,582,786



GENERAL FUND REVENUES AND EXPENDITURES - LAST 10 YEARS



ACTUAL FUND BALANCE VS TARGET - LAST 10 YEARS



BUDGET NARRATIVES BY DIVISION

PUBLIC REPRESENTATION DIVISION

DIVISION SUMMARY

PUBLIC REPRESENTATION

Division Description

The Public Representation Division is responsible for developing, adopting, and implementing policy decisions for the City. The division is made up of four budgets: City Commission, City Manager’s Office, the City Attorney and Contributions to Outside Organizations. Major divisional responsibilities include establishment of policies, services, and programs for citizens, administration of daily City operations, and providing guidance and direction to all City Departments. The Attorney’s office prepares ordinances, contracts, and other legal documents for the City and provides legal advice.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The City Commission and the City Manager’s Office will continue working to improve race relations through action and policy. The City Manager’s Office will work on this goal with various community groups and by encouraging employees to participate in the Institute for Healing Racism. The City Commission, through the Community Relations Committee, provides opportunities for positions on various boards and committees to a diverse mix of citizens. The City also co-sponsors the Martin Luther King (MLK) Unity Day Breakfast and provides financial support to the Institute for Healing Racism.
- **Foster Opportunities for City Youth.**
The City Commission and City Manager’s Office support our youth through programs

like Youth in Government and Bring Your Child to Work Day.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The City Manager’s Office works with existing and prospective businesses to retain and grow the economic base of the City. This is achieved in part by the Business Partnership Initiative Program that began in 1998. The City also achieves this goal by encouraging economic development through the use of various economic development incentives. This office also works closely with Muskegon Area First to retain businesses and develop new business opportunities.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
The City Commission and the City Manager’s Office continually promotes this goal through adoption and implementation of policies and programs (Blue Wave designation for Pere Marquette Beach) that preserve the natural resources of the City. The Public Relations Committee works to create awareness of the positive qualities of our city to inspire community pride, confidence and support. The City has also improved waterfront public access through the site planning process for new developments (i.e. Edison Landing).
- **Foster Strong Ties Among Governments and Community Agencies.**
The City Commission and City Manager work with various local governments and community agencies on a number of projects and programs. Some of these include, but are not limited to Muskegon Area First, The Municipal Wastewater Committee, Central Dispatch, MATS, MAP, MALMC, and Muskegon Neighborhood

Associations. The City is working in cooperation with the County on the redevelopment of the former Muskegon mall site by cooperating on grant opportunities for infrastructure for the project. The City is also involved in One Muskegon which is a multi-jurisdictional effort to pursue cooperative ventures among area municipalities. The City Manager is on the One Muskegon steering committee and is the chair of the Tier I committee.

- **Maintain and Enhance the Neighborhoods of the City.**

The City Commission appropriates funds and sets policy to address blighting influences in the City. The City Manager is coordinating a multi-department effort to improve implementation and operational issues to address blight. The City Commission also works with Neighborhoods Associations on their events and promotion of our City.

2007 Budget Highlights

- *City Commission:* The City Commission will continue to improve community relations by utilizing the City's Public Relations Committee. The Commission will also continue to work towards improving race relations within the City through financial contribution to the Institute for Healing Racism and the Martin Luther King Jr. Unity Day Breakfast.
- *City Attorney's Office:* The City Attorney will continue to provide routine and special legal services to the City. The City Attorney will also prepare the necessary legal documents (development agreements, etc.) relative to special projects. Outside legal counsel will continue to work on the Nugent Sand matter and the Edison Landing Smartzone.
- *City Manager's Office:* The City Manager's Office will continue ongoing efforts to

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improve community and race relations. The office will pursue cooperative efforts and potential functional cooperation and consolidation with other local governments. This office will also continue to work to improve the economic climate in the City in order to create an environment conducive to private investment. Specific projects include, but are not limited to the following: Smartzone Development, Promotion of Seaway Industrial Park, Redevelopment of former Muskegon Mall property, Terrace Street Lots, Central Fire Station Redevelopment, Renaissance Zone Implementation, and Farmers Market Relocation.

- *Contributions to Outside Organizations:* The Contributions budget provides the mechanism for the City to fund several agencies that assist the City in achieving its goals and providing certain services. Funding for the Lakeside Business association has been added for 2007. The following agencies are being funded in 2007:
 - 1) Neighborhood Associations of Muskegon
 - 2) Muskegon Area Transit System
 - 3) Muskegon Area First
 - 4) Institute for Healing Racism
 - 5) Veterans Memorial Day
 - 6) MLK Unity Day breakfast
 - 7) Muskegon County Animal Control (Cats)
 - 8) Muskegon Area Labor/Management Committee
 - 9) Neighborhoods of Choice Program
 - 10) Community Access Line of the Lakeshore (CALL) - 211 Service
 - 11) Lakeside Business Association

ADMINISTRATIVE SERVICES DIVISION

DIVISION SUMMARY

ADMINISTRATIVE SERVICES

Division Description

The Administrative Services Division provides direct services and internal support services necessary for the operation of the City. The division is made up of four departments: Administration Department, City Clerk's Office, Civil Service Office and the Affirmative Action Office. Major divisional responsibilities include labor relations, legislative activities, public and community relations, election administration, City Commission affairs, business registration and permits, personnel recruitment and record keeping, workers compensation and risk management, oversight of budgetary expenditures among departments, effective implementation of the City's Equal Employment Opportunity Policy and contract compliance.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** We support and promote this goal internally by fostering cultural sensitivity among employees and by exploring opportunities to operationalize the City's vision of having a workplace that reflects the community. We also support this goal externally by our direct involvement with community groups undertaking initiatives toward improving race relations in the community. An example of this is our direct involvement with the Institute for Healing Racism which was created for the purpose of healing and bridging the racial divide within the community. We also promote racial diversity by directly encouraging residents of minority groups to apply for appointment to City boards and committees.

- **Foster Opportunities for City Youth.** We support this goal internally through the Julia Hackley Summer Internship Program, which employs three to five students per year. Externally, staff works closely with particular initiatives throughout the County that seek to improve the employment opportunity for young people. Through the City's Government Day Program and Youth in Government Program, we work closely with Muskegon Public Schools to promote and encourage youth participation in government, including using students as election workers as well as holding field trips in the spring and fall.
- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** Administrative services division meets this goal through coordination of the following programs: business registration, tax abatements and contract compliance. It also fosters opportunities for women and minority owned businesses to participate in the economic development process.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.** This goal is met indirectly through our written support of grant requests (by various community agencies/groups) to enhance and promote cultural activities.
- **Foster Strong Ties Among Governments and Community Agencies.** This division maintains very close working relations with many neighboring units of government as well as community agencies. We meet this goal through project specific partnerships, representation on common boards and committees, shared resources and value specific information, and often times through joint agency group meetings throughout the year.

- **Maintain and Enhance the Neighborhoods of the City.**

The Administration Division contributes to the City's fight against blight through aggressively investigating environmental and sidewalk appeals. It reevaluates approaches to service delivery aimed at curtailing conflict between the general citizenry and staff attempting to implement policies set by the City Commission.

2007 Budget Highlights

- *Administration Department:* no staffing changes. Although such programs/initiatives as Employee Education Reimbursement, organization-wide employee training and City-wide Citizen Survey were not budgeted, for the most part, we foresee continuation of services at current levels. A high priority item will be to successfully negotiate new collective bargaining agreements with two to four of our five labor groups: bargaining with Command and Patrol Units will begin in September 2006 and could carry over into 2007; and Fire and DPW-Unit 2 bargaining sessions will begin in September of 2007. We will also continue oversight and coordination of the organization's administrative needs.
- *Affirmative Action Department:* No staffing changes. We will continue responsibility for the Worker's Compensation program, contract compliance, equal employment opportunity, and community outreach. The 2007 Budget also provides for implementation of the Equal Employment Opportunity Committee's goal to improve opportunities for minority representation among city seasonal Lifeguard Positions. We will assume the Risk Management responsibilities of the organization. Both the hardship contingency fund and National recruitment efforts remain discontinued. However, recruitment at College-University Career Days will continue.

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City Clerk's Office: No staffing changes. We will continue to work with the Commission on their Community Relations and Public Relations Committees projects and strive to provide improved public communication. We will publish The Channel newsletter and provide access to it through the web. We will continue to update and add to our City Clerk web page to provide more information and ways to do business through the city web page. This budget reflects costs of four elections. (Schools will be billed for their elections.) Direct mail will remain discontinued.

- *Civil Service Department:* no staffing changes. The Personnel Analyst position remains vacant. Job Line remains discontinued. The proposed operating budget solely provides for continuation of basic services. Efforts to fine-tune use of limited department staffing and material resources in order to advance output will continue. Improvements in relaying information through the City's intranet and internet sites, as well as publication of the Employees Newsletter will continue.

Future Outlook

Following are the major goals of the Administration Division incorporated in the proposed budget:

- *Administrative Services:*
 - Negotiate two to four union contracts and manage grievances filed.
 - Continue to work towards improving Labor / Management relations.
 - Continue on-going efforts to improve race relations.
 - Foster the accomplishment of the City Commission Vision, Value and Mission within the organization and the community.
- *Affirmative Action:*
 - Work more closely with the Civil Service and Finance departments to implement

the Workers Compensation and Risk Management Program.

- Meet Equal Employment Opportunity and Affirmative Action efforts.
- Continue to pursue contract compliance.

- *City Clerk's Office:*
 - Continue with current programs.
 - Continue to Design Clerk's Office Web page with links to program applications such as licensing, permits, voter registration, and absentee ballot.
 - Enhance existing voter registration programs with seniors, students, and neighborhood groups.
 - Continue training of staff and residents on all new election equipment.

- *Civil Service:*
 - Revise employee orientation process.
 - Update Civil Service Rules & Regulations or develop new Human Resource implementation guidelines (if the issue to eliminate Civil Service passes in the November election).
 - Conclude personnel file reorganization.
 - Continue development of the department's web pages.
 - Revamp employee handbook.

FINANCIAL SERVICES DIVISION

DIVISION SUMMARY

Financial Services

Division Description

The Financial Services Division is made up of the following departments: Finance Administration, City Treasurer's Office, Income Tax Administration and Information Systems. The division is responsible for all financial management activities of the City; specifically, property tax collections, utility billing and collections, payroll and employee benefits, accounts payable and accounts receivable, income tax collections and management of the City's computer network and related information systems. Additionally, the division oversees the following contractual relationships:

- Muskegon County Equalization Department which performs all property tax assessment services for the City.
- L. C. Walker Arena and the associated contract with the Arena Management Group LLC.

Divisional Relationship to City Commission Goals

- **City Mission Statement: To improve the quality of life for the citizens of Muskegon through stewardship of resources, excellent service and leadership for the greater community.** It is primarily in the area of resource stewardship that the Finance Division contributes to this mission. Employees of the division work to maximize the financial resources available to support municipal services through revenue collections, investments, and sound financial management practices. Also, they provide the City Commission and department managers with timely and accurate financial information critical to prudent and effective stewardship. Sound finances are important

in shaping the perception that citizens, investors, bond rating agencies and others have of the City of Muskegon. Staff of the Financial Services Division take pride in providing excellent financial leadership for the City in accordance with the highest professional standards.

- **Foster Opportunities for City Youth.** The Division participates in Phoenix University and Grand Valley State University's Internships programs. Staff spends quality time to provide personal and professional development to interns which ensures their competitive advantage when entering the job market. Additionally several staff members volunteer in the schools through Junior Achievement.
- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Finance Division plays a key role in analyzing the financial impact, budgeting and identifying funding sources for City economic development initiatives such as the Mall Redevelopment, Smart Zone/Edison Landing, Seaway Industrial Park and the Farmers Market relocation. Ultimately, implementation and future oversight of these initiatives becomes the responsibility of the Finance Division through activities such as bond issuance and tax increment administration.
- **Foster Strong Ties Among Governments and Community Agencies.** The Finance Division works closely with other governmental units to ensure services are provided in a cost-effective manner. Examples include tax collection services provided by the City Treasurer's Office, dog license fee collection for Muskegon County Vector Control and the intergovernmental agreement with Muskegon County for assessment services. Additionally, staff is involved with the *One Muskegon* intergovernmental cooperation initiative.

- **Develop and Maintain City Infrastructure and Facilities.**

The Finance Division strives to be on the cutting edge of new technology. Improvements and updates to the security of the City's information network protect the integrity of our information and continual enhancements to the City' web site and Intranet site provide access to more information and services to City of Muskegon employees and citizens. Recently the City of Muskegon's web site was rated 5th out of 534 city and villages in the State of Michigan by Cyber-state.org.

- **Maintain and Enhance the Neighborhoods of the City.**

The Division's Reengineering Committee is continually reevaluating techniques for improving our collection efforts especially on environmental invoices. The Committee has also been instrumental in updating and centralizing data bases used by City departments for everything from City mailings to billing information. These efforts will reduce blight in our neighborhoods and increase the flow of information to residents.

2007 Budget Highlights

- *Finance Administration:* No staffing changes are proposed. The budget provides for continuation of current services.
- *Assessing Services:* The 2007 budget contemplates continuation of the contract with the Muskegon County Equalization Department for all assessment services. The cost of this contract is tied to the actual year-to-year increase in the City's total taxable property valuation. For 2007, this cost increase is about two and a half percent (2.58%).
- *City Treasurer:* The Revenue Collections Administrator position has been eliminated. The Income Tax Administrator is now the Income Tax Administrator/Deputy Treasurer. This change will help coordinate collection efforts between the two departments and provide for greater cross training opportunities improving the

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efficiency in both the Treasurer's Office and the Income Tax Office. The 2007 budget contemplates an additional part-time Customer Service Representative II position with continuation of in-house and outsourced billing services and collection services. The department is committed to working on opportunities that will improve productivity and operational efficiency through the use of technology.

- *Income Tax Administration:* Staffing levels will remain constant. The Income Tax Administrator has now taken over the additional duties of Deputy Treasurer. This change along with the physical move of the Income Tax office closer to the Treasurer's Office will help these two offices work together to streamline collection efforts and increase overall efficiency. The budget provides for continued collection and tax enforcement activities.
- *LC Walker Arena:* The various contracts for operation of the arena expired in 2006 and were replaced with one contract which reduces the City's financial obligations and provides incentives for the management to utilize the arena to its fullest. The 2007 budget provides for the General Fund to pay \$235,000 in Management Fees and to maintain a Capital Improvements Fund for the Arena. In 2006 a "clubroom" project at the Western Avenue end of the arena was contemplated. However, construction bids were higher than expected and the project was deferred. This project will be explored again in 2007 to determine if it will be self-supporting and help reduce the City's financial obligation to the arena.
- *Information Technology:* As proposed in 2005, a computer technician position has been eliminated from the Information Technology Department. The department is focusing efforts on maintaining the same level of service for network and data operations. Services such as 24x7 support, telephone call center support and other non

critical operations have been eliminated and replaced with electronic solutions.

Future Outlook

Following are some of the major goals of the Finance Division that are incorporated in the 2007 proposed budget:

Finance Administration

- Constant monitoring of the City's budget so management has the most up-to-date accurate information to respond to changes as quickly as possible.
- Continue efforts to move all employee groups over to the Municipal Employees' Retirement System (MERS).
- Increase ACH vendor payments using GEMS software enhancement.
- Continue working with One Muskegon in the areas of purchasing and shared financial services

Assessing Services

- Update the mapping of the entire city and convert the drawing into a new geo-database.
- Activate and integrate an elevation model and digital orthophotography as GIS layers.

City Treasurer

- Investigate possible utility billing software solutions that will improve productivity and operational efficiency.
- Implement new cash receipting software system which is compatible with other systems currently used within the City.
- Research and implement alternative payment methods to include accepting payment of winter property taxes by credit card on-line and by telephone.

Income Tax Administration

- Work with an outside vendor to implement a web based withholding payment program.
- Consider the reorganization of our withholding database. Our office has to determine if our current software package can manage our withholding

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information more efficiently than our existing database.

- Continue to increase the number of businesses that electronically submit their W-2's and W-3 information to our department.
- Increase the number of direct deposit refunds.
- To accept an Individual tax return electronically or have the ability to scan information from a tax return directly into our tax software system.

L C Walker Arena

- Continued collaboration with Arena Management to increase the number of events and overall attendance at the Arena.
- Explore possible retail opportunities at the Arena.
- Devise other income-producing strategies.
- Pursue sale of Naming Rights to the Arena.

Information Technology

- Continue adding features to the City's web portal (website) that will empower and enable customers to perform functions online, such as paying bills, record retrieval and more. By making information available and moving additional functions to our web portal, Information Technology can help reduce the burden of staff reductions and limited time for other departments. Continue to help departments recognize cost savings through the use of technology and business process review.
- Migrate remaining databases to a standard Database Management System for future data mining, research and support.
- Create an online directory of businesses and their associated websites. For a minimal fee, any business that registers with the city will have the option of being listed in this directory regardless of location.

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PUBLIC SAFETY DIVISION

DIVISION SUMMARY

POLICE DEPARTMENT

Department Description

The Muskegon Police Department consists of the following bureaus: Patrol, Investigations, and Administration. Each bureau encompasses units of related functions that contribute toward the department's overall goal accomplishment. Primary responsibilities of the department include law enforcement, investigations, and the maintenance of public records. The police department operates within the context of community policing i.e., forming community partnerships to reduce crime and enhance the quality of life within the city.

Departmental Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.**
The department continues its efforts to recruit members of the minority community and women. The department has established strong ties with the NAACP, various faith-based organizations and our Hispanic community. We actively participate in community forums and neighborhood meetings. Our Citizen's Police Review Board is an integral part of our outreach. The department is committed to building trust, especially with our citizens from minority groups.
- **Foster Opportunities for City Youth.**
The department continues to have a strong presence at, and commitment to, our schools through programs such as Keep Kids in School (KKIS) and Kids and Cops. The neighborhood officers have been directed to spend a portion of each week in their neighborhood elementary schools and the middle schools. A Community Police

Officer is being assigned full-time to the high school.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.**
The department actively partners with developers and local businesses to address parking, traffic and security concerns.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.**
In partnering with groups and coordinating events such as Summer Celebration, Unity Fest and Shoreline Spectacular, the department has become adept at handling special events. Department staff takes great pride in the success of these events.
- **Foster Strong Ties Among Governments and Community Agencies.**
The department works in conjunction with other regional law enforcement agencies such as West Michigan Enforcement Team (WEMET) in coordinating drug enforcement. This association has produced favorable results for the city. The department also works closely with Child Abuse Council and Every Woman's Place to address domestic violence and child abuse issues.
- **Develop and Maintain City Infrastructure and Facilities.**
Staff is part of both the city and county Emergency Management Team. With the onset of Homeland Security efforts, there are responsibilities associated with the security of a number of public facilities.
- **Maintain and Enhance the Neighborhoods of the City.**
Community policing will continue to serve as the cornerstone in the department's efforts to provide effective police services to our community. Our organizational structure is designed to encourage a team approach in addressing issues within the

neighborhoods. The department will continue to address the perception of crime within our city.

2007 Budget Highlights

- Our Citizen's Police Academy has been very successful. Therefore, we will continue the academy during this fiscal period.
- State training funds (Public Act 302) should remain constant and will be available to us. We have pooled a portion of these funds with 70 other police agencies in west Michigan and formed a training consortium. This allows for very low cost training.
- Due to the passage of a millage increase for Muskegon Central Dispatch, municipal assessment costs will be frozen during 2006.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Pursue functional consolidation with other law enforcement agencies.

Patrol Bureau:

- A School Resource Officer is assigned to Muskegon High School on a full-time basis.
- Continue the Neighborhood Response Team.
- In conjunction with Public Works, continue to monitor the quality of our vehicle fleet. Review vehicle assignments to maximize the use of our fleet.
- Provide consistent traffic enforcement in those areas of the city, including neighborhoods, with identified needs.
- Maintain strong ties with our neighborhood schools.
- Schedule the neighborhood officers to better meet the needs of the community.

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- Focus on quality of life issues (blight) and the perception of crime in the neighborhoods.

Investigations Bureau:

- Continue to pursue technology that will aid in the development of effective investigation strategies.
- Continue to improve our caseload management. Ensure that detectives are being assigned to cases in an effective and efficient manner.
- Provide a coordinated response to narcotics violations throughout the city with an emphasis on street-level and neighborhood enforcement.
- Partner with neighborhood and patrol officers in developing strategies to resolve crime issues.
- Maintain positive, working relationships with the media.
- When necessary, utilize regional task forces to investigate violent crimes.
- Serve as a partner with other local police agencies and the Michigan State Police in a regional computer crimes investigation unit.

Administration:

- Maintain an "open door" policy for our community. Focus on outreach to our minority communities.
- Serve as a leader and mentor in the development of the department's management team.
- Develop a Vision/Mission/Value statement for the department.
- Ensure that our complaint process is open, fair and accessible to our community.

- Foster positive labor-management relations.
- Fully utilize our crime mapping and crime analysis capabilities. Begin the process of evaluating our 30 year-old patrol districts.
- In conjunction with court officials, review the scheduling of officers with the goal of reducing overtime costs.
- Develop alternative sources of funding for community programming.
- Be aggressive in seeking out non-personnel-based grants.

FIRE DEPARTMENT

Department Description

The Muskegon Fire Department provides the following services: fire suppression, emergency medical service, fire prevention, specialized rescue, building and trade inspections and code enforcement. The department provides the aforementioned services as well as fire prevention and fire safety education for our community.

Departmental Relationship to City Commission Goals:

- **Take Leadership Responsibility for Improving Race Relations**
The department will continue its efforts to recruit and retain members of the minority community and women. Department personnel will participate in community forums and neighborhood meetings. Staff is committed to building and maintaining trust, especially with members of our minority communities.
- **Foster Opportunities for City Youth**
Our Firematch and Juvenile Firesetter programs are designed to help troubled kids. We continue to partner with schools and community groups in an effort to establish positive relationships with youth within our city.

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- **Promote the Economic Stability, Diverse Economic Growth and Redevelopment**
Inspections staff and fire prevention staff will assist homeowners, contractors and developers in meeting their code obligations. Our responsibility will be carried out in a professional, customer-service oriented manner.
- **Sustain Natural, Cultural and Recreational Resources of the Community**
Our ice and water rescue capabilities in conjunction with our water-borne firefighting function provides a safety net for those utilizing the waterways within our city.
- **Foster Strong Ties Among Government and Community Agencies**
The department currently uses mutual aid with neighboring jurisdictions to deliver life safety services to citizens in the most rapid and efficient manner possible. Staff will continue to explore the possibility of a regional training center as well as participating in area-wide training programs and the development of regional specialty teams. An advisory committee has been formed to provide feedback to the building and trade inspectors as to customer service issues and inspection procedures.
- **Develop and Maintain Infrastructure and Facilities**
Continue to review the current status of our facilities and apparatus as to needed repairs and replacement.
- **Maintain and Enhance the Residential Neighborhoods of the City**
The department will continue to meet with neighborhood associations in an effort to become familiar with neighborhood-specific issues. Staff and apparatus are also present at neighborhood functions. Inspections staff will continue to focus on identifying dangerous structures and other blight related issues.

2007 Budget Highlights

- Continue our review of purchasing practices within the department. Eliminate unnecessary purchases when possible.
- Continue to utilize a training calendar in order to better track and maintain certifications and mandated training.
- Managers have been directed to provide strict control and oversight of our overtime and operational costs.
- Aggressively seek non-personnel based grants.
- Foster positive labor-management relations.
- Develop a Vision/Mission/Value statement for the department.
- Monitor construction of the new Central Fire Station (completion: 2007)
- Continue with customer service training within the Inspections Office.
- Pursue functional consolidation with other fire service and inspection agencies.
- Consider changes in the Housing Registration process that would be more customer friendly and would reduce the amount of staff time involved in the process.

PUBLIC WORKS DIVISION

DIVISION SUMMARY

Public Works Services

Division Description

The Public Works Services Division is responsible for maintaining the City's infrastructure, the life-blood of the City.

This division consists of four general departments:

- **Public Works Department** comprising of Streets, Street Lights, Traffic Signals, Signs and Barricades, Cemeteries, Parks, Forestry, Parking Operations, Special Event Support;
- **Utilities Department** comprising of Water Filtration Plant, Water/Sewer Maintenance, Storm Water Management and Sanitation, Equipment;
- **Engineering Department** comprising of Engineering Services and Building Maintenance; and
- **Administration Department** comprising of Administrative Support, Public Service Building and Senior Transit.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Public Works Services Division works to improve race relations through the services that it provides. Our Parks are maintained and supported in such a manner to encourage neighborhood activities.
- **Foster Opportunities for City Youth.** Many college-aged students and youths are hired in the summer to give them experience and exposure to the working world in our Parks and Streets Department. Parks staff provides support to the

Recreation Staff within the Leisure Services Department for their recreation programs with trash pickup and facility management. In addition, the Parks staff provides support for privately funded youth activities such as the one at St. Joseph Park. Youth football receives substantial Parks support at Seyferth, McCrea, and Smith Ryerson parks. Support is given to the Muskegon School system for their middle and high school youth sports and summer school programs. Parks staff works directly with Volunteer Muskegon and with the MRC group at Smith Ryerson in support of youth boxing and other programs. A major youth soccer program is supported at Reese Field.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The Public Works Services Division works directly with developers and architects during design and construction to provide civil engineering and public works expertise. The division also works towards improving and upgrading the City's infrastructure to provide adequate facilities (water, sewer & roadway system) to encourage and facilitate economic development.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.** Public Works Services is a community representative in environmental activities such as Ruddiman Creek Task Force, Muskegon Lake Public Advisory Committee, and the Muskegon River Watershed Assembly. Public Works plays a significant role with the Muskegon County Wastewater Advisory Committee.

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PUBLIC WORKS DEPARTMENT

- **Foster Strong Ties Among Governments and Community Agencies.**

Public Works Services represents our community on the Countywide Phase 2 Storm Water Committee, Muskegon County Wastewater Management Committee, Solid Waste Planning Committee and West Michigan Shoreline Regional Development Commission (WMSRDC) Technical Committee. We also work with the Muskegon Conservation District on environmental projects.

- **Develop and Maintain City Infrastructure and Facilities.**

The Public Works Division is the primary caretaker of the City's infrastructure assets. Most of the resources allocated to the Division are used directly for maintenance of streets, water and sewer facilities, parks, forestry, cemeteries and other physical assets.

- **Maintain and Enhance the Neighborhoods of the City.**

Through its sanitation program, Public Works Services responds to illegal dumping, provides neighborhood associations with Saturday dumpster service. We also support many volunteer cleanup projects and volunteer housing rehab projects with disposal of wastes as well as heavy participation in the City's fight against Blight. The Parks Department serves as our liaison to the city's anti-graffiti effort. The Department of Public Works assisted the community garden at Larch and Terrace Streets and the neighborhood was most grateful for that support.

2007 Budget Highlights

The incorporation of the Parks, Cemeteries and Forestry into this Division has resulted in a significant increase in total personnel into the Public Works Division. This budget provides continuation of all current services and has introduced some additional efficiency through consolidation of efforts and equipment.

- *Streets:* This office maintains 200 miles of City streets including snowplowing, salting, catch basin cleaning, crack sealing, pothole patching, street and shoulder grading, dust control and guardrail repair. 2007 will bring about an effort to solve some of our storm water drainage problems throughout the city including continued efforts to work with neighboring communities that are contributing to our drainage problems.
- *Street Lights:* This office administers the reliability of 3,159 streetlights within the City streets and coordinates the removal/installation of streetlights. Additional streetlights are being added in the downtown area.
- *Traffic Signals:* Maintains all signalized intersections within the City of Muskegon and many neighboring communities in Muskegon County. We will update signals with new controllers as needed and replace outdated incandescent signals/pedestrian crossing signals with Light-emitting Diode (LED) fixtures.
- *Signs and Barricades:* Provides barricading on all city streets/alleys/parks and parking lots to assure the safe flow of traffic. Assists with traffic control with MPD on various special event activities/emergency response/crowd control concerns. Continue to update to LED lighting systems in overnight barricades and maintain the group purchasing contract with Muskegon County Road Commission (MCRC) and neighboring municipalities to reduce costs.
- *Community Event Support:* We will more closely monitor Special Event requests to ensure that they are billed for services rendered and thereby reduce costs to the organization.

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- *Parks Maintenance.* The Parks Department is responsible for not only the maintenance of the Parks system but also many green areas throughout the city such as the medians of Shoreline Drive and Seaway Drive and other city owned properties, parking areas, and plantings. Efforts to enhance the usage of our inner-city parks facilities have begun. 2007 will bring a renewed effort to evaluate all of our park assets in anticipation of the 2008 update of the Parks Master Plan.
- *Trail Maintenance.* The Trail system throughout Muskegon has become a wonderful location for neighborhood walking activities and is beginning to become a tourism attraction. The cross lake ferry is bringing large bicycle groups into Muskegon to use the Muskegon Trail system to connect to many of our regional trail systems such as the Muskatawa Trail as well as the Hart to Montague Trail. We will be putting much effort in completing our trail system to connect to these Regional Trail systems.
- *Cemeteries.* We will be promoting the use of our recently upgraded chapel and columbarium facilities. Visual enhancements as well as columbarium promotion will hopefully bring new attention to our historical cemetery locations. We anticipate that the final groundwater cleanup will be complete and that this project can be finalized.
- *Forestry.* Efforts will be made to concentrate within the Blight Fight areas as well as to accommodate specific citizen requests.

UTILITIES DEPARTMENT

Water Filtration Plant. The City of Muskegon serves its 14,000 customers as well as the cities of Roosevelt Park, North Muskegon, Laketon, Muskegon, Dalton and Fruitland Townships. Producing and delivering clean and safe drinking water at an economical cost to our customers is a major goal of our office. The state-required

reliability study triggered a major project to make mandated upgrades to the water filtration plant. Plant treatment capacity has increased from 28 to 40 million gallon per day (mgd). This capacity is expected to meet demands of the system until 2025.

- *Water/Sewer Maintenance:* We maintain 170 miles of sewer main and 22 lift stations. We also maintain 180 miles of water main in the City of Muskegon and serve 14,000 water customers. We will continue efforts to reduce sanitary sewer backups and consequent liability claims. We will continue our inspection program to eliminate cross connections between city water and unsafe sources. We are locating streets and parking lots that have drainage to the sanitary sewer in order to reduce wastewater volumes from storms. We will be replacing substandard fire hydrants and will complete the retrofit of all commercial water meters to "radio-read" type.
- *Water Distribution:* We will be maintaining our contracts to distribute water to Muskegon Township area located south of the Muskegon River and the Northside District north of the Muskegon River in Muskegon, Laketon, Dalton and Fruitland Townships. We will continue to support these communities with maintenance services as well. The Northside Water system should see a significant increase in water usage with the additional customer of Michigan Adventure.
- *Equipment Operation:* This operation purchases and maintains all City vehicles and equipment. The Equipment Supervisor will continue to monitor all City groundwater cleanup efforts and with the support of the City's environmental legal staff will move forward in completing and closing all groundwater cleanup projects.

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We will continue to provide quality services for internal customers and residents. We are dedicated in meeting the needs of the community well into the 21st Century.

- *Stormwater Management:* We will be implementing the fourth year requirements of our Phase II National Pollution Discharge Elimination System (NPDES) permit. This will involve Illicit Connection Identification /Elimination and Public Education Plans.
- *Sanitation:* We service 14,000 residential customers including refuse collection, recycling, yard waste, neighborhood dumpsters. We will continue with defective garbage cart replacements. Our Saturday neighborhood dumpster program will continue.

ENGINEERING DEPARTMENT

Engineering Services: Shoreline Drive is now complete and won two awards from the American Public Works Association. In 2007, we will continue to develop, construct and inspect all infrastructure projects and monitor any third-party work within the City right-of-way. 2007 will see the continuation of downtown renewal with new roadways and infrastructure construction on the site of the old downtown mall.

- *Building Maintenance:* We will continue to maintain facilities and equipment in City owned buildings.

PUBLIC WORKS ADMINISTRATION

- *Public Service Building:* We will continue to retrofit the lighting to energy-efficient units. Security improvements will continue and we will replace worn-out vinyl flooring. The replacement of obsolete computers will also continue. We will replace old Heating Ventilation and Air Conditioning (HVAC) units as they become obsolete.

Future Outlook

Public Works is the City's largest division in terms of manpower and funding. Public Works employees have more day to day contact with our citizens than any other department within the city. This is an awesome responsibility.

LEISURE SERVICES DIVISION

DIVISION SUMMARY

Leisure Services

Division Description

The Leisure Services Division is made up of the following departments: Recreation-Programs, Hartshorn Marina, and Farmers'-Flea Market. The division is responsible for providing a variety of recreational activities and programs targeted at various demographics within the community. It coordinates these programs and activities with and through various community agencies such as Muskegon Public Schools, M-TEC, the YMCA and Volunteer Muskegon to name a few. It also works closely with other city departments such as Parks-Beaches, Police, and Engineering department. The division coordinates all Special Events requests within the City and especially those for which city services/resources are needed; administers the management of the city marina and launch ramps; and manages the Farmers'-Flea Market.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The department endeavors to improve race relations and promote positive community diversity through bringing various diverse cultures together via recreational activities and programs. Over half of our staff are graduates of the Institute for Healing Racism program. The department continues to work (and did so successfully in 2005 & 2006) on having the seasonal staff reflect the ethnic diversity of the community.
- **Foster Opportunities for City Youth.** Through the Recreation budget, the City offers opportunities for youth to participate in a variety of programs including swimming, basketball, and summer playground activities. We also work with

various community groups, organizations, and youth sports programs to provide facilities and funding for youth programs. The division also works closely with the Police Department to improve community safety. Programs are jointly sponsored to provide information on drugs and other harmful substances, as well as fun recreational activities for Muskegon's youth.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** We continue to promote and encourage special events, which help to bring people to the community and help area businesses. The national recognition obtained for Pere Marquette Park beach through the Healthy Beaches and Clean Beaches Campaigns, also helps to promote the benefits of living in Muskegon. The development of the Lakeshore Trail (which was the sole responsibility of this division until the fall of 2004) contributes to the economic stability of the community and encourages growth. The prospective addition of the Clipper to Hartshorn should enhance the promotion of tourism on the downtown lakefront. Each of these initiatives helps to improve the economic stability of the community by raising property value and promoting Muskegon as a place to live and work.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.** We continue to work closely with the parks and open spaces operations at the Department of Public Works to enhance and sustain their use by residents and visitors to the city. With the Special Events policy firmly in-place, the department is better able to coordinate the many events put on by various community groups, thereby, sustaining the natural, cultural and recreational resources of the community for all to enjoy. The completion of phase III renovation at the Hartshorn Marina in 2006

and on-going enhancements to the Marina in 2007 further affirms our commitment to this goal.

- **Foster Strong Ties Among Governments and Community Agencies.**

Through the Title V State Grant which funds the youth Service Learning program, we partner with Volunteer Muskegon, Girls Scouts and Muskegon Public. We also continue direct working relationships with individual agencies: with Volunteer Muskegon, it is graffiti removal, and assignment of an Ameri-corp employee to our playground program; Muskegon Public Schools it is the joint use of facilities; and the "Y" it is partnering to offer the Summer Swim team. The Risk of Drowning Task Force, of which we are a member, continues to promote the safe use of the beach through Safety Sam.

- **Develop and Maintain City Infrastructure and Facilities.**

Through our Marina and Launch Ramp responsibilities, we will continue to work with state departments and Commissions such as the Department of Natural Resources (DNR), the Department of Environmental Quality and the Waterways Commission to facilitate major infrastructure improvements. In 2006, we invested over \$1.2 million dollar of both State and City funds in the replacement of the breakwall and some marina slips at Hartshorn Marina; as well as completed some environmental clean-up at the Marina.

- **Maintain and Enhance the Neighborhoods of the City.**

The youth recreational programs that service most neighborhoods provide wholesome activities for neighborhood children which enhance the quality of life for the residents of those neighborhoods. The Walk Michigan program is designed to encourage people to get out and walk in their neighborhood parks. The winner is awarded the enviable opportunity to, along with a guest, participate in the annual Mackinaw Bridge Walk over the Labor Day Weekend – all expense paid.

CITY OF MUSKEGON, MICHIGAN

2007 Budget Highlights

- *Recreation Department:* Much of the youth recreation programs will continue. All the playgrounds, the grade school basketball program, and the winter recreation programs will continue. Adult sports program such as baseball will continue. Unfortunately, adult softball will be discontinued due to income not keeping up with expenses as well as other challenges involved in offering that sports.
- *Farmers'/Flea Market:* The city will continue to look at possibly moving the market sometime in the future. As staff liaison to the Committee created to study and shepherd the potential relocation, we will continue to work along with the City Manager and the Planning and Economic Development Department to facilitate that effort. Notwithstanding the goal to relocate the Market, the Commission has directed staff to spruce up the facility in the interim as well as continue daily operation of the facility.
- *Marina Department:* Daily operation of the Marina will continue. Little over half of the two million dollar project to renovate the marina has been expended. The other half will be expended in 2007 including possibly replacing the office building as well as other renovation enhancements. We will continue to explore and pursue plans to accommodate the impending move of the Clipper to the Marina.

Future Outlook

The Leisure Services Division will continue to improve the quality of life for all residents through working with the neighborhood associations, private businesses, other governmental units, and local organizations.

CITY OF MUSKEGON, MICHIGAN

COMMUNITY AND ECONOMIC DEVELOPMENT DIVISION

DIVISION SUMMARY

COMMUNITY & ECONOMIC DEVELOPMENT

Division Description

The Community and Economic Development Division oversees economic development (including grant writing), land use planning & zoning, federal Community Development Block Grant/HOME funds, city property sales, the environmental code program, GIS mapping, the Groundwater Ordinance and other projects as assigned. The division provides a variety of traditional planning services to citizens, human service groups, and businesses. In addition, the staff provides support functions to 10 of the City's authorities, boards, committees, commissions, and councils, as well as direct services and internal support services necessary for the operation of the City.

Divisional Relationship to City Commission Goals

- **Take Leadership Responsibility for Improving Race Relations and Diversity.** The Community & Economic Development Division directly supports this goal through participation in the Institute for Healing Racism. Many of our staff have been through the Institute, and the Director of the Division is a facilitator for the Institute. In addition, the Community and Neighborhood Services Department has been diligently working with minority contractors as they start their own businesses. We also try to achieve diversity among the employees within the departments.
- **Foster Opportunities for City Youth.** The division works with youth on various planning efforts. Also, the Planning Department has hosted interns during the summer. Staff occasionally speaks to school groups and have youth occasionally "job shadow" with us throughout the year.

These are good opportunities to help youth know more about the City and become exposed to the Planning and Economic Development profession.

- **Promote Economic Stability, Diverse Economic Growth and Redevelopment.** The division is a catalyst for projects and programs within the business and non-profit community that lead to increased employment opportunities, increased business activity, and overall improved quality of life and prosperity for the City and its residents. Examples include the development of Edison Landing, redevelopment of the former mall site, development of Seaway Industrial Park, the Renaissance Zone program and administration of various programs such as Industrial Facility Tax (IFT) abatements, Brownfield Redevelopment Authority, Obsolete Property Rehabilitation Districts, HOME program (new houses) and Neighborhood Enterprise Zones (NEZ) for residential properties.
- **Sustain the Natural, Cultural and Recreational Resources of the Community.** The division assists in this area through master planning and zoning as well as through projects financed by the Community Development Block Grant (CDBG), which require environmental review. Landscaping and site plan standards adopted as part of the zoning ordinance have fostered attractive and functional city design. The city's environmental code program monitors property maintenance and helps maintain neighborhood standards.
- **Foster Strong Ties Among Governments and Community Agencies.** The division continues involvement in intergovernmental cooperation through participation with other jurisdictions including building officials, computer/GIS

(Geographic Information Systems) cooperation, the Muskegon Area Plan (MAP) and the Environmental Coordinating Council. In addition, the department coordinates grant applications with the County and oversees a Renaissance Zone project with the County of Muskegon, Dalton Township and the City of Muskegon. The most significant partnership for 2006-07 is between Norton Shores and Muskegon. The City of Muskegon CNS Department will be administering the Norton Shores CDBG program.

- **Develop and Maintain City Infrastructure and Facilities.**

The division assists with infrastructure and facilities through grant requests and distribution of CDBG funds. Grants have been received for the downtown redevelopment area, the Western Avenue streetscape and streetscape improvements along Fifth Street between Western and Monroe Avenues through CDBG, funds are allocated for sidewalks and street assessments.

- **Maintain and Enhance the Neighborhoods of the City.**

The division is actively involved with the neighborhood groups, including hosting monthly meetings with neighborhood presidents, administering the neighborhood grant program and CDGB and HOME programs. Also, the division will continue to diligently promote Blight Fight and administer the Environmental Services Program through ordinance enforcement and the distribution of educational materials. Property monitoring programs such as the Alert Service have resulted in a more timely clean-up of properties. New video surveillance equipment has allowed the City to monitor dumping and actively enforce against those caught on camera.

2007 Budget Highlights

- **Community & Economic Development Department.** Options for increased zoning enforcement will be explored for 2007. If enforcement is increased, permit fees may

CITY OF MUSKEGON, MICHIGAN

also increase. Funding continues for Muskegon Area First, Neighborhoods of Choice, and the Main Street program. Funding has increased for Main Street and will now be financed through the DDA Budget. Funds have been budgeted to continue the Master Land Use Plan update process. This should occur every ten years, and it was last updated in 1997. The 2007 budget includes continued funds for repair and maintenance of the Port City Industrial Park signs.

- **Environmental Services Department:** Educational efforts will continue. New enforcement avenues for clean-up efforts are being pursued (e.g., the use of updated surveillance equipment). The electronic Alert Service is offered at no cost, which has improved clean-up times. The department continues to actively address blight including having a program to sell unbuildable lots in targeted areas for \$1.00.
- **Community and Neighborhood Services:** The 2005 –2006 fiscal year was a very active year for the Community and Neighborhood Services offices. All of the proposed projects from last year were completed. Infill homes were built throughout the City. The department established a partnership with a local non-profit (Neighborhood Investment Corporation) and a local financial institution (Fifth Third Bank) to create a small housing development overlooking the present Farmers Market. The project **Operation Hill Top View**, which consists of six single-family homes, is completed and five out of the six houses have been sold and are now occupied. The CNS office used its creative energies to redevelop a neighborhood brownfield on the corner of Wood and Catherine. An old industrial building was demolished and a lovely duplex townhouse was built in its place. The Infill program and tax-reverted rehabilitation projects are part of the CNS department's blight fight initiatives. In addition, to increasing home ownership in the City, the tax base is

ultimately increased. The department was responsible for the disbursement of \$610,000 of Community Development Block Grant funds to outside agencies and other City departments for public improvement projects and public services. In addition, \$643,000 of CDBG funding was allocated to support the CNS office programming. Through the HOME program, approximately \$1,000,000 was targeted to new housing or total rehabilitation of previous blighted housing.

Future Outlook

Following are some of the major goals of the Economic Development Division that are incorporated in the 2007 proposed budget:

- *Continue Emphasis on the Downtown and Lakefront Development.* Several projects have been started or completed in the last year, with the assistance of the City of Muskegon. These include The Watermark (Phase II completed), Terrace Lots (Hot Rod Harley), continued development of the Smartzone/Edison Landing property (Parmenter O'Toole completed, announcements for development of Lots A & B (Vida Nova) Lot I (Veridian Place), with the City assisting with environmental work and Brownfield designation, redevelopment of the former mall site and development of Seaway Industrial Park. Continued work on these projects, as well as others, such as the possible Farmers' Market relocation, will be a priority for 2007.
- *Implementation of Downtown and Master Land Use Plans.* The Plan continues to be used in making decisions in zoning cases, as well as ordinance amendments. The Master Plan update process should begin in 2006.
- *Continue to Improve the Environmental Code Program.* Use program resources to engage in more neighborhood development activities and to foster responsibility for neighborhood health in the community. Continue using new surveillance equipment strategically.

CITY OF MUSKEGON, MICHIGAN

- *Continue the Standards in the CDBG and HOME Programs.* The CDBG program has improved its economic impact in the last few years. Not only has the activity of housing construction helped for the tax base of the community, but the CDBG/HOME activity has also made a conscious effort to use contractors and vendors from the regional area in an effort to cause a direct economic impact in the local economy. The CNS programs are helping to transforming neighborhoods throughout the City of Muskegon.
- *Continue the City Marketing Campaign.* Through MainStreet (of which the City of Muskegon is a part), positive media attention has increased including local media focusing on the promotion of Muskegon. Muskegon has been in the news several times in 2006 as a travel destination, an area with strong industry and a good location to invest.
- *Continue the infill and total housing rehabilitation strategies.* The CNS office hopes to continue its aggressive neighborhood revitalization activities. The major focus of the department's activities will be in the area of rehabilitation with a concentration in the McLaughlin, Angell, Nims, and Nelson neighborhoods. The department also hopes to use its resources to assist other entities in the community by assisting them in locating funding for their activities and needs.
- *Continue Industrial Development in the Hackley/Seaway Industrial Park.* The priority area for land acquisition has been in the Seaway Industrial Park area. The Park has been designated as a Local Development Finance Authority and a Renaissance Zone. The City may consider marketing the remaining lots through a Request for Proposals.
- *Implement Smartzone Program.* The City continues to coordinate with Lakefront LLC (the property owners) and the director of the

Michigan Alternative Research & Energy Center on site development. Grant coordination, including providing incentives for private owners within the development, has been significant. An additional Brownfield grant/loan will be sought to continue to work on the site. Possibilities to share alternative energy are also being considered.

- *Coordinate the Renaissance Zones.* Staff is coordinating development within the zones, as well as administering the program through the State.
- *Target Incentive Programs.* The City has several incentive programs available that have been targeted and marketed, including the Obsolete Property Rehabilitation District Designation and Façade Improvement Grants. These are primarily targeted to Western Avenue and Third Street.

GENERAL FUND

The general fund is used to account for all revenues and expenditures applicable to the general operations of City government except those required to be accounted for in another fund. General fund revenues are derived primarily from the municipal income tax, property taxes and intergovernmental revenues.

CITY OF MUSKEGON
GENERAL FUND

HISTORICAL SUMMARY

Year	Revenues & Transfers In	Expenditures & Transfers Out	Fund Balance at Year-End
1996	\$ 17,666,214	\$ 18,018,159	\$ 1,970,362
1997	20,437,646	20,358,321	2,049,687
1998	21,643,855	21,634,467	2,059,075
1999	21,451,681	22,011,881	1,498,875
2000	23,685,516	22,232,657	2,951,734
2001	23,446,611	23,235,978	3,162,367
2002	23,617,163	23,971,534	2,807,996
2003	23,328,756	23,705,334	2,431,418
2004	23,401,793	23,388,019	2,445,192
2005	23,732,641	23,658,227	2,519,606
2006	24,061,065	23,796,620	2,784,051

Fiscal 2007 Budget Summary

FUND BALANCE AT START OF YEAR \$ 2,784,051

MEANS OF FINANCING:

Taxes	14,794,300	60.9%
Licenses and Permits	1,015,000	4.2%
Federal Grants	88,325	0.4%
State Grants	18,000	0.1%
State Shared Revenue	4,628,616	19.0%
Other Charges	2,207,373	9.1%
Interest & Rentals	468,900	1.9%
Fines and Fees	592,000	2.4%
Other Revenue	234,750	1.0%
Other Financing Sources	<u>255,000</u>	<u>1.0%</u>
	24,302,264	100.0%

ESTIMATED REQUIREMENTS:

Customer Value Added Activities	18,462,183	75.1%
Business Value Added Activities	4,304,059	17.5%
Fixed Budget Items	<u>1,816,544</u>	<u>7.4%</u>
	24,582,786	100.0%

ESTIMATED FUND BALANCE AT END OF YEAR \$ 2,503,529

OPERATING DEFICIT (USE OF FUND BALANCE)	\$ (280,522)
TARGET FUND BALANCE (10% PRIOR YEAR EXPENDITURES)	\$ 2,379,662
ESTIMATED EXCESS (SHORTFALL) vs. TARGET	\$ 123,867

**DETAILED REVENUE SUMMARY
BY REVENUE CLASSIFICATION**

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Revised
Available Fund Balance - BOY	\$ 2,431,418	\$ 2,445,191	\$ 2,675,688	\$ 2,519,606	\$ 2,519,606	\$ (156,082)	\$ 2,784,051	
Taxes								
City income tax	\$ 7,033,387	\$ 7,083,023	\$ 6,800,000	\$ 4,694,163	\$ 6,950,000	\$ 150,000	\$ 6,980,000	0.43%
Property taxes - general	4,702,417	5,393,230	5,558,546	4,823,421	5,558,546	-	5,699,774	2.54%
Property taxes - sanitation	1,551,518	1,572,029	1,620,159	1,406,163	1,620,159	-	1,661,698	2.56%
Industrial facilities taxes	398,934	378,744	372,465	15,273	372,465	-	351,828	-5.54%
Payments in lieu of taxes	72,816	88,467	89,000	-	89,000	-	89,000	0.00%
Delinquent chargeback collected	7,968	6,275	12,000	14,754	15,000	3,000	12,000	-20.00%
	\$ 13,767,040	\$ 14,521,768	\$ 14,452,170	\$ 10,953,774	\$ 14,605,170	\$ 153,000	\$ 14,794,300	1.29%
Licenses and permits								
Business licenses	\$ 33,835	\$ 32,020	\$ 33,000	\$ 29,771	\$ 33,000	\$ -	\$ 33,000	0.00%
Liquor licenses	35,681	35,551	37,500	8,165	35,000	(2,500)	35,000	0.00%
Cable TV franchise fees	333,618	286,265	285,000	-	285,000	-	285,000	0.00%
Rental property registration	14,584	12,010	10,000	9,530	12,000	2,000	12,000	0.00%
Property Maintenance Inspection Fees	46,625	54,194	50,000	29,430	50,000	-	120,000	140.00%
Burial permits	102,702	116,339	110,000	76,007	120,000	10,000	120,000	0.00%
Building permits	350,102	313,392	275,000	117,723	220,000	(55,000)	225,000	2.27%
Electrical permits	103,989	99,112	100,000	40,981	90,000	(10,000)	90,000	0.00%
Plumbing permits	50,711	39,713	45,000	19,220	40,000	(5,000)	40,000	0.00%
Mechanical permits	66,682	57,452	55,000	24,778	52,500	(2,500)	52,500	0.00%
Franchise fees	485	-	-	-	-	-	-	0.00%
Cat Licenses	-	1,905	2,500	1,925	2,500	-	2,500	0.00%
Police gun registration	-	28	-	3	3	3	-	-100.00%
	\$ 1,139,014	\$ 1,047,981	\$ 1,003,000	\$ 357,533	\$ 940,003	\$ (62,997)	\$ 1,015,000	7.98%
Federal grants								
Federal operational grant	\$ 233,158	\$ 155,648	\$ 149,220	\$ 77,484	\$ 180,567	\$ 31,347	\$ 88,325	-51.08%
	\$ 233,158	\$ 155,648	\$ 149,220	\$ 77,484	\$ 180,567	\$ 31,347	\$ 88,325	-51.08%
State grants								
Act 302 police training grant	\$ -	\$ 18,228	\$ 18,000	\$ 8,863	\$ 18,000	\$ -	\$ 18,000	0.00%
State operational grant	33,127	-	-	-	-	-	-	0.00%
	\$ 33,127	\$ 18,228	\$ 18,000	\$ 8,863	\$ 18,000	\$ -	\$ 18,000	0.00%
State shared revenue								
State sales tax	\$ 4,645,348	\$ 4,592,852	\$ 4,680,217	\$ 1,164,816	\$ 4,599,141	\$ (81,076)	\$ 4,628,616	0.64%
	\$ 4,645,348	\$ 4,592,852	\$ 4,680,217	\$ 1,164,816	\$ 4,599,141	\$ (81,076)	\$ 4,628,616	0.64%

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Revised
Other charges for sales and services								
Tax administration fees	\$ 228,801	\$ 231,639	\$ 221,896	\$ 127	\$ 221,896	\$ -	\$ 216,541	-2.41%
Utility administration fees	183,439	-	180,000	-	180,000	-	180,000	0.00%
Reimbursement for elections	15,626	14,229	20,000	13,625	13,625	(6,375)	27,000	98.17%
Reimbursement for school police officer	-	-	30,000	-	30,000	-	30,000	0.00%
Indirect cost reimbursement	1,012,708	1,035,612	1,046,163	610,260	1,046,163	-	1,024,932	-2.03%
Site-plan review fee	2,700	(1,400)	2,300	2,850	3,000	700	2,500	-16.67%
Sale of cemetery lots	17,324	19,327	20,000	17,386	24,000	4,000	25,000	4.17%
Sale of columbarium niches	1,000	-	-	-	-	-	1,600	0.00%
Police miscellaneous	64,684	100,101	60,000	46,227	75,000	15,000	75,000	0.00%
Police impound fees	49,320	43,469	35,000	33,167	45,000	10,000	45,000	0.00%
Landlord's alert fee	40	290	300	315	350	50	300	-14.29%
Fire protection-state property	45,423	85,483	45,000	-	80,000	35,000	80,000	0.00%
Zoning fees	18,680	18,944	15,000	7,500	15,000	-	15,000	0.00%
Clerk fees	3,162	3,802	4,300	3,050	3,500	(800)	3,500	0.00%
Clerk - passport fees	2,550	2,280	2,000	1,530	2,000	-	2,000	0.00%
Tax abatement application fees	13,636	-	6,000	273	1,000	(5,000)	1,000	0.00%
Treasurer fees	45,909	95,549	60,000	12,532	90,000	30,000	90,000	0.00%
False alarm fees	12,425	12,410	12,000	4,095	12,000	-	12,000	0.00%
Miscellaneous cemetery income	24,722	18,536	24,000	11,804	20,000	(4,000)	22,000	10.00%
Senior transit program fees	6,864	6,867	8,000	5,933	9,000	1,000	9,000	0.00%
Township electrical services	13,608	-	-	-	-	-	-	0.00%
Fire miscellaneous	18,183	44,821	25,000	(4,265)	25,000	-	25,000	0.00%
Sanitation stickers	62,704	82,006	60,000	43,332	75,000	15,000	75,000	0.00%
Lot cleanup fees	40,633	34,813	50,000	48,245	50,000	-	50,000	0.00%
Reimbursements for mowing and demolitions	36,820	34,810	50,000	-	50,000	-	50,000	0.00%
Special events reimbursements	101,822	97,454	115,000	4,593	115,000	-	115,000	0.00%
Recreation program fees	105,895	77,414	100,000	63,200	80,000	(20,000)	30,000	-62.50%
	\$ 2,128,678	\$ 2,058,456	\$ 2,191,959	\$ 925,779	\$ 2,266,534	\$ 74,575	\$ 2,207,373	-2.61%
Interest and rental income								
Interest	\$ 17,275	\$ 187,376	\$ 85,000	\$ 159,262	\$ 275,000	\$ 190,000	\$ 275,000	0.00%
Flea market	31,998	24,497	29,000	12,011	29,000	-	29,000	0.00%
Farmers market	25,829	31,982	32,000	23,735	32,000	-	32,000	0.00%
City right of way rental	4,400	4,400	4,400	4,400	4,400	-	4,400	0.00%
Arena Revenue	-	-	-	-	140,000	140,000	50,000	-64.29%
Advertising Revenue	-	1,407	5,000	-	2,000	(3,000)	2,000	0.00%
Parking rentals	3,245	2,800	5,000	1,633	2,500	(2,500)	2,500	0.00%
McGraw park rentals	49,181	44,904	45,000	2,499	45,000	-	45,000	0.00%
Other park rentals	28,838	37,159	29,000	20,924	29,000	-	29,000	0.00%
	\$ 160,766	\$ 334,525	\$ 234,400	\$ 224,464	\$ 558,900	\$ 324,500	\$ 468,900	-16.10%

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Revised
Fines and fees								
Income tax - penalty and interest	\$ 293,971	\$ 284,136	\$ 210,000	\$ 113,138	\$ 200,000	\$ (10,000)	\$ 200,000	0.00%
Late fees on current taxes	89,452	111,393	50,000	-	110,000	60,000	110,000	0.00%
Interest on late invoices	877	1,769	2,000	24	2,000	-	2,000	0.00%
Parking fines	100,425	97,566	110,000	50,731	110,000	-	110,000	0.00%
Court fines	137,440	151,885	145,000	117,630	170,000	25,000	170,000	0.00%
	\$ 622,165	\$ 646,749	\$ 517,000	\$ 281,523	\$ 592,000	\$ 75,000	\$ 592,000	0.00%
Other revenue								
Sale of land and assets	\$ -	\$ 2,512	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 1,000	0.00%
Police sale and auction proceeds	1,577	1,664	1,500	-	1,500	-	1,500	0.00%
CDBG program reimbursements	291,983	206,917	250,000	89,941	196,000	(54,000)	188,000	-4.08%
Contributions	18,030	12,538	11,000	14,582	15,000	4,000	11,000	-26.67%
Contributions - Veteran's Park Maintenance	20,449	15,230	17,250	-	17,250	-	17,250	0.00%
Muskegon County Community Foundation	8,000	55,000	8,000	4,000	4,000	(4,000)	-	-100.00%
Miscellaneous reimbursements	-	-	1,000	-	1,000	-	1,000	0.00%
Miscellaneous and sundry	21,249	14,206	15,000	6,553	15,000	-	15,000	0.00%
	\$ 361,288	\$ 308,067	\$ 304,750	\$ 115,076	\$ 250,750	\$ (54,000)	\$ 234,750	-6.38%
Other financing sources								
Operating transfers in	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Cemetery Perpetual Care	46,209	24,163	60,000	8,384	45,000	(15,000)	45,000	0.00%
Criminal Forfeitures Fund	-	-	-	-	-	-	-	0.00%
Police Training Fund	-	-	-	-	-	-	-	0.00%
DDA for Administration	10,000	10,000	10,000	5,000	5,000	(5,000)	-	-100.00%
Reese Playfield Fund	-	-	-	-	-	-	-	0.00%
RLF for Administration	5,000	833	-	-	-	-	-	0.00%
Budget Stabilization Fund	250,000	-	-	-	-	-	150,000	0.00%
Special Assessment Fund	-	13,371	-	-	-	-	-	0.00%
TIFA Fund (Arena Operations)	-	-	-	-	-	-	60,000	0.00%
Hackley Park Memorial Fund	-	-	-	-	-	-	-	0.00%
	\$ 311,209	\$ 48,367	\$ 70,000	\$ 13,384	\$ 50,000	\$ (20,000)	\$ 255,000	410.00%
Total general fund revenues and other sources								
	\$ 23,401,793	\$ 23,732,641	\$ 23,620,716	\$ 14,122,696	\$ 24,061,065	\$ 440,349	\$ 24,302,264	1.00%

**DETAILED EXPENDITURE SUMMARY
BY VALUED ADDED CLASSIFICATION
AND BY FUNCTION**

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
I. Customer Value Added Activities									
40301 Police Department									
5100 Salaries & Benefits	\$ 6,620,652	\$ 6,941,518	\$ 7,365,975	\$ 3,954,646	55%	\$ 7,185,975	\$ (180,000)	\$ 7,419,620	3.25%
5200 Operating Supplies	83,880	87,175	92,800	71,852	72%	100,000	7,200	91,552	-8.45%
5300 Contractual Services	929,723	916,278	920,000	512,716	56%	920,000	-	929,000	0.98%
5400 Other Expenses	27,620	27,011	25,000	12,817	51%	25,000	-	18,000	-28.00%
5700 Capital Outlays	10,741	17,365	10,000	12,541	84%	15,000	5,000	12,000	-20.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 7,672,616	\$ 7,989,347	\$ 8,413,775	\$ 4,564,572	55%	\$ 8,245,975	\$ (167,800)	\$ 8,470,172	2.72%
	\$ 7,672,616	\$ 7,989,347	\$ 8,413,775	\$ 4,564,572	55%	\$ 8,245,975	\$ (167,800)	\$ 8,470,172	2.72%
50336 Fire Department									
5100 Salaries & Benefits	\$ 3,094,164	\$ 3,192,331	\$ 3,151,230	\$ 1,786,564	57%	\$ 3,151,230	\$ -	\$ 3,411,863	8.27%
5200 Operating Supplies	80,524	121,440	109,278	89,739	72%	125,000	15,722	105,000	-16.00%
5300 Contractual Services	179,375	208,357	180,000	117,651	60%	195,000	15,000	200,000	2.56%
5400 Other Expenses	4,978	9,185	7,805	5,180	66%	7,805	-	12,500	60.15%
5700 Capital Outlays	241,967	121,892	40,000	51,228	85%	60,000	20,000	30,000	-50.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 3,601,008	\$ 3,653,205	\$ 3,488,313	\$ 2,050,362	58%	\$ 3,539,035	\$ 50,722	\$ 3,759,363	6.23%
	\$ 3,601,008	\$ 3,653,205	\$ 3,488,313	\$ 2,050,362	58%	\$ 3,539,035	\$ 50,722	\$ 3,759,363	6.23%
50387 Fire Safety Inspections									
5100 Salaries & Benefits	\$ 780,291	\$ 780,561	\$ 817,617	\$ 445,265	54%	\$ 817,617	\$ -	\$ 846,158	3.49%
5200 Operating Supplies	18,942	11,262	20,000	7,177	36%	20,000	-	20,000	0.00%
5300 Contractual Services	189,915	140,000	150,000	60,525	45%	135,590	(15,000)	136,590	1.18%
5400 Other Expenses	7,758	9,093	8,000	4,475	56%	8,000	-	8,000	0.00%
5700 Capital Outlays	2,150	4,462	3,500	1,784	51%	3,500	-	3,500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 999,056	\$ 945,378	\$ 999,117	\$ 519,226	53%	\$ 984,117	\$ (15,000)	\$ 1,014,248	3.06%
	\$ 4,600,064	\$ 4,598,583	\$ 4,487,430	\$ 2,569,588	57%	\$ 4,523,152	\$ 35,722	\$ 4,773,611	5.54%
	\$ 4,600,064	\$ 4,598,583	\$ 4,487,430	\$ 2,569,588	57%	\$ 4,523,152	\$ 35,722	\$ 4,773,611	5.54%
60523 General Sanitation									
5100 Salaries & Benefits	\$ 67,480	\$ 67,243	\$ 67,782	\$ 36,955	54%	\$ 68,785	\$ 1,003	\$ 69,181	0.58%
5200 Operating Supplies	311	845	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	1,461,415	1,470,268	1,504,497	659,019	43%	1,520,000	15,503	1,567,725	3.14%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	22,632	-	26,149	100%	26,149	26,149	27,600	5.55%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 1,529,206	\$ 1,560,988	\$ 1,572,279	\$ 722,123	45%	\$ 1,614,934	\$ 42,655	\$ 1,664,506	3.07%
	\$ 1,529,206	\$ 1,560,988	\$ 1,572,279	\$ 722,123	45%	\$ 1,614,934	\$ 42,655	\$ 1,664,506	3.07%
60528 Recycling									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	159,996	158,213	163,527	67,630	41%	163,527	-	163,368	-0.10%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 159,996	\$ 158,213	\$ 163,527	\$ 67,630	41%	\$ 163,527	\$ -	\$ 163,368	-0.10%
	\$ 159,996	\$ 158,213	\$ 163,527	\$ 67,630	41%	\$ 163,527	\$ -	\$ 163,368	-0.10%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
60550 Stormwater Management									
5100 Salaries & Benefits	\$ 2,310	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	9,806	16,270	16,384	4,000	24%	16,384	-	16,991	3.70%
5400 Other Expenses	75	50	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 12,191	\$ 16,320	\$ 16,384	\$ 4,000	24%	\$ 16,384	\$ -	\$ 16,991	3.70%
60448 Streetlighting									
5100 Salaries & Benefits	\$ -	\$ 390	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	506,590	556,278	538,936	231,258	43%	538,936	-	544,325	1.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	28,000	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 506,590	\$ 556,668	\$ 538,936	\$ 231,258	43%	\$ 538,936	\$ -	\$ 572,325	6.20%
60707 Senior Citizen Transit									
5100 Salaries & Benefits	\$ 39,064	\$ 41,242	\$ 48,305	\$ 22,236	49%	\$ 45,000	\$ (3,305)	\$ 44,404	-1.32%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	10,140	10,530	9,991	5,850	59%	9,991	-	9,902	-0.89%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 49,204	\$ 51,772	\$ 58,296	\$ 28,086	51%	\$ 54,991	\$ (3,305)	\$ 54,306	-1.25%
60446 Community Event Support									
5100 Salaries & Benefits	\$ 29,594	\$ 16,863	\$ 32,500	\$ 10,781	62%	\$ 17,500	\$ (15,000)	\$ 20,500	17.14%
5200 Operating Supplies	2,563	557	2,750	121	7%	1,850	(900)	1,750	-5.41%
5300 Contractual Services	9,764	10,591	30,470	4,575	57%	8,000	(22,470)	12,500	56.25%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 41,921	\$ 28,011	\$ 65,720	\$ 15,477	57%	\$ 27,350	\$ (38,370)	\$ 34,750	27.06%
	\$ 2,299,108	\$ 2,371,972	\$ 2,415,142	\$ 1,068,574	44%	\$ 2,416,122	\$ 980	\$ 2,506,246	
70751 Parks Maintenance									
5100 Salaries & Benefits	\$ 445,710	\$ 434,402	\$ 458,641	\$ 206,826	47%	\$ 440,000	\$ (18,641)	\$ 469,912	6.80%
5200 Operating Supplies	104,812	123,061	105,325	32,324	34%	95,325	(10,000)	106,125	11.33%
5300 Contractual Services	590,526	649,184	600,000	304,461	53%	578,627	(21,373)	633,882	9.55%
5400 Other Expenses	41	1,421	500	107	21%	500	-	-	-100.00%
5700 Capital Outlays	57,430	20,375	39,815	205	1%	39,315	(500)	23,000	-41.50%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 1,198,519	\$ 1,228,443	\$ 1,204,281	\$ 543,923	47%	\$ 1,153,767	\$ (50,514)	\$ 1,232,919	6.86%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised		Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
					2005	2006				
70757 Mc Graft Park Maintenance										
5100 Salaries & Benefits	\$ 12,017	\$ 5,721	\$ 16,962	\$ 2,925	17%	\$ 16,962	\$ -	\$ 16,575	-2.28%	
5200 Operating Supplies	2,396	1,841	4,000	1,460	37%	4,000	-	4,000	0.00%	
5300 Contractual Services	46,024	42,846	36,457	20,798	57%	36,457	-	33,731	-7.48%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	52	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 60,489	\$ 50,408	\$ 57,419	\$ 25,183	44%	\$ 57,419	\$ -	\$ 54,306	-5.42%	
70775 General Recreation										
5100 Salaries & Benefits	\$ 217,770	\$ 186,564	\$ 229,098	\$ 50,827	85%	\$ 60,000	\$ (169,098)	\$ 93,744	56.24%	
5200 Operating Supplies	39,754	19,624	36,136	16,578	46%	36,136	-	36,000	-0.38%	
5300 Contractual Services	90,280	82,777	96,787	69,218	29%	236,787	140,000	163,159	-31.09%	
5400 Other Expenses	3,042	1,991	3,800	824	22%	3,800	-	3,800	0.00%	
5700 Capital Outlays	32	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 350,878	\$ 290,956	\$ 365,821	\$ 137,447	41%	\$ 336,723	\$ (29,098)	\$ 296,703	-11.89%	
70276 Cemeteries Maintenance										
5100 Salaries & Benefits	\$ 196,792	\$ 193,182	\$ 180,410	\$ 107,028	56%	\$ 190,000	\$ 9,590	\$ 215,051	13.18%	
5200 Operating Supplies	12,079	13,491	6,925	3,878	54%	7,200	275	6,825	-5.21%	
5300 Contractual Services	249,830	342,492	264,250	131,586	40%	330,400	66,150	322,187	-2.49%	
5400 Other Expenses	138	413	300	-	N/A	-	(300)	-	0.00%	
5700 Capital Outlays	23,461	26,705	12,400	507	6%	8,800	(3,600)	3,500	-60.23%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 482,300	\$ 576,283	\$ 464,285	\$ 242,999	45%	\$ 536,400	\$ 72,115	\$ 547,563	2.08%	
70585 Parking Operations										
5100 Salaries & Benefits	\$ 2,168	\$ 1,904	\$ -	\$ 471	47%	\$ 1,000	\$ 1,000	\$ -	-100.00%	
5200 Operating Supplies	199	128	25,000	213	21%	1,000	(24,000)	1,000	0.00%	
5300 Contractual Services	24,974	12,865	-	8,232	69%	12,000	12,000	6,500	-45.83%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 27,341	\$ 14,897	\$ 25,000	\$ 8,916	64%	\$ 14,000	\$ (11,000)	\$ 7,500	-46.43%	
70357 Graffiti Removal										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	513	58	500	130	26%	500	-	-	-100.00%	
5300 Contractual Services	4,089	2,485	4,000	1,591	40%	4,000	-	4,792	19.80%	
5400 Other Expenses	-	-	-	16	80%	20	20	-	-100.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 4,602	\$ 2,543	\$ 4,500	\$ 1,737	38%	\$ 4,520	\$ 20	\$ 4,792	6.02%	
70771 Forestry										
5100 Salaries & Benefits	\$ 68,860	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	2,971	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	14,289	-	-	-	N/A	-	-	-	0.00%	
5400 Other Expenses	493	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	906	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 87,519	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
70863									
Farmers' Market & Flea Market									
5100 Salaries & Benefits	\$ 30,972	\$ 16,018	\$ 22,662	\$ 7,660	34%	\$ 22,662	\$ -	\$ 21,826	-3.69%
5200 Operating Supplies	402	298	229	421	42%	1,000	771	1,000	0.00%
5300 Contractual Services	16,678	17,430	13,000	10,848	72%	15,000	2,000	15,000	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 48,052	\$ 33,746	\$ 35,891	\$ 18,929	49%	\$ 38,662	\$ 2,771	\$ 37,826	-2.16%
	\$ 2,259,700	\$ 2,197,276	\$ 2,157,197	\$ 979,134	46%	\$ 2,141,491	\$ (15,706)	\$ 2,181,609	1.87%
80387									
Environmental Services									
5100 Salaries & Benefits	\$ 125,553	\$ 103,814	\$ 110,287	\$ 60,341	55%	\$ 110,287	\$ -	\$ 128,898	16.88%
5200 Operating Supplies	4,744	5,183	4,100	3,970	97%	4,100	-	5,300	29.27%
5300 Contractual Services	266,724	182,217	189,525	125,885	66%	189,525	-	215,553	13.73%
5400 Other Expenses	-	-	500	-	0%	500	-	500	0.00%
5700 Capital Outlays	35	5,586	3,000	-	0%	3,000	-	3,000	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 397,056	\$ 296,800	\$ 307,412	\$ 190,196	62%	\$ 307,412	\$ -	\$ 353,251	14.91%
	\$ 397,056	\$ 296,800	\$ 307,412	\$ 190,196	62%	\$ 307,412	\$ -	\$ 353,251	14.91%
10875									
Other - Contributions to Outside Agencies									
Muskegon Area Transit (MATS)	\$ 80,164	\$ 80,164	\$ 80,500	\$ 60,122	75%	\$ 80,163	\$ (337)	\$ 80,500	0.42%
Neighborhood Association Grants	24,776	16,914	22,000	19,450	100%	19,500	(2,500)	21,634	10.94%
Muskegon Area First	20,000	45,660	45,660	34,175	75%	45,566	(94)	45,660	0.21%
Veterans Memorial Day Costs	8,022	12,400	3,000	2,045	100%	2,050	(950)	3,000	46.34%
Neighborhoods of Choice	-	-	2,500	-	0%	2,500	-	2,500	0.00%
Mainstreet Program	-	-	2,500	-	0%	2,500	-	-	-100.00%
Lakeside Business District	-	-	-	2,500	100%	2,500	2,500	2,500	0.00%
211 Service	-	-	2,500	-	0%	2,500	-	2,500	0.00%
Institute for Healing Racism	1,000	1,000	1,000	-	0%	1,000	-	1,000	0.00%
MLK Diversity Program	1,000	-	1,000	-	0%	1,000	-	1,000	0.00%
Muskegon Area Labor Management (MALMC)	1,000	1,000	1,000	1,000	100%	1,000	-	1,000	0.00%
Muskegon County and Humane Society - Feral Cat Control	11,332	22,149	16,000	17,495	109%	16,000	-	16,000	0.00%
Other	-	-	-	-	N/A	-	-	-	0.00%
Contributions To Outside Agencies	\$ 147,294	\$ 179,287	\$ 177,660	\$ 136,787	78%	\$ 176,279	\$ (1,381)	\$ 177,294	0.58%
	\$ 147,294	\$ 179,287	\$ 177,660	\$ 136,787	78%	\$ 176,279	\$ (1,381)	\$ 177,294	0.58%
Total Customer Value Added Activities	\$ 17,375,838	\$ 17,633,265	\$ 17,958,616	\$ 9,508,851	53%	\$ 17,810,431	\$ (148,185)	\$ 18,462,183	3.66%
As a Percent of Total General Fund Expenditures	74.3%	74.5%	75.1%	76.0%		74.8%		75.1%	3.66%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised		Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
					Actual 2004	Actual Through July 2006				
II. Business Value Added Activities										
10101 City Commission										
5100 Salaries & Benefits	\$ 61,918	\$ 62,810	\$ 64,412	\$ 33,651	52%	\$ 64,412	\$ -	\$ -	\$ 65,223	1.26%
5200 Operating Supplies	14,894	11,015	13,000	9,293	71%	13,000	-	-	13,000	0.00%
5300 Contractual Services	3,517	1,760	3,500	1,127	42%	2,700	(800)	(800)	3,000	11.11%
5400 Other Expenses	2,427	2,162	6,000	760	25%	3,000	(3,000)	(3,000)	4,500	50.00%
5700 Capital Outlays	480	233	500	-	0%	500	-	-	433	-13.40%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	-	0.00%
	\$ 83,236	\$ 77,980	\$ 87,412	\$ 44,831	54%	\$ 83,612	\$ (3,800)	\$ (3,800)	\$ 86,156	3.04%
10102 City Promotions & Public Relations										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	546	177	100	112	41%	275	175	175	300	9.09%
5300 Contractual Services	9,533	12,100	12,650	2,957	38%	7,725	(4,925)	(4,925)	8,729	13.00%
5400 Other Expenses	397	-	-	-	N/A	-	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	-	0.00%
	\$ 10,476	\$ 12,277	\$ 12,750	\$ 3,069	38%	\$ 8,000	\$ (4,750)	\$ (4,750)	\$ 9,029	12.86%
10172 City Manager										
5100 Salaries & Benefits	\$ 194,094	\$ 202,695	\$ 200,896	\$ 116,413	58%	\$ 200,896	\$ -	\$ -	\$ 211,899	5.48%
5200 Operating Supplies	1,421	1,496	2,000	1,492	79%	1,900	(100)	(100)	1,750	-7.89%
5300 Contractual Services	2,496	2,680	3,000	1,333	49%	2,700	(300)	(300)	2,750	1.85%
5400 Other Expenses	1,197	712	2,000	465	39%	1,200	(800)	(800)	1,750	45.83%
5700 Capital Outlays	-	1,020	500	-	0%	500	-	-	468	-6.40%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	-	0.00%
	\$ 199,208	\$ 208,603	\$ 208,396	\$ 119,703	58%	\$ 207,196	\$ (1,200)	\$ (1,200)	\$ 218,617	5.51%
10145 City Attorney										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	\$ -	0.00%
5200 Operating Supplies	819	737	1,000	-	0%	1,000	-	-	1,000	0.00%
5300 Contractual Services	428,310	407,832	405,152	259,292	64%	405,152	-	-	401,695	-0.85%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	-	0.00%
	\$ 429,129	\$ 408,569	\$ 406,152	\$ 259,292	64%	\$ 406,152	\$ -	\$ -	\$ 402,695	-0.85%
	\$ 722,049	\$ 707,429	\$ 714,710	\$ 426,895	61%	\$ 704,960	\$ (9,750)	\$ (9,750)	\$ 716,497	1.64%
20173 Administration										
5100 Salaries & Benefits	\$ 137,408	\$ 152,114	\$ 156,682	\$ 82,131	52%	\$ 156,682	\$ -	\$ -	\$ 157,358	0.43%
5200 Operating Supplies	1,382	986	1,300	422	32%	1,300	-	-	1,300	0.00%
5300 Contractual Services	11,460	6,888	13,656	2,422	29%	8,445	(5,211)	(5,211)	13,034	54.34%
5400 Other Expenses	207	424	1,000	164	16%	1,000	-	-	1,000	0.00%
5700 Capital Outlays	-	-	-	564	100%	564	564	564	-	-100.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	-	0.00%
	\$ 150,457	\$ 160,412	\$ 172,638	\$ 85,703	51%	\$ 167,991	\$ (4,647)	\$ (4,647)	\$ 172,692	2.80%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
20228 Affirmative Action									
5100 Salaries & Benefits	\$ 67,896	\$ 76,842	\$ 77,906	\$ 17,497	50%	\$ 35,000	\$ (42,906)	\$ 94,092	168.83%
5200 Operating Supplies	449	278	535	202	38%	535	-	519	-2.99%
5300 Contractual Services	2,093	2,818	3,270	477	48%	1,000	(2,270)	3,270	227.00%
5400 Other Expenses	376	1,092	800	-	0%	200	(600)	800	300.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 70,814	\$ 81,030	\$ 82,511	\$ 18,176	49%	\$ 36,735	\$ (45,776)	\$ 98,681	168.63%
20744 Julia Hackley Internships									
5100 Salaries & Benefits	\$ 8,931	\$ 7,630	\$ 8,000	\$ 2,008	50%	\$ 4,000	\$ (4,000)	\$ -	-100.00%
5200 Operating Supplies	-	-	103	-	N/A	-	(103)	-	0.00%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 8,931	\$ 7,630	\$ 8,103	\$ 2,008	50%	\$ 4,000	\$ (4,103)	\$ -	-100.00%
20215 City Clerk & Elections									
5100 Salaries & Benefits	\$ 253,377	\$ 263,837	\$ 289,540	\$ 142,353	49%	\$ 289,540	\$ -	\$ 282,007	-2.60%
5200 Operating Supplies	21,581	28,566	33,200	14,180	43%	33,200	-	30,000	-9.64%
5300 Contractual Services	28,584	20,883	22,113	12,919	58%	22,113	-	21,000	-5.03%
5400 Other Expenses	3,437	3,981	2,500	1,708	68%	2,500	-	2,000	-20.00%
5700 Capital Outlays	4,610	335	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 311,589	\$ 317,602	\$ 347,353	\$ 171,160	49%	\$ 347,353	\$ -	\$ 335,007	-3.55%
20220 Civil Service									
5100 Salaries & Benefits	\$ 136,039	\$ 148,647	\$ 152,841	\$ 79,200	52%	\$ 152,841	\$ -	\$ 152,734	-0.07%
5200 Operating Supplies	7,191	5,302	6,300	4,647	60%	7,800	1,500	7,700	-1.28%
5300 Contractual Services	16,303	20,785	17,800	6,471	36%	17,800	-	18,559	4.26%
5400 Other Expenses	2,691	5,086	4,100	319	5%	6,100	2,000	4,575	-25.00%
5700 Capital Outlays	650	2,095	500	-	0%	500	-	500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 162,874	\$ 181,915	\$ 181,541	\$ 90,637	49%	\$ 185,041	\$ 3,500	\$ 184,068	-0.53%
	\$ 704,665	\$ 748,589	\$ 792,146	\$ 367,684	50%	\$ 741,120	\$ (51,026)	\$ 790,448	6.66%
30202 Finance Administration									
5100 Salaries & Benefits	\$ 316,103	\$ 341,340	\$ 340,444	\$ 185,718	56%	\$ 329,000	\$ (11,444)	\$ 332,122	0.95%
5200 Operating Supplies	5,266	5,524	5,750	3,212	52%	6,125	375	6,100	-0.41%
5300 Contractual Services	75,827	75,056	80,875	70,246	78%	90,555	9,680	81,470	-10.03%
5400 Other Expenses	34	104	100	130	87%	150	50	100	-33.33%
5700 Capital Outlays	16	2,897	1,500	1,391	93%	1,500	-	1,500	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 397,246	\$ 424,921	\$ 428,669	\$ 260,697	61%	\$ 427,330	\$ (1,339)	\$ 421,292	-1.41%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
30209 Assessing Services									
5100 Salaries & Benefits	\$ 6,254	\$ -	\$ 6,489	\$ 5,436	84%	\$ 6,489	\$ -	\$ 6,440	-0.76%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	400,641	410,601	408,073	207,112	51%	408,073	-	421,050	3.18%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 406,895	\$ 410,601	\$ 414,562	\$ 212,548	51%	\$ 414,562	\$ -	\$ 427,490	3.12%
30805 Arena Administration									
5100 Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	-	0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%
5300 Contractual Services	-	-	-	40,000	17%	235,000	235,000	175,000	-25.53%
5400 Other Expenses	-	-	-	-	N/A	-	-	300	0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ -	\$ -	\$ -	\$ 40,000	17%	\$ 235,000	\$ 235,000	\$ 175,300	-25.40%
30205 Income Tax Administration									
5100 Salaries & Benefits	\$ 255,417	\$ 258,397	\$ 281,245	\$ 140,249	50%	\$ 281,245	\$ -	\$ 286,438	1.85%
5200 Operating Supplies	15,964	23,121	21,260	9,807	46%	21,260	-	19,460	-8.47%
5300 Contractual Services	39,403	51,185	46,569	32,506	70%	46,569	-	50,670	8.81%
5400 Other Expenses	1,020	1,293	600	149	25%	600	-	600	0.00%
5700 Capital Outlays	1,293	8,694	500	-	0%	500	-	1,500	200.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 313,097	\$ 342,690	\$ 350,174	\$ 182,711	52%	\$ 350,174	\$ -	\$ 358,668	2.43%
30253 City Treasurer									
5100 Salaries & Benefits	\$ 279,010	\$ 295,568	\$ 299,914	\$ 165,376	61%	\$ 269,914	\$ (30,000)	\$ 249,184	-7.68%
5200 Operating Supplies	27,759	30,248	32,000	14,730	46%	32,000	-	32,000	0.00%
5300 Contractual Services	67,355	68,759	68,300	39,464	68%	68,300	-	60,838	-4.35%
5400 Other Expenses	950	1,118	1,000	482	48%	1,000	-	2,000	100.00%
5700 Capital Outlays	57	6,995	1,975	1,222	62%	1,975	-	2,500	26.58%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 375,131	\$ 402,688	\$ 393,189	\$ 221,274	61%	\$ 363,189	\$ (30,000)	\$ 346,522	-4.59%
30248 Information Systems Administration									
5100 Salaries & Benefits	\$ 266,338	\$ 234,549	\$ 240,346	\$ 135,743	56%	\$ 240,346	\$ -	\$ 249,754	3.91%
5200 Operating Supplies	1,375	1,461	5,500	50	1%	5,553	53	5,500	-0.95%
5300 Contractual Services	45,354	49,227	54,283	14,342	26%	56,171	1,888	63,835	13.64%
5400 Other Expenses	1,018	4,130	15,000	49	1%	9,800	(5,200)	11,000	12.24%
5700 Capital Outlays	22,822	35,447	23,000	25,051	96%	26,107	3,107	19,900	-23.78%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 336,907	\$ 324,814	\$ 338,129	\$ 175,235	52%	\$ 337,977	\$ (152)	\$ 349,989	3.55%
	\$ 1,829,276	\$ 1,905,714	\$ 1,924,723	\$ 1,092,465	51%	\$ 2,128,232	\$ 203,509	\$ 2,079,261	-2.30%

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
60265 City Hall Maintenance									
5100 Salaries & Benefits	\$ 64,175	\$ 65,449	\$ 62,517	\$ 34,986	56%	\$ 62,517	\$ -	\$ 64,101	2.53%
5200 Operating Supplies	9,354	11,331	10,850	4,185	39%	10,850	-	11,000	1.38%
5300 Contractual Services	169,642	212,314	165,000	91,821	55%	167,994	2,994	175,000	4.17%
5400 Other Expenses	5	-	500	-	0%	500	-	500	0.00%
5700 Capital Outlays	1,229	-	12,994	-	0%	10,000	(2,994)	6,387	-36.13%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 244,405	\$ 289,094	\$ 251,861	\$ 130,992	52%	\$ 251,861	\$ -	\$ 256,988	2.04%
	\$ 244,405	\$ 289,094	\$ 251,861	\$ 130,992	52%	\$ 251,861	\$ -	\$ 256,988	2.04%
80400 Planning, Zoning and Economic Development									
5100 Salaries & Benefits	\$ 322,199	\$ 391,161	\$ 413,994	\$ 215,488	52%	\$ 413,994	\$ -	\$ 415,765	0.43%
5200 Operating Supplies	7,953	8,435	10,000	3,414	34%	10,000	-	6,600	-34.00%
5300 Contractual Services	66,339	42,807	33,000	11,410	35%	33,000	-	33,500	1.52%
5400 Other Expenses	2,156	2,196	2,000	1,197	60%	2,000	-	3,000	50.00%
5700 Capital Outlays	1,371	4,395	2,000	-	0%	2,000	-	2,000	0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%
	\$ 400,018	\$ 448,994	\$ 460,994	\$ 231,509	50%	\$ 460,994	\$ -	\$ 460,865	-0.03%
	\$ 400,018	\$ 448,994	\$ 460,994	\$ 231,509	50%	\$ 460,994	\$ -	\$ 460,865	-0.03%
Total Business Value Added Activities	\$ 3,900,413	\$ 4,099,820	\$ 4,144,434	\$ 2,249,545	52%	\$ 4,287,167	\$ 142,733	\$ 4,304,059	0.39%
As a Percent of Total General Fund Expenditures	16.7%	17.3%	17.3%	18.0%		18.0%		17.5%	

**Quarterly Budget Reforecast and 2007 Proposed Budget - General Fund
General Fund Expenditure Summary By Function**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2007 Revised
III. Fixed Budget Items									
30999 Transfers To Other Funds									
Major Street Fund	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%
Local Street Fund	620,000	600,000	480,000	280,000	58%	480,000	-	480,000	0.00%
Budget Stabilization Fund	-	100,000	-	-	N/A	-	-	-	0.00%
L.C. Walker Arena Fund (Operating Subsidy)	200,000	310,000	260,000	130,000	43%	300,000	40,000	-	-100.00%
Arena Improvement Fund	-	-	-	-	0%	60,000	60,000	-	-100.00%
Public Improvement Fund (Fire Equipment Reserve)	150,000	150,000	150,000	87,500	58%	150,000	-	150,000	0.00%
State Grants Fund (Grant Matches)	21,328	-	-	-	N/A	-	-	10,000	0.00%
Marina	40,000	80,000	40,000	-	0%	40,000	-	40,000	0.00%
Sidewalk	125,000	125,000	-	-	N/A	-	-	-	0.00%
MOD State Rehab Loan Fund	-	4,281	-	-	N/A	-	-	-	0.00%
LDFA Debt Service Fund (Smartzone)	-	-	-	-	N/A	-	-	100,000	0.00%
General Insurance	-	-	-	-	0%	14,022	14,022	28,046	100.01%
	\$ 1,156,328	\$ 1,369,281	\$ 930,000	\$ 497,500	48%	\$ 1,044,022	\$ 114,022	\$ 808,046	-22.60%
30851 General Insurance	\$ 322,233	\$ 338,825	\$ 359,689	\$ 252,124	74%	\$ 340,000	\$ (19,689)	\$ 347,304	2.15%
30906 Debt Retirement	216,884	3,280	50,000	3,136	63%	5,000	(45,000)	261,194	5123.88%
10891 Contingency and Bad Debt Expense	404,950	160,243	400,000	-	0%	250,000	(150,000)	400,000	60.00%
90000 Major Capital Improvements	11,373	53,513	84,585	5,408	9%	60,000	(24,585)	-	-100.00%
Total Fixed-Budget Items	\$ 2,111,768	\$ 1,925,142	\$ 1,824,274	\$ 758,168	45%	\$ 1,699,022	\$ (125,252)	\$ 1,816,544	6.92%
As a Percent of Total General Fund Expenditures	9.0%	8.1%	7.6%	6.1%		7.1%		7.4%	
Total General Fund	\$ 23,388,019	\$ 23,658,227	\$ 23,927,324	\$ 12,516,564	53%	\$ 23,796,620	\$ (130,704)	\$ 24,582,786	3.30%
Recap: Total General Fund By Expenditure Object									
5100 Salaries & Benefits	\$ 14,102,556	\$ 14,482,792	\$ 15,096,695	\$ 8,048,774	55%	\$ 14,633,894	\$ (462,801)	\$ 15,324,849	4.72%
5200 Operating Supplies	470,044	513,640	549,941	293,609	54%	540,909	(9,032)	514,781	-4.83%
5300 Contractual Services	7,001,472	6,883,131	6,982,414	3,518,653	49%	7,239,210	256,796	7,433,203	2.68%
5400 Other Expenses	60,060	71,462	81,505	28,842	39%	73,675	(7,830)	74,925	1.70%
5700 Capital Outlays	380,675	334,641	236,769	126,050	48%	259,910	23,141	165,788	-36.21%
5900 All Other Financing Uses	1,373,212	1,372,561	980,000	500,636	48%	1,049,022	69,022	1,069,240	1.93%
Total General Fund	\$ 23,388,019	\$ 23,658,227	\$ 23,927,324	\$ 12,516,564	53%	\$ 23,796,620	\$ (130,704)	\$ 24,582,786	3.30%

City of Muskegon
Comparison of Revenues and Costs of Selected General Fund Functions

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Revised Estimate 2006	Original Budget Estimate 2007
Sanitation						
Revenues						
Property taxes - sanitation	\$ 1,551,518	\$ 1,572,029	\$ 1,620,159	\$ 1,406,163	\$ 1,620,159	\$ 1,661,698
Sanitation stickers	62,704	82,006	60,000	43,332	75,000	75,000
	<u>1,614,222</u>	<u>1,654,035</u>	<u>1,680,159</u>	<u>1,449,495</u>	<u>1,695,159</u>	<u>1,736,698</u>
Expenditures						
General Sanitation	1,529,206	1,560,988	1,572,279	722,123	1,614,934	1,664,506
Recycling	159,996	158,213	163,527	67,630	163,527	163,368
	<u>1,689,202</u>	<u>1,719,201</u>	<u>1,735,806</u>	<u>789,753</u>	<u>1,778,461</u>	<u>1,827,874</u>
Excess (Shortfall)	\$ (74,980)	\$ (65,166)	\$ (55,647)	\$ 659,742	\$ (83,302)	\$ (91,176)
Recreation						
Revenues						
Recreation program fees	\$ 105,895	\$ 77,414	\$ 100,000	\$ 63,200	\$ 80,000	\$ 30,000
	<u>105,895</u>	<u>77,414</u>	<u>100,000</u>	<u>63,200</u>	<u>80,000</u>	<u>30,000</u>
Expenditures						
General recreation	350,878	290,956	365,821	137,447	336,723	296,703
	<u>350,878</u>	<u>290,956</u>	<u>365,821</u>	<u>137,447</u>	<u>336,723</u>	<u>296,703</u>
Excess (Shortfall)	\$ (244,983)	\$ (213,542)	\$ (265,821)	\$ (74,247)	\$ (256,723)	\$ (266,703)
Cemetery						
Revenues						
Burial permits	\$ 102,702	\$ 116,339	\$ 110,000	\$ 76,007	\$ 120,000	\$ 120,000
Sale of cemetery lots	17,324	19,327	20,000	17,386	24,000	25,000
Sale of columbarium niches	1,000	-	-	-	-	1,600
Miscellaneous cemetery income	24,722	18,536	24,000	11,804	20,000	22,000
Cemetery perpetual care interest	46,209	24,163	60,000	8,384	45,000	45,000
	<u>191,957</u>	<u>178,365</u>	<u>214,000</u>	<u>113,581</u>	<u>209,000</u>	<u>213,600</u>
Expenditures						
	482,300	576,283	464,285	242,999	536,400	547,563
	<u>482,300</u>	<u>576,283</u>	<u>464,285</u>	<u>242,999</u>	<u>536,400</u>	<u>547,563</u>
Excess (Shortfall)	\$ (290,343)	\$ (397,918)	\$ (250,285)	\$ (129,418)	\$ (327,400)	\$ (333,963)
Parking						
Revenues						
Parking rentals	\$ 3,245	\$ 2,800	\$ 5,000	\$ 1,633	\$ 2,500	\$ 2,500
	<u>3,245</u>	<u>2,800</u>	<u>5,000</u>	<u>1,633</u>	<u>2,500</u>	<u>2,500</u>
Expenditures						
	27,341	14,897	25,000	8,916	14,000	7,500
	<u>27,341</u>	<u>14,897</u>	<u>25,000</u>	<u>8,916</u>	<u>14,000</u>	<u>7,500</u>
Excess (Shortfall)	\$ (24,096)	\$ (12,097)	\$ (20,000)	\$ (7,283)	\$ (11,500)	\$ (5,000)
Farmers' Market						
Revenues						
Flea market	\$ 31,998	\$ 24,497	\$ 29,000	\$ 12,011	\$ 29,000	\$ 29,000
Farmers market	25,829	31,982	32,000	23,735	32,000	32,000
	<u>57,827</u>	<u>56,479</u>	<u>61,000</u>	<u>35,746</u>	<u>61,000</u>	<u>61,000</u>
Expenditures						
	48,052	33,746	35,891	18,929	38,662	37,826
	<u>48,052</u>	<u>33,746</u>	<u>35,891</u>	<u>18,929</u>	<u>38,662</u>	<u>37,826</u>
Excess (Shortfall)	\$ 9,775	\$ 22,733	\$ 25,109	\$ 16,817	\$ 22,338	\$ 23,174
Inspections						
Revenues						
Rental property registration	\$ 14,584	\$ 12,010	\$ 10,000	\$ 9,530	\$ 12,000	\$ 12,000
Property Maintenance Inspection Fees	46,625	54,194	50,000	29,430	50,000	120,000
Building permits	350,102	313,392	275,000	117,723	220,000	225,000
Electrical permits	103,989	99,112	100,000	40,981	90,000	90,000
Plumbing permits	50,711	39,713	45,000	19,220	40,000	40,000
Mechanical permits	66,682	57,452	55,000	24,778	52,500	52,500
Site-plan review fee	2,700	(1,400)	2,300	2,850	3,000	2,500
Township electrical services	13,608	-	-	-	-	-
	<u>649,001</u>	<u>574,473</u>	<u>537,300</u>	<u>244,512</u>	<u>467,500</u>	<u>542,000</u>
Expenditures						
	999,056	945,378	999,117	519,226	984,117	1,014,248
	<u>999,056</u>	<u>945,378</u>	<u>999,117</u>	<u>519,226</u>	<u>984,117</u>	<u>1,014,248</u>
Excess (Shortfall)	\$ (350,055)	\$ (370,905)	\$ (461,817)	\$ (274,714)	\$ (516,617)	\$ (472,248)

NON-GENERAL FUND BUDGETS

Major Streets and State Trunklines Fund

Local Streets Fund

Budget Stabilization Fund

Farmers Market Improvement Budget

Criminal Forfeitures Budget

Tree Replacement Budget

Local Development Finance Authority I Budget

Local Development Finance Authority II Budget

Local Development Finance Authority III Budget

Tax Increment Finance Authority Budget

Downtown Development Authority Budget

Sidewalk Improvement Fund

Public Improvement Fund

State Grants Fund

Marina & Launch Ramp Fund

Equipment Fund

Public Service Building Fund

Engineering Services Fund

General Insurance Fund

Water Fund

Sewer Fund

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

202 Major Streets and State Trunklines Fund

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
Available Fund Balance - BOY	\$ 1,413,112	\$ 966,165	\$ 1,353,521	\$ 847,149		\$ 847,149	\$ (506,372)	\$ 251,697		
Means of Financing										
Special assessments	\$ 296,857	\$ 275,847	\$ 250,000	\$ -		\$ 250,000	\$ -	\$ 250,000	0.00%	
Federal & state grants	3,792,437	3,725,330	2,551,295	222,921		1,463,255	(1,088,040)	1,364,700	-46.51%	
State shared revenue	2,760,477	2,651,689	2,870,653	1,117,214		2,870,653	-	3,043,269	6.01%	
Interest income	154,196	178,066	50,000	47,390		85,000	35,000	70,000	40.00%	
Operating transfers in	-	-	-	-		-	-	-	0.00%	
Other	301,740	296,652	300,000	14,480		300,000	-	300,000	0.00%	MOSTLY CDBG
	\$ 7,305,707	\$ 7,127,584	\$ 6,021,948	\$ 1,402,005		\$ 4,963,908	\$ (1,053,040)	\$ 5,027,969	-16.51%	
60900 Operating Expenditures										
5100 Salaries & Benefits	\$ 723,868	\$ 767,585	\$ 1,117,911	\$ 374,246	47%	\$ 800,000	\$ (317,911)	\$ 1,079,554	-3.43%	
5200 Operating Supplies	230,145	205,108	215,700	89,790	44%	204,000	(11,700)	227,900	5.66%	
5300 Contractual Services	1,097,375	1,051,647	900,000	516,144	56%	921,000	21,000	930,000	3.33%	
5400 Other Expenses	5,795	5,753	5,000	782	39%	2,000	(3,000)	5,000	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	940,600	953,338	963,360	411,586	48%	863,360	(100,000)	668,137	-30.65%	DEBT SERVICE (\$668,137); NO TRANSFER TO LOCAL STREET IN 2007
	\$ 2,997,783	\$ 2,983,431	\$ 3,201,971	\$ 1,392,548	50%	\$ 2,790,360	\$ (411,611)	\$ 2,910,591	-9.10%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	4,754,871	4,263,169	3,642,777	600,021	22%	2,774,000	(868,777)	2,090,000	-42.63%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 4,754,871	\$ 4,263,169	\$ 3,642,777	\$ 600,021	22%	\$ 2,774,000	\$ (868,777)	\$ 2,090,000	-42.63%	
	\$ 7,752,654	\$ 7,246,600	\$ 6,844,748	\$ 1,992,569	36%	\$ 5,564,360	\$ -	\$ 5,000,591	-26.94%	
Available Fund Balance - EOY	\$ 966,165	\$ 847,149	\$ 530,721	\$ 256,585		\$ 251,697	\$ (279,024)	\$ 279,075		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
203 Local Streets Fund										
Available Fund Balance - BOY	\$ 145,641	\$ 265,129	\$ 229,817	\$ 561,833		\$ 561,833	\$ 332,016	\$ 44,420		
Means of Financing										
Special assessments	\$ 85,557	\$ 86,160	\$ 125,000	\$ -		\$ 180,000	\$ 55,000	\$ 150,000	20.00%	
Federal & state grants	138,050	469,618	-	-		500,000	500,000	1,300,000	0.00%	MALL PROJECT GRANTS
Metro act fees	-	152,198	150,000	140,645		140,645	(9,355)	140,000	-6.67%	
State shared revenue	699,026	667,442	662,942	284,223		662,942	-	704,797	6.31%	
Interest income	24,065	22,849	10,000	12,810		20,000	10,000	15,000	50.00%	
Operating transfers in	920,000	1,074,012	780,000	280,000		680,000	(100,000)	480,000	-38.46%	FROM GENERAL FUND (\$480,000)
Other	135,116	1,085,791	5,000	1,510		5,000	-	5,000	0.00%	
	\$ 2,001,814	\$ 3,556,070	\$ 1,732,942	\$ 719,188		\$ 2,188,587	\$ 455,645	\$ 2,794,797	61.27%	
60900 Operating Expenditures										
5100 Salaries & Benefits	\$ 651,827	\$ 627,955	\$ 453,685	\$ 323,569	54%	\$ 600,000	\$ 146,315	\$ 468,437	3.25%	
5200 Operating Supplies	120,889	166,036	110,000	58,909	54%	110,000	-	110,000	0.00%	
5300 Contractual Services	790,509	769,422	619,964	452,758	58%	784,000	164,036	762,000	22.91%	
5400 Other Expenses	1,291	1,931	1,000	153	31%	500	(500)	1,000	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	39,446	23,652	-	-	N/A	-	-	-	0.00%	
	\$ 1,603,962	\$ 1,588,996	\$ 1,184,649	\$ 835,389	56%	\$ 1,494,500	\$ 309,851	\$ 1,341,437	13.23%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	278,364	1,672,370	460,000	501,969	41%	1,211,500	751,500	1,425,000	209.78%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
	\$ 278,364	\$ 1,672,370	\$ 460,000	\$ 501,969	41%	\$ 1,211,500	\$ 751,500	\$ 1,425,000	209.78%	
	\$ 1,882,326	\$ 3,261,366	\$ 1,644,649	\$ 1,337,358	49%	\$ 2,706,000	\$ 2,766,437	\$ 2,766,437	68.21%	
Available Fund Balance - EOY										
	\$ 265,129	\$ 561,833	\$ 318,110	\$ (56,337)		\$ 44,420	\$ (273,690)	\$ 72,780		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
402 Arena Improvement Fund										
Available Fund Balance - BOY	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ 75,500	0.00%	
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -	-	\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-	-	-	-	-	0.00%	
State shared revenue	-	-	-	-	-	-	-	-	0.00%	
Charges for services	-	-	-	-	-	15,000	15,000	35,000	0.00%	
Interest income	-	-	-	-	-	500	500	2,000	0.00%	
Operating transfers in	-	-	-	-	-	60,000	60,000	-	0.00%	
Other	-	-	-	-	-	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	-	\$ 75,500	\$ 75,500	\$ 37,000	0.00%	
30906 Operating Expenditures										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	0.00%	
5200 Operating Supplies	-	-	-	-	-	N/A	-	20,000	0.00%	POSSIBLE WINDOW REPLACEMENT
5300 Contractual Services	-	-	-	-	-	N/A	-	-	0.00%	
5400 Other Expenses	-	-	-	-	-	N/A	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	-	N/A	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	-	N/A	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ 20,000	0.00%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	0.00%	
5300 Contractual Services	-	-	-	-	-	N/A	-	-	0.00%	
5400 Other Expenses	-	-	-	-	-	N/A	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	-	N/A	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	0.00%	
	\$ -	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ 20,000	0.00%	
Available Fund Balance - EOY	\$ -	\$ -	\$ -	\$ -	-	\$ 75,500	\$ 75,500	\$ 92,500	0.00%	

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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257 Budget Stabilization Fund

Available Fund Balance - BOY	\$ 1,500,000	\$ 1,250,000	\$ 1,250,000	\$ 1,350,000		\$ 1,350,000	\$ 100,000	\$ 1,350,000		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	- 0.00%	
Federal & state grants	-	-	-	-		-	-	-	- 0.00%	
State shared revenue	-	-	-	-		-	-	-	- 0.00%	
Charges for services	-	-	-	-		-	-	-	- 0.00%	
Interest income	-	-	-	-		-	-	-	- 0.00%	
Operating transfers in - General Fund	-	100,000	-	-		-	-	-	- 0.00%	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	- 0.00%	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	- 0.00%	
Other	-	-	-	-		-	-	-	- 0.00%	
	\$ -	\$ 100,000	\$ -	\$ -		\$ -	\$ -	\$ -	- 0.00%	

70805 Operating Expenditures

5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	- 0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	- 0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	- 0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	- 0.00%	
5900 Other Financing Uses	250,000	-	-	-	N/A	-	-	150,000	0.00%	
	\$ 250,000	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ 150,000	0.00%	

90000 Project Expenditures

5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	- 0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%	
	\$ 250,000	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ 150,000	0.00%	

Available Fund Balance - EOY

	\$ 1,250,000	\$ 1,350,000	\$ 1,250,000	\$ 1,350,000		\$ 1,350,000	\$ 100,000	\$ 1,200,000		
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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260 Farmers' Market Improvement Fund

Available Fund Balance - BOY	\$	23,576	\$	23,875	\$	23,875	\$	24,483	\$	608	\$	24,833	
Means of Financing													
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Federal & state grants													0.00%
State shared revenue													0.00%
Charges for services													0.00%
Interest income		299		608		500		850		350		700	40.00%
Operating transfers in - General Fund													0.00%
Operating transfers in - TIFA Fund													0.00%
Operating transfers in - Insurance Fund													0.00%
Other						500		500				300	-40.00%
	\$	299	\$	608	\$	1,000	\$	1,350	\$	350	\$	1,000	0.00%

70805 Operating Expenditures

5100 Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
5200 Operating Supplies													0.00%
5300 Contractual Services						1,000		1,000				10,000	900.00%
5400 Other Expenses													0.00%
5700 Capital Outlays													0.00%
5900 Other Financing Uses													0.00%
	\$	-	\$	-	\$	1,000	\$	1,000	\$	-	\$	10,000	900.00%

90000 Project Expenditures

5200 Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
5300 Contractual Services													0.00%
	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
	\$	-	\$	-	\$	1,000	\$	1,000	\$		\$	10,000	900.00%

Available Fund Balance - EOY

	\$	23,875	\$	24,483	\$	23,875	\$	24,833	\$	958	\$	15,833	
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
264 Criminal Forfeitures Fund										
Available Fund Balance - BOY	\$ 144,980	\$ 164,298	\$ 142,049	\$ 133,244		\$ 133,244	\$ (8,805)	\$ 137,744		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	-	-	-	-		-	-	-	0.00%	
Interest income	1,784	3,996	1,000	2,968		4,500	3,500	3,000	200.00%	
Operating transfers in - General Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	0.00%	
Other	22,530	1,551	9,000	68,950		70,000	61,000	9,000	0.00%	
	\$ 24,314	\$ 5,547	\$ 10,000	\$ 71,918		\$ 74,500	\$ 64,500	\$ 12,000	20.00%	
70805 Operating Expenditures										
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	4,996	4,030	45,000	-	0%	45,000	-	45,000	0.00%	BULLET-PROOF VESTS (2006), RIOT GEAR (2007)
Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
Capital Outlays	-	32,571	18,000	23,435	94%	25,000	7,000	18,000	0.00%	VIDEO ANALYSIS SOFTWARE
Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 4,996	\$ 36,601	\$ 63,000	\$ 23,435	33%	\$ 70,000	\$ 7,000	\$ 63,000	0.00%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
	\$ 4,996	\$ 36,601	\$ 63,000	\$ 23,435	33%	\$ 70,000	\$ -	\$ 63,000	0.00%	
Available Fund Balance - EOY	\$ 164,298	\$ 133,244	\$ 89,049	\$ 181,727		\$ 137,744	\$ 48,695	\$ 86,744		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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285 Tree Replacement Fund

Available Fund Balance - BOY	\$	12,434	\$	12,293	\$	13,447	\$	13,561	\$	114	\$	13,761			
Means of Financing															
Special assessments	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%		
Federal & state grants		4,000		-		3,000		-		(3,000)		3,000	0.00%		
State shared revenue		-		-		-		-		-		-	0.00%		
Charges for services		100		4,100		-		-		-		-	0.00%		
Interest income		139		314		200		255		200		200	0.00%		
Operating transfers in - General Fund		-		-		-		-		-		-	0.00%		
Operating transfers in - TIFA Fund		-		-		-		-		-		-	0.00%		
Operating transfers in - Insurance Fund		-		-		-		-		-		-	0.00%		
Other		-		-		-		(3,700)		-		-	0.00%		
	\$	4,239	\$	4,414	\$	3,200	\$	(3,445)	\$	200	\$	(3,000)	\$	3,200	0.00%

70805 Operating Expenditures

Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	0.00%
Operating Supplies		-		-		-		-	N/A		-		-	0.00%
Contractual Services		4,380		3,146		3,000		140		(3,000)		3,200	6.67%	
Other Expenses		-		-		-		-		-		-	0.00%	
Capital Outlays		-		-		-		-		-		-	0.00%	
Other Financing Uses		-		-		-		-		-		-	0.00%	
	\$	4,380	\$	3,146	\$	3,000	\$	140	N/A	\$	(3,000)	\$	3,200	6.67%

90000 Project Expenditures

Operating Supplies	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	0.00%
Contractual Services		-		-		-		-	N/A		-		-	0.00%
	\$	-	\$	-	\$	-	\$	-	N/A	\$	-	\$	-	0.00%
	\$	4,380	\$	3,146	\$	3,000	\$	140	N/A	\$	-	\$	3,200	6.67%

Available Fund Balance - EOY

	\$	12,293	\$	13,561	\$	13,647	\$	9,976	\$	13,761	\$	114	\$	13,761
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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289 Local Development Finance Authority I Fund - Port City Industrial Park

Available Fund Balance - BOY	301	301	301	311	312	312	312	1	322
Means of Financing									
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- 0.00%
Federal & state grants	-	-	-	-	-	-	-	-	- 0.00%
State shared revenue	-	-	-	-	-	-	-	-	- 0.00%
Charges for services	-	-	-	-	-	-	-	-	- 0.00%
Interest income	-	11	10	6	10	10	-	10	0.00%
Operating transfers in - General Fund	-	-	-	-	-	-	-	-	- 0.00%
Operating transfers in - TIFA Fund	-	-	-	-	-	-	-	-	- 0.00%
Operating transfers in - Insurance Fund	-	-	-	-	-	-	-	-	- 0.00%
Other	-	-	-	-	-	-	-	-	- 0.00%
Available Fund Balance - EOY	\$ -	\$ 11	\$ 10	\$ 6	\$ 10	\$ 10	\$ -	\$ -	10 0.00%

70805 Operating Expenditures

5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	- 0.00%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	- 0.00%
5400 Other Expenses	-	-	-	-	N/A	-	-	-	- 0.00%
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	- 0.00%
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	- 0.00%
Available Fund Balance - EOY	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%

90000 Project Expenditures

5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%
5300 Contractual Services	-	-	-	-	N/A	-	-	-	- 0.00%
Available Fund Balance - EOY	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	- 0.00%

Available Fund Balance - EOY	\$ 301	\$ 312	\$ 321	\$ 318	\$ 322	\$ 322	\$ 1	\$ 332	
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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288 Local Development Finance Authority II Fund - Medendorp Industrial Park

Available Fund Balance - BOY	\$	20,813	\$	21,795	\$	22,145	\$	22,321	\$	176	\$	22,971	
Means of Financing													
Property taxes	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Federal & state grants													0.00%
State shared revenue													0.00%
Charges for services													0.00%
Interest income		1,381		526		350		650		300		600	71.43%
Operating transfers in - General Fund													0.00%
Operating transfers in - TIFA Fund													0.00%
Operating transfers in - Insurance Fund													0.00%
Other													0.00%
Available Fund Balance - EOY	\$	1,381	\$	526	\$	350	\$	650	\$	300	\$	600	71.43%

70805 Operating Expenditures

5100 Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
5200 Operating Supplies													0.00%
5300 Contractual Services		399											0.00%
5400 Other Expenses													0.00%
5700 Capital Outlays													0.00%
5900 Other Financing Uses													0.00%
Total	\$	399	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%

90000 Project Expenditures

5200 Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
5300 Contractual Services													0.00%
Total	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Total	\$	399	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%

Available Fund Balance - EOY

	\$	21,795	\$	22,321	\$	22,495	\$	22,971	\$	476	\$	23,571	
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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290 Local Development Finance Authority III Fund - Edison Landing (Smartzone)

Available Fund Balance - BOY	\$ 643,874	\$ 465,160	\$ 277,933	\$ 282,397		\$ 282,397	\$ 4,464	\$ 102,458		
Means of Financing										
Property taxes	\$ 10,585	\$ 11,620	\$ 17,908	\$ -		\$ 17,908	\$ -	\$ 28,900	61.38%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	-	-	-	-		-	-	-	0.00%	
Interest income	16,199	11,114	4,000	6,156		8,000	4,000	1,000	-75.00%	
Operating transfers in - General Fund	-	-	-	-		-	-	100,000	0.00%	
Other	-	-	-	-		-	-	75,000	0.00%	MCCF CONTRIBUTION FOR DEBT SERVICE
	\$ 26,784	\$ 22,734	\$ 21,908	\$ 6,156		\$ 25,908	\$ 4,000	\$ 204,900	85.27%	

70805 Operating Expenditures

5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	-	350	700	-	0%	700	-	700	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	205,498	205,147	205,147	188,898	92%	205,147	-	285,147	39.00%	
	\$ 205,498	\$ 205,497	\$ 205,847	\$ 188,898	92%	\$ 205,847	\$ -	\$ 285,847	38.86%	

90000 Project Expenditures

5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
	\$ 205,498	\$ 205,497	\$ 205,847	\$ 188,898	92%	\$ 205,847	\$ -	\$ 285,847	38.86%	

Available Fund Balance - EOY

	\$ 465,160	\$ 282,397	\$ 93,984	\$ 99,655		\$ 102,458	\$ 8,464	\$ 21,511		
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
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305 Tax Increment Finance Authority Fund

Available Fund Balance - BOY	\$	849	\$	3,141	\$	3,147	\$	3,355	\$	208	\$	2,399	
Means of Financing													
Property taxes	\$	57,959	\$	59,706	\$	58,744	\$	58,744	\$	-	\$	57,500	-2.12%
Federal & state grants		-		-		-		-		-		-	0.00%
State shared revenue		-		-		-		-		-		-	0.00%
Charges for services		-		-		-		-		-		-	0.00%
Interest income		333		508		300		300		-		300	0.00%
Operating transfers in - General Fund		-		-		-		-		-		-	0.00%
Operating transfers in - TIFA Fund		-		-		-		-		-		-	0.00%
Operating transfers in - Insurance Fund		-		-		-		-		-		-	0.00%
Other		-		-		-		-		-		-	0.00%
	\$	58,292	\$	60,214	\$	59,044	\$	59,044	\$	-	\$	57,800	-2.11%

70805 Operating Expenditures

Salaries & Benefits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Operating Supplies		-		-		-		-		-		-	0.00%
Contractual Services		-		-		-		-		-		-	0.00%
Other Expenses		-		-		-		-		-		-	0.00%
Capital Outlays		-		-		-		-		-		-	0.00%
Other Financing Uses	\$	56,000	\$	60,000	\$	60,000	\$	60,000	\$	-	\$	60,000	0.00%
	\$	56,000	\$	60,000	\$	60,000	\$	60,000	\$	-	\$	60,000	0.00%

90000 Project Expenditures

Operating Supplies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
Contractual Services		-		-		-		-		-		-	0.00%
	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.00%
	\$	56,000	\$	60,000	\$	60,000	\$	60,000	\$	-	\$	60,000	0.00%

Available Fund Balance - EOY

	\$	3,141	\$	3,355	\$	2,191	\$	57,295	\$	2,399	\$	208	\$	199
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**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
394 Downtown Development Authority Fund										
Available Fund Balance - BOY	\$ 199,649	\$ 64,822	\$ 50,072	\$ 50,072		\$ 50,072	\$ -	\$ 166,757		
Means of Financing										
Property taxes	\$ 686,302	\$ 726,397	\$ 438,780	\$ -		\$ 438,780	\$ -	\$ 481,700	9.78%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State proposal A reimbursement revenue	-	-	115,315	-		499,000	383,685	-	-100.00%	
Charges for services	-	-	-	-		-	-	-	0.00%	
Interest income	5,182	13,962	5,000	3,061		5,000	-	1,500	-70.00%	
Operating transfers in - General Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - TIFA Fund	-	-	-	-		-	-	-	0.00%	
Operating transfers in - Insurance Fund	-	-	-	-		-	-	-	0.00%	
Other	-	-	-	-		-	-	-	0.00%	
	\$ 691,484	\$ 740,359	\$ 559,095	\$ 3,061		\$ 942,780	\$ 383,685	\$ 483,200	-13.57%	
70805 Operating Expenditures										
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
Contractual Services	115,084	-	-	553	N/A	-	-	-	0.00%	
Other Expenses	-	416,666	-	-	0%	262,000	262,000	10,000	0.00%	MAIN STREET PROGRAM
Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
Other Financing Uses	340,743	338,443	564,095	79,746	14%	564,095	-	575,183	1.97%	DEBT SERVICE (\$337,492 BONDS; \$237,691 INTERNAL)
	\$ 455,827	\$ 755,109	\$ 564,095	\$ 80,299	10%	\$ 826,095	\$ 262,000	\$ 585,183	3.74%	
90000 Project Expenditures										
Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
	\$ 455,827	\$ 755,109	\$ 564,095	\$ 80,299	10%	\$ 826,095	\$ -	\$ 585,183	3.74%	
Available Fund Balance - EOY	\$ 435,306	\$ 50,072	\$ 45,072	\$ (27,166)		\$ 166,757	\$ 121,685	\$ 64,774		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
Available Fund Balance - BOY	\$ 1,032,893	\$ 1,024,303	\$ 841,303	\$ 919,113		\$ 919,113	\$ 77,810	\$ 845,938		
Means of Financing										
Special assessments	\$ 321,050	\$ 302,381	\$ 300,000	\$ (379)		\$ 300,000	\$ -	\$ 300,000	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	-	-	-	-		-	-	-	0.00%	
Interest income	60,546	76,140	60,000	13,912		60,000	-	60,000	0.00%	
Operating transfers in	238,511	149,517	-	-		-	-	-	0.00%	
Other	-	-	-	-		-	-	-	0.00%	
30906 Operating Expenditures	\$ 620,107	\$ 528,038	\$ 360,000	\$ 13,533		\$ 360,000	\$ -	\$ 360,000	0.00%	
5100 Salaries & Benefits	-	-	-	-	N/A	-	-	-	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	-	-	-	950	N/A	-	-	-	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	454,578	471,865	433,175	397,251	92%	433,175	-	395,828	-8.62%	DEBT SERVICE ON SIDEWALK ASSESSMENT BONDS
90000 Project Expenditures	\$ 454,578	\$ 471,865	\$ 433,175	\$ 398,201	92%	\$ 433,175	\$ -	\$ 395,828	-8.62%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	174,119	161,363	-	760	N/A	-	-	-	0.00%	SIDEWALK PROJECTS COMPLETED IN 2005
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Available Fund Balance - EOY	\$ 1,024,303	\$ 919,113	\$ 768,128	\$ 533,685		\$ 845,938	\$ 77,810	\$ 810,110		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
404 Public Improvement Fund										
Available Fund Balance - BOY	\$ 1,408,432	\$ 926,621	\$ 594,745	\$ 1,755,346		\$ 1,755,346	\$ 1,160,601	\$ 3,237,715		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Property taxes	-	-	-	-		-	-	-	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
Contributions	303,011	51,986	-	-		-	-	-	0.00%	
Fisherman's Landing Repayment	-	-	10,000	-		10,000	-	10,000	0.00%	
Sales of Property	260,442	141,385	150,000	312,215		450,000	300,000	150,000	0.00%	TERRACE ST LOTS AND OTHER LAND SALES
Interest income	10,499	26,876	10,000	29,905		50,000	40,000	10,000	0.00%	
Operating transfers in	1,080,000	356,022	250,000	87,500		250,000	-	287,348	14.94%	GENERAL FUND TRANSFER - FIRE EQUIPMENT RESERVE (\$150,000); FROM DDA FOR ULA REPAYMENT (\$137,348)
Other	44,012	605,824	2,950,000	7,135		5,500,000	2,550,000	457,348	-100.00%	CAPITAL IMPROVEMENT BONDS FOR CENTRAL FIRE STATION
	\$ 1,697,964	\$ 1,182,093	\$ 3,370,000	\$ 436,755		\$ 6,260,000	\$ 2,890,000	\$ 457,348	-86.43%	
30936 Operating Expenditures										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	-	-	5,000	-	0%	5,000	-	5,000	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	289,240	154,318	242,035	61,387	4%	1,742,035	1,500,000	292,223	20.74%	URBAN LAND ASSEMBLY (ULA) LOAN PAYMENT; FIRE EQPT INSTALLMENT PURCHASE PAYMENTS; MARINA/TRAIL MATCHES
	\$ 289,240	\$ 154,318	\$ 247,035	\$ 61,387	4%	\$ 1,747,035	\$ 1,500,000	\$ 297,223	20.32%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	1,890,535	-	-	113,251	N/A	-	-	-	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	199,050	2,800,000	20,036	1%	3,030,596	230,596	2,000,000	-28.57%	FIRE TRUCK PURCHASE (06), CENTRAL FIRE STATION (06, 07)
	\$ 1,890,535	\$ 199,050	\$ 2,800,000	\$ 133,287	4%	\$ 3,030,596	\$ 230,596	\$ 2,000,000	-28.57%	
	\$ 2,179,775	\$ 353,368	\$ 3,047,035	\$ 194,674	4%	\$ 4,777,631	\$	\$ 2,297,223	-24.61%	
Available Fund Balance - EOY	\$ 926,621	\$ 1,755,346	\$ 917,710	\$ 1,997,427		\$ 3,237,715	\$ 2,320,005	\$ 1,397,840		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
482 State Grants Fund										
Available Fund Balance - BOY	\$ 1,519	\$ 1,607	\$ 1,607	\$ 102		\$ 102	\$ (1,505)	\$ 1,350,102		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	1,278,367	379,442	3,270,000	118,279		2,920,000	(350,000)	1,485,000	-54.28%	
Sales of Property	-	-	-	-		-	-	-	0.00%	
Interest income	-	-	-	-		-	-	-	0.00%	
Operating transfers in	351,229	-	500,000	-		500,000	-	10,000	-98.00%	\$0.5 MILLION FROM PUBLIC IMPROVEMENT FUND (BONDS) FOR
Other	29,980	50,000	-	5,000		-	-	-	0.00%	GRANT MATCH
	\$ 1,659,576	\$ 429,442	\$ 3,770,000	\$ 123,279		\$ 3,420,000	\$ (350,000)	\$ 1,505,000	-60.08%	
30936 Operating Expenditures										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	2,802	13,371	-	-	N/A	-	-	-	0.00%	
	\$ 2,802	\$ 13,371	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	1,656,686	-	-	155,296	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	417,576	3,770,000	-	0%	2,070,000	(1,700,000)	1,505,000	-60.08%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
	\$ 1,656,686	\$ 417,576	\$ 3,770,000	\$ 155,296	8%	\$ 2,070,000	\$ (1,700,000)	\$ 1,505,000	-60.08%	
	\$ 1,659,488	\$ 430,947	\$ 3,770,000	\$ 155,296	8%	\$ 2,070,000	\$ -	\$ 1,505,000	-60.08%	
Available Fund Balance - EOY	\$ 1,607	\$ 102	\$ 1,607	\$ (31,915)		\$ 1,350,102	\$ 1,348,495	\$ 1,350,102		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

Comments

594 Marina & Launch Ramp Fund

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
Available Cash Balance - BOY	\$ (20,982)	\$ (24,263)	\$ 31,795	\$ (13,384)		\$ (13,384)	\$ (45,179)	\$ 345,886		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	11,388	42,753	500,000	-		675,000	175,000	357,500	-28.50%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	256,297	248,461	285,000	201,420		260,000	(25,000)	260,000	-8.77%	
Interest income	-	-	-	-		-	-	-	0.00%	
Operating transfers in	40,000	80,000	1,040,000	-		1,040,000	-	40,000	-96.15%	\$1 MILLION FROM PUBLIC IMPROVEMENT FUND (BONDS) FOR
Other	10,684	(10,061)	-	-		-	-	-	0.00%	GRANT MATCH
Total	\$ 318,369	\$ 361,153	\$ 1,825,000	\$ 201,420		\$ 1,975,000	\$ 150,000	\$ 657,500	-63.97%	

70756 Operating Expenditures - Marina

5100 Salaries & Benefits	\$ 120,467	\$ 111,107	\$ 113,830	\$ 58,478	51%	\$ 113,830	\$ -	\$ 98,426	-13.53%	
5200 Operating Supplies	15,196	13,737	11,900	4,017	34%	11,900	-	9,900	-16.81%	
5300 Contractual Services	148,288	139,581	123,988	62,699	45%	140,000	16,012	135,000	8.88%	
5400 Other Expenses	360	179	-	85	N/A	-	-	-	0.00%	
5700 Capital Outlays	1,611	164	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses (e.g. Debt Principal)	8,011	-	-	-	N/A	-	-	-	0.00%	
Total	\$ 293,933	\$ 264,768	\$ 249,718	\$ 125,279	47%	\$ 265,730	\$ 16,012	\$ 243,326	-2.56%	

70759 Operating Expenditures - Ramps

5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ 15,000	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	2,000	0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	5,000	0.00%	
5400 Other Expenses	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses (e.g. Debt Principal)	-	-	-	-	N/A	-	-	-	0.00%	
Total	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ 22,000	0.00%	

90000 Project Expenditures

5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	27,717	-	-	-	N/A	-	-	-	0.00%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	85,506	1,500,000	1,044,407	77%	1,350,000	(150,000)	790,000	-47.33%	
Total	\$ 27,717	\$ 85,506	\$ 1,500,000	\$ 1,044,407	77%	\$ 1,350,000	\$ (150,000)	\$ 790,000	-47.33%	
Available Cash Balance - EOY	\$ 321,650	\$ 350,274	\$ 1,749,718	\$ 1,169,686	72%	\$ 1,615,730	\$ 1,055,326	\$ 1,055,326	-39.69%	
Total	\$ (24,263)	\$ (13,384)	\$ 107,077	\$ (981,650)		\$ 345,886	\$ 238,809	\$ (51,940)		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
661 Equipment Fund										
Available Cash Balance - BOY	\$ 936,872	\$ 1,496,543	\$ 1,648,342	\$ 1,493,873		\$ 1,493,873	\$ (154,469)	\$ 1,570,259		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	2,393,337	2,325,057	2,300,000	1,212,238		2,300,000	-	2,300,000	0.00%	INTERDEPARTMENTAL RENTAL CHARGES
Interest income	13,379	36,340	15,000	29,286		40,000	25,000	20,000	33.33%	
Operating transfers in	-	-	-	-		-	-	-	0.00%	
Other	36,834	200,144	100,000	90,037		100,000	-	100,000	0.00%	OUTSIDE SALES OF FUEL, ETC.
	\$ 2,443,550	\$ 2,561,541	\$ 2,415,000	\$ 1,331,561		\$ 2,440,000	\$ 25,000	\$ 2,420,000	0.21%	
60932 Operating Expenditures										
5100 Salaries & Benefits	\$ 461,122	\$ 494,641	\$ 501,083	\$ 275,295	54%	\$ 510,000	\$ 8,917	\$ 547,302	9.22%	
5200 Operating Supplies	556,047	697,594	551,800	414,383	57%	723,677	171,877	690,500	25.14%	
5300 Contractual Services	487,534	504,317	574,187	260,294	53%	489,037	(85,150)	522,913	-8.93%	
5400 Other Expenses	3,709	2,839	4,500	913	61%	1,500	(3,000)	4,000	-11.11%	
5700 Capital Outlays	434,743	927,206	965,000	107,192	17%	639,400	(325,600)	671,900	-30.37%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses (e.g. Debt Principal)	(59,276)	(62,386)	-	-	N/A	-	-	-	0.00%	
	\$ 1,883,879	\$ 2,564,211	\$ 2,596,570	\$ 1,058,077	45%	\$ 2,363,614	\$ (232,956)	\$ 2,436,615	-6.16%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
	\$ 1,883,879	\$ 2,564,211	\$ 2,596,570	\$ 1,058,077	45%	\$ 2,363,614	\$ -	\$ 2,436,615	-6.16%	
Available Cash Balance - EOY	\$ 1,496,543	\$ 1,493,873	\$ 1,466,772	\$ 1,767,357		\$ 1,570,259	\$ 103,487	\$ 1,553,644		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
Available Cash Balance - BOY	\$ 124,264	\$ 80,971	\$ 73,842	\$ 176,596		\$ 176,596	\$ 102,754	\$ 221,088		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	-		\$ -	\$ -	-	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	569,872	569,873	581,270	339,074		581,270	-	581,270	0.00%	INTERDEPARTMENTAL RENTAL CHARGES
Interest income	991	2,729	1,000	3,384		4,000	3,000	1,000	0.00%	
Operating transfers in	-	-	-	-		-	-	-	0.00%	
Other	177	20	-	-		-	-	-	0.00%	
642 Public Service Building Fund	\$ 571,040	\$ 572,622	\$ 582,270	\$ 342,458		\$ 585,270	\$ 3,000	\$ 582,270	0.00%	
60442 Operating Expenditures										
5100 Salaries & Benefits	\$ 230,462	\$ 205,435	\$ 202,690	\$ 113,578	56%	\$ 202,690	\$ -	\$ 205,194	1.24%	
5200 Operating Supplies	20,467	21,912	27,900	16,511	52%	31,800	3,900	31,400	12.54%	
5300 Contractual Services	240,712	216,038	270,588	129,639	57%	229,088	(41,500)	258,922	-4.31%	
5400 Other Expenses	5,222	(6,138)	1,000	-	0%	1,000	-	1,000	0.00%	
5700 Capital Outlays	124,476	35,293	26,200	2,220	8%	26,200	-	69,000	163.36%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)	(7,006)	4,457	-	-	N/A	-	-	-	0.00%	
90000 Project Expenditures	\$ 614,333	\$ 476,997	\$ 528,378	\$ 261,948	53%	\$ 490,778	\$ (37,600)	\$ 565,516	7.03%	
5200 Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	-	0.00%	
5300 Contractual Services	-	-	50,000	-	0%	50,000	-	-	-100.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
Available Cash Balance - EOY	\$ 80,971	\$ 176,596	\$ 77,734	\$ 257,106		\$ 221,088	\$ 143,354	\$ 237,842		

**City of Muskegon
Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds**

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
643 Engineering Services Fund										
Available Cash Balance - BOY	\$ 86,869	\$ 74,410	\$ 74,866	\$ 145,183		\$ 145,183	\$ 70,317	\$ 127,676		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	-		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	487,233	680,366	565,000	267,169		520,000	(45,000)	640,000	13.27%	INTERDEPARTMENTAL CHARGES
Interest income	1,018	2,164	1,500	2,338		3,000	1,500	1,500	0.00%	
Operating transfers in	-	-	-	-		-	-	-	0.00%	
Other	25,332	-	25,000	50		25,000	-	25,000	0.00%	
	\$ 513,583	\$ 682,530	\$ 591,500	\$ 269,557		\$ 548,000	\$ (43,500)	\$ 666,500	12.68%	
60447 Operating Expenditures										
5100 Salaries & Benefits	\$ 361,330	\$ 409,887	\$ 457,797	\$ 219,853	54%	\$ 410,000	\$ (47,797)	\$ 455,702	-0.46%	
5200 Operating Supplies	16,758	16,425	18,645	11,017	59%	18,645	-	19,180	2.87%	
5300 Contractual Services	133,938	130,488	125,962	106,223	84%	125,962	-	127,915	1.55%	
5400 Other Expenses	1,900	511	2,500	234	12%	2,000	(500)	2,500	0.00%	
5700 Capital Outlays	6,574	13,711	8,900	6,222	70%	8,900	-	42,000	371.91%	
5900 Other Financing Uses	-	332	-	-	N/A	-	-	-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)	5,542	32,098	-	-	N/A	-	-	-	0.00%	
	\$ 526,042	\$ 603,452	\$ 613,804	\$ 343,549	61%	\$ 565,507	\$ (48,297)	\$ 647,297	5.46%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	-	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	-	8,305	-	4,215	N/A	-	-	25,000	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ 8,305	\$ -	\$ 4,215	N/A	\$ -	\$ -	\$ 25,000	0.00%	
	\$ 526,042	\$ 611,757	\$ 613,804	\$ 347,764	61%	\$ 565,507	\$	\$ 672,297	9.53%	
Available Cash Balance - EOY	\$ 74,410	\$ 145,183	\$ 52,562	\$ 66,976		\$ 127,676	\$ 75,114	\$ 121,879		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
677 General Insurance Fund										
Available Cash Balance - BOY	\$ 902,877	\$ 654,597	\$ 760,046	\$ 745,060		\$ 745,060	\$ (14,986)	\$ 883,556		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	-	-		-	-	-	0.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	2,565,881	2,743,722	2,680,057	1,535,925		2,680,057	-	2,896,023	8.06%	INTERDEPARTMENTAL CHARGES
Interest income	9,240	11,776	12,000	12,147		20,000	8,000	20,000	66.67%	
Medicare Part D Rx Reimbursement	-	-	20,000	-		20,000	-	20,000	0.00%	
Repayment of DDA Advance	-	-	41,933	-		41,933	-	41,933	0.00%	
Operating transfers in	1,240,959	1,175,004	1,300,000	16,359		1,300,000	-	1,200,000	-7.69%	TRANSFER IN FOR RETIREE HEALTH COSTS
Other	137,914	35,063	50,000	92,879		90,000	40,000	20,000	-60.00%	
	\$ 3,953,994	\$ 3,965,565	\$ 4,103,990	\$ 1,657,310		\$ 4,151,990	\$ 4,101,990	\$ 4,197,956	2.29%	
30851 Operating Expenditures										
5100 Salaries & Benefits	\$ 30,330	\$ -	\$ 31,937	\$ -	0%	\$ 31,937	\$ -	\$ -	-100.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	3,576,019	3,661,410	3,980,057	2,422,780	61%	3,980,057	-	4,096,023	2.91%	
5400 Other Expenses	-	-	500	-	0%	500	500	1,500	200.00%	
5700 Capital Outlays	-	250	500	956	96%	1,000	500	1,500	200.00%	
5900 Other Financing Uses	251,663	-	-	-	N/A	-	-	-	0.00%	
Other Cash Uses and Adjustments (e.g. Debt Principal)	344,262	213,442	-	-	N/A	-	-	-	0.00%	
	\$ 4,202,274	\$ 3,875,102	\$ 4,012,994	\$ 2,423,736	60%	\$ 4,013,494	\$ 4,013,494	\$ 4,099,023	2.14%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	-	-	-	-	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
Available Cash Balance - EOY	\$ 4,202,274	\$ 3,875,102	\$ 4,012,994	\$ 2,423,736	60%	\$ 4,013,494	\$ 4,013,494	\$ 4,099,023	2.14%	
	\$ 654,597	\$ 745,060	\$ 851,042	\$ (21,366)		\$ 883,556	\$ -	\$ 982,489		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
Available Cash Balance - BOY	\$ 3,422,264	\$ 4,466,122	\$ 2,979,201	\$ 3,538,818		\$ 3,538,818	\$ 559,617	\$ 3,862,712		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	220,000	25,000		-	(220,000)	-	-100.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services - City	2,989,444	4,165,652	4,369,785	1,026,499		4,168,785	(201,000)	4,129,473	-5.50%	
Charges for services - Wholesale	1,454,728	2,219,960	1,699,000	638,203		1,900,000	201,000	2,000,000	17.72%	
Maintenance services - Township	195,262	224,740	200,000	83,047		200,000	-	200,000	0.00%	
Billing services - Township	-	61,750	20,000	13,125		13,125	(6,875)	-	-100.00%	
Interest income	38,947	105,125	50,000	37,656		50,000	-	50,000	0.00%	
Lease of facilities	-	56,200	35,000	34,943		60,000	35,000	60,000	71.43%	LEASE OF SPACE ON WATER TOWERS
Repayment of DDA advance	-	-	26,977	-		25,699	(1,278)	24,421	-9.47%	
Operating transfers in	54,624	-	-	-		-	-	-	0.00%	
Other	9,669,860	5,600,651	-	81,429		-	-	-	0.00%	
	\$ 14,402,865	\$ 12,434,078	\$ 6,620,762	\$ 1,939,902		\$ 6,417,609	\$ (203,153)	\$ 6,463,894	-2.37%	
30548 Operating Expenditures Administration										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	20	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	492,655	445,543	496,578	273,063	55%	496,578	-	500,672	0.82%	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400 Other Expenses	10,383	3,679	1,000	1,045	52%	2,000	1,000	2,000	100.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	420,000	369,222	662,775	-	0%	662,775	-	632,037	-4.64%	INTEREST ON WATER BONDS
Other Cash Uses and Adjustments (e.g. Debt Principal)	424,560	780,283	1,020,000	-	0%	1,020,000	-	1,045,000	2.45%	PRINCIPAL ON WATER BONDS
	\$ 1,347,618	\$ 1,598,727	\$ 2,180,353	\$ 274,108	13%	\$ 2,181,353	\$ 1,000	\$ 2,179,709	-0.03%	
60559 Operating Expenditures Maintenance - City										
5100 Salaries & Benefits	\$ 937,677	\$ 892,667	\$ 728,232	\$ 423,976	58%	\$ 728,232	\$ -	\$ 742,342	1.94%	
5200 Operating Supplies	160,175	227,890	131,160	100,556	65%	154,700	23,540	151,300	15.36%	
5300 Contractual Services	401,407	495,824	405,066	212,628	58%	369,457	(35,609)	403,077	-0.49%	
5400 Other Expenses (5,450)	-	23,463	33,280	5,088	22%	22,680	(10,600)	32,680	-1.80%	
5700 Capital Outlays	654	5,765	21,000	6,704	35%	19,000	(2,000)	17,700	-15.71%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 1,494,463	\$ 1,645,599	\$ 1,318,738	\$ 748,952	58%	\$ 1,294,069	\$ (24,669)	\$ 1,347,099	2.15%	
60558 Operating Expenditures Filtration										
5100 Salaries & Benefits	\$ 585,202	\$ 543,652	\$ 612,793	\$ 305,077	50%	\$ 612,793	\$ -	\$ 605,518	-1.19%	
5200 Operating Supplies	148,908	160,234	127,850	83,539	60%	139,350	11,500	144,450	12.98%	
5300 Contractual Services	399,077	352,870	460,000	239,106	53%	448,000	(12,000)	499,800	8.65%	
5400 Other Expenses	2,549	1,240	2,950	2,333	79%	2,950	-	6,750	128.81%	
5700 Capital Outlays	52,831	44,414	50,000	91,856	76%	121,200	71,200	57,500	15.00%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
Replacement Reserve - DWRF	-	-	290,000	-	0%	290,000	-	290,000	0.00%	
	\$ 1,188,567	\$ 1,102,410	\$ 1,543,593	\$ 721,911	45%	\$ 1,614,293	\$ 70,700	\$ 1,604,018	3.91%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	9,326,359	9,016,646	1,385,000	832,010	83%	1,004,000	(381,000)	1,040,000	-24.91%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 9,326,359	\$ 9,016,646	\$ 1,385,000	\$ 832,010	83%	\$ 1,004,000	\$ (381,000)	\$ 1,040,000	-24.91%	
	\$ 13,357,007	\$ 13,363,382	\$ 6,427,684	\$ 2,576,981	42%	\$ 6,093,715	\$ (381,000)	\$ 6,170,826	-4.00%	
Available Cash Balance - EOY	\$ 4,468,122	\$ 3,536,818	\$ 3,172,279	\$ 2,901,739		\$ 3,862,712	\$ 690,433	\$ 4,155,780		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget - Other Funds

	Actual 2004	Actual 2005	Original Budget Estimate 2006	Actual Through July 2006	Actual As % of Revised	Revised Estimate 2006	Change From 2006 Original	Original Budget Estimate 2007	% Change From 2006 Budget	Comments
590 Sewer Fund										
Available Cash Balance - BOY	\$ 1,046,328	\$ 1,397,154	\$ 1,764,245	\$ 1,270,352		\$ 1,270,352	\$ (493,893)	\$ 1,195,734		
Means of Financing										
Special assessments	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	0.00%	
Federal & state grants	-	-	140,000	-		25,000	(115,000)	-	-100.00%	
State shared revenue	-	-	-	-		-	-	-	0.00%	
Charges for services	4,032,673	4,097,008	5,165,338	1,581,393		4,728,308	(437,030)	4,917,440	-4.80%	
Interest income	12,821	32,928	20,000	22,329		40,000	20,000	20,000	0.00%	
Repayment of DDA advance	47,796	-	41,933	-		39,947	(1,986)	37,960	-9.47%	
Operating transfers in	198,450	52,178	80,000	41,728		80,000	-	80,000	0.00%	
Other	4,291,740	4,217,177	5,447,271	1,645,450		4,913,255	(534,016)	5,055,400	-7.19%	
30548 Operating Expenditures Administration										
5100 Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5200 Operating Supplies	-	-	-	-	N/A	-	-	-	0.00%	
5300 Contractual Services	402,634	294,000	297,734	177,828	60%	297,734	-	288,789	-3.00%	INSURANCE/INDIRECT COSTS/ADMINISTRATION FEE
5400 Other Expenses	37,025	4,715	-	3,788	N/A	-	-	-	0.00%	
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
5900 Other Financing Uses	110,520	114,388	76,503	-	0%	76,503	-	37,771	-50.63%	INTEREST ON SEWER BONDS
Other Cash Uses and Adjustments (e.g. Debt Principal)	279,519	270,605	618,995	-	0%	618,995	-	544,593	-12.02%	PRINCIPAL ON SEWER BONDS
	\$ 829,698	\$ 683,708	\$ 993,232	\$ 181,616	18%	\$ 993,232	\$ -	\$ 871,153	-12.29%	
60559 Operating Expenditures Maintenance										
5100 Salaries & Benefits	\$ 689,690	\$ 654,925	\$ 982,088	\$ 401,278	50%	\$ 800,000	\$ (182,088)	\$ 1,011,863	3.03%	
5200 Operating Supplies	42,978	66,093	60,750	26,921	42%	63,450	2,700	66,050	8.72%	
5300 Contractual Services	1,860,046	2,104,411	2,481,527	1,469,754	58%	2,513,791	32,284	2,584,067	4.13%	
5400 Other Expenses	1,569	869	2,500	396	26%	1,500	(1,000)	1,850	-26.00%	
5700 Capital Outlays	4,995	3,106	10,900	6,101	56%	10,900	-	11,500	5.50%	
5900 Other Financing Uses	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 2,599,278	\$ 2,829,404	\$ 3,537,765	\$ 1,904,450	56%	\$ 3,389,641	\$ (148,124)	\$ 3,675,330	3.89%	
90000 Project Expenditures										
5200 Operating Supplies	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	\$ -	\$ -	0.00%	
5300 Contractual Services	511,938	830,867	1,125,000	162,758	27%	605,000	(520,000)	801,000	-28.80%	SEE "BUDGETED CAPITAL IMPROVEMENTS" FOR DETAIL
5700 Capital Outlays	-	-	-	-	N/A	-	-	-	0.00%	
	\$ 511,938	\$ 830,867	\$ 1,125,000	\$ 162,758	27%	\$ 605,000	\$ (520,000)	\$ 801,000	-28.80%	
	\$ 3,940,914	\$ 4,343,979	\$ 5,655,997	\$ 2,248,824	45%	\$ 4,987,873	\$ -	\$ 5,347,483	-5.45%	
Available Cash Balance - EOY	\$ 1,397,154	\$ 1,270,352	\$ 1,555,519	\$ 666,978		\$ 1,195,734	\$ -	\$ 903,651		

DEBT SERVICE REQUIREMENTS

City of Muskegon

Quarterly Budget Reforecast and 2007 Proposed Budget - Debt Service Requirements

Bond Issue	Fund	Year Issued	Original	Outstanding	Principal Due 2007	Interest Due 2007	Total Due 2007	Final Maturity
			Amount of Issue	Balance 12/31/06				
Existing Debt Issues:								
DDA G.O. Refunding Bonds	DDA Debt Service	2001	4,005,000	3,105,000	200,000	137,492	337,492	2018
DDA Promissory Note with Muskegon County	DDA Debt Service	1989	1,000,000	1,000,000	-	-	-	2019
LDFA Tax Increment Bonds (Smartzone)	LDFA III	2002	4,725,000	4,725,000	80,000	205,147	285,147	2025
MTF Street Improvement Bonds	Major Streets	2002	2,245,000	790,000	400,000	17,937	417,937	2008
MTF Street Improvement Bonds	Major Streets	1998	1,950,000	240,000	240,000	10,200	250,200	2007
Fire Equipment Installment Purchase	Public Improvement	2005	605,824	556,039	51,921	20,302	72,223	2015
State of Michigan Urban Land Assembly Loan	Public Improvement	1999	1,276,000	676,000	200,000	-	200,000	2009
State of Michigan Urban Land Assembly Loan	Public Improvement	2005	700,000	680,000	20,000	-	20,000	2015
Muskegon County Wastewater Contract *	Sewer	2002	6,990,000	2,087,711	1,048,826	104,386	1,153,212	2008
Sidewalk Special Assessment Bonds	Sidewalk	2000	825,000	330,000	90,000	13,860	103,860	2010
Capital Improvement Bonds (Sidewalks)	Sidewalk	2003	1,575,000	1,260,000	110,000	43,168	153,168	2016
Sidewalk Special Assessment Bonds	Sidewalk	1998	1,495,000	285,000	130,000	8,800	138,800	2009
Water Filtration Improvement Revenue Bonds	Water	1999	9,575,000	7,135,000	470,000	308,168	778,168	2019
Water Filtration Improvement DWRP Loan	Water	2004	13,900,000	13,335,000	575,000	283,369	858,369	2025
Water Filtration Improvement Revenue Bonds	Water	1993	5,465,000	900,000	-	40,500	40,500	2013
			56,331,824	37,104,750	3,615,747	1,193,329	4,809,076	
Anticipated Debt Issues:								
Bond for Fire Station & Rec Project Matches	General	2006	5,810,000	5,810,000	-	261,194	261,194	2027
Muskegon County Wastewater Contract		2005	6,492,500	-	-	-	-	2025
			12,302,500	5,810,000	-	261,194	261,194	
			\$ 68,634,324	\$ 42,914,750	\$ 3,615,747	\$ 1,454,523	\$ 5,070,270	

Recap By Fund:	Total
General	261,194
Major Streets	668,137
Sidewalk Improvement	395,828
Public Improvement	292,223
Water	1,677,037
Sewer	1,153,212
DDA	337,492
LDFA III (Smartzone)	285,147
	<u>5,070,270</u>

* The Sewer Fund budget includes funding for only 41.12% of the total principal and interest requirements for these issues. The remaining 58.88% is paid directly to Muskegon County by S.D. Warren Co., the major wastewater user in the City. The City remains legally obligated for payment of the entire debt in event of nonpayment by S.D. Warren.

2006 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
	Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments		
2006 PROJECTS									
101	General Fund								
	Sanitation Cart Replacements	\$ 24,585	\$ -	\$ 24,585	\$ 24,585	\$ -			
	City Hall Improvements	50,000	-	50,000	50,000	50,000			
99012	GIS Update and Maintenance	10,000	-	10,000	10,000	10,000			
		84,585	-	84,585	84,585	60,000			
202	Major Streets								
94038	Lakeshore Drive, McCracken to Laketon	525,000	337,500	525,000	525,000	500,000	Contingent Upon TEDF Grant Approval - \$375,000		
95011	Sherman, East and West of Henry Street	180,000	-	180,000	180,000	-			
95012	Sixth Street, Houston to Muskegon (360')	80,000	-	80,000	80,000	102,000	Reconstruct and Service Replacements (Previously Approved by Commission)		
94029	Montgomery, Laketon to Southern (2400')	545,777	315,777	545,777	545,777	550,000	Grant Received STP - \$315,777		
95004	Park Street, Hackley to Young (Project Shared w/Muskegon His)	245,000	-	-	-	-	Grant not Approved; Will be Proposed for 2007		
94042	Park Street, Laketon to Southern	360,000	210,518	360,000	360,000	360,000	Grant Received STP - \$210,518		
94020	State Jobs (US31 BR from South Branch of River to US31)	292,000	274,000	292,000	292,000	292,000	11.25% City Share Req'd by Act 51; State Share \$274,000		
94030	Western Avenue Enhancement and Resurfacing	550,000	325,460	550,000	550,000	730,000	Enhancement Grant Received - \$375,000		
93035	Fifth Street - Western to Muskegon	500,000	-	700,000	700,000	-	Neighborhoods of Choice Grant		
94045	Pine Street, Apple to Western (2000')	325,000	-	-	-	-	Grant not Approved; Will be Proposed for 2007		
93026	Southern Avenue - repayment to state	-	-	-	-	200,000			
91048	Shoreline Drive - Build Michigan III	-	-	400,000	400,000	-	City's construction share of \$11,850,000 project.		
95010	Muskegon/Webster	40,000	-	40,000	40,000	40,000	Modifications (Signals or Roundabouts)		
		3,642,777	1,463,255	3,672,777	3,672,777	2,774,000			

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
	Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments		
2006 PROJECTS									
203	Local Streets								
94406	Denmark, Lakeshore Drive to Crozier (1750')	265,000	-	265,000	265,000	265,000	Reconstruct and Service Replacements		
94022	Cherry - Thompson to Wilcox	-	-	-	-	74,500	Neighborhoods of Choice Gant		
93035	Fifth Street - Merrill to Muskegon	-	285,000	-	-	460,000	Neighborhoods of Choice Gant		
96110	Fifth Street Landscaping	-	215,000	-	-	217,000	Neighborhoods of Choice Gant		
95002	Forest, Davis to Montgomery (400')	60,000	-	60,000	60,000	60,000	Reconstruction		
95003	Williams/Bernton from Catawba to Scott (900')	135,000	-	135,000	135,000	135,000	New Construction (Gravel Road)		
		460,000	500,000	460,000	460,000	1,211,500			
254	L.C. Walker Arena Fund								
	Clubroom Facility	450,000	-	300,000	300,000	-	Project Deferred		
		450,000	-	300,000	300,000	-			
404	Public Improvement Fund								
	Fire trucks (2) - From 2005	-	-	-	-	1,030,596	Installation Purchase		
96102	New Central Fire Station	2,800,000	-	3,500,000	3,500,000	2,000,000	Capital Improvement Bonds		
		2,800,000	-	3,500,000	3,500,000	3,030,596			

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments	
2006 PROJECTS									
482	State Grants Fund								
94013	CMI Site Assessment Projects	Brubaker-Clarke	400,000	150,000	400,000	400,000	150,000	No Match	
97105	Musketawa Trail Connection (Design)	Al-Shatel	-	-	-	-	50,000	No Match	
94027	Farmers Market	Brubaker-Clarke	1,400,000	1,400,000	-	-	-		
94024	Juvenile Justice Grant	Kleibcker	70,000	70,000	70,000	70,000	70,000		
91050	CMI Brownfield	Brubaker-Clarke	200,000	100,000	200,000	200,000	100,000	No Match	
94014	Lakeshore Trail Phase I	Al-Shatel	1,700,000	1,200,000	1,700,000	1,700,000	1,700,000		
			3,770,000	2,920,000	2,370,000	2,370,000	2,070,000		
590	Sewer								
95006	Alley Between Creston-Roberts-Calvin-Frances (1450')	Al-Shatel	180,000	-	180,000	180,000	55,000	Replace Sanitary Sewer Line or Possible Lining	
94046	Denmark, Lakeshore Drive to Crozier (1750')	Al-Shatel	140,000	-	135,000	135,000	135,000	Reconstruct and Service Replacements	
95012	Sixth Street, Houston to Muskegon (360')	Al-Shatel	45,000	-	10,000	10,000	10,000	Reconstruct and Service Replacements (Previously Approved by Commission)	
93035	Fifth Street, Muskegon to Western (1100') Including Alley Between Fifth and Sixth Streets	Al-Shatel	25,000	25,000	25,000	25,000	25,000	Neighborhoods of Choice Grant	
94029	Montgomery, Laketon to Southern (2400')	Al-Shatel	200,000	-	200,000	200,000	200,000	Grant Received for Street STP - \$315,777	
95005	Ninth Street, Houston to Webster (650')	Al-Shatel	95,000	-	-	-	-	Work done in-house.	
94042	Park Street, Laketon to Southern	Al-Shatel	65,000	-	65,000	65,000	65,000	Grant Received for Street STP - \$210,518	
95013	Prison Lift Station	Al-Shatel	190,000	-	-	-	-	Costs for Repairs/upgrades to be fully paid by prison.	
	Sewer Rehab Projects	Al-Shatel	100,000	-	100,000	100,000	50,000		
95003	Williams/Bemton from Catawba to Scott (900')	Al-Shatel	15,000	-	15,000	15,000	15,000	New Construction (Gravel Road)	
91048	Shoreline Drive - Build Michigan III	Al-Shatel	-	-	90,000	90,000	-	City's construction share of \$11,850,000 project.	
94045	Pine Street, Apple to Western (2000')	Al-Shatel	20,000	-	-	-	-	Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant - Postponed to 2007	
94016	Clay Hill Area Sewer Study	Al-Shatel	50,000	-	50,000	50,000	50,000	To Divert Sewer Flow to Henry and Western	
			1,125,000	25,000	870,000	870,000	605,000		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
	Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments		
2006 PROJECTS									
591	Water								
94046	Denmark, Lakeshore Drive to Crozier (1750)	175,000	-	155,000	155,000	155,000	Reconstruct and Service Replacements		
95012	Sixth Street, Houston to Muskegon (360')	50,000	-	10,000	10,000	10,000	Reconstruct and Service Replacements (Previously Approved by Commission)		
93035	Fifth Street, Muskegon to Western (1100') including Alley Between Fifth and Sixth Streets	35,000	-	35,000	35,000	35,000	Neighborhood Grant		
94029	Montgomery, Laketon to Southern (2400')	250,000	-	125,000	125,000	125,000	Grant Received for Street STP - \$315,777		
94042	Park Street, Laketon to Southern	75,000	-	140,000	140,000	140,000	Grant Received for Street STP - \$210,518		
94045	Pine Street, Apple to Western (2000')	220,000	-	-	-	-	Reconstruct and Service Replacements - Contingent Upon Build Michigan Grant - Postponed to 2007		
95007	Nims Street Tank Painting	470,000	-	470,000	470,000	470,000	Painting/Cathodic Protection		
94037	Water Main Replacement Projects:	100,000	-	100,000	100,000	-			
95003	Benton/Williams New Services	-	-	-	-	14,000			
96115	Beach/Sherman Connection	-	-	-	-	25,000			
91012	Filtration Plant	-	-	-	-	20,000			
91048	Shoreline Drive - Build Michigan III	-	-	165,000	165,000	-	City's construction share of \$11,850,000 project.		
95018	Water Distribution Model & WM Replacement various locations	10,000	-	10,000	10,000	10,000	Unspecified Location/Projects		
		1,385,000	-	1,210,000	1,210,000	1,004,000			

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
	Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments		
2006 PROJECTS									
594	Hartshorn Marina								
95009	Hartshorn Marina Improvements	1,500,000	675,000	1,500,000	1,500,000	1,350,000	\$1,000,000 Grant; \$1,000,000 Local Match		
642	Public Service Building								
	Roof Replacement (Shop Area)	50,000	-	50,000	50,000	50,000			
661	Equipment Fund								
	Police Patrol Cars (6)	132,000	-	132,000	132,000	60,150	3 Purchased		
	One-Ton Dump (3)	81,000	-	81,000	81,000	60,000	2 Purchased		
	Plow Truck (2)	160,000	-	160,000	160,000	-	Deferred		
	3/4-Ton Pickup (3)	60,000	-	60,000	60,000	21,000	1 Purchased		
	Sedans (5)	70,000	-	70,000	70,000	73,250	Replacement		
	One-Ton Flat Bed (1)	35,000	-	35,000	35,000	60,000	2 Purchased		
	Mini-Pickup (3)	40,000	-	40,000	40,000	54,000	Replacement		
	Radios Police Portable (4)	4,000	-	4,000	4,000	4,000	Replacement		
	Light Bars (6)	15,000	-	15,000	15,000	6,000	2 Purchased		
	Riding Mowers (6)	93,000	-	93,000	93,000	26,000	2 Purchased		
	Vactor (Sewer Cleaner)	275,000	-	275,000	275,000	275,000	Replacement		
		965,000	-	965,000	965,000	639,400			
		\$ 16,232,362	\$ 5,583,255	\$ 14,982,362	\$ 14,982,362	\$ 12,794,496			

2007 BUDGETED CAPITAL IMPROVEMENTS

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
	Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast	Comments		
2007 PROJECTS									
101	General Fund								
202	Major Streets								
97101	Creston, Laketon to Evanston	365,000	219,000				Milling and Resurfacing - STP Grant funds		
97102	Getty, Hovey to Keating (MDOT funded)	720,000	585,700				Reconstruction - STP Grant funds		
97106	Muskegon & Webster Conversion	260,000	260,000				Contingent on Build Michigan Funding		
97103	Park Street, Hackley to Young	245,000	200,000				Possible TEDF Grant with Muskegon Heights		
91048	Shoreline Drive - Local Share	400,000	-				Local Share of Shoreline Drive Project		
97109	Shoreline Drive Repairs @ Western	100,000	100,000				Build Michigan Funds		
		2,090,000	1,364,700						
203	Local Streets								
97104	Knollwood, Beach to end.	75,000	-				Petitioned		
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	1,350,000	1,300,000				Construct Side streets		
		1,425,000	1,300,000						
404	Public Improvement Fund								
96102	New Central Fire Station	2,000,000	-				Capital Improvement Bonds		

City of Muskegon Quarterly Budget Reforecast and 2007 Proposed Budget									
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast		Comments
2007 PROJECTS									
482	State Grants Fund								
94013	CMI Site Assessment Projects (General)	Brubaker-Clarke	250,000	250,000					No Match
96114	CMI Site Assessment Projects (Edison Landing)	Brubaker-Clarke	500,000	500,000					No Match
97105	Muskelawa Trail Connection	Al-Shatel	600,000	600,000					
94024	Juvenile Justice Grant	Kleibecker	35,000	35,000					
91050	CMI Brownfield	Brubaker-Clarke	100,000	100,000					No Match
97116	CZM Waterfront Master Plan	Brubaker-Clarke	20,000	10,000					\$10,000 Local Match from General Fund
			1,505,000	1,495,000					
590	Sewer								
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	Al-Shatel	60,000	-					Grant Received for Street STP - \$210,518
97108	Lift Station Project - Clay Hill Area	Al-Shatel	450,000	-					Funds May Be Reallocated to Lift Station at State Prison Facilities
97103	Park St., Hackley to Young (rec. share with HTS who applied for a TEDF-F)	Al-Shatel	10,000	-					Minor Repairs
97110	Sanitary Sewer Replacement/Rehab Alley between Torrent-Mann South of Lakeshore Drive	Al-Shatel	85,000	-					
	Sewer Rehabilitation Project	Al-Shatel	100,000	-					
91048	Shoreline Drive - Local Share	Al-Shatel	96,000	-					Local Share of Shoreline Drive Project
			801,000	-					

City of Muskegon		Quarterly Budget Reforecast and 2007 Proposed Budget																		
		Responsibility	Original Budget	Associated Grant	1st Quarter Budget Reforecast	2nd Quarter Budget Reforecast	3rd Quarter Budget Reforecast													Comments
2007 PROJECTS																				
591	<u>Water</u>																			
97101	Creston, Laketon to Evanston	At-Shatel	10,000	-																Minor Repairs
97102	Getty, Hovey to Keating (MDOT funded)	At-Shatel	15,000	-																
97112	Hudson, Wilson to Laketon, 2000' of WM replacement	At-Shatel	200,000	-																New Water main & Services
97104	Knollwood, Beach to end.	At-Shatel	75,000	-																New Water main & Services - Possible Loop to Sherman
93033	Mall Project, Phase II (2nd, 1st, Jefferson & Market)	At-Shatel	135,000	-																Grant Received for Street STP - \$315,777
97103	Park St., Hackley to Young (rec. share with HTS who applied for a TEDF-F)	At-Shatel	10,000	-																Minor Repairs
97111	Larch, Hudson to Barclay	At-Shatel	150,000	-																
91048	Shoreline Drive - Local Share	At-Shatel	165,000	-																Local Share of Shoreline Drive Project
97113	36" Transmission Main Mag Meter	At-Shatel	80,000	-																
97114	Clear Well Valve Replacement (1937 portion)	At-Shatel	50,000	-																
97115	Water Main Replacement Project of 2' & 4" Mains	At-Shatel	150,000	-																Emergency Replacements - Various Locations
			1,040,000	-																
594	<u>Hartshorn Marina</u>																			
97117	Hartshorn Marina cleanup	Slaughter	10,000	10,000																
95009	Hartshorn Marina Improvements	Slaughter	750,000	325,000																
97118	Cottage Grove Dredging	Slaughter	30,000	22,500																Possible Grant
			790,000	357,500																

BUDGETED FULL-TIME PERSONNEL COMPLEMENT

CITY OF MUSKEGON BUDGETED PERMANENT FULL-TIME PERSONNEL COMPLEMENT - 2007 AND 2006														
					2007					2006				
					BUDGETED					BUDGETED				
BUDGETARY ACCOUNT	POSITION TITLE	FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	AUTHORIZED POSITIONS	TOTAL BY DEPARTMENT	TOTAL BY FUND	NET CHANGE					
ENGINEERING (643-60447)	Civil Engineer	643	4.00			4.00								
ENGINEERING (643-60447)	Engineering Aide I	643	1.00			1.00								
ENGINEERING (643-60447)	Assistant City Engineer	643	1.00			1.00								
ENGINEERING (643-60447)	Customer Service Rep II	643	0.95			0.95								
ENGINEERING (643-60447)	Deputy Public Works Director	590	0.50	7.45	7.45	0.50	7.45	7.45	0.00					
EQUIPMENT (661-60932)	Mechanic	661	5.00			5.00								
EQUIPMENT (661-60932)	Electronics Technician	661	1.00			1.00								
EQUIPMENT (661-60932)	Equipment Supervisor	661	1.00			1.00								
EQUIPMENT (661-60932)	Customer Service Rep II	661	0.50			0.50								
EQUIPMENT (661-60932)	Director of Public Works	661	0.50			0.50								
EQUIPMENT (661-60932)	Deputy Public Works Director	661	0.25			0.25								
EQUIPMENT (661-60932)	Equipment Operator	661	0.00	8.25	8.25	0.70	8.95	8.95	-0.70					
AFFIRMATIVE ACTION (677-30851)	Affirmative Action Director	677	0.00	0.00	0.00	0.40	0.40	0.40	-0.40					
GRAND TOTALS					282.00	282.00	284.00	284.00	284.00	-2.00				
SUMMARY OF YEAR-TO-YEAR CHANGES														
2007 ADDITIONS:														
NONE														
2007 DELETIONS:														
CITY TREASURER'S OFFICE (101-30253)	Revenue Collections Administrator	101	-1.00											
WATER MAINTENANCE - CITY (591-60559)	Water/Sewer Maintenance Worker	591	-1.00											
			-2.00											
NET CHANGE					-2.00									

BUDGET RESOLUTION

**CITY OF MUSKEGON
RESOLUTION OF APPROPRIATION
2007 BUDGET**

WHEREAS, the City Manager has submitted a proposed Budget for 2007 in accordance with the City Charter and Michigan Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act"; and,

WHEREAS, the 2007 proposed Budget has been reviewed by the City Commission following a public hearing for which due notice was given; NOW, THEREFORE, BE IT RESOLVED that the Budget for the City of Muskegon for the fiscal year beginning January 1, 2007 is hereby determined and adopted as follows:

GENERAL FUND

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
101-10101	City Commission	86,156
101-10102	City Promotions & Public Relations	8,729
101-10145	City Attorney	402,695
101-10172	City Manager	218,617
101-10875	Contributions to Outside Agencies	177,294
101-10891	Contingency and Bad Debt Expense	400,000
101-20173	Administration	172,692
101-20215	City Clerk & Elections	332,100
101-20220	Civil Service	184,068
101-20228	Affirmative Action	98,681
101-30202	Finance Administration	421,292
101-30205	Income Tax Administration	358,668
101-30209	Assessing Services	427,490
101-30805	Arena Administration	175,300
101-30248	Information Systems Administration	349,989
101-30253	City Treasurer	346,522
101-30851	Insurance Premiums	347,304
101-30906	Debt Retirement	261,194
101-30999	Transfers to Other Funds	808,046
101-40301	Police	8,470,172
101-50336	Fire	3,759,363
101-50387	Fire Safety Inspections	1,014,248
101-60265	City Hall Maintenance	256,988
101-60446	Community Event Support	34,750
101-60448	Streetlighting	572,325
101-60523	Sanitation	1,664,506
101-60528	Recycling	163,368
101-60550	Stormwater Management	16,991
101-60770	Senior Citizen Transit	54,306
101-70276	Cemeteries Maintenance	547,563
101-70585	Parking Operations	7,500
101-70751	Parks Maintenance	1,232,919
101-70357	Graffiti Removal	4,792
101-70757	McGraft Park Maintenance	54,306
101-70775	General Recreation	296,703
101-70863	Farmers' Market and Flea Market	37,826
101-80387	Environmental Services	353,251
101-80400	Planning, Zoning and Economic Development	460,865
101-90000	Major Capital Improvements	0
	Grand Total General Fund Appropriations	<u>\$24,582,786</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	5,000,591
203	Local Streets	2,766,437
264	Criminal Forfeitures	63,000
285	Tree Replacement	3,200

BE IT FURTHER RESOLVED that the revenues and other financing sources (including use of prior year balances) for Fiscal Year 2007 are estimated as follows:

GENERAL FUND

<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
Taxes	\$ 14,794,300
Licenses and Permits	1,015,000
Federal Grants	88,325
State Grants	18,000
State Shared Revenue	4,628,616
Charges for Sales & Services	2,207,373
Interest & Rentals	468,900
Fines & Fees	592,000
Other Revenue	234,750
Other Financing Sources	255,000
Use of Fund Balance	<u>280,522</u>
Total General Fund Revenue	
Appropriations	<u>\$24,582,786</u>

OTHER BUDGETED FUNDS

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
202,204	Major Streets and State Trunklines	5,027,969
203	Local Streets	2,794,797
264	Criminal Forfeitures	12,000
285	Tree Replacement	3,200

BE IT FURTHER RESOLVED that the operating expense projections for the following non-budget funds are hereby approved:

<u>FUND ACTIVITY NUMBER</u>	<u>FUND/ACTIVITY NAME</u>	<u>AMOUNT</u>
305	TIFA Debt Service	\$60,000
394	Downtown Development Authority Debt	585,183
290	Local Finance Development Authority Debt	285,847
402	Arena Improvement Fund	20,000
403	Sidewalk Improvement Fund	395,828
404	Public Improvement Fund	2,297,223
482	State Grants Fund	1,505,000
590	Sewer	5,347,483
591	Water	6,170,826
594	Marina/Launch Ramp	1,055,326
661	Equipment	2,436,615
642	Public Service Building	565,516
643	Engineering Services Fund	647,297
677	General Insurance Fund	4,099,023

BE IT FURTHER RESOLVED, that there is hereby appropriated for said fiscal year the several amounts set forth above which, pursuant to the "Uniform Budget and Accounting Act", define the City of Muskegon's appropriation centers, and

BE IT FURTHER RESOLVED, that the City Manager is hereby empowered to transfer appropriations within appropriation centers, and

BE IT FURTHER RESOLVED, that there is hereby levied a general tax as herein fixed on each dollar of taxable valuation for the purposes herein outlined, said levy to be applied on all taxable real and personal property in the City of Muskegon as set forth in the assessment roll dated May 2006:

<u>PURPOSE</u>	<u>MILLAGE (MILLS)</u>
General Operating	8.5000
Sanitation Service	2.5000
Promotion	<u>.0732</u>
Total	11.0732

At a regular meeting of the City Commission of the City of Muskegon, on the thirteenth Day of September 2006, the foregoing resolution was moved for adoption by Commissioner _____ . Commissioner _____ supported the motion.

Resolution declared adopted.

Mayor

City Clerk